

Light Regional Council

Annual Report

2018/2019





LIGHT
REGIONAL
COUNCIL



2018/2019

04 The Year in Review

06 Community Highlights

08 Your Council

11 Light Regional Council District

12 Elected Members

14 Elected Member Information

16 Strategic Goals

16 **Strategic Goal 1** Sustainability

24 **Strategic Goal 2** Community Health and Wellbeing

36 **Strategic Goal 3** Industry, Innovation and Infrastructure

44 **Strategic Goal 4** Environment

50 The Year Ahead

56 Governance

61 Corporate Structure

68 Financial Report for 2018/2019

68 Rates

70 Financial Summary

72 Financial Statements for the year ending 30 June 2019

126 Appendices

126 Legatus Group Annual Report 2018/2019

161 Gawler River Floodplan Management Authority Annual Report 2018/2019



The Year in Review

Council's wide ranging tasks, functions and decision making have continued to influence the operations of the organisation over this past 2018/2019 financial year. The Light region contains a diversity of land uses which have led to a wide variety of opportunities throughout the year. These opportunities have led ultimately to achieving positive outcomes for the region.

This annual report provides the viewer with a window to some of the outcomes Council has achieved on behalf of the residents and ratepayers of the district. The report also provides valuable information about the Council's activities in a wide range of operational matters. A glance at any one of the Council meeting agendas released throughout the year will attest to fact that there are many issues considered by the Council in its deliberations covering the spectrum of social, environmental and financial or economic issues.

It is the Council's privilege to serve the public of the Light region and it is hoped that you will gain an understanding of the projects and programs that the council undertakes on behalf of the district's residents through the following pages of this report.

A brief overview of some of these strategic activities follows. In undertaking the business of Council our aim is always to keep our vision "Respecting the past, creating our future" at front of mind when developing Council's annual, medium and long term business plans.

Infrastructure Improvement

Possibly the most noticeable of Council's \$19M capital works undertakings this year has been the continuation of the Accelerated Infrastructure Program, the second year of the three year program. This program was grant funded as part of the State Local Government Infrastructure Program, \$3M was awarded to Council on a 1:4 funding basis. The Council provided a matching contribution of \$12M to fund the program. The repayment of these funds is being managed by revenue streams outside of the normal general rate revenue raised annually. Most noticeable infrastructure improvements on ground can be seen to footpaths, sealed roads and some stormwater controls constructed in townships and localities throughout the district.

The program enters its final year of operation in the 2019/2020 financial year. Overall the program aims to carry out approximately 70 individual capital upgrade projects, many of which would not have been undertaken for many years into the future should the grant funding not have been awarded.

It was with great pleasure that the Council was able to finalise the capital works for the Freeling Agricultural Multi-Purpose Facility (the F.A.R.M. Centre) and the Kapunda Town Square project. It is pleasing to report that both these projects have been opened for use during the year; the FARM Centre being ready for operations in time for the first home game of the 2019 football and netball season. The official opening of the centre is to occur in October 2019. The Kapunda Town Square was opened in March 2019 in conjunction with a community event attended by a large crowd. Further discussion on these items appear later in this report.

Council was successful in receiving infrastructure grants for several large projects including the Smythe and Stonewell Roads shoulder sealing and road sealing project, the bitumen sealing of Kings Bridge Road, and the Gartrell Street Roseworthy sealing and stormwater drainage project. All these projects have a regional significance in regard to traffic movement across council's region. This grant success will continue into the new financial year with Council in June 2019 being advised of funding arrangements for Lyndoch Road, Seppeltsfield Road and College Road capital works projects.

Development Planning Strategy

The progression of the Roseworthy Township Expansion development continued to dominate a significant amount of Council's resources, the main focus for the year being to ensure that appropriate arrangements are in place in regard to physical and social infrastructure development in the area of land rezoned to take the project. The agreements will ensure that Council's residents and ratepayers are not burdened with additional operational and capital costs during the developmental phases of the Roseworthy Township Expansion. The first subdivisional applications have been received early in the 2019/2020 financial year.

Regional collaboration amongst Councils is imperative to ensure that Councils located close to the greater metropolitan area of Adelaide provide residents and ratepayers with an equitable standard of community service. Therefore Council continues to cooperatively involve itself in regional affairs with its neighbouring Councils. In particular the regional collaboration amongst the RDA Barossa Group maximises Council's focus on local outcomes. The Group comprises the Barossa, Adelaide Plains, Gawler and Light Councils. Wherever possible Council also keeps abreast of Legatus Group activities which represents the wider lower, mid, upper north and Yorke Peninsula councils of the State.

Regionally Significant Projects and financial sustainability

Council remains conscious of delivering projects with beneficial outcomes that provide value for money for the community. Council's Long Term Financial Plan aims for financial sustainability. Cost containment; prioritisation of capital renewal works balanced against new asset investment; reviewing the effect of annual depreciation on its balance sheet backed up by sound reasoning and factual data; holding the level of employee resources where possible, effectively doing more with less; all being balanced by reducing funding through loan borrowings, targeted grants programs and maintaining a level of rate increases based around annual CPI and estimated new assessment growth will help Council achieve its aim.

It is these philosophies, which includes the attainment of balanced operational budgets in more recent years, that has allowed Council the opportunities to pursue larger scale capital programs which provide improvement to infrastructure and the amenity of the region.

The Council direction seeks to take a longer term view to attain sustainability as opposed to the short-term approach, which may come with detrimental effects on Council's assets such as the road network. As reported later in this annual report, Council has again reported a positive (operating statement) financial outcome for the year. Positive trends are also reported with Council's primary financial indicators in comparison to the previous financial year.

Conclusion

The above are some of the matters considered by the Council over the course of a diversely challenging year.

In closing we would like to thank the Council members and independent members of the community who serve on committees and volunteer for the Council. The Council also thanks its staff for their dedication and efforts to advance the Council and realise its plans and objectives over the last twelve months. The Council aims to continually improve and enhance its service delivery to the community.

Brian Carr
Chief Executive Officer



Community Highlights

2019 Australia Day Awards and Citizenship Ceremony

As part of its Australia Day program, Council acknowledged the outstanding efforts made by local people and groups, to their community. Awards were presented to the following recipients:

Citizen of the Year, Rae Reichelt and Di Ellis
(joint winners)

Young Citizen of the Year, Chris Hutchinson

Community Project of the Year, Kapunda
Community Car Cruise

Community Event of the Year, Kapunda Rodeo



1. Joint Citizen of the Year Award
2. Young Citizen of the Year Award
3. Community Project of the Year Award
4. Community Event of the Year Award
5. Mayor's Inspiration Award
6. Mayoral Youth Recognition Award for Educational Achievement
7. Mayoral Youth Recognition Award for Educational Achievement
8. Mayoral Youth Recognition Award for Educational Achievement

Council's 2019 Australia Day Celebrations were held at the Wasleys Institute on Saturday 26 January, hosted by the Wasleys Community Group with assistance from the Wasleys Bowling Club.

The 2019 Australia Day Citizenship Ceremony was special, marking the 70th anniversary of Australian citizenship being introduced into law. This was also the first time Council was assisted by an Australia Day Ambassador, Mr. Malcolm Jackman.

Malcolm was a particularly fitting selection as Ambassador, having visited Wasleys for the first time immediately after the Pinery fire swept across the region in his capacity as CEO of SA Fire and Emergency Services Commission (SAFECOM). Malcolm was particularly impressed with the recovery of the community following this devastating event.

Cadets from the Gawler Airfield Squadron of the Australian Air League assisted with flag duties during the Australian Citizenship ceremony, during which one new citizen was welcomed.

Mayor's Inspiration Award

In a special program addition, Mayor Bill O'Brien presented the inaugural 'Mayor's Inspiration Award' to Mr. Terry Lee and Brevet Sergeant David Byrne, for their actions during and following the Pinery fire in November 2015. Mr. Lee delivered a stirring acceptance speech that was an inspiration to all present.

Mayoral Youth Recognition Award for Educational Achievement

Council supports and celebrates youth education through the 'Mayoral Youth Recognition Award for Educational Achievement' by Year 12 students. In December 2018, the following students were the recipients of the award: Aaron Hayward and Abigail Lemar from Kapunda High School and Samara Heinicke from Xavier College.

Your Council

Vision

Respecting the past, creating our future.

Mission

To be regarded as an exemplary Council that puts the people of Light first, while creating a place that is also welcoming to visitors. Through the services we deliver, we will provide the basis for a community that can grow sustainably, but always within our financial means.

Core Principles

Light Regional Council is guided by a focus on 'Core Principles' of Growth, Reform, Innovation and Discipline.

Values

As a Council we will be guided at all times by:

- Foundation values of respect, honesty and integrity;
- Showing leadership;
- Having a constant awareness of the community we serve;
- Our need to be financially viable (through the core principles of Growth, Reform Innovation and Discipline); and
- Striving for quality outcomes.

These values express how the Council operates, lives, breathes and expresses itself through its daily duties.



\$6.2M

total grant funding recieved



\$3.6bn

capital valuation of the region



15,339

residential population of the region



1,400km

of roads graded



3km

of pedestrian footpaths constructed



\$30k

Community Grants distributed to community groups



Launch

celebration launch of the Kapunda Town Square revitalisation



1,200

new plants installed in garden beds



91 tonnes

of CO2-e saved through the use of sustainable asphalt



1,004+

visitors to the Sir Sidney Kidman exhibition in the first four months



\$2.1M

grant received for the F.A.R.M Centre



Light Regional Council District



Elected Members



Mayor

Bill O'Brien

Committees

- Strategy Committee (Ex Officio)
- Infrastructure Committee (Ex Officio)
- Economic Development Panel (Ex Officio)
- Audit Committee (Ex Officio)
- Governance Advisory Panel
- Legatus Group Board member



Dutton Ward

Bethel, Kapunda, Allendale North, Hamilton, Hansborough (part), Bagot Well, St Johns, Moppa, Ebenezer, Nuriootpa (part), Koonunga, St Kitts, Truro (part), Stockwell (part)

Deane Rohrlach, Deputy Mayor

Committees

- Infrastructure Committee
- Economic Development Panel (Chair)
- Governance Advisory Panel (Proxy)

David Mosley

Committees

- Audit Committee
- Strategy Committee

Jason Grain

Committees

- Economic Development Panel



Laucke Ward

Greenock, Daveyston (part), Seppeltsfield, Marananga, Stonewell, Tanunda (part), Rowland Flat (part), Gomersal, Lyndoch (part), Rosedale (part), Shea Oak Log (part), Kingsford, Roseworthy

Peter Kennelly

Committees

- Infrastructure Committee (Chair)

Sharron Lewis

Committees

- Strategy Committee

“Light Regional Council’s progressive Elected Body prides itself on the quality of its decision making, community relationships and respect for diversity which enables them to collaboratively contribute to initiatives with confidence to deliver community outcomes that are highly valued.”

— Mayor Bill O'Brien



Light Ward

Fords, Linwood, Hamley Bridge (part), Pinkerton Plains, Magdala, Morn Hill, Freeling, Nain, Daveyston (part), Shea Oak Log (part), Templers, Wasleys, Woolsheds

Lynette Reichstein

Committees

- Voting delegate for the Local Government Association of SA and the Local Government Finance Authority of SA
- Infrastructure Committee
- Economic Development Panel

Mark Frankcom

Committees

- Strategy Committee
- Governance Advisory Panel



Mudla Wirra Ward

Reeves Plains (part), Kangaroo Flat, Gawler Belt, Hewett, Ward Belt, Reid (part), Buchfelde, Gawler River (part)

Bill Close

Committees

- Strategy Committee (Chair)

Samantha Mitchell

Committees

- Infrastructure Committee
- Economic Development Panel

Simon Zeller

Committees

- Strategy Committee
- Audit Committee

Elected Member Information

Elected Member Attendance at Council Committee Meetings

The following table shows the number of meetings held and attended by the Elected Members of the Light Regional Council

Elected members	Council and Special Meetings	Council Assessment Panel Meetings	Audit Committee Meetings	Infrastructure Committee Meetings	Strategy Committee Meetings	Governance Advisory Panel Meetings	Economic Development Panel Meetings	Total Meetings Attended
Mayor O'Brien	15		6	7	3	1	6	35
Deputy Mayor Rohrlach	14			7			6	24
Cr D Ellis *	2		2	1			3	8
Cr Shannon *	4	3	2					9
Cr Reichstein	15	2		8			3	25
Cr Kerin *	3						2	5
Cr Kennelly	15			8			3	23
Cr Lewis	13				3			13
Cr Close	15				4			16
Cr K Ellis*	3			2				5
Cr Mosley ^	11		4		2			14
Cr Grain ^	7						3	9
Cr Frankcom ^	10				3			10
Cr Zeller ^	11		3		3			14
Cr Mitchell	13			4			5	20
Total meetings held 2018/2019	15	9	6	8	4	1	6	

* Term ended November 2018

^ Term began November 2018

Elected Member Allowances

Elected Members of Council each receive an annual allowance; paid in accordance with the Local Government Act 1999, and the Local Government (Members Allowances and Benefits) Regulations 2010. The amount of the allowance is determined by the State Government's Remuneration Tribunal prior to each local government periodic election.

For the reporting period ending 30 June 2019, the following allowances were paid:

Elected Member	Annual Allowance 30 June 2019	Annual Allowance 30 June 2018
Mayor	\$55,769	\$52,409
Deputy Mayor (inclusive of Councillor Allowance and Committee Chair)	\$17,428	\$16,378
Councillor	\$13,942	\$13,103
Councillors (inclusive of Councillor Allowance and Committee Chair)	\$17,428	\$16,378

Elected Member Training

Each year Council allocates funds for its Elected Members to attend conferences, training and development sessions. Ensuring the elected representatives of the region are kept abreast of developments occurring within the local government sector and to comply with the local government training standards.

The Local Government Act, 1999 (the Act) requires all councillors to undertake mandatory training modules. These training modules are to be completed within the first 12 months following an election to ensure they gain a good understanding and appreciation of duties pertaining to their roles and responsibilities. All Council members attended a workshop facilitated by Norman Waterhouse Lawyers on 28 November 2018 and have completed the mandatory training modules.

During the 2018/2019 financial year, the Elected Members attended the following activities:

Tourism Stakeholder Education Workshop

- Mayor Bill O'Brien
- Cr Deane Rohrlach
- Cr Lynette Reichstein

Planning Workshops for Elected Members

- Mayor Bill O'Brien
- Cr Deane Rohrlach
- Cr David Mosley
- Cr Lynette Reichstein
- Cr Peter Kennelly
- Cr Sharon Lewis
- Cr Bill Close
- Cr Samantha Mitchell
- Cr Simon Zeller
- Cr David Shannon (former)
- Cr Rob Kerin (former)

LGA Conference and Annual General Meeting

- Mayor Bill O'Brien
- Cr Deane Rohrlach
- Cr Lynette Reichstein

ICAC Forum

- Cr Deane Rohrlach
- Cr David Mosley
- Cr Peter Kennelly

Elected Member Mandatory Training Workshop

- Post Election

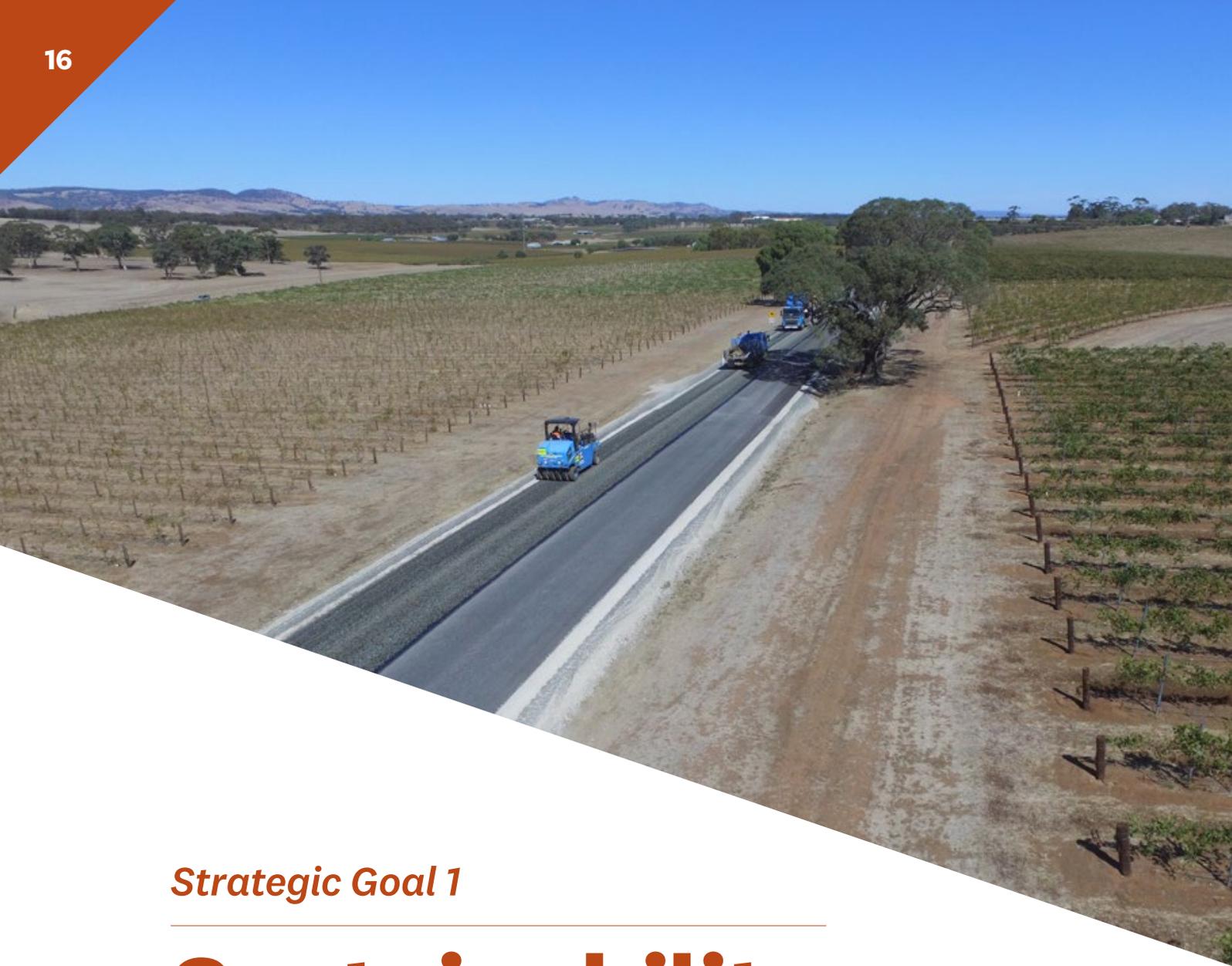
- Mayor Bill O'Brien
- Cr Deane Rohrlach
- Cr David Mosley
- Cr Jason Grain
- Cr Lynette Reichstein
- Cr Mark Frankcom
- Cr Peter Kennelly
- Cr Sharon Lewis
- Cr Bill Close
- Cr Samantha Mitchell
- Cr Simon Zeller

LGA Conference and General Meeting

- Mayor Bill O'Brien
- Cr Deane Rohrlach
- Cr Lynette Reichstein

LGA Waste Essentials

- Cr Deane Rohrlach
- Cr David Mosley
- Cr Simon Zeller



Strategic Goal 1

Sustainability

Council works towards maintaining financial and environmental sustainability by ensuring resources are used appropriately, provide value and meet legislative and community requirements.

This is achieved by:

- Using recycled products for asset renewal, including road resurfacing;
- Streamlining the development and regulatory approval process;
- Using natural resources, including solar power, to minimise energy use;
- Engaging with and educating communities in the interests of responsible pet ownership; and
- Reviewing systems and implementing efficiencies across the organisation.

Objective	2018/2019 Actions	Completion Status
1.1 <i>Achieve a balanced Operating Statement</i>	Review Business Intelligence System access across Council. Provide access where it is missing. Undertake a Council wide training/refresher course on BIS. (Assists staff with budget responsibility to manage activity against budgets).	C
	Explore alternative tools to spreadsheets for financial modelling and budgeting. (Improve efficiency of producing annual budget and LTFP with greater degree of accuracy/certainty).	C
	Corporate Management Systems. Undertake a review of AUTHORITY 7.x functionality to determine the extent to which it can provide solutions to current needs such as online timesheets, electronic signatures, Purchase Order and Accounts Payable workflows, financial reporting and so on.	S
	Update the Infrastructure and Asset Management Plan (IAMP) strategy to target a '100% Renewal' objective.	NS
	Align administrative arrangements to support the processing of the first applications for the Roseworthy Township Expansion.	S
	Pursue and progress entrepreneurial projects that generate alternative sources of revenue other than through general rates, including: <ul style="list-style-type: none"> ▪ Bunyip Water Scheme connectivity with the Roseworthy Township Expansion (RTE) and Northern Adelaide Irrigation Scheme (NAIS); ▪ Local energy generation, storage and distribution to reduce reliance on the national grid in the transition to a low carbon future. 	C
	Deliver year 2 of the Accelerated Infrastructure Program to improve the quality of assets across Council and reduce maintenance costs.	C
1.3 <i>Continued efficiency improvements in service delivery</i>	Review and implement records management processes based on the Adequate Records Management Framework to align with State Records legislative requirements.	O
	Develop a strategy for the digitisation and disposal of source records working towards General Disposal Schedule 21 certification.	PC
	Prepare and adopt Case Management Guidelines to: <ul style="list-style-type: none"> ▪ streamline development and regulatory approvals; ▪ facilitate investment to support major projects and developments; ▪ allow earlier delivery of regionally significant projects involving economic growth, exports, employment and provision of infrastructure. 	PC
		C
		C
	Review the use of smart technology and the 'Internet of Things' (IoT) for appropriate public infrastructure and spaces, to inform future business cases for expanding this service across major townships and rural areas.	C
	Further implement opportunities for the community to interact with Council online via the internet	S
Introduce electronic rates notices delivery and functionality including BPAY View (or equivalent).	C	

C Completed **SC** Substantially Completed > 75%
PC Partially Completed 50-75% **S** Started <50%
NS Not Started **O** Ongoing **D** Deferred

Objective	2018/2019 Actions	Completion Status
1.3 <i>Continued efficiency improvements in service delivery (cont)</i>	Review and analyse Council's expenditure transactions with potential for credit card usage (analysing transactions, spend, cost to Council, efficiency) to support (or otherwise) the broader use of credit cards as a transaction mechanism throughout Council.	S
	Introduce an electronic/digital credit card management platform, e.g. Flexipurchase if the review proves greater utilisation of credit cards as being viable.	S
	Investigate training and development opportunities, in partnership with other councils, with the aim of improving service delivery to the community.	O
	Explore affordable opportunities for operational efficiencies gained from the adoption of suitable IT software, hardware and use of suitable phone and tablet 'apps'.	SC
1.4 <i>Appropriate allocation of resources to areas of priority need</i>	Continued monitoring of compliance service delivery in accordance with legislative requirements and in-line with available resources.	C
	Investigate the merits of funding a regional resource to provide independent development advice (incorporating planning, financial, funding, procurement, project/contract/construction management) for major projects	C
	Continued involvement, as resourcing allows, in supporting the State Government-led transition to the new planning system under the Planning, Development and Infrastructure Act, 2016.	C
1.5 <i>Minimise energy and natural resource use</i>	Make Council's rates/assessment book available in searchable, electronic format, and provide the infrastructure at Customer Service points that enables community access to the "book". (Reduces paper and broadens the availability of the "book").	C
	Continue the conversion program to all operational buildings to ensure energy efficient lighting.	O
	Convert all high use Community Wastewater Management Scheme treatment plants to alternative energy sources such as solar power with built in redundancy systems.	O
1.6 <i>Continuing commercial partnerships with third parties and other levels of government to provide outcomes for the community</i>	Explore suitable private-public partnerships built around robust governance frameworks.	PC
	Undertake year 2 of the Accelerated Works Program in partnership with the Local Government Association and other levels of Government to reduce the IAMP gap.	C
	Complete a Business Case for Council to participate in the Building Upgrade Finance (BUF) scheme.	PC
	Deliver key services through strategic partnerships with adjoining Councils where cost-efficiencies and service quality improvements are achieved through greater economies of scale.	O

C Completed **SC** Substantially Completed > 75%
PC Partially Completed 50-75% **S** Started <50%
NS Not Started **O** Ongoing **D** Deferred



Animal Management

In July 2018, the state wide Dogs and Cats Online (DACO) system was introduced to Council and its residents. The new system enables residents to register and renew the registration of their animals from any location with an internet connection. Council staff supported residents with the new process, with assistance provided through Council's libraries and Principal Office. Council continues to enforce good dog management with a successful year.

	3902	dogs registered
	27	barking dog reports investigated
	223	wandering dog reports resolved (221 returned, 2 impounded)
	15	dog attacks reported and responded to (5 on humans)
	5	dog harassment incident reports responded to (2 on humans)
	24	cat complaints responded to
	6	expiations issued for 'wandering at large'
	24	expiations issued for 'owning/keeping an unregistered dog'

Maintenance

Council's outdoor staff continue to improve service levels across the region with parks, reserves, tree management and road maintenance being a focus. During the 2018/2019 period there was:

1,400km	of roads graded
1,200km	of street sweeping performed
116,000m²	of road crack sealing
2,200	Customer Requests (CRM's) attended to
220	hours of lawn mowing
3,500	hours of tree trimming including township undergrowth and rural road clearing



Kapunda Lifestyle Village

Four units have been constructed to date, however interest from potential occupants has not been as strong as the local and regional demographic data indicates. Economic analysis of the Council area continues to show that health care and social assistance will be strong growth markets over the coming years, but with the Council area having a weaker competitive advantage in this sector.

This site presents an opportunity for investment growth in the independent supported living and retirement living market and Council continues to investigate partnership opportunities with private sector providers to activate the site and realise these market sector opportunities.



LED Lighting Upgrade

The Council commissioned Enerven and SA Power Networks to replace all existing pedestrian category non-decorative street lights with energy efficient LED lights across the region in early 2019. They also installed new, infill LED lights in township streets that had minimal or no lighting, where feasible on existing stobie poles.

The benefits of the LED Street lighting project have involved:

- Significantly reduced energy consumption, resulting in ongoing savings to energy costs;
- Brighter and more controlled/uniform illumination of the public space (roadway and footpath);
- Less light spill into private properties and the night sky (light pollution);
- Better colour rendition for human perception (i.e. we can see more detail with the same level of illumination);
- Increased passive security/safety through more comprehensive illumination of the public space;
- Reduced impact of vandalism;
- Longer life of lights (less maintenance); and
- Reduced greenhouse gas emissions.

The new lights installed provided energy efficiency savings of up to 82% over the replaced range of lamps and require less maintenance in the future. The warm to white LED light (around 4000 Kelvin, similar to moonlight) provides a consistent night-time streetscape feel as opposed to the former street lights which ranged from yellow (high pressure sodium) to amber (low pressure sodium) to white (fluorescent).

The project involving bulk replacement of existing lights and installation of many new lights is cost neutral to Council, given the energy savings achieved through the LED technology. Just under 1,000 lights were installed as part of the project, with only decorative and vehicle category lighting to be completed as part of future phases.

State Planning Reforms

Throughout the year, Council has continued to engage with the Department of Planning, Transport and Infrastructure (DPTI) and the State Planning Commission (SPC) as part of the ongoing state planning reforms process. Council has contributed to the conversation in this space by providing input to the preparation of and submission to the following:

- DPTI – Accredited Professional Scheme
- SPC – Productive Economy Discussion Paper
- DPTI – Draft Planning, Development and Infrastructure (General) (Development Assessment) Variation Regulations
- DPTI – Draft Practice Directions (Conditions, Deemed Planning Consent Standard Conditions, Notification of Performance Assessed Development Applications & Restricted and Impact Assessed Development)
- DPTI – Joint Planning Board advancement

Further to the above, Council representatives have remained engaged with the DPTI to assist in the formulation of planning policy to be included within the new Statewide Planning and Design Code. This process of early engagement has enabled Council to highlight key issues and areas for improvement which directly affect the Light region.

Planning Reforms and Joint Planning Board

Joint Planning Arrangements are envisaged as a part of the implementation of and transition to the new planning system under the Planning, Development and Infrastructure Act, 2016 (the PDI Act). The new system presents an opportunity for councils to have involvement in the preparation of the Regional Plan as members of a 'Joint Planning Board'. A regional group including The Barossa Council, Adelaide Plains Council, Town of Gawler and Light Regional Council has worked together to progress a revised Joint Planning Arrangements Pilot Project (Pilot Project). The abovementioned Councils have been exploring this as the basis for a future opportunity to develop a Regional Plan.



Recycled Products Used for Asset Renewal

In August 2018, Council received Special Local Roads Program funding for the upgrade of Stonewell and Smyth roads as part of the 2018/2019 Capital Works program. The funding was provided to undertake safety improvements including increasing the road width, pavement repairs, additional guard railing, improved line marking and resurfacing of the road. During the discussions with the contractors, it was decided to use a Crumb Rubber bitumen binder that is much more flexible than a traditional bitumen binder. The Crumb Rubber binder comprises a percentage of passenger car tyres.

Australia generates approximately 48 million end-of-life passenger car tyres each year with many ending up in landfill, illegally dumped or exported overseas. These tyres contain resources which can be utilised by tyre recyclers to create many different types of products, such as rubberised asphalt and spray seal. The natural rubber and polymer in the tyres are very effective for improving the elastic properties of the bitumen, which is good for sealing cracks in the pavement. The carbon black in the rubber is an antioxidant, which helps improve the durability of the binder, providing a much longer life to the seal.

The binder used in the Smyth and Stonewell road upgrade was a blend of 18% Crumb Rubber and 82% Bitumen. Given that the construction area covered some 36,750m² it required the equivalent of approximately 970 passenger tyres for the works.

For other asset renewal works, Council has just entered a four-year surfacing contract with Downer and is excited with the development of the sustainable choices that are being made for asphalt surfacing.

These include:

- Waste Toner from photocopiers
- Soft Plastics (including single use bags)
- Recycled Glass
- Crumbed Rubber
- Cellulose Fibres
- Recycled Oils
- Repurposing of Road Sweepings

Council continues to consider all of these initiatives ensuring there are benefits environmentally and in the increase of asset life.

Accelerated Infrastructure Program and Capital Works Program

Light Regional Council officially launched the Accelerated Infrastructure Program (AIP) in July 2017 under State Local Government Infrastructure Partnership and the works have continued throughout 2018/2019. The partnership enables Council to improve the quality of assets across the region and reduce maintenance costs, within the remaining term of the program. In conjunction with the AIP, external grant funding and the asset renewal program, Council has delivered a total of \$19 million worth of capital works for the 2018-2020 year.

\$1.4M

Grant Funding

- Shoulder sealing Smyth and Stonewell Road
- Sealing Kings Bridge Road
- Gartrell Street

Council were successful with three grant funding applications creating an additional \$1.4 million for its capital works.

\$4.7M

Road Works

- Railway Terrace, Freeling
- Cliff Road, Roseworthy
- Ashwell Road, Wasleys
- South Terrace, Kapunda

\$813,000

Stormwater

- Gartrell Street, Roseworthy
- Levee Bank, Wasleys

\$179,000

Footpath Works

- Council constructed 3km of footpaths linking the current network to schools, aged care facilities, open space areas and local businesses.

\$1.3M

Other Major Projects

- Branson Road, Greenock
- Hogan Street, Kapunda
- Hanson Street, Freeling



Council Assets

Council utilises an asset management program where data is stored about the properties and buildings including valuations and condition audits. The program identifies building assets that require renewal according to the estimated life expectancy considered for the asset at the time of its assessment and valuation. The data provided of assets requiring renewal is combined with the working knowledge and feedback from Elected Members, community and staff, being the users and occupiers of Council buildings to develop a program over a period of time where available funds can be directed. In the 2018/2019 year:

- Total value of Buildings on Asset Register = \$47 million
- Total value of Land and Buildings on Asset Register = \$74 million
- Total of \$285,000 provided to Incorporated Associations as part of the Community Empowerment Model – community and council – partners in maintaining community facilities.
- Additional \$430,000 spent by Council on maintaining Council facilities
- A further \$156,000 attributed to utility costs.

This has led to projects, including:

- 30kw solar PV system installed at the Kapunda Council Chambers and Office to further reduce energy costs;
- Commencement of a 6 year program to provide bus shelters in each of the townships, with Roseworthy being the first location;
- Playground equipment renewal at the Lions Playground in Kapunda;
- Upgrade of the electrical mains board at the Wasleys Institute
- Renewal of Council office lighting to LED

Efficiencies in Service Delivery

The fast pace and changing nature of technology provides both challenges and opportunities when it comes to providing direct and indirect services to the community. During the 2018/2019 year, Council has continued to review and implement systems with the aim of improving efficiencies in service delivery. This has included:

- The digitisation of old land divisions, making it easier for the information to be accessed by the relevant departments;
- The review of Council's systems and procedures to identify opportunities in service delivery, beginning with Authority, one of Council's corporate management systems;
- Telstra Network Hardening process including the transition to the NBN network and upgrade of connectivity between Council's sites;
- Refresh of mobile devices for newly Elected Members following the 2018 Local Government Elections to ensure their constituents have the ability to contact them;
- Improved information and communication technology (ICT) at the Hewett Centre, providing further opportunities for community run programs in this space; and
- Supporting the use of smart technology and the 'Internet of Things' to enable more informed decision making.



The ability to distribute rates notices electronically was realised with Council now able to offer this option to customers in collaboration with EzyBill. This not only makes it easier and more convenient for ratepayers to manage their payments, but good for the environment too – saving paper and reducing waste.

Over the past year, Council's website www.light.sa.gov.au has continued to be a popular resource for ratepayers and visitors with a total of 188,960 visits recorded during the year. This is an increase of 6,020 visits from the previous year.

Strategic Goal 1 – Sustainability

Supporting Sustainability

Council continues its disciplined approach to maintaining financial and environmental sustainability.

	\$74M	total value of land and buildings on asset register
	\$19M	of capital works programs undertaken across the region
	3,500 hrs	of tree trimming and rural road and township undergrowth clearing
	1,400km	of roads graded
	116,000m²	of road crack sealing
	3km	of footpaths constructed
	2,200	customer requests attended to
	3,902	dogs registered
	\$285k	provided to maintain community facilities as part of the Community Empowerment Model
	1,000	LED lights installed to reduce energy consumption and costs

Strategic Goal 2

Community Health and Wellbeing

Council supports the health and well-being of the community by assisting with initiatives which promote social interaction, provide access to services and provision of services to improve quality of life of the community.

This is achieved by:

- Recognising and valuing individual community achievement;
- Access to community assistance and transport;
- Supporting opportunities for youth education; and
- Lifelong learning support.

Objective	2018/2019 Actions	Completion Status
2.1 <i>Continuous improvement of community wellbeing</i>	Deliver and educate the community on waste and recycling programs including kerbside collections, 'e' waste, green waste and hard refuse collections. Collect and analyse waste data in higher use public areas (e.g. Main Streets) to assess improving the efficiency of waste management.	C
	Support community education activities with respect to a range of priority areas, as identified in the Public Health and Wellbeing Plan.	C
	In conjunction with neighbouring Councils continue to collaborate on developing projects to implement in the Barossa, Light and Lower Northern Region Public Health and Wellbeing Plan.	C
	Align administrative arrangements to support the processing of the first applications for the Roseworthy Township Expansion.	C
	Work with community groups and service providers to provide support for older persons	C
	Support community life by continuing to deliver grants programmes and community events assistance.	C
2.2 <i>Continuous improvement of community facilities</i>	Refer to Infrastructure Committee reports for progress including roads graded for the year	C
	Introduce and review digital technologies to support the learning and tourism experience for the community and visitors to the region.	C
	Council continues to work with and provide financial support for regional community service provision activities including community transport and volunteer management and development.	C
	Carry out open space maintenance program for parks, gardens and open space areas.	C
	Implement the outcomes of the Barossa, Light and Lower Northern Region Disability Access and Inclusion Plan in conjunction with neighbouring Councils as resources allow.	O
2.3 <i>Facilitate retirement living options in the region</i>	Manage the implementation of the Kapunda Lifestyle Village to maximise occupancy and outcomes for retirees	D
2.4 <i>Improved communication with stakeholders</i>	Complete the smart Town Square in Kapunda's Main Street that encourages interaction using new, smart technologies. Review initial data to assess the merits of extending such technologies and services to other major town centres.	C
	In conjunction with neighbouring Councils maintaining engagement with stakeholders on delivery of priority areas in the Barossa, Light and Lower Northern Region Public Health and Wellbeing Plan.	C
2.5 <i>Community education initiatives</i>	Implement and deliver the Telstra Tech Savvy Seniors Program in partnership with Public Library Services.	C

C Completed **SC** Substantially Completed > 75%
PC Partially Completed 50-75% **S** Started <50%
NS Not Started **O** Ongoing **D** Deferred



Kapunda Town Square

Council completed the development of the Kapunda Town Square on time, on budget and to the quality endorsed by its Community Focus Group, which is an outstanding feat given the costings following detailed design were projecting up to \$600k budget over-run. Project acquittal reports associated with significant grant funds from both the State and Federal Governments were approved. Approximately 36% of the project was funded from ratepayer revenue, representing an excellent cost benefit for the local community.

The placemaking project has delivered on its objectives, being:

- An iconic space that is reflective of the town history in new and interesting ways, strategically located at the convergence of the Mawson, Heysen and Kidman Trails;
- A flexible town square that can be used for a variety of community events and activities;
- An attractive place for children, families, the elderly and everyone to enjoy;
- A high quality square that is connected to the rest of the town;
- A safe and welcoming environment adopted by the community and beneficial to the local economy;
- A place to access free public Wi-Fi in a central, outdoor environment. Other smart features including CCTV, smartphone charging station, smart lighting, smart irrigation system and an electric vehicle charging station;
- A demonstration and educational site to promote local water sensitive urban design, retrofitted in an existing urban drainage environment.



Specific acknowledgement is directed towards the following community, groups and local businesses that had strong involvement in the project:

- Ngadjuri elders and representatives
- The Kapunda Shed
- Kapunda & Light Tourism Inc.
- The Kapunda Community Gallery
- The Pines Committee
- JT Johnson & Sons
- Mantina Quarries
- Ellbourn Engineering
- Bishop Building
- Ahrens Engineering
- Drillsmith
- Ian Otterspoor
- DM Graphics
- Bob Harrison
- Grant Bell Gardens
- RES

The 1,560m² Town Square was officially opened on Saturday 23 March 2019.

Community Support



Ageing in Style Expo

Council hosted an 'Ageing in Style' Expo (part of the regional Seniors Collaborative Action Project) at the Kapunda Soldiers Memorial Hall on 30 August 2018. Twenty-two stallholders displayed a range of services and activities to support older residents.



1,171

passenger trips through Barossa & Light Community Transport Services, including Community Car and Shopping Bus trips. Increased by 15% on the previous year.



1,152

service hours delivered by Barossa & Light Home Assist Services, including Domestic Assistance, Home Maintenance, Home Modification, and Shopping/Social Support. Increased by 12% on the previous year.

Awards and Achievements

Council recognised outstanding achievement in the community through:

2019 Australia Day and Citizenship Awards hosted by the Wasleys Community.

Mayor's Inspiration Award presented to Terry Lee, survivor of the Pinery Bushfire and his rescuer, Sgt Brevet Dave Byrne.

Mayoral Youth Recognition Award for Educational Achievement received by Kapunda High School students Aaron Hayward and Abigail Lemar, and Xavier College student Samara Heinicke.

2019 National Volunteers Week "Thank You" Morning Tea with more than 40 volunteers from a wide range of community groups and organisations at the 'Thank you for making a world of difference' morning tea held at the Hewett Centre.

10 years of Volunteering Barossa and Light celebrations which included the launch of a photographic exhibition to highlight the valuable work of volunteers.



Fostering Community Opportunities

Grant Writing Workshops July 2018

Council engaged Northern Volunteering to deliver two Grant Writing workshops in Kapunda and Freeling during July 2018. Twenty-one community volunteers attended these free workshops, improving their skills to assist with preparing funding applications to Council and other external funding bodies.

Community Grants Program

Council's Community Grants program distributed across four categories as follows:

Program	Successful Applications	Funding Provided
Community Development Grant Program	14	\$8,630
Event Sponsorship	7	\$15,500
Heritage Incentive Scheme	3	\$2,810
Youth Incentive Scheme	19	\$3,060

Supporting Youth

SA Youth Week 2019 Laser Tag Mega Event

Council collaborated with Kapunda Youth Group to jointly host 'The Laser Tag Mega Event' on 11 April 2019, made possible through State Government funding support. Eighty-nine participants from Years 8 to 12 attending local schools enjoyed the evening racing around the Kapunda High School Gym with laser-guns, getting temporary airbrush tattoos and enjoying refreshments and food during the event.

How to Become A Successful Adult Life Skills Workshop

The Kapunda High School and Council collaborated to provide this workshop supporting Year 11 and 12 students transition to adulthood through greater awareness of 'practical life skills' including basic car maintenance, renting, banking, budgeting, voting, and taking a gap year.

Finding My Place

Council staff also collaborated with the Kapunda High School to deliver another successful 'Finding My Place' program aimed at youth at risk of disengagement from school. A group of Year 8 students from Kapunda High School participated in the 8-week program during Term 3 in 2018 where they participated in a range of 'life skill' activities, including basic first aid, food safety, cooking on a budget, goal setting, decision-making, career development and job search skills.



Rotary Young Driver Awareness RYDA Program

Over a three-day period, 24-26 September 2018, Mayor O'Brien and Deputy Mayor Rohrlach (as Rotary Club of Kapunda members) supported the program, leading groups of students to the different workshops throughout the day. The RYDA program challenges students to change the way they think about road safety, with the aim of creating a foundation for safe road use throughout their lives. Council's Community Development Officer presented 'The I in Drive' workshop to students from Kapunda, Nuriootpa, and Eudunda secondary schools, and Faith Lutheran College.



Mock Interview Program Year 10 Kapunda High School

Elected Members and Council employees participated in the Kapunda High School's 2018 Mock Interview program, interviewing Year 10 students as a training exercise.

Accredited Youth Training

To assist in alleviating regional youth unemployment, Council participates in a program offering a range of one-day courses for young people (aged 14 to 25 years) held during the school holidays to upskill and become 'work ready'. The first collaborative program was piloted during the October 2018 school holidays at the Gawler Sport & Community Centre.

Accredited courses delivered by TAFE SA and HG Coffee School included:

- Responsible Service of Alcohol
- Barista Basics
- Provide First Aid
- White card (work safely in construction industry)

Nine young people living in Light Regional Council participated in the pilot program. A second collaborative training program was held during the April 2019 School Holidays, delivered at the Gawler Youth Space. A further course Prepare to Drive (learners permit) was added in this program to those listed above. Fourteen young people living in Light Regional Council participated in the April 2019 program.

Operation Flinders Exercise June 2019

Council made a financial contribution for three local youth to participate in the 'Operation Flinders' program which encourages the development of life skills and coping strategies in young people identified as 'at risk of disengagement' from their secondary education. The aim of the exercise is to foster an improvement in behaviour and attitude of each youth participant.

This year's program of 8 days duration commenced on Monday 17 June and was held at Yankaninna Station, located 65kms east of Leigh Creek in the Northern Flinders Ranges. Five Year 9 students from Kapunda High School teamed with five students from Nuriootpa High School, two teachers and an Operation Flinders Team Leader to trek an average of 100km over the eight days, carrying all necessary provisions.

2019 Youth Leadership Conferences

Council sponsored 18 students and 6 teachers from Freeling, Kapunda, Greenock, Hewett, Roseworthy and Wasleys Primary Schools attending the Halogen Youth Leadership Conferences on 20th March. Eight students and 2 teachers from Kapunda High School and Xavier College were sponsored to attend the Halogen Secondary Conference on 19th March.

Pool Party at Kapunda Pool February 2019

Council sponsored a family-friendly Pool Party at Kapunda Pool on Friday 15 February 2019, attended by 84 young people and their families.



Community Safety

16	cooling tower / warm water system inspections
5	public pools inspected
876	immunisations
70	food premises inspections
284	notices issued for overgrowth vegetation on private property in readiness for Fire Danger Season
81	reminder notices issued
17	expiations issued
18	car parking expiations issued
17	abandoned vehicle reports
10	permits issued to light a fire during Fire Danger Season (mainly late-season for stubble burning)
88	burning permits issued under the Environment Protection (Air Quality) Policy 2016

Community Events

Council issued 38 event permits during 2018/2019, including:

- Two regional cycling events including Stage Two of the SANTOS 2019 Women's Tour
- Ten street stalls for membership drives and fundraising activities
- Six ANZAC/Remembrance Day community memorials – including Centenary of Armistice event
- Six community Christmas events
- One filming permit for a short film competition
- One annual fun run, together with a weekly running club in Hewett
- Three seasonal market fairs and 'feast-ivals' – including the Kapunda Town Square opening
- A 24-hour motorcycle trial
- Plus three regional concerts and music events, annual agricultural show, annual Garage Sale Day, annual Rodeo, and children's birthday parties in our beautiful reserves!



Community Projects

ANZAC Centenary Local Grants Program, Centenary of Armistice Exhibition

The Department of Veterans Affairs (DVA) ANZAC Centenary Local Grants Program provided Council with funding to develop an exhibition of images, memorabilia and other media depicting the soldiers who fought in the First World War as part of the National commemoration of the ANZAC Centenary.

Following a process of extensive research, the Kapunda Quilters contributed a quilt to the exhibition featuring images significant to Kapunda's World War I history, including the sizeable donations of horses and ambulances made by Sir Sidney Kidman and pastoralist Henry Dutton. The completed quilt was presented to the Kapunda RSL sub-branch in April 2015 along with a framed 'legend' with an explanation of each quilt panel.

The ANZAC Centenary Exhibition project was completed in November 2018. Exhibition content was based around the Australian War Memorial (A Camera on Gallipoli digital presentation) and the Gawler National Trust Museum (World War I service memorabilia 'history boxes'), and a selection of books on WWI including those written by local authors. The exhibition also featured a digital resource developed by Council staff accessed via touchscreens, which can be added to over time.



Community Facility Management

Hewett Centre

In the latter part of 2018 the Hewett Community Church of Christ Inc. (the 'Church') informed Council's administration of its decision to discontinue its role as the Centre's manager in a competitive regional environment. Council assumed management and operation of the Centre from 1 January 2019 and worked closely with the Church as it has transitioned from its previous responsibilities to become a regular hirer of the site for worship purposes only.

Council is committed to maintaining the high service level established by the Church and is looking to advance management and growth opportunities which ensure that the Centre's operations are flexible and adaptable and the activities occurring continue to grow and programs continue to be delivered for the benefit of the entire Light community.

Public Toilets

Council continued to improve facilities within the region in line with the Disability Access and Inclusion Action Plan. The toilets at the Freeling Library were upgraded to incorporate disabled toilets and facilities that are accessible to the public from within the building. The Hewett Recreation Precinct had public toilets added to the space to encourage the community to utilise the space for participation in everyday activities. In the last twelve months \$270,000 was spent on improving community access to public facilities.

Library Statistics



36,998

visits to the Library Service



366

Library programs run



3,054

Library program participants

Library Services

Library Programs

Council's libraries continued to promote lifelong learning, social interaction and community well-being through regular literacy programs and events, including:

- Wiggle and Giggle
- Toddler Tales
- Little Bang Discovery Club
- Wasleys Mums and Bubs
- Lego Club
- Hewett Storytime and Borrowing
- Code Club
- Wasleys Creative Chatter
- After school craft
- Summer Reading Club
- Author Events
 - Rosanne Hawke
 - Kristen Weidenbach and Tim Ide
- Digital Basics 1:1 sessions
- Digital Springboard sessions
- Tech Savvy Seniors
- School Holiday Activities
 - Wilbur's Wildlife visit
 - Family movies
 - Makerspace sessions
 - Coding
 - Science Spectacular show
 - Cool4Kids performance
 - Stardome experience
 - GooRoo Animation 'Claymation' workshops



Tech Savvy Seniors Program

The Tech Savvy Seniors program is aimed at residents 60 years and over and covers a diverse range of topics to enable older people the opportunity to develop the skills and confidence to use technology for socialising, accessing important services or conducting personal business. The program was run in partnership with Public Library Services and introduced participants to computers, tablets, cyber safety, email, internet, social media, online shopping and how to share photos and other documents online.

The program was expanded into intermediate levels for the same topics, giving participants more confidence and ability to function in the digital world. The sessions were held at the Kapunda and Freeling libraries and the Hewett Centre.

 **49,083**
Loans

 **3,202**
Active library borrowers

 **10,722**
Reservations placed

 **260**
Library volunteer hours

Digital Springboard Program

The Digital Springboard Program is a national initiative being driven by a partnership between InfoXchange and Google, with the intention of helping people learn the digital skills they need to thrive in work and life. The program aims to ensure no one is left behind in today's increasingly digital world, by helping people grow their digital knowledge and skills. The program was open to participants of all ages with a focus on:

- helping people land their first job, or move into a new role;
- assisting people new to Australia to understand the basics of setting up a business and what digital tools they may need to help them succeed;
- supporting people moving out of older industries to update their skills; and
- building social connections and job opportunities for people across Australia, including those experiencing homelessness or those living with disabilities in remote regional areas.

During the past 12 months, the modules delivered by the library service, include:

- Social Media Strategy
- Writing for Social Media
- Build a CV
- Write a cover letter
- Spreadsheets for beginners
- Start a business (3 part course)

Author Visits and Book Launches

The Kapunda Library was privileged to host two author events this year. The launch of 'Finding Kerra' by award winning, Allendale North local, Rosanne Hawke, and a talk from Kristin Weidenbach on her book 'King of the Outback: the story of Sidney Kidman'. It was fitting that the latter of the events was held in the newly opened Kidman Exhibition. The two events were well received by the community with approximately 50 people in attendance.



Improved Communication with Stakeholders



188,960 visits to Councils website



1,332 Facebook followers, a 36% increase from the 2017/2018 year



19,951 Phone calls answered by Council (answer rate of 97.3%)

Cemetery Projects

Placement of Grave Markers at Magdala Cemetery

Over the past 12 months the Magdala Cemetery, located at 353 Roennfeldt Road Magdala, works have been undertaken to replace plants that suffered from the 2015 Pinery fires and this past dry summer. Native tube stock has also been planted to establish the border and enhance the grounds.

The Magdala Cemetery contained 23 unmarked gravesites from burials undertaken in the early 1900s. These sites have now been marked out with their location being as close as is possible given the records received in the historic registers and drawn plans. As there is little recorded information for those in these gravesites, it is hoped that the new markers may generate interest from the public, who may be able to provide us with more information.

It is pleasing to now have all the known burials at this small historic cemetery identified in some way and given time and further works with improved landscaping this cemetery will be a pleasing rural cemetery respectfully representing the burials located there.



Before

After

Gravesite Restoration at Freeling Cemetery

Light Regional Council staff have on many occasions been involved in community minded causes as individuals or as a corporate group. One such example is the restoration project undertaken at the Freeling Cemetery on a historic gravesite.

At the Freeling Cemetery Row J No 37 is a gravesite for 18 year old Pauline Matilda Schaefer who died on 19 July 1885. Surrounded by a wooden picket, the site had not been maintained for many years and as a result had gradually collapsed into a state of disrepair.

The project, headed by Ms Valda Baker-Wells, saw 40 pickets, similar to those currently surrounding the site, donated by Ms Terry Savage. The Kapunda Shed members enthusiastically came on board to assist with the construction of the new fence, also donating the corner steel support posts. It also became evident the existing concrete surround would not be suitable for continued use and had to be removed and replaced. Mr Chris Tillett, Principal of Tillett Memorials, donated their services on-site and erected a brand new concrete support.

Council acknowledges the contributions and generous donations made by those involved in the project and offers its sincere appreciation for the efforts of Ms Valda Baker-Wells, Ms Terry Savage, Tillett Memorials and the Kapunda Shed members for demonstrating their community spirit towards making this site one that will stand proud for many years to come.

Strategic Goal 2 – Community Health and Wellbeing

Supporting Community Health and Wellbeing

Council continues to assist with initiatives and partner with the community to build a strong and supportive region.

	1,560m²	of land transformed into community space in the form of the Kapunda Town Square
	\$30k	of community grants distributed to support local programs
	1,152 hrs	of service delivered by Barossa and Light Home Assist Services
	38	event permits issued for the year
	36,998	visits to the library
	366	library programs hosted
	188,960	visits to Council's website
	36%	increase in Facebook followers
	876	immunisations
	70	food premises inspected

Strategic Goal 3

Industry, Innovation and Infrastructure

Council supports the development of industry, innovation and infrastructure by assisting with initiatives which promote local agriculture and tourism industries, delivers quality infrastructure that is responsive to community needs and investigates ways to strengthen the region's economy.

This is achieved by:

- Partnering with community and business to build quality infrastructure;
- Implementing actions from the Tourism Strategy;
- Connecting the community with local industry; and
- Supporting regional development.

Objective	2018/2019 Actions	Completion Status
3.1 <i>Support the local agricultural and tourism industries</i>	Implement agreed actions from the Tourism Strategy.	C
	Develop funding strategies for improved freight access for agribusiness across the region.	C
	Deliver an 'Accelerated Works Program' to enhance regional tourism links.	C
	Prepare and adopt an Economic Development Funding Contributions Program that will achieve economic development objectives of the Council through eligible organisations.	D
	Complete the development of the Freeing Agriculture Multi-Purpose Centre and facilitate a sustainable operational model	SC
	Engage with industry and governments to secure shared commitment towards a cycling and walking trail through high tourist areas of Council.	C
3.2 <i>Strengthen and diversify the regional economic base</i>	Continued involvement in the Mt Lofty Ranges National and World Heritage Bids, together with the Barossa Partnership initiative.	C
3.3 <i>Advocate on behalf of regional opportunities</i>	Investigate resolutions to development barriers in regional industrial estates including; Kingsford Regional Industrial Estate; and Roseworthy Industrial Estate.	C
3.4 <i>Deliver quality infrastructure</i>	Deliver an annual maintenance and grading program that is responsive to community needs.	C
	Deliver an annual capital construction and renewal program that is responsive to community needs..	C
	Undertake maintenance of CWMS pump stations, lagoons, treatment plants and associated infrastructure to ensure continuity of service.	C

C Completed **SC** Substantially Completed > 75%
PC Partially Completed 50-75% **S** Started <50%
NS Not Started **O** Ongoing **D** Deferred



The F.A.R.M. Centre

On Saturday 6th April 2019, the Freeling Netball and Football Clubs hosted their first home game of the season, and proudly welcomed the public into the freshly-completed Freeling Agriculture, Recreation and Multi-Use Centre – The F.A.R.M. Centre. Delivered on time, and with Belgravia Leisure on site from day one as facility managers, The F.A.R.M. Centre has gone from strength to strength.

Light Regional Council and the Freeling Community Recreation Park Management Committee (FCRPMC) were successful in securing funding through the Australian Government's Building Better Regions Fund (BBRF) for the F.A.R.M. Centre. The grant agreement, for up to \$2.1million of the \$4.87million project, was signed on 3rd October 2017. Council has underwritten a 55% contribution to the project cost. These capital funds have been sourced via a loan from the Local Government Finance Authority (LGFA). The FCRPMC and Council continue to progress a potential Naming Rights Deal with an appropriate partner, which will seek to service this loan. Final cost reporting is still being wrapped up, but the project is tracking for a minor overspend of around 1% of the budgeted cost. This is an outstanding result for a project of this scale.

Council delivered the project on behalf of the FCRPMC, contracting local business Ahrens for the design and construction. Delivered as a genuine community partnership, Ahrens worked collaboratively with Council and the FCRPMC to ensure that the project could meet its objectives within the available budget.

With the Official Opening scheduled for 20th October 2019, the FCRPMC, Council and Belgravia Leisure are looking forward to showcasing what has already become a highly-valued community asset. The opening is planned to be a Community Open Day with activities for all ages.

The Official Opening event is planned to include the unveiling of an Honour Board that will acknowledge the many generous community members, groups and local businesses that have donated to the realisation of this long-held Freeling Community aspiration.

The F.A.R.M. Centre is already delivering on its objectives, being

- increasing the opportunities for local businesses to grow international exports by providing a space for trade shows and events;
- providing a facility with multi-purpose opportunities including training and education activities for the fodder industry;
- providing social benefits for the region and improving community connections through the centre's use for rural shows, events and sports such as basketball, netball, tennis, badminton, volleyball, and women's and men's AFL;
- providing jobs in the region, namely as a result of increased production from the use of the facility for agricultural/export orientated trade shows and events

Across the following spaces of the facility, we are already seeing the F.A.R.M. Centre deliver outstanding multi-use value for the community:

- Main trades hall plus external verandas and large roller doors for trade access.
- Training and meeting rooms for agricultural extension and community use.
- Public amenities.
- 24/7 gymnasium
- Kitchen, canteen, cafe.
- Store rooms, office, parent/first aid room and communications/IT room
- Floor markings and equipment for 5 x different indoor sports.
- Car parking and landscaping.

Sir Sidney Kidman Exhibition

On 1 May 2019, Mayor Bill O'Brien and Mr Christo Reid (great-grandson of Sir Sidney Kidman) officially opened the Kidman Exhibition housed in the first floor gallery space of the Thomson Building. This collection of photographic prints, memorabilia, artefacts and 16mm film provides a glimpse into the extraordinary life and times of Sir Sidney Kidman and those that worked on the Cattle King's vast pastoral holdings. Since the arrival of the exhibition in March there have been in excess of 1,004 visitors to the exhibition.



Barossa and Light Regional Science Hub

Light Regional Council was successful in its application to become the lead organisation for the Barossa and Light Regional Science Hub, in collaboration with members of a reference group, coming from the science sector within the community. The Library Service has taken the lead in implementing the "Inspiring South Australia" initiative that aims to promote everyday science within the region to the wider community. The hub is not a physical location, rather a program of different events held within the Barossa and Light region.

The Barossa and Light Regional Science Hub was launched with a 'Science in the Brewery' event at the Greenock Brewers in August 2018, which coincided with National Science Week. Attended by Minister Stephan Knoll, Light Regional Council CEO Mr Brian Carr and Barossa Council Mayor, Bob Sloane and members of the public, the event was officially opened by Acting Mayor, Peter Kennelly and consisted of official speeches and then a talk and tour of the science behind the brewing process.

The 'Science in the Dairy' event was held at the home of the Jersey Fresh products in Greenock. The booked out event provided 22 members, ranging from ages 2 to 60+, of the community with the chance to go behind the scenes of the milk production process. The Jersey Fresh products (milk and cream) are produced and bottled on site. During the tour, participants had the opportunity to view the factory from a designated point and then to walk through the dairy before moving out to the yard with the calves. Throughout the session, the group raised questions relating to the milk production and bottling process, as well as sustainability practices in use on the farm, all of which were able to be answered by the representative (and family member) from Jersey Fresh.

With the increasing use of virtual and augmented realities in society the third event held was 'Immersive Technologies in Farming, Agriculture and Viticulture'. The 3 hour workshops were held in Hewett Centre and the newly opened FARM Centre, with participants coming from across the Barossa and Light region and as far as the Yorke Peninsula. Participants had the opportunity to learn how virtual and augmented realities can be implemented to improve business output, using everyday devices such as a smart phone.

Tourism

Kapunda Visitor Information Centre

The Kapunda Visitor Information Centre (VIC) is an attraction itself with the 'Taste of the Region' interpretive display providing visitors with an engaging overview of the area. Visitors to the centre come from within South Australia, interstate and overseas. The centre operates as a member of the South Australian Accredited VIC network, with the aim to inspire visitors to explore the Light tourism region, experience the diversity on offer and to cross promote the neighbouring tourism regions and wider South Australia.

The VIC recognises the increased economic benefit to the local business community, driving visitors towards regional tourism. Local attractions and events are highlighted by the VIC staff, with visitors encouraged to extend their stay.

Events that were promoted by the VIC during 2018/2019 included, but were not limited to:

- Marananga Wine Show
- World Gin Day at Seppeltsfield Distillers
- Shakespeare in the Vines at Seppeltsfield
- South Australian History Festival
- Bonjour Barossa
- 24Hour Motorcycle Trial
- Anlaby Homestead Open Garden
- Kapunda Rodeo
- Kapunda Community Art Gallery Exhibitions
- Wasleys Town Garage Sale
- Local Regional Christmas events, Christmas Tree Festival, Carols and Street Parties
- Barossa Gourmet Festival
- South Australia Living Artists (SALA) Exhibitions
- Kapunda Car Cruise Charity Fundraiser



Visitation Trends July 2018 to June 2019





Tourism Strategy

A Tourism Strategic Plan 2018 – 2023 was developed and adopted by Council in September 2018. The plan, initiated to build and grow the 'Visitor Economy' for the Light region includes five Key Priority Areas:

1. Driving Demand

Activities have included provision of a tourism website www.lightsouthaustralia.com, social media channels, a comprehensive marketing strategy and communication plans designed to promote and profile the region to attract visitors, new residents and investment. A library of supporting images and film has been and will continue to be developed and collated to support marketing initiatives and targeted campaigns. A dedicated modernised tourism logo for Light region has been developed utilising the existing graphic elements of the Light Regional Council logo for recognition and consistency along with a dedicated Tourism Style Guide. An Events Prospectus is now available as a tool to provide information for organisations and businesses considering bringing events into the Light region.

2. Working Better Together

Council continues to provide an economic development contribution to Tourism Barossa Inc. with a new Memorandum of Understanding and Key Performance Indicators successfully negotiated. Council continues to advocate for improved representation in regional tourism marketing initiatives such as the Barossa Regional Visitor Guide, tourism websites and marketing collateral. To achieve tourism outcomes for local and regional areas Council is represented on the Tourism Barossa Inc. Board and in a tourism development advocacy capacity on numerous community and stakeholder groups and in regional tourism consultations. A visitor services map pad for Kapunda was developed that includes information about what to see and do and inserts of maps of key tourism towns within the Light region.

3. Supporting What We Have

Contested Building Better Regions grant funds were successfully realised for a project 'Agents of Economic Growth' with 30 community groups to be interviewed to identify where Council can influence supporting the groups to remain sustainable and effective in delivering the activities and events to continue to grow the visitor economy for Light region. A visitor signage review has been commissioned to audit existing and desirable visitor wayfinding signage over the next 12 months and into the future to develop Light region's brand as a destination.

4. Increasing Recognition of the Value of Tourism

A program aptly named 'The Talking Light Tourism Program' has been designed and is ready for Council to harness its greatest tourism asset – our own residents and businesses. This will be done by raising knowledge and regard amongst our residents for the region's visitor attractions and the experience it offers the visitor. 'Discover your Own Backyard' communication activities have been designed to promote the good things in the community and engender civic pride. 'Destination Light' communication activities are designed to target to inspire and inform as to the benefits and opportunities within the tourism industry and within Light region to build the visitor economy.

5. Activate an Effective and Sustainable Visitor Servicing Model

A Tourism Development Manager has been employed to implement the Tourism Plan and to actively liaise with the Visitor Information Centre to plan and deliver the optimum in Visitor Services to provide the right visitor information and experiences, to the right visitor, at the right location to drive demand and visitor dispersal around the region.





Mount Lofty Ranges World Heritage Bid

During 2018/2019, the pursuit of National and World Heritage listing bids for the Mount Lofty Ranges region was advanced in collaboration with nine other local councils (Adelaide Hills Council, The Barossa Council, City of Onkaparinga, Alexandrina Council, District Council of Mount Barker, City of Mitcham, District Council of Yankalilla, Clare and Gilbert Valleys Council and Mid-Murray Council), the University of Adelaide and Regional Development Australia Barossa.

The bid seeks international recognition of Australia's first successful and fully-realised example of Edward Gibbon Wakefield's model of 'systematic colonisation'; a utopian reform based on assisted emigration, formal survey and free settlement, that moved away from previous British policy of Australian colonisation via convict settlement.

A successful bid would have many benefits, including the potential raising of the profile of the region as a significant global branding opportunity.

Development Services

The majority of Development Applications are assessed by Council Delegated Officers. Council's Planning, Building and Compliance staff continue to focus on delivering a professional and timely development assessment service to the community.

Notable applications assessed by Council during the 2018/2019 year, include:

\$30M	Warehouse building at the Orora Glass facility on Argent Road at Kingsford
\$20M	Distribution facility at the Yalumba Winery on Pipeline Road at Nuriootpa
\$3M	Numerous vineyard expansion totalling more than \$3 million in value
\$1.1M	Renewable energy investment in the region with a \$1.1m solar panel array constructed at the Adelaide University at Roseworthy
\$4M	in upgrades to the Xavier College comprising conversion of gymnasium to auditorium and upgrade to staff amenities area
\$1.2M	upgrades to bulk handling facility comprising additional silo storage at Shea-Oak Log
\$0.25M	Telecommunication facility at Gawler Belt

The Kapunda community also embraced the addition of a number of new murals along Main Street which visually captures parts of its history which has added to creating a vibrant streetscape along with the development of the Town Square.

Strategic Goal 3 – Industry, Innovation and Infrastructure

Supporting Industry, Innovation and Infrastructure

Council continues to support local industries, innovation and infrastructure to encourage development, tourism and economic development across the region.

	\$2.1M	grant received for the F.A.R.M Centre
	5	different floor markings for indoor sports at the F.A.R.M Centre
	1,004+	visitors to the Sir Sidney Kidman exhibition in the first four months
	5,318	visitors to the Kapunda Visitor Information Centre
	\$90M	in development applications lodged
	512	development applications
	42	land division applications
	154	building inspections
	249	approved waste water works inspections
	41	private swimming pools and spas inspected



Strategic Goal 4

Environment

Council supports the goal of creating a place that values its natural environment and manages environmental impacts by implementing practices that preserve areas of environmental biodiversity.

This is achieved by:

- Partnering with landowners and external environmental organisations;
- Protection of significant roadside vegetation; and
- Providing the community with free access to green waste disposal.

Objective	2018/2019 Actions	Completion Status
4.1 <i>Further planning for extreme weather events in the region</i>	Continue to work with the Barossa Zone Emergency Management Committee to develop risk management strategies to mitigate the impacts of extreme weather events in the region.	C
4.2 <i>Improved management of water resources</i>	Investigate the expansion of water recycling programs and opportunities, funding and partnerships with regional bodies.	C
4.3 <i>Preservation of areas of environmental biodiversity</i>	Continue to deliver on ground activities to protect areas of high biodiversity significance and consider the role native roadside vegetation plays in providing habitat and contiguous links between significant areas.	C
	Partner with landowners and external bodies such as the Natural Resource Management Board for the ongoing delivery of biodiversity management outcomes.	C
4.4 <i>Improved roadside vegetation management</i>	Develop and implement routine programs to manage and increase roadside vegetation.	C
	Implement the Light Regional Council Roadside Vegetation Management Plan 2016–2021.	C
	Undertake activities to verify and protect areas of roadside vegetation exhibiting high levels of biodiversity significance.	C
4.5 <i>Progression of Gawler River Floodplain Management improvements and priority recommendations within Stormwater Management Plans</i>	Implement stormwater mitigation works as part of the Accelerated Infrastructure Program.	C
	Continued upgrades in partnership with the GRFMA, other Councils, the NRM Board and State Government to improve the management of flood waters along the Gawler River as funding allows.	C
	Consolidate approved Stormwater Management Plans into the Stormwater Chapter of the IAMP.	PC

C Completed **SC** Substantially Completed > 75%
PC Partially Completed 50-75% **S** Started <50%
NS Not Started **O** Ongoing **D** Deferred



Little Corella Management Program

Little Corellas are an 'abundant species' and have been prominent across the district in recent years, causing damage to public fixtures, private property and established trees alike. Light Regional Council has continued its program to discourage Little Corellas from roosting, mainly in Kapunda, Greenock, Roseworthy and Hewett.

Public information has assisted the program, being passed on to Councils' contractors who over a period have established contacts with community members who have become 'spotters' and communicate sightings of the birds. The contractors have also conducted patrols and made observations (in conjunction with information from councils' General Inspectors) regarding flock locations and numbers.

The contractors have identified locations on township edges and have obtained written permission to operate on those properties to move the birds on. Some live firing has been undertaken on these properties, together with use of cap guns, flashing strobe lights and other deterrents at these and other locations. Live firing is sometimes employed where the birds ignore other methods of moving them on and only if it is safe to do so.

Early action, as soon as 'scout' birds are spotted, has been pursued in the hope of successfully discouraging larger flocks from becoming established.

Kapunda Historic Mine Site In-Situ Recovery Proposal

The discovery of copper at Kapunda in 1842 led to the establishment of the Kapunda Historic Mine Site in 1844 and this supported the creation of the adjacent Kapunda Township. The mine's productive life continued through to 1878, with only sporadic activities thereafter until approximately 1912.

The site has since remained within a mineral Exploration Licence (EL) 5626, which is currently controlled by Terramin Exploration Pty Ltd. There have since been occasional exploration activities undertaken at the site.

The Kapunda Historic Mine Site transferred into Council's ownership during the 1960's and 70's and its historical significance was recognised through its listing as a State Heritage Place in May 1987. More recently, Council has invested considerably in several tourism, interpretation and recreation features for the site, supported in part through a State Government grant in 2014.

Due to its development into a recreation space, Council understands that the site is 'exempt' from further productive mining and that this exemption has to be waived to enable such activities to proceed. Beyond this, decisions concerning future mining are made by the State Government.

A consortium led by Environmental Copper Recovery Pty Ltd (ECR P/L), acting on behalf of Terramin Australia Limited and involving Thor Mining PLC approached Council on occasions between December 2016 and February 2017 to present its proposals for 'In-Situ Recovery' (ISR) of a part of the remaining copper mineral resource at the site. ISR is reported to be a less invasive mineral extraction method relying upon chemical (lixiviant) injection and then extraction of minerals in solution, from which the desired minerals can then be separated.



The State Government has advised that the assessment pathway for any future Kapunda Project would depend upon its components (location, nature, size and consequent risk profile). At this point:

- ECR P/L has expressed an intent to initiate a methodical investigation of the potential to extract copper at Kapunda through ISR;
- This would initially involve activities including water sampling, review of core samples, geophysics and desktop studies; and
- Any site activities require approval following assessment by technical specialists in State Government and must meet legal requirements for site access, including serving of notices and negotiation with Council.

In January 2018 Council allowed ECR P/L to undertake site investigations seeking locations from which to extract water samples. In March 2019, Council supported further 'exploratory' activities ('pit face' mapping and water sampling) taking place, subject to work, health and safety arrangements being resolved beforehand. This process is continuing into the next reporting period.

If investigations prove (commercially) favourable, it is expected that the project will advance to more detailed site investigations - progressing towards a site trial. It is expected that Council, as both a landowner and stakeholder, will continue to have a significant opportunity to contribute to decisions about access to the land, the development of the proposal by ECR P/L and the assessment of the proposal by State Government should it be progressed.

Biodiversity Works

During the 2018/2019 year, Council supported a range of biodiversity improvement projects, in collaboration with community groups, landowners and external bodies such as the Natural Resource Management Board. These biodiversity projects are broken down into five functional areas: Light River Reserves, Gawler River Reserves, North Para and Hewett Reserves, Roadside Vegetation Protection, and Pengilly Scrub. Council has continued to support the following projects in the last twelve months.

In 2018/2019 a total of \$31,676 was spent on biodiversity projects, which was matched by \$26,000 in grants from Natural Resources – Adelaide and Mount Lofty Ranges. These projects included:

Maintenance of Roadside and Reserve Plantings

Following the Pinery fire in November 2015, several roadsides have been replanted with local native vegetation with a focus on chenopods (blue bush and saltbush) which are semi succulent and noted not to burn during the Pinery fire. Over the last 12 months approximately 4,000 seedlings have been planted out, with an approximate 85% success rate.

Membership of Trees for Life 'Bushcare' Program

This program supports a range of volunteers who look after native vegetation assets in the Freeling cemetery, Parkers Road cemetery and Pengilly Scrub (Mudla Wirra Reserve).

Free Native Plant Giveaway Day

In May 2019 Council, in conjunction with Greening Kapunda and the Wasleys Community Group, held a free native plant giveaway day. This is an initiative that has been going for many years and has become an increasingly popular event with approximately 2,500 seedlings being given out to residents. The initiative provides an opportunity to promote the use of native plants for landscaping works, as well as a means of attracting native birds and insects into back yards.



Gawler River Reserves

With the majority of the Gawler River property under private ownership, there are only a few places where the public can access the riparian zone. Council manages three of the key riparian reserves along the river, including the A.M Dawkins Memorial Reserve, the Wingate Road reserve and the Roediger Road reserve. In the last 12 months each of these sites have continued to undergo restorative works to improve the ecological functioning of the river area. The Wingate Road reserve is being transformed from a broadleaf weed dominated landscape back to a native grassland. The aim of this project is to develop an 'ecotone', which is a transitional place between two vegetation types, as the diversity of species is generally higher in this area. Council recognises that the Gawler River is an important migration zone for native birds, mammals and fish species.



Pengilly Scrub

Pengilly Scrub is a 20 hectare patch of remnant Mallee vegetation located to the south of Wasleys. The site is a key area for native birds and rare native plant species. The site was mostly burnt out in the 2015 Pinery fire, but has made an impressive comeback and is now a more stable and resilient reserve.

The reserve is managed by a combination of volunteer assistance via Trees for Life and specialist contracts who undertake sensitive pest plant control works. The reserve is a popular destination for bird watchers who come from all over Australia to explore this bird habitat space.

In 2018, 80 different bird species were noted in the area, showing the impressive diversity of native birds within Pengilly Scrub. Many of these species are declining across the Mid North and Mount Lofty Ranges and hence the ongoing management of these reserves is critical for the preservation of our natural heritage.

Roadside Vegetation Protection

Council has over 1,000 kilometres of unsealed roads, which means there is 2,000 kilometres of road verges to maintain. This is the equivalent to 600 hectares of land (assuming a 3 metre verge) and therefore enormous potential for Council's roadside vegetation to be managed as living bio-corridors to allow for the movement of native bird and other animal species. It is expected that trials will commence in the 2019/2020 financial year period on different grassland verge treatments in order to maintain and enhance biodiversity.

Strategic Goal 4 – Environment

Supporting the Environment

Council continue to consider the impact to the environment throughout the delivery of its works.

	91 tonnes	of CO2-e was saved through the use of Sustainable Asphalt
	970 tyres	used in bitumen for road construction
	1,155 tonnes	of green waste collected
	1,000 tonnes	of recyclables collected
	Free	green waste disposal
	1,200	new plants installed in garden beds
	Nearly 200	street trees planted
	2,500 tonnes	of kerbside waste collected
	Over 150 tonnes	of illegally dumped waste picked up from roadsides
	Nearly 100	mattresses collected

The year ahead

The Light Regional Council's Strategic Management Plan 2016–2020 identified four key goals aimed at helping to shape the region as it grows. Summarised below are the 2019/2020 objectives that align to the Strategic Plan.

Objective	2019/2020 Actions
Goal 1 Sustainability	
1.1 Achieve a balanced Operating Statement	Review Council's corporate enterprise solution functionality to determine the extent to which it can provide solutions to current needs such as online timesheets, electronic signatures, Purchase Order and Accounts Payable workflows, financial reporting, and electronic/digital credit card management and so on.
	Facilitate capital cost recovery of the non-grant funded component of the F.A.R.M. Centre.
	Update the Infrastructure and Asset Management Plan (IAMP) strategy to target a '100% Renewal' objective.
	Align administrative arrangements to support the processing of the first applications for the Roseworthy Township Expansion.
	Pursue entrepreneurial projects that generate alternative sources of revenue other than through general rates, including: <ul style="list-style-type: none"> • Bunyip Water Scheme connectivity with the Roseworthy Township Expansion (RTE) and Northern Adelaide Irrigation Scheme (NAIS); and • Five Shillings Estate Activation Strategy
	Complete the Accelerated Infrastructure Program to improve the quality of assets across Council and reduce maintenance costs.
	Lead a Roseworthy Township Expansion (RTE) Taskforce, focussing on regional infrastructure delivery and facilitation of development applications
	Review Council's policy documentation following the election of the new Council in November 2018.
	Review and update the Risk Management Framework and associated documentation in consultation with the Audit Committee and Local Government Risk Services.
	1.3 Continued efficiency improvements in service delivery
Prepare Council's general ledger so that it is able to transition to version 7.1 of Council's corporate business system (Authority) by converting the general ledger reporting framework to suit.	
Conduct an audit and produce a gap analysis of the documentation of finance and accounting procedures to provide a reference for the development of missing and/or below par documentation	
Conduct a needs analysis and develop a requirements statement for Council's corporate strategic and financial reporting solution, and assess this against existing business information systems and other business information products for a solution decision	
Complete a functional review of the Authority Work Orders module for potential implementation as a project costing/management solution	

Objective	2019/2020 Actions
	<p>Develop a Purchase Order (PO) Workflow to inform PO application requirements and technology solutions</p> <hr/> <p>Review and analyse Council's expenditure transactions with potential for credit card usage (analysing transactions, spend, cost to Council, efficiency) to support (or otherwise) the broader use of credit cards as a transaction mechanism throughout Council.</p> <hr/> <p>Review workplace systems and procedures to develop and implement a new systems framework aimed at achieving improved effectiveness and efficiency.</p> <hr/> <p>Review and implement a customer focussed service model that facilitates positive service interactions and user experiences.</p> <hr/> <p>Research Case Management Guidelines to:</p> <ul style="list-style-type: none"> ▪ streamline development and regulatory approvals; ▪ facilitate investment to support major projects and developments; ▪ allow earlier delivery of regionally significant projects involving economic growth, exports, employment and provision of infrastructure. <hr/> <p>Update Council's processes and practices to align with the new Planning, Development and Infrastructure Act 2016 in preparation for July 2020.</p> <hr/> <p>Review the use of smart technology and the 'Internet of Things' (IoT) for appropriate public infrastructure and spaces, to inform future business cases for expanding this service across major townships and rural areas.</p> <hr/> <p>Explore further opportunities for shared service provision with neighbouring councils.</p> <hr/> <p>Review council's strategic management plan in accordance with the Local Government 1999, Section 122.</p>
<p>1.4 <i>Appropriate allocation of resources to areas of priority need</i></p>	<p>Continued monitoring of compliance service delivery in accordance with legislative requirements and in-line with available resources.</p> <hr/> <p>Ongoing consideration of Joint Planning Board opportunity with neighbouring Councils under Planning, Development and Infrastructure Act, 2016.</p> <hr/> <p>Continued involvement, as resourcing allows, to support the State Government-led transition to the new planning system under the Planning, Development and Infrastructure Act, 2016. This includes involvement in transitioning Council's Development Plan to the new Planning and Design Code.</p> <hr/> <p>Accredited Professionals under the new Planning, Development and Infrastructure Act, 2016 – fulfilment of Continuous Professional Development (CPD) requirements for development assessment staff</p> <hr/> <p>Ensure the organisation's workforce is capable of meeting future business needs in particular digital literacy skills and life-long learning to support customers, evolving services and public programs</p>
<p>1.5 <i>Minimise energy and natural resource use</i></p>	<p>Review & report on appropriate timing to commence Phase 3 of the LED public street lighting upgrade programme, involving the replacement of high energy consumption decorative and vehicular category lighting.</p> <hr/> <p>Convert all high use Community Wastewater Management Scheme treatment plants to alternative energy sources such as solar power with built in redundancy systems.</p>
<p>1.6 <i>Continuing commercial partnerships with third parties and other levels of government to provide outcomes for the community</i></p>	<p>Continue exploring a Business Case for Council to participate in the Building Upgrade Finance (BUF) scheme and other incentive programs for commercial businesses.</p> <hr/> <p>Complete the Accelerated Works Program in partnership with the Local Government Association and other levels of Government to reduce the IAMP gap.</p> <hr/> <p>Deliver key services through strategic partnerships with adjoining Councils where cost-efficiencies and service quality improvements are achieved through greater economies of scale.</p>

Objective	2019/2020 Actions
Goal 2 Community Health and Wellbeing	
2.1 <i>Continuous improvement of community wellbeing continued</i>	<p>Deliver and educate the community on waste and recycling program including kerbside collections, 'e' waste, and green waste and hard refuse collections. Collect and analyse waste data in higher use public areas (e.g. Main Streets) to assess improving the efficiency of waste management.</p> <p>In conjunction with neighbouring councils continue to collaborate on developing projects to implement in the Barossa, Light and Lower Northern Region Public Health and Wellbeing Plan.</p> <p>In conjunction with neighbouring councils and in consultation with regional stakeholders, commence and progress the 5 year review of the Barossa, Light and Lower Northern Region Public Health and Wellbeing Plan.</p> <p>Support community education activities with respect to a range of priority areas as identified in the Public Health and Wellbeing Plan.</p> <p>Support and deliver programs and initiatives with a focus on youth priority areas, in-line with the Regional Public Health and Wellbeing Plan.</p> <p>Work with community groups and service providers to provide support for older persons</p> <p>Support community life by continuing to deliver grants programmes and community events assistance.</p> <p>Council continues to work with and provide financial support for regional community service provision activities including community transport and volunteer management and development.</p>
2.2 <i>Continuous improvement of community facilities</i>	<p>Continue Council's roads grading program.</p> <p>Carry out open space maintenance program for parks, gardens and open space areas.</p> <p>Implement the outcomes of the Barossa, Light and Lower Northern Region Disability Access and Inclusion Plan In conjunction with neighbouring councils as resources allow.</p>
2.3 <i>Facilitate retirement living options in the region</i>	<p>Manage the implementation of the Kapunda Lifestyle Village to maximise occupancy and outcomes for retirees</p>
2.4 <i>Improved communications with stakeholders</i>	<p>Further implement opportunities for the community to interact with Council online via the internet.</p>
2.5 <i>Community education initiatives</i>	<p>Provide access to information services and programs that support life-long learning for all in the community through our physical, online and outreach platforms.</p>



Objective	2019/2020 Actions
Goal 3 Industry, Innovation and Infrastructure	
<p>3.1 <i>Support the local agricultural and tourism industries</i></p>	<p>Execute delivery, development and implementation of plans, key initiatives, actions and marketing from the LRC 2018–2023 Tourism Strategy.</p> <p>Engage with industry and governments to secure shared commitment towards a cycling and walking trail through high tourist areas of Council.</p> <p>Prepare and adopt a strategic Economic Development Plan for the Council.</p> <p>Deliver an 'Accelerated Works Program' to enhance regional tourism links.</p>
<p>3.2 <i>Strengthen and diversify the regional economic base</i></p>	<p>Continued involvement in the Mt Lofty Ranges National and World Heritage Bids, together with the Barossa Partnership initiative.</p>
<p>3.3 <i>Advocate on behalf of regional opportunities</i></p>	<p>Investigate resolutions to development barriers in regional industrial estates including:</p> <ul style="list-style-type: none"> ▪ Kingsford Regional Industrial Estate; and ▪ Roseworthy Industrial Estate.
<p>3.4 <i>Deliver quality infrastructure</i></p>	<p>Deliver an annual maintenance and grading program that is responsive to community needs.</p> <p>Deliver an annual capital construction and renewal program that is responsive to community needs.</p> <p>Undertake maintenance of CWMS pump stations, lagoons, treatment plants and associated infrastructure to ensure continuity of service.</p>



Objective

2019/2020 Actions

Goal 4 Environment

4.1

Further planning for extreme weather events in the region

Continue to work with the Barossa Zone Emergency Management Committee to develop risk management strategies to mitigate the impacts of extreme weather events in the region.

Implement the low cost outcomes contained in the Barossa Region Extreme Heat Preparation & Response Planning Project.

4.2

Improved management of water resources

Investigate the expansion of water recycling programs and opportunities, funding and partnerships with regional bodies.

4.3

Preservation of areas of environmental biodiversity

Continue to deliver on ground activities to protect areas of high biodiversity significance and consider the role native roadside vegetation plays in providing habitat and contiguous links between significant areas.

Partner with landowners and external bodies such as the Natural Resource Management Board for the ongoing delivery of biodiversity management outcomes.

4.4

Improved roadside vegetation management

Develop and implement routine programs to manage and increase roadside vegetation.

Implement the Light Regional Council Roadside Vegetation Management Plan 2016–2021.

Undertake activities to verify and protect areas of roadside vegetation exhibiting high levels of biodiversity significance.

4.5

Progression of Gawler River Floodplain Management improvements and priority

Implement stormwater mitigation works as part of the Accelerated Infrastructure Program.

Continued upgrades in partnership with the GRFMA, other Councils, the NRM Board and State Government to improve the management of flood waters along the Gawler River as funding allows.

Consolidate approved Stormwater Management Plans into the Stormwater Chapter of the IAMP.





Governance

The content of this section of Council's Annual Report includes the information required to be published annually in accordance with section 9 "Information Statement" of the Freedom of Information Act 1991.

Council Structure and Functions

The Council is divided into four wards and consists of a Mayor and ten Councillors who form part of an incorporated body which has the responsibility for carrying out the duties and exercising the powers conferred on the Council by the Local Government Act 1999 and other State and supporting legislation. The elected members are the policy arm of the Council and as such are responsible for setting strategic direction, goals and objectives supported by documented policy for the well-being of the community as a whole.

Council Meetings

Council meetings are held on the fourth Tuesday of each calendar month at the Kapunda office; with the exclusion of meeting dates that fall on a public holiday which are held the following working day, and in the month of December when the meeting is held on the second Tuesday. Special Meetings of Council may be held as required. Copies of meeting agendas and minutes can be obtained from Council's website www.light.sa.gov.au. All Council and Committee meetings are open to members of the public and Council encourages interested people to attend.

Council Committees

Council has a number of special purpose committees established pursuant to Section 41 of the Local Government Act 1999. These are;

- Audit Committee
- Infrastructure Committee
- Strategy Committee
- Governance Advisory Panel
- Economic Development Panel

In addition to its committees, Council also convenes a Council Assessment Panel. The panel generally meets on a monthly basis and is constituted under the criteria described within the Development Act 1993 and its Regulations.

Each committee is constituted with its own terms of reference; the role principally being to provide an advisory function to the Council. The committees not only include Elected Members of Council amongst their membership, but in some cases include members of the public who are able to take part in and vote on subject matter before the committee. Council believes that the interaction with the community members at the committee level provides a valuable resource and involves the community members in the decision making process, thereby providing true ownership over actions resulting from the committee process.

Council would like to thank the following people who have provided the community with many hours service during the 2018/2019 financial year period by agreeing to be members of Council committees:

Committee Name	Representative
Council Assessment Panel	Mr Bruce Ballantyne (Presiding Member) Mr Robert Veitch, Mr Mike Canny and Mr Joel Taggart (Independent Members) Sitting fees are paid to the Independent Members of the panel. Fees totaling \$11,400 were paid for the 2018/2019 year
Audit Committee	Mr John Comrie (Independent Chair) to Nov 2018 Mr Ross Haslam (Independent Chair) from Nov 2018 Mr Peter Fairlie-Jones and Ms Michele Bennetts (Independent Members) Sitting Fees are paid to the Independent Members of the committee. Fees totaling \$11,295 were paid for the 2018/2019 year
Governance Advisory Panel	Hon. Graham Gunn (Independent Chair) Mrs Judith Jones and Mr Ted Byrt (Independent Members) Sitting fees are paid to the Independent Members of the panel. Fees totaling \$462 were paid for the 2018/2019 year

Services to the Community

Council makes decisions on policy issues relating to services that are provided for members of the public.

These services include;

- Aged Care Services
- Bus Shelters
- Car Parks
- Civic Affairs (including Citizenship Ceremonies)
- Clean Air Controls
- Community Halls
- Community Wastewater Management Systems
- Development Controls
- Dog Control
- Environmental Health matters
- Fire Protection and Prevention
- Food Inspections
- Garbage Collection and Disposal
- Heritage Preservation
- Home Assist
- Immunisation Programs
- Parking Bays
- Parking Controls
- Parks and Reserves
- Playground Equipment
- Public Cemeteries
- Public Conveniences
- Public Libraries
- Recreational and Sporting Facilities
- Roads, Footpaths, Kerbing and Bridges
- Stormwater Drainage
- Street Beautification
- Street Closures
- Street Lighting
- Street Sweeping
- Traffic Control Devices
- Transport Assistance
- War Memorials
- Weed and Vermin Control
- Youth Matters

Council Cemeteries

Council owns and manages 9 public cemeteries across the Council area;

- Kapunda Public Cemetery
- Freeling Cemetery
- Greenock Cemetery
- Buchfelde Cemetery
- Templers Cemetery
- Magdala Cemetery
- Loos-Gawler River Cemetery
- Kangaroo Flat Cemetery
- Schoenfeld Cemetery

Table 1 identifies the number of burials and ashes interments at Council's three main Public cemeteries (see below).

Table 1 - Burials and Ashes interments

Cemetery	Burials		Ashes into Niche Wall/Garden		Ashes into Burial Site		New Interment Rights (including Pre-Lease)	
	2018/2019	2017/2018	2018/2019	2017/2018	2018/2019	2017/2018	2018/2019	2017/2018
Kapunda	5	9	4	0	2	4	12	15
Freeling	2	9	2	1	1	2	4	10
Greenock	0	2	N/A	N/A	0	2	0	1
Total	7	20	6	1	3	8	16	26

Public Participation

Council Meetings

Members of the public have a number of opportunities to put forward their views on particular issues before the Council.

These are;

- Deputations – with the permission of the Committee Chairman or the Mayor, a member of the public can address a Committee or the Council on any issues within the Council's jurisdiction.
- Presentations to Council – with prior notification and arrangement with the Mayor, a member of the public can address the Council on any issue relevant to the Council.
- Petitions – written requests can be addressed to the Council on any issue within the Council's jurisdiction.
- Written requests – a member of the public can write to the Council on any Council policy, activity or service.
- Elected Members – members of the public can contact their elected members of Council to discuss any issue relevant to the Council.
- Staff members – members of the public can contact Council staff to discuss any issue relevant to Council.

As part of its monthly Council meeting, Council also offers young people of the community the opportunity to participate in a 'Youth Forum' session. Rules governing this participation do apply and are discussed in Council's Code of Practice for Meeting Procedures.

Public Consultation Policy

The purpose of the Policy is to outline the principles and procedures that the Light Regional Council will follow to involve the community in planning and decision making in the local area, and to ensure accountability of Council to the community through effective communication and consultation strategies.

The principles underpinning this policy are:

- The community has a right to be involved in and informed about decisions affecting their area;
- Community involvement in Council decision making will result in greater confidence in the Council and responsive decision making;
- Council decision making should be open, transparent and accountable;
- Council recognises that the level of consultation with the community will vary depending on the community interest in the topic, number of persons potentially affected by the topic and the requirements for consultation set out in the Act for specific topics;
- Council's desire to balance community views and interest with other influences such as budgetary constraints; and
- The community has a right to be informed and to influence decisions, which affect their lives.

Subsidiaries

With reference to section 42 of the Local Government Act, Council has no subsidiaries. However, Council does have membership of two regional subsidiaries constituted under section 43 of the Act. They are the Central Local Government Region of South Australia (the Legatus Group) and the Gawler River Floodplain Management Authority. Copies of those Authority's Annual Reports are included as appendices to this document.

External Committees/ Boards/Associations

Council participates in a number of external committees, boards and associations. Council's membership can comprise elected members, staff, a mixture of both, and/or members of the public.

These associations include:

- Local Government Association of South Australia
- Light Regional Council District Bushfire Prevention Committee
- Regional Development Australia – Barossa Inc.
- Central Local Government Region of South Australia (the Legatus Group)
- Gawler River Floodplain Management Authority.

Council also has representation on numerous community committees. Minutes of these committees, boards and associations are kept for record purposes by Council and, subject to the consent of the relevant organisation are available for public inspection.

Council Delegations

Councils have certain duties which they must perform, and certain powers which they may exercise, pursuant to the Local Government Act 1999 as well as a range of other Acts. In most cases the relevant Acts confer those obligations and powers directly on the Council as a body. It is not practical or efficient for the Council as a body of elected members to perform the many functions or undertake the many activities that are required in the day to day administration of the Council's roles and functions. Delegations are the way in which the Council's Chief Executive Officer and other officers of Council undertake these steps on its behalf. These delegations are made under section 44 of the Local Government Act 1999. The delegations register can be viewed on Council's website: www.light.sa.gov.au/delegations

Council's Representation Quota

Council's representation quota, that is the number of people able to vote in a Council election, divided by the number of elected members (including the Mayor) representing them, is 1 elected member for every 937 electors. The below table compares Council's representation quota with similar councils:

Council Name	Quota (Elected Member: Number of Electors)*
Alexandrina	1:1695
Barossa	1:1466
Berri Barmera	1:811
Copper Coast	1:1122
Light	1:937
Loxton Waikerie	1:741
Murray Bridge	1:1433
Port Pirie	1:1279
Victor Harbor	1:1231
Wattle Range	1:703
Yorke Peninsula	1:730

**(Figures obtained from the Electoral Commission of South Australia @ 1/10/2019)*

Periodically Council is required to review its elector representation. When undertaking this review, components such as the size, composition and ward structure of the Council must be taken into account to ensure the fair and adequate representation of the electors within the Council area. The process occurs at least once every eight years and involves extensive public consultation inclusive of members of the public being able to make written and personal representations to the Council on any proposals rising out of the review process. The last review was undertaken in November 2014, therefore the next representation review will need to occur prior to the November 2022 local government election. The review is scheduled to commence in June 2020.

Corporate Structure



Chief Executive Officer

Brian Carr

General Managers



June Austin

Business & Finance

- Human Resources
- Finance
- Information Services
- Library Services
- Customer Service
- Work, Health and Safety



Kieren Chappell

Economic Development

- Entrepreneurial Project Delivery
- Investment Attraction
- Major Development Case Management
- Tourism
- Business Support



Richard Dodson

Infrastructure & Environment

- Land and Buildings
- Waste Management
- Capital Works
- Horticulture
- Civil Maintenance
- CWMS



Craig Doyle

Strategy & Development

- Planning & Development
- Building Surveying
- Strategic Planning
- Community Development
- Regulatory Services
- Community Engagement



Richard Michael

Governance

- Legislative Compliance
- Elected Member & CEO Support
- Governance Advice

Senior Executive Officer Remuneration

Light Regional Council's Senior Executive team is comprised of the Chief Executive Officer and five General Managers, with a base salary ranging from \$153k to \$245k as part of their overall remuneration package. Annual remuneration of Executive Officers accounts for the total cost of all fixed remuneration items and is made up of the annual salary, Council superannuation contributions and benefits. Pursuant to Section 105 of the Local Government Act, 1999, Council maintains a Register of Remuneration, which is available for inspection at the Principal Office.

Human Resources

Human resources provides support to management in staff recruitment, training and development, industrial and employee relations, development of related policy and procedures and employee assistance programs across Council.

Council staff are developed and supported to best meet the needs of the community they serve, improve productivity and keep up to date with changes in legislation, technology and system upgrades. Training and development programs are important to enable staff to gain more skills and knowledge to act as a contingency, change jobs or fields and progress career development opportunities. Key training and development programs in 2018/2019 included:

- Leadership Development Workshops, facilitated by Stillwell Management Consultants
- Project Management facilitated by TAFE
- LGASA Commercial Media Training (Regional training initiative) by McGuinness Media
- I-Responda Flood and Fast Water provided by the State Emergency Services
- First Aid Training by St John
- Chain of Responsibility and Load Restraint Training by Local Government Risk Services

Staff Profile

As at 30 June 2019, Council had a total of 95 staff members comprised of 68 full time, 19 part time, 2 casual and 6 contract positions.

Department	16/17	17/18	18/19
Infrastructure & Environment	35	47**	42
Business & Governance*	-	-	-
Business & Finance	17	16	17
Governance	2	2	1
Strategy & Development	22	18	19
Economic Development*	2	3	4
Library Services	10	12	12
Total	88	98	95

* Organisation Structure Adjustment

** The increase in staff numbers in the Infrastructure & Environment department is as a result of Council's \$15m Accelerated Infrastructure Program and ongoing increases in grant funded capital works programs

Equal Employment Opportunity

Council's policy on Equal Employment Opportunity (EEO) reflects Council's responsibility to employ a workforce free of discrimination, where employees have opportunities to progress to the full extent of their ability and to take up opportunities as they become available. Council reviewed the EEO Policy and associated documents to ensure the information remains aligned to its legislative requirements.

Work Health and Safety

Council are dedicated to supporting a healthy, safe and productive workplace by proactively managing risk to prevent harm and lower the likelihood of incidence or injury. This includes all workers—employees, contractors, volunteers and visitors who may attend workplaces throughout the region. The WHS and Injury Management Committee meets quarterly and is made up of both management and workers for the purpose of sharing information on work health and safety matters. In 2019, a heavy focus from the WHS and Injury Management Committee has been the review and update of LRC's WHS Management System including policies and procedures.

Wellbeing

Council are committed to employee health and wellbeing. With an already dedicated health and wellbeing budget in place, at the commencement of 2019 LRC formalised its health and wellbeing initiatives by developing a 12-month Health & Wellbeing Program. The aim of this Program is to provide training and information sessions to employees to promote their understanding of both physical and psychological wellness.

Programs offered for the first six months of 2019 include:

- Monthly health tips
- Physical health assessments
- Nutritional Workshops
- Outdoor Employee Injury Prevention Program
- Skin cancer screening
- Influenza vaccination
- Mental Health Initiatives – Mind Your Wellbeing
- Superannuation Information (financial wellbeing)

LRC also offers the Employee Assistance Program (EAP) through Converge International to employees.

Compliance

Freedom of Information

Requests for Freedom of Information must be made on the prescribed forms in accordance with the Freedom of Information Act 1991. These forms are available at the Kapunda office of Council and also can be downloaded directly from the State Records of South Australia website www.archives.sa.gov.au

Applications received under the Freedom of Information Act will be responded to as soon as possible within the statutory timeframe upon the receipt of a properly completed request and the prescribed fee.

As at 30 June 2019, the Light Regional Council received one request for the provision of information in this manner for the reporting period. The application was processed within required timeframes.

Other Information Requests

Requests for other information not included above will be considered in accordance with the Freedom of Information Act. Under this legislation an application fee must be forwarded with the completed request form, unless the applicant is granted an exemption.

Should the applicant require copies of any documents inspected pursuant to a Freedom of Information request, the charges set out in the Act will apply.

Freedom of Information Request Forms are available at Council's offices and enquiries or requests should be addressed to Council's Chief Executive Officer in the first instance, at the following address;

Mr Brian R Carr
Chief Executive Officer
Light Regional Council
PO Box 72
KAPUNDA SA 5373

Amendment of Council Records

A member of the public may request access to Council documents concerning their personal affairs by making a request under the Freedom of Information provisions. A request may then be made to correct any information about them that is incomplete, incorrect, misleading or out of date. To gain access to these records a Freedom of Information Request Form must be completed as indicated above outlining the records that the applicant wishes to inspect.

Local Nuisance Litter Control Act and Regulations

Under the Local Nuisance and Litter Control Act, 2016 Council responded to 16 litter and 20 local nuisance reports, issuing one abatement notice and no expiations, prosecutions, or civil penalties.

Section 270 Internal Review of Council Decisions

Council received nil applications under Section 270 of the Local Government Act for the 2018/2019 year, for the review of decisions made by Council, its employees, and persons acting on Council's behalf.

Confidentiality Provisions

Section 90(2) of the Local Government Act 1999 enables a meeting of Council or a Committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in Section 90(3) of the Act.

During the 2018/2019 financial year, 19 instances occurred where Council or a Committee were satisfied it was necessary to exclude the public and consider items in confidence.

Minute Date	Subject of items considered at Council in Confidence during 2018/2019
24/07/2018	15.1 - Seppeltsfield Masterplan
	15.2 - Kapunda Historical Precinct
	15.3 - Five Shillings Estate – Activation Proposal
	15.4 - Kapunda Northern Tributary Flood Mitigation
28/08/2018	15.1 - 21 Nash Street, Kapunda
	15.2 - 8 Parkers Road Gawler Belt (Note: Previously known as 17 Parkers)
	15.3 - Kapunda Northern Tributary Flood Mitigation
23/10/2018	15.1 - Five Shillings Estate – Activation Proposal
27/11/2018	15.1 - 2020 SANTOS Tour Down Under – Host Council expression of interest
11/12/2018	15.2 - 2019 Australia Day Citizen of the Year Awards
22/01/2019	15.1 - Roseworthy Township Expansion – Oval Shared Use Heads of Agreement
26/02/2019	STR12.1/2019 - Roseworthy Township Expansion – Payment of Outstanding Separate Rates
	15.1 - 5 Shilling Estate – Activation Proposal
26/03/2019	15.1 - Strategy Committee - STR12.1/2019 – 8 Parkers Road, Gawler Belt (Note: Previously known as 17 Parkers)
	7.2.2 - Presentation – Roseworthy Garden Town
	15.2 - 5 Shilling Estate – Activation Proposal
03/06/2019	EDP12.2/2019 - Barossa Valley Golf Club Proposed Development
25/06/2019	15.1 - Waste Services Contract 2018–2025
	EDP12.1/2019 - Kidman International Exhibition Centre: Status and Land Acquisition

The below table below identifies the number of times a provision under Section 90(3) of the Local Government Act was utilised to exclude the public during the 2018/2019 financial year:

Actual or possible litigation (i)	0
Personal affairs or safety of a person or the Council (a) and (e)	6
Commercial advantage or prejudice commercial position of Council (b)	11
Commercial prejudice, advantage or information – Council or third party (d)	6
Legal advice (h)	2
Breach of confidence (j)	0
Supply of goods or services (k)	0
Proposed amendment to development plan (m)	3
Review FOI determination (n)	0
Reveal a trade secret (c)	0
Prejudice a criminal offence (f)	0
Breach of law, order or direction of the court (g)	3
Total Confidentiality Provisions	28
Total Matters considered in Confidence	18
Percentage Total of Confidential Matters considered by Council	8.70%
TOTAL Matters considered at Council (incl. Confidential)	207
TOTAL Council Assessment Panel Matters considered	21

Section 91(7) of the Act enables a meeting of Council or a Committee having considered a matter on a confidential basis to determine an order that the document or part be kept confidential.

Council conducts a formal review process of the Confidential Items Register on a quarterly basis. The process seeks to provide a formal release of reports and minutes back into the public realm when required. Report items released back into the public realm, in accordance with section 91(7), for the 2018/2019 year totalled 13.

The following 32 matters were retained as confidential items in accordance with section 90 of the Local Government Act, 1999 at the conclusion of the June 2019 Council Meeting.

Minute Date	Item Number	Title
17/11/2009	13.3	Insanitary Condition Parkers Road
16/02/2010	13.1	Insanitary Condition, 17 Parkers Road, Gawler Belt
21/09/2010	10.3.1	Jungfer v Light Regional Council (ERD Ref 10-04
26/06/2012	13.2	Beare –v- Light Regional Council
25/09/2012	12.4.1	Beare –v- Light Regional Council – Notice of Motion by Cr Mike Skevington
25/09/2012	13.1	Forby Road, Rosedale, and Leak and Fairlie Road, Kangaroo Flat; Insurance Claims
16/10/2012	7.1	Beare –v- Light Regional Council
22/01/2013	13.1	Beare –v- LRC
26/02/2013	13.1	Roseworthy Growth area Draft Structure Plan package for State Government-led consultation
25/06/2013	13.1	DJ Roediger, 17 Parkers Road, Gawler Belt – Recovery of Outstanding Debt
03/12/2014	EDP12.1/2014	Old Adelaide Road, Kapunda – CR Lindner Nominees Pty Ltd (Commercial in Confidence)
16/08/2016	7.1	Roseworthy Township Expansion – Project Briefing
16/05/2017	STR12.1/2017	Eudunda Farmers Ltd - Freeling Supermarket Proposal
23/05/2017	15.2	Freeling Town Centre Development Plan Amendment
24/10/2017	15.1	Waste Management Services 2018 - 2025
23/01/2018	15.1	Gawler River Water Reuse Scheme (GWRS) – Recycled Water Service Contract
23/01/2018	15.2	8 Parkers Road Gawler Belt (Note: Previously known as 17 Parkers)
27/02/2018	15.2	Kapunda Northern Tributary Flood Mitigation
27/02/2018	15.3	21 Nash Street Kapunda
22/05/2018	15.1	Regional Growth Fund Application
24/07/2018	15.1	Seppeltsfield Masterplan
24/07/2018	15.4	Kapunda Northern Tributary Flood Mitigation (Appendix 15.4 'Updated Assessment of Compensation prepared by JLL Only – report released 28 September 2018)
28/08/2018	15.1	21 Nash Street, Kapunda
28/08/2018	15.2	8 Parkers Road Gawler Belt (Note: Previously known as 17 Parkers)
27/11/2018	15.1	2020 SANTOS Tour Down Under – Host Council expression of interest
22/01/2019	15.1	Roseworthy Township Expansion – Oval Shared Use Heads of Agreement
26/02/2019	STR12.1/2019	Roseworthy Township Expansion – Payment of Outstanding Separate Rates
26/03/2019	15.1	Strategy Committee - STR12.1/2019 -8 Parkers Road, Gawler Belt (Note: Previously known as 17 Parkers)
26/03/2019	7.2.2	Presentation – Roseworthy Garden Town
03/06/2019	EDP12.2/2019	Barossa Valley Golf Club Proposed Development
25/06/2019 (Council Meeting)	EDP12.1/2019	Kidman International Exhibition Centre: Status and Land Acquisition
25/06/2019	15.1	Waste Services Contract 2018–2025

Documents available for inspection

The following documents are available for public inspection at Council's principal office in Kapunda, free of charge. Some of these documents are also available for inspection at Council's Freeling branch, libraries and on Council's website www.light.sa.gov.au Members of the public may also purchase copies of the documents at a fee.

- Annual Budget
- Annual Financial Statements
- Annual Report
- Council & Committee Agendas and Minutes
- Council By-Laws
 - Permits and Penalties
 - Moveable Signs
 - Roads
 - Local Government Land
 - Dogs
 - Cats
 - Nuisances caused by building sites
- Development Plans
- Order Making Policy
- Strategic Management Plan 2016–2020

Codes of Conduct Council Policies

Policies - Community Services

- Citizenship Ceremony
- Community Recreation Facilities Management
- Community Transport Charter
- Event Management
- Grant Funding
- Public Art
- Volunteer Management

Policies - Environmental Services

- Community Wastewater Management System Connection and Augmentation Charge
- Environmental Sustainability
- Food Act Inspection and Fee
- Mobile Food Vendor - Location Rules
- Waste and Recycling Services

Policies - Finance and Rating

- Asset Capitalisation
- Debtor Management
- Disposal of Land and Assets
- Dog Registration Refund
- Financial Year End Commitments
- Hardship for Residential Customers of Minor and Intermediate Water Retailers
- Procurement
- Prudential Management
- Rate Rebate
- Rates Hardship (excluding Water Policy Requirements)
- Treasury Management

Policies - Governance and Consultation

- Audit Committee
- Caretaker
- Code of Practice for Meeting Procedures
- Code of Practice for Access to Council Meetings Council Committees and Council documents
- Complaints Handling
- Complaints Handling Procedure under Council Members' Code of Conduct
- Control of Election Signs
- Council Employees Records Management
- Council Members Allowances and Benefits
- Council Members Records Management
- Council Members Training Development
- Developer Engagement Statement of Business Ethics
- Fraud & Corruption Prevention
- Guidelines for Elected Members Returns
- Informal Gatherings
- Internal Controls (Financial Management)
- Internal Review of Council Decisions Procedure
- Public Consultation
- Public Interest Disclosure
- Public Relations and Marketing
- Risk Management
- Social Media
- Website Standards

Policies - Human Resources

- Code of Conduct for Council Employees by Minister for Planning
- Code of Conduct for Council Members by Minister for Planning
- Committee Members Code of Conduct

Policies - Library

- Circulation of Library Materials
- Code of Conduct
- Collection Development
- Internet
- Programme
- Public Notices
- Reference and Reader's Advisory
- Unattended Children

Policies - Planning and Development

- Building Inspection
- CAP and Staff Delegations
- Car Parking Fund
- Enforcement
- Interaction of the Development Act 1993, State Records Act 1997 and Freedom of Information Act 1991 with the Copyright Act 1968
- Precincts
- Public Lighting
- Public Notification of Development Applications
- Separate Rate
- Structures and Fill Over Easements
- Undergrounding Services (Overhead Electricity Cables)
- Waiving Administrative & DA Fees

Policies - Infrastructure

- Application of Dust Suppressant
- Cemetery Interment Rights
- Cemetery Memorials
- Customer Service Charter CWMS Non Drinking Water Supply
- Footpath Construction
- Light Vehicle Crossover
- Provision of Council Resources
- Private Funding of Road Renewal or Upgrade
- Road and Public Places Naming
- Rural Property Addressing
- Tree Management

Council registers

- Register of Allowances and Benefits, Elected Members
- Register of Community Land
- Register of Debenture Loans
- Register of Delegations
- Register of Interests, Elected Members
- Register of Interests, Employees
- Register of Leases and Licences
- Register of Public Roads
- Register of Salaries
- Rates Assessment Book
- Schedule of Fees and Charges
- Voters Roll

Financials

Rates

In proposing its rates for the 2018/2019 Financial Year, Council considered the Strategic Management Plan 2016–2020, the current economic climate, specific issues faced by the community, the budget requirements for the 2018/2019 financial year and the impact of rates on the community – in particular householders and primary producers. Land use categories as provided in the Local Government (General) Regulations 1999 are used as the basis of Council's general rate calculation.

Methods Used to Value Land

All land within a Council area, except for land specifically exempt (e.g. Crown land, Council occupied land), is rateable. Council continues to use capital value as the basis for valuing land within the Council area. Council considers that this method of valuing land provides the fairest method of distributing the rates across all ratepayers because:

- Property value is a relatively good indicator of market value of a property, providing the fairest method of calculating rates and therefore, it is the most appropriate measure of relative wealth in the community;
- As a measure of wealth it most closely reflects the capacity of property owners to pay; and
- It accords with the taxation principle, that people should contribute to the community social and physical infrastructure, in accord with their capacity to pay, as measured by property wealth.

Other valuation methods available are site value (value of land only) and annual value (value of rental potential of property). These are not considered appropriate with regard to Light Regional Council.

For 2018/2019 rating purposes Council adopted the valuations made by the Valuer-General as at 9 July 2018.

Impact of Rates

In 2018/2019 Council raised general rate revenue of \$15.839m in a total operating revenue budget of \$22.838m.

Council also raised income by way of a separate Special Rate on one assessment and separate charges for Refuse Collection and Community Wastewater Management Systems, and acted as a collection agent on behalf of the State Government in regard to the collection of income for the Natural Resource Management Boards.

The table below summarises general rates modelling data used in the formulation of the 2018/2019 rates budget and provides comparative data for the previous three (3) financial years.

Financial Year	2016/2017	2017/2018	2018/2019	% change on prev. year
Total Capital Valuation	3,254,764,380	3,321,243,280	3,472,482,500	4.55%
Number of Rateable Assessments	7,756	7,828	7,856	0.36%
Total General Rate Revenue	14,407,708	14,910,278	15,838,560	6.23%
Refuse Service Charge	1,278,395	1,267,750	1,363,998	7.59%
CWMS Service Charge	1,049,200	1,151,064	1,329,600	15.51%
NRM Board Levy	317,998	318,150	333,214	4.73%
Other Rate Income	107,393	120,000	122,400	2.00%

Rate in the Dollar

This table itemises by land use category, the movement in the rate in the dollar adopted by Council over a three year period and illustrates the rates outcome for the 2018/2019 financial year.

Financial Year	2016/2017	2017/2018	2018/2019	2018/2019 Rate Revenue	Rate/\$ % Change on Previous Year	Weekly \$ Increase 2018/2019 Existing Assessments
Residential	0.0043208	0.0043702	0.0044794	\$6,963,310	2.50%	\$1.30
Commercial Shop	0.0075615	0.0076478	0.0078390	\$134,140	2.50%	\$8.06
Commercial Office	0.0075615	0.0076478	0.0078390	\$26,965	2.50%	\$3.60
Commercial Other	0.0086417	0.0087403	0.0089588	\$954,675	2.50%	\$(8.12)
Industrial Light	0.0118823	0.0120179	0.0123184	\$80,030	2.50%	\$3.52
Industrial Other	0.0118823	0.0120179	0.0123184	\$1,331,800	2.50%	\$10.53
Primary Production	0.0034999	0.0035398	0.0036283	\$5,508,244	2.50%	\$3.42
Vacant Land	0.0075615	0.0076478	0.0078390	\$470,489	2.50%	\$0.66
Other	0.0043208	0.0043702	0.0044794	\$368,906	2.50%	\$4.44
Minimum Rate	\$835	\$855	\$875		2.34%	

Financial Summary

Operating Result

Light Regional Council's (unadjusted) 2018/2019 operating surplus was \$0.737m, a reduction of \$0.792m compared to the 2017/2018 (unadjusted) surplus of \$1.529m. The operating surplus result is \$0.639m greater than the adopted 2018/2019 budget of \$0.098m as presented in Council's 2018/2019 Annual Business Plan.

Council recognizes revenue as it is received. In recent years Light Regional Council has received certain grant receipts in advance of the annual period to which they are allocated, necessitating the adjustment of revenue to align income with the appropriate allocation period or to the operational activities of Council impacted by such receipts.

The table below reflects the adjusted operating results in each financial year impacted by amounts received in advance.

Council's strategic long-term financial aim remains one of maintaining financial sustainability (operating surplus before capital revenues) over the long-term. This is demonstrated in and managed through Council's Long-Term Financial Plan (ten-year plan). A combination of factors including asset rationalisation, increased revenues, continued residential and industrial development, and workplace reforms will contribute to this goal. The operating results shown in the table below demonstrate Council's continuing strategy.

Council's Operating Income for the year grew by \$0.833m to \$24.142m. This represents a 3.6% growth in revenue over the previous financial year.

Compared with the previous year, rates revenue (inclusive of service charges for CWMS and refuse management) increased 6%; revenue from grants, subsidies and contributions decreased by 26%; and revenue from all other sources grew by 32%.

Operating Expenses for the year increased by \$1.625m to \$23.405m. This is an increase of 7.5% over the previous financial year. Compared with the previous year, employee costs increased 4%; materials etc. expenditure grew by 18%, inclusive of one-off costs associated with the townships LED Public Lighting rollout and return of the Hewett Centre operations to Council that account for 10.5% of the overall increase; depreciation decreased by 10% largely influenced by a reduction in the depreciation expense related to road etc. assets following a condition assessment carried out during the year; and finance costs increased by 31%, reflecting Council's investment in the Accelerated Infrastructure Programme, which neared completion during the 2019 financial year.

Council's Net Surplus, including capital revenues, asset adjustments and physical resources received free of charge, was \$5.341m, an increase of \$0.398m or 8% over the previous year's result.

Financial Year	2019	2018	2017	2016	2015
Operating Surplus / (Deficit) \$ '000	\$737	\$1,529	\$515	\$40	(\$233)
- Financial Assistance / Other Grants	(\$56)	(\$1,059)	\$630	N/A	N/A
Adjusted Operating Surplus / (Deficit) \$ '000	\$681	\$470	\$1,145	\$40	(\$233)
Year on Year Change \$ '000	\$211	(\$675)	\$1,105	\$273	\$891
Year on Year Change %	45%	(59%)	2763%	217%	79%

Cash Position

Cash and Cash Equivalent assets decreased to \$0.086m from \$0.117m in 2018. Cash flow is managed in line with Council's Treasury Management Policy, the aim of which is to fund Council's operational and investment requirements without increasing long term debt as far as practical. Council did not hold any investments during the year.

Capital Expenditure

Capital investment in community infrastructure was \$19.693m for the 2018/2019 financial year, exceeding 2017/2018 capital investment of \$13.332 by \$4.031m or 46%. The Council's strategic plan continues to support as a high priority, the road infrastructure network of the district. The Accelerated Infrastructure Program has advanced the replacement and renewal of township community infrastructure including roads, footpaths and storm water assets. The \$4.8m Freeling Agriculture and Recreation Multipurpose Centre was also delivered during the financial year.

Application of Competition Policy

The revised Clause 7 Statement on the application of the competition principles to local government under the Competition Principles Agreement requires Councils to include specific information in their annual reports.

Council reports that it has no significant business activities within the guidelines of the Revised Clause 7 Statement. This outcome is like that of previous financial years.

About the application of competitive neutrality, Council believes that it practices appropriate methodology particularly regarding the purchase of materials and contractual services. With reference to Council's Income Statement for the reporting period, Council expended \$8.815m (2017/2018 \$7.485m) on materials, contracts and other expenses, representing 38% of operational expenditure. This spending occurred through the application of Council's Procurement Policy which places procedural elements on staff when tendering for works or when seeking quotations for works and services.

There were no Council by-laws reviewed during the reporting period.

No complaints about the application of competitive neutrality principles within Council's sphere of operations were received for the reporting period.

Application of Rate Rebates

As part of the Council's rating processes, Council often deals with requests regarding the application of section 166 of the Local Government Act of 1999. This section of the Act deals specifically with the discretionary rebate of Council rates levied against properties in the Council area and provides the Council with the legislative mechanism to rebate those rates. The rates rebate provides financial assistance to the ratepayer; normally a community organisation or a ratepayer providing a benefit to the community.

Council made mandatory and discretionary rebates to the value of \$0.510m for the reporting period (2017/2018 \$0.498m).

Borrowings

Council's total borrowings as at 30 June 2019 were \$27.328m (30 June 2018 \$18.049m). Fixed rate interest loans total \$10.873m (40% of total debt) (2018 \$9.387m and 52% of total debt) and variable rate interest loans total \$16.455m (60% of total debt) (2018 \$8.662m and 48% of total debt).

Borrowings included \$11.3m of funding relating to the development of the Gawler Water Reuse Scheme and almost \$12m used by Council as at 30 June 2019 to fund the Accelerated Infrastructure Program.

Council has an undrawn Cash Advance Debenture facility of \$4.820m as at 30 June 2019 with the Local Government Finance Authority.

The following General Purpose Financial Statements as at 30 June 2019 and notes provide detailed information concerning the financial affairs of Light Regional Council.

Light Regional Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2019

*Respecting the Past,
Creating our Future.*



Light Regional Council

General Purpose Financial Statements for the year ended 30 June 2019

	Page
Contents	
1. Council Certificate	2
2. Understanding Council's Financial Statements	3
3. Primary Financial Statements:	
- Statement of Comprehensive Income	4
- Statement of Financial Position	5
- Statement of Changes in Equity	6
- Statement of Cash Flows	7
4. Notes to the Financial Statements	8
5. Independent Auditor's Report - Financial Statements	48
6. Independent Auditor's Report - Internal Controls	50
7. Certificates of Audit Independence	
- Council Certificate of Audit Independence	52
- Audit Certificate of Audit Independence	53

Light Regional Council

General Purpose Financial Statements for the year ended 30 June 2019

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2019 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Brian Carr
CHIEF EXECUTIVE OFFICER



Bill O'Brien
MAYOR

Date: 26 November 2019

Light Regional Council

General Purpose Financial Statements for the year ended 30 June 2019

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across South Australia are required to present a set of audited Financial Statements to their Council and Community.

About the Certification of Financial Statements

The Financial Statements must be certified by the Chief Executive Officer and Mayor as "presenting a true & fair view" of the Council's financial results for the year and ensuring both responsibility for and ownership of the Financial Statements across Council.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2019.

The format of the Financial Statements is standard across all South Australian Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and the requirements as set down in the South Australia Model Financial Statements.

The Financial Statements incorporate 4 "primary" financial statements:

1. A Statement of Comprehensive Income

A summary of Council's financial performance for the year, listing all income & expenses.

2. A Balance Sheet

A 30 June snapshot of Council's financial position including its assets & liabilities.

3. A Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

4. A Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the 4 Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited by external accountants (that generally specialize in Local Government).

In South Australia, the Auditor provides an audit report, with an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

About the Independence Certificates

Council's Financial Statements are also required to include signed Certificates by both the Council and the Auditors that the Council's Auditor has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and are used by (but not limited to) Councillors, Residents and Ratepayers, Employees, Suppliers, Contractors, Customers, the Local Government Association of South Australia, the SA Local Government Grants Commission, and Financiers including Banks and other Financial Institutions.

Under the *Local Government Act 1999* the Financial Statements must be made available at the principal office of the Council and on Council's website.

Light Regional Council

Statement of Comprehensive Income

for the year ended 30 June 2019

\$ '000	Notes	2019	2018
Income			
Rates Revenues	2a	20,325	19,144
Statutory Charges	2b	523	472
User Charges	2c	367	192
Grants, Subsidies and Contributions	2g	2,135	2,891
Investment Income	2d	38	57
Reimbursements	2e	485	344
Other Income	2f	269	202
Net Gain - Equity Accounted Council Businesses	19	-	7
Total Income		24,142	23,309
Expenses			
Employee Costs	3a	8,038	7,341
Materials, Contracts & Other Expenses	3b	8,787	7,485
Depreciation, Amortisation & Impairment	3c	5,619	6,230
Finance Costs	3d	947	724
Net loss - Equity Accounted Council Businesses	19	14	-
Total Expenses		23,405	21,780
Operating Surplus / (Deficit)		737	1,529
Asset Disposal & Fair Value Adjustments	4	(1,789)	(6,769)
Amounts Received Specifically for New or Upgraded Assets	2g	4,074	3,618
Physical Resources Received Free of Charge	2i	2,319	6,565
Net Surplus / (Deficit) ¹		5,341	4,943
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I,PP&E	9a	147	1,653
Share of Other Comprehensive Income - Equity Accounted Council Businesses	19	604	-
Total Other Comprehensive Income		751	1,653
Total Comprehensive Income		6,092	6,596

¹ Transferred to Statement of Changes in Equity

Light Regional Council

Statement of Financial Position

as at 30 June 2019

\$ '000	Notes	2019	2018
ASSETS			
Current Assets			
Cash and Cash Equivalents	5a	86	117
Trade & Other Receivables	5b	2,714	1,947
Inventories	5c	13	18
Total Current Assets		2,813	2,082
Non-Current Assets			
Financial Assets	6a	21,889	22,068
Equity Accounted Investments in Council Businesses	6b	2,204	1,614
Infrastructure, Property, Plant & Equipment	7a	200,827	189,997
Other Non-Current Assets	6c	6,531	2,783
Total Non-Current Assets		231,451	216,462
TOTAL ASSETS		234,264	218,544
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	2,986	2,804
Borrowings	8b	610	514
Provisions	8c	1,951	1,663
Total Current Liabilities		5,547	4,981
Non-Current Liabilities			
Borrowings	8b	26,718	17,535
Provisions	8c	187	310
Total Non-Current Liabilities		26,905	17,845
TOTAL LIABILITIES		32,452	22,826
Net Assets		201,812	195,718
EQUITY			
Accumulated Surplus		33,160	27,467
Asset Revaluation Reserves	9a	165,062	164,915
Other Reserves	9b	3,590	3,336
Total Council Equity		201,812	195,718

Light Regional Council

Statement of Changes in Equity for the year ended 30 June 2019

\$ '000	Notes	Asset			Total Equity
		Accumulated Surplus	Revaluation Reserve	Other Reserves	
2019					
Balance at the end of previous reporting period		27,467	164,915	3,336	195,718
a. Adjustments (Correction of Prior Period Errors)	24a	2	-	-	2
Restated Opening Balance		27,469	164,915	3,336	195,720
b. Net Surplus / (Deficit) for Year		5,341	-	-	5,341
c. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	147	-	147
- Share of OCI - Equity Accounted Council Businesses	19	604	-	-	604
- Net movements Other Reserves		(254)	-	254	-
Other Comprehensive Income		350	147	254	751
Total Comprehensive Income		5,691	147	254	6,092
Balance at the end of period		33,160	165,062	3,590	201,812
2018					
Balance at the end of previous reporting period		22,449	163,262	3,411	189,122
a. Net Surplus / (Deficit) for Year		4,943	-	-	4,943
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	1,653	-	1,653
Other Comprehensive Income		-	1,653	-	1,653
Total Comprehensive Income		4,943	1,653	-	6,596
c. Transfers between Reserves		75	-	(75)	-
Balance at the end of period		27,467	164,915	3,336	195,718

Light Regional Council

Statement of Cash Flows

for the year ended 30 June 2019

\$ '000	Notes	2019	2018
Cash Flows from Operating Activities			
<u>Receipts</u>			
Rates Receipts		20,251	19,528
Statutory Charges		527	472
User Charges		427	192
Grants, Subsidies and Contributions (operating purpose)		2,196	4,466
Investment Receipts		38	57
Reimbursements		495	344
Other Receipts		420	2,171
<u>Payments</u>			
Payments to Employees		(7,882)	(7,170)
Payments for Materials, Contracts & Other Expenses		(9,497)	(9,573)
Finance Payments		(952)	(724)
Net Cash provided by (or used in) Operating Activities	11b	6,023	9,763
Cash Flows from Investing Activities			
<u>Receipts</u>			
Amounts Received Specifically for New/Upgraded Assets		4,074	3,618
Sale of Replaced Assets		173	198
Sale of Surplus Assets		-	71
Repayments of Loans by Community Groups		178	32
Distributions Received from Equity Accounted Council Businesses		606	-
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(4,779)	(4,777)
Expenditure on New/Upgraded Assets		(14,914)	(8,555)
Capital Contributed to Equity Accounted Council Businesses		(604)	(6)
Net Cash provided by (or used in) Investing Activities		(15,266)	(9,419)
Cash Flows from Financing Activities			
<u>Receipts</u>			
Proceeds from Borrowings		9,793	748
<u>Payments</u>			
Repayments of Borrowings		(514)	(1,037)
Repayment of Bonds & Deposits		(67)	-
Net Cash provided by (or used in) Financing Activities		9,212	(289)
Net Increase (Decrease) in Cash Held		(31)	55
plus: Cash & Cash Equivalents at beginning of period	11	117	62
Cash & Cash Equivalents at end of period	11	86	117

Notes to and forming part of the Financial Statements
for the year ended 30 June 2019

Contents of the Notes accompanying the Financial Statements

Note	Details	Page
1	Significant Accounting Policies	9
2	Income	16
3	Expenses	19
4	Asset Disposal & Fair Value Adjustments	20
	Current Assets	
5a	Cash & Cash Equivalents	21
5b	Trade & Other Receivables	21
5c	Inventories	21
	Non-Current Assets	
6a	Financial Assets	22
6b	Equity Accounted Investments in Council's Businesses	22
6c	Other Non-Current Assets	22
	Fixed Assets	
7a (i)	Infrastructure, Property, Plant & Equipment	23
7a (ii)	Investment Property	23 n/a
7b	Valuation of Infrastructure, Property, Plant & Equipment	24
	Liabilities	
8a	Trade & Other Payables	27
8b	Borrowings	27
8c	Provisions	27
	Reserves	
9a	Asset Revaluation Reserve	28
9b	Other Reserves	28
10	Assets Subject to Restrictions	30
11	Reconciliation to Statement of Cashflows	31
12a	Functions	32
12b	Components of Functions	33
13	Financial Instruments	34
14	Commitments for Expenditure	38
15	Financial Indicators	39
16	Uniform Presentation of Finances	41
17	Operating Leases	42
18	Superannuation	43
19	Interests in Other Entities	44
20	Non Current Assets Held for Sale & Discontinued Operations	45 n/a
21	Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet	46
22	Events After the Balance Sheet Date	46
23	Related Party Transactions	47

n/a - not applicable

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general-purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated (26 November 2019).

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Light Regional Council is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 93 Main Street, Kapunda SA. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Other entities in which Council has an interest but does not control are reported in Note 19.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 1. Summary of Significant Accounting Policies (continued)

	Cash Payment Received	Annual Allocation	Difference
2016/17	\$1,200,009	\$699,516	+ \$500,493
2017/18	\$686,215	\$757,725	- \$71,510
2018/19	\$877,273	\$820,950	+ \$56,323

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Infrastructure, Property, Plant & Equipment

5.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

5.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Furniture/Fittings, Plant & Equipment

Office Furniture & Equipment	\$500
Other Plant & Equipment	\$500
Artworks	\$5,000

Building, Land & Other Structures

Buildings New Construction/Extensions	\$2,000
Park & Playground Furniture & Equip.	\$2,000

Infrastructure

Infrastructure assets are capitalised in accordance with Council's adopted Capitalisation Policy (unless otherwise stated), where the costs of renewal exceed 10% of the full asset replacement cost for the following types of assets:

- Road construction & Reconstruction
- Paving & Footpaths, Kerb & Gutter
- Stormwater
- CWMS
- Bridges

Traffic Control

New or renewed traffic control assets are grouped by sign or traffic control type and are capitalised at cost.

5.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties

Notes to and forming part of the Financial Statements
for the year ended 30 June 2019

Note 1. Summary of Significant Accounting Policies (continued)

exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

5.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment	5 years
Office Furniture	5 years
Other Plant & Equipment	5 to 10 years

Building & Other Structures

Buildings – sub-structure	80 to 100 years
Buildings – other	20 to 60 years
Public Furniture & Fixtures	5 to 30 years

Infrastructure

Roads – Sealed	12 to 70 years
Roads - Unsealed	12 to 25 years
Footpaths	25 to 75 years
Bridges	25 to 100 years
Major Culverts	25 to 100 years
Floodways	30 to 50 years
Stormwater Drainage	40 to 100 years
Stormwater Drainage - Pumps	20 to 30 years

Other Assets

Cultural	10 to 50 years
Artworks	indefinite

5.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and

where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

5.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

6 Payables

6.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

6.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded.

7 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 1. Summary of Significant Accounting Policies (continued)

measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

8 Employee Benefits

8.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate	1.28% (2018, 2.25%)
Weighted avg. settlement period	1.23 years (2018, 1.27 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

8.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

9 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

Council did not have any finance leases as at 30 June 2019.

In respect of operating leases, where the lessor substantially retains all the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

10 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

11 Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

Council is part of the **Gawler River Floodplain Management Authority** in association with various other Councils. This is accounted for with AASB 128 Investments in Associates and set out in detail in Note 19.

A Regional Subsidiary, **Central Local Government Region of SA Inc.** (CLGRSA) is established by 15 member Councils. CLGRSA is not considered to be an associate of any of the individual Councils as no one Council has significant influence. As such, equity accounting procedures are not used by the Light Regional Council. It is likely that each Council's interest in the CLGRSA is non-material and as such, annual contribution to the CLGRSA has been written off as an expense.

12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 1. Summary of Significant Accounting Policies (continued)

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 New accounting standards and UIG interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

Light Regional Council has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective.

AASB 7 Financial Instruments - Disclosures and AASB 9 Financial Instruments commenced from 1 July 2018 and have the effect that non-contractual receivables (e.g. rates & charges) are now treated as financial instruments. Although the disclosures made in Note 13 Financial Instruments have changed, there are no changes to the amounts disclosed.

AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities, which will commence from 1 July 2019, affect the timing with which revenues, particularly special purpose grants, are recognised. Amounts received in relation to contracts with sufficiently specific performance obligations will in future only be recognised as these obligations are fulfilled. In these Statements, the sum of \$173,000 has been recognised as revenue, in accordance with the current Standards, but would in future be recorded as a liability "Amounts in Advance" until the performance obligations have been fulfilled.

AASB 16 Leases, which will commence from 1 July 2019, requires that the right of use conveyed by leasing contracts - except leases with a maximum term of 12 months and leases for non-material amounts - be recognised as a form of Infrastructure, Property, Plant and Equipment, and that the lease liability be disclosed as a liability. Although the effect on profit and loss will be non-material, the value of the Right of Use Asset, and the lease liability, to be disclosed is \$248,918 at 30 June 2019.

The effect on profit and loss in future years will be non-material.

Some Australian Accounting Standards and Interpretations have been issued but are not yet effective. Those standards have not been applied in these financial statements. Council will implement them when they are effective.

The standards that are expected to have a material impact upon Council's future financial statements are:

Effective for annual reporting periods beginning on or after 1 July 2019

- AASB 15 Revenue from Contracts with Customers, AASB 1058 Income of Not-for-Profit Entities and AASB 2016-8 Amendments to Australian Accounting Standards - Australian Implementation Guidance for Not-for-Profit Entities.

AASB 1058 clarifies and simplifies the income recognition requirements that apply to not-for-profit (NFP) entities, in conjunction with AASB 15, and AASB 2016-8. These Standards supersede the majority of income recognition requirements relating to public sector NFP entities, previously in AASB 1004 Contributions.

Identifiable impacts at the date of this report are:

Some grants received by the Council will be recognised as a liability, and subsequently recognised progressively as revenue as the Council satisfies its performance obligations under the grant. At present, such grants are recognised as revenue upfront.

Grants that are not enforceable and/or not sufficiently specific will not qualify for deferral and continue to be recognised as revenue as

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 1. Summary of Significant Accounting Policies (continued)

soon as they are controlled. Council receives several grants from the Federal Government and State Government for which there are no sufficiently specific performance obligations. These are expected to continue being recognised as revenue upfront assuming no change to the current grant arrangements.

Depending on the respective contractual terms, the new requirements of AASB 15 may potentially result in a change to the timing of revenue from sales of the Council's goods and services such that some revenue may need to be deferred to a later reporting period to the extent that the Council has received payment but has not met its associated performance obligations (such amounts would be reported as a liability in the meantime).

Prepaid rates will not be recognised as revenue until the relevant rating period starts. Until that time these receipts will be recognised as a liability (unearned revenue). There will be no impact upon the recognition of other fees and charges.

Transition method

The Council intends to apply AASB 15, AASB 1058 and AASB 2016-8 initially on 1 July 2019, using the modified retrospective approach. The recognition and measurement principles of the standards will be retrospectively applied for the current year and prior year comparatives as though the standards had always applied, consistent with AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors.

The Council intends to apply the practical expedients available for the full retrospective method. Where revenue has been recognised in full under AASB 1004, prior to 1 July 2019, but where AASB 1058 would have required income to be recognised beyond that date, no adjustment is required. Further, Council is not required to restate income for completed contracts that start and complete within a financial year. This means where income under AASB 1004 was recognised in the comparative financial year (i.e. 2018/19), these also do not require restatement.

- AASB 16 Leases – The Council has assessed the impacts of the new standard that initial

application of AASB 16 will have on its consolidated financial statements, however, the actual impacts may differ as the new accounting policies are subject to change until the Council presents its first financial statements that include the date of initial application.

AASB 16 introduces a single, on-balance sheet lease accounting model for lessees. A lessee recognises a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments. There are recognition exemptions for short-term leases and leases of low-value items. Lessor accounting remains similar to the current standard – i.e. lessors continue to classify leases as finance or operating leases.

Leases in which the Council is a lessee

AASB 16 Leases, which will commence from 1 July 2019, requires that the right of use conveyed by leasing contracts - except leases with a maximum term of 12 months and leases for non-material amounts - be recognised as a form of Infrastructure, Property, Plant and Equipment, and that the lease liability be disclosed as a liability. Although the effect on profit and loss will be non-material, the value of the Right of Use Asset, and the lease liability, to be disclosed is \$248,918 at 30 June 2019.

Leases in which the Group is a lessor

No significant impact is expected for other leases in which the Council is a lessor.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretations, that were issued but not yet effective at the time of compiling these illustrative statements.

The standards are not expected to have a material impact upon Council's future financial statements.

Effective for annual reporting periods beginning on or after 1 January 2019

- AASB 1059 Service Concession Arrangements: Grantors

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 1. Summary of Significant Accounting Policies (continued)

- AASB 1059 Service Concession Arrangements: Grantors (Appendix D)
- AASB 2016-8 Amendments to Australian Accounting Standards - Australian Implementation Guidance for Not-for-Profit Entities
- AASB 2017-1 Amendments to Australian Accounting Standards - Transfers of Investment Property, Annual Improvements 2014-2016 Cycle and Other Amendments
- AASB 2017-4 Amendments to Australian Accounting Standards – Uncertainty over Income Tax Treatments
- AASB 2017-6 Amendments to Australian Accounting Standards – Prepayment Features with Negative Compensation
- AASB 2017-7 Amendments to Australian Accounting Standards – Long-term Interests in Associates and Joint Ventures
- AASB 2018-1 Amendments to Australian Accounting Standards – Annual Improvements 2015–2017 Cycle
- AASB 2018-2 Amendments to Australian Accounting Standards – Plan Amendment, Curtailment or Settlement
- AASB 2018-3 Amendments to Australian Accounting Standards – Reduced Disclosure Requirements
- AASB 2018-4 Amendments to Australian Accounting Standards – Australian Implementation Guidance for Not-for-Profit Public Sector Licensors
- AASB 2018-5 Amendments to Australian Accounting Standards - Deferral of AASB 1059

Effective for annual reporting periods beginning on or after 1 January 2021

- AASB 17 Insurance Contracts
- AASB 17 Insurance Contracts (Appendix D)

14 Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

15 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 2. Income

\$ '000	Notes	2019	2018
(a). Rates Revenues			
General Rates			
General Rates		15,844	14,912
Less: Mandatory Rebates		(337)	(297)
Less: Discretionary Rebates, Remissions & Write Offs		(173)	(201)
Total General Rates		15,334	14,414
Other Rates (Including Service Charges)			
Natural Resource Management Levy		333	328
Waste Collection		1,362	1,301
Community Wastewater Management Systems		1,330	1,163
Separate & Special Rates		1,800	1,800
Total Other Rates		4,825	4,592
Other Charges			
Penalties for Late Payment		143	136
Legal & Other Costs Recovered		23	2
Total Other Charges		166	138
Total Rates Revenues		20,325	19,144
(b). Statutory Charges			
Development Act Fees		295	242
Health & Septic Tank Inspection Fees		51	47
Animal Registration Fees & Fines		146	155
Other Licences, Fees & Fines		3	2
Food Inspection		4	2
Rates Searches		24	24
Total Statutory Charges		523	472
(c). User Charges			
Cemetery/Crematoria Fees		32	41
Commercial Activity Revenue		166	97
Hall & Equipment Hire		42	1
Sales - General		7	10
Sundry		119	40
Waste Management		1	-
Kennels		-	3
Total User Charges		367	192

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 2. Income (continued)

\$ '000	Notes	2019	2018
(d). Investment Income			
Interest on Investments			
- Local Government Finance Authority		1	2
- Loans to Community Groups		9	27
Interest on Asset Holding Costs		28	28
Total Investment Income		38	57
(e). Reimbursements			
Private Works		201	114
Other		284	230
Total Reimbursements		485	344
(f). Other Income			
Rebates Received		44	43
Sundry		48	4
Workers Compensation Bonus		74	86
Bonuses Received from Local Government related Entities		85	69
Other		18	-
Total Other Income		269	202
(g). Grants, Subsidies, Contributions			
Amounts Received Specifically for New or Upgraded Assets		4,074	3,618
Total Amounts Received Specifically for New or Upgraded Assets		4,074	3,618
Other Grants, Subsidies and Contributions		835	1,501
Untied - Financial Assistance Grant		877	686
Roads to Recovery		301	591
Library and Communications		102	103
Immunisation Grant		20	10
Total Other Grants, Subsidies and Contributions		2,135	2,891
Total Grants, Subsidies, Contributions		6,209	6,509
The functions to which these grants relate are shown in Note 12.			
(i) Sources of grants			
Commonwealth Government		3,708	710
State Government		1,489	5,731
Other		1,012	68
Total		6,209	6,509

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 2. Income (continued)

\$ '000	Notes	2019	2018
(g). Grants, Subsidies, Contributions (continued)			
(ii) Individually Significant Items			
Grant Commission (FAG) Grant Recognised as Income		484	429
Other		-	1,301
<p>Council received \$0.484m of its 2019/2020 financial year FAG grant allocation in June 2019. This amount is recorded as income for the 2018/2019 financial year as required by Australian Accounting Standards. The adjusted financial ratios at Note 15 reflect the impact of this amount on Council's operating results for 2018/2019.</p>			
(h). Conditions over Grants & Contributions			
<p>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</p>			
Unexpended at the close of the previous reporting period		523	996
<i>Less:</i>			
<i>Expended during the current period from revenues recognised in previous reporting periods</i>			
Heritage & Cultural Services		(100)	(526)
Infrastructure		-	(40)
Subtotal		(100)	(566)
<i>Plus:</i>			
<i>Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>			
Heritage & Cultural Services		-	93
Recreation		173	-
Subtotal		173	93
Unexpended at the close of this reporting period		596	523
Net increase (decrease) in assets subject to conditions in the current reporting period		73	(473)
(i). Physical Resources Received Free of Charge			
Land & Improvements		2,319	-
Roads, Bridges & Footpaths		-	6,475
Community Waste Management System		-	90
Total Physical Resources Received Free of Charge		2,319	6,565

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 3. Expenses

\$ '000	Notes	2019	2018
(a). Employee Costs			
Salaries and Wages		7,101	7,595
Employee Leave Expense		1,132	1,037
Superannuation - Defined Contribution Plan Contributions	18	534	472
Superannuation - Defined Benefit Plan Contributions	18	174	185
Workers' Compensation Insurance		356	302
Income Protection Insurance		103	106
Less: Capitalised and Distributed Costs		(1,362)	(2,356)
Total Operating Employee Costs		8,038	7,341
Total Number of Employees (full time equivalent at end of reporting period)		89	92
(b). Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		23	15
Bad and Doubtful Debts		-	12
Elected Members' Expenses		249	231
Operating Lease Rentals - Non-Cancellable Leases	17		
- Minimum Lease Payments		115	122
Subtotal - Prescribed Expenses		387	380
(ii) Other Materials, Contracts and Expenses			
Contractors		2,476	2,672
Energy		372	357
Maintenance		480	394
Legal Expenses		150	133
Levies Paid to Government - NRM levy		324	319
Levies - Other		27	36
Parts, Accessories & Consumables		300	261
Professional Services		853	642
Sundry		134	122
Advertising		53	102
Bank Charges		55	56
Insurance		264	258
Printing & Stationery		87	119
Subscriptions/Membership Fees		120	97
Telephone & Internet		136	128
Water Charges		280	246
Rates & Taxes		47	47
Staff Training & Development		122	98
Management Fees & Contributions		1,363	439
Plants & Motor Vehicles Running Costs		632	521
Gawler Water Reuse Scheme Water Purchases		363	244
Other		2	-
Less: Capitalised and Distributed Costs		(240)	(186)
Subtotal - Other Material, Contracts & Expenses		8,400	7,105
Total Materials, Contracts and Other Expenses		8,787	7,485

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 3. Expenses (continued)

\$ '000	Notes	2019	2018
(c). Depreciation, Amortisation and Impairment			
(i) Depreciation and Amortisation			
Buildings & Other Structures		940	753
Infrastructure			
- CWMS		422	421
- Roads, Bridges, Footpaths		3,746	4,576
- Traffic Control		79	73
Plant & Equipment		386	365
Furniture & Fittings		46	42
Subtotal		5,619	6,230
(ii) Impairment			
Nil			
Total Depreciation, Amortisation and Impairment		5,619	6,230
(d). Finance Costs			
Interest on Loans		947	724
Total Finance Costs		947	724

Note 4. Asset Disposal & Fair Value Adjustments

Infrastructure, Property, Plant & Equipment

(i) Assets Renewed or Directly Replaced			
Proceeds from Disposal		173	198
Less: Carrying Amount of Assets Sold		(1,911)	(1,086)
Gain (Loss) on Disposal		(1,738)	(888)
(ii) Assets Surplus to Requirements			
Proceeds from Disposal		-	71
Less: Carrying Amount of Assets Sold		(51)	(5,952)
Gain (Loss) on Disposal		(51)	(5,881)
Net Gain (Loss) on Disposal or Revaluation of Assets		(1,789)	(6,769)

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 5. Current Assets

\$ '000	Notes	2019	2018
(a). Cash & Cash Equivalents			
Cash on Hand at Bank		86	117
Total Cash & Cash Equivalents		86	117
(b). Trade & Other Receivables			
Rates - General & Other		1,622	1,548
Debtors - General		966	217
GST Recoupment		49	129
Prepayments		65	69
Loans to Community Organisations		29	28
Sundry		30	3
Subtotal		2,761	1,994
Less: Allowance for Doubtful Debts		(47)	(47)
Total Trade & Other Receivables		2,714	1,947
(c). Inventories			
Stores & Materials		13	18
Total Inventories		13	18

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 6. Non-Current Assets

\$ '000	Notes	2019	2018
(a). Financial Assets			
Receivables			
Loans to Community Organisations		361	540
Gawler Water Reuse Scheme		21,528	21,528
Total Receivables		21,889	22,068
Total Financial Assets		21,889	22,068
 (b). Equity Accounted Investments in Council Businesses			
Gawler River Floodplain Management Authority	19	2,204	1,614
Total Equity Accounted Investments in Council Businesses		2,204	1,614
 (c). Other Non-Current Assets			
Capital Works-in-Progress		6,531	2,783
Total Other Non-Current Assets		6,531	2,783

Light Regional Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2019

Note 7a (i). Infrastructure, Property, Plant & Equipment

\$ '000	Fair Value Level	as at 30/6/2018				Asset Movements during the Reporting Period							as at 30/6/2019			
		At Fair Value	At Cost	Acc. Dep'n	Carrying Value	Asset Additions		Depreciation Expense (Note 3c)	Adjustments & Transfers	Physical Resources Received Free of Charge	Revaluations Decrements to Equity (ARR) (Note 9)	Revaluations Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Acc. Dep'n	Carrying Value
						New / Upgrade	Renewals									
Land - Other	2	7,475	90	-	7,565	101	-	-	-	-	-	7,565	101	-	7,666	
Land - Other	3	19,301	-	-	19,301	-	-	-	66	-	-	19,301	66	-	19,367	
Buildings & Other Structures	2	21,068	1,164	12,561	9,671	957	(33)	(498)	-	-	786	22,892	1,036	12,965	10,963	
Buildings & Other Structures	3	20,932	174	11,337	9,769	1,190	(72)	(442)	68	-	835	21,841	1,257	11,751	11,347	
Infrastructure	3	23,107	134	7,533	15,708	15	(11)	(422)	88	-	-	23,061	286	7,919	15,428	
- CWMS		162,838	16,621	55,883	123,576	8,727	4,046	(3,746)	2,094	(1,475)	-	165,917	16,864	51,147	131,634	
- Roads, Bridges, Footpaths		1,642	101	611	1,132	25	99	(79)	2	-	1	1,598	225	668	1,155	
- Traffic Control		(485)	4,906	1,606	2,815	101	494	(386)	-	-	-	(934)	5,501	1,775	2,792	
Plant & Equipment		514	644	698	460	58	2	(46)	2	-	-	512	706	743	475	
Furniture & Fittings																
Total Infrastructure, Property, Plant & Equipment		256,392	23,834	90,229	189,997	11,174	4,770	(5,619)	-	2,320	(1,475)	1,622	26,042	86,968	200,827	
Comparatives		256,264	14,383	88,331	182,316	7,954	4,777	(6,230)	(2)	6,565	(554)	2,207	23,834	90,229	189,997	

Note 7a (ii). Investment Property

Nil

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

\$ '000

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

\$ '000

Valuation of Assets (continued)

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis, originally deriving from a valuation at 30 June 1997 at current replacement cost. Additions are recognised at cost.

All Land and Land Improvements were revalued by Maloney Field Services, at Level 1, 215 Greenhill Road, Eastwood SA 5063 as at 1 July 2014. The valuation of all excluded/revoked land has been undertaken using the market approach, more specifically the direct comparison method of valuation and by reference to comparable market data. The valuation of Community Land has also been undertaken using the market approach, more specifically the direct comparison method of valuation by reference to comparable market data and subsequently adjusted to reflect the level of risk associated with alienating the Land to make it available for disposal.

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

\$ '000

Valuation of Assets (continued)

Buildings & Other Structures

All Building & Other Structure assets have been desktop revalued by Jones Lang LaSalle (JLL), Grenfell Centre, Level 18/25 Grenfell St., Adelaide SA 5000 as at 1 July 2018. Building & Other Structure assets with Level 2 and Level 3 inputs (cost approach) have been revalued as per replacement cost sourced through the JLL database and Rawlinsons Australia Construction Handbook 2019. Building & Other Structure assets with Level 2 inputs (market approach) were revalued utilising a market comparison methodology by referring to recent sales of similar nature in the market.

Infrastructure

Transportation assets including roads, footpaths, kerbs and drains were condition assessed and revalued during 2019 by Tonkin Consulting, Level 2, 170 Frome Street, Adelaide SA 5000. The useful life, replacement cost, written down value and remaining useful life of transportation assets were reinstated in Council's asset management system by Council Officers as at 1 July 2018.

Bridge assets were condition assessed by Kellog Brown and Root Ltd (KBR) and useful lives, residual values and remaining useful lives were all restated by Council officers as at 1 July 2017. All revised estimates and assumptions were externally validated by Tonkin Consulting during the reporting period ended 30 June 2018.

Community wastewater management system (CWMS) assets were condition assessed and subsequent useful lives, residual values and remaining useful lives were all restated by Council officers. All revised estimates and assumptions were externally validated by Tonkin Consulting during the reporting period ended 30 June 2009. A desktop revaluation on replacement cost unit rates was applied to all CWMS assets as at 1 July 2015 and verified to be accurate by Tonkin Consulting. All acquisitions made after 1 July 2015 are recorded at cost.

Stormwater assets were assessed by Council staff and Tonkin Consulting at 30 June 2016 from a sample of assets determined by CCTV investigations conducted by Plumbing and Pipeline Solutions. For those assets that were within the sample set, the actual condition was applied to the asset, and for those assets that were not within the sample set, the condition was assumed based on consumption, calculated from the age and the standard life of the assets. Further sampling of the system is planned over the coming years to capture more of the assets true condition. At this stage there is insufficient data to warrant adjusting the standard useful lives of asset types.

Traffic Control Signage assets were condition assessed and an average useful life by sign group (type) were all restated by Council officers. All revised estimates and assumptions were externally validated by Tonkin Consulting during the reporting period ended 30 June 2010. A desktop revaluation on replacement cost unit rates was applied to all Traffic Control Signage assets as at 1 July 2015 and verified to be accurate by Tonkin Consulting. All acquisitions made after 1 July 2015 are recorded at cost.

Plant, Furniture & Equipment

Plant, Furniture and Equipment assets were revalued at market value by Maloney Field Services at Level 1, 215 Greenhill Road, Eastwood SA 5063, during the period 30 June 2011. All acquisitions made after the respective date of valuation are recorded at cost. On the 1 July 2015 the condition and useful lives of the existing Plant, Furniture and Equipment assets were reviewed and adjusted by Council officers using estimated remaining life.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 8. Liabilities

\$ '000	Notes	2019 Current	2019 Non Current	2018 Current	2018 Non Current
(a). Trade and Other Payables					
Goods & Services		578	-	307	-
Payments Received in Advance		761	-	588	-
Accrued Expenses - Employee Entitlements		235	-	233	-
Accrued Expenses - Other		1,180	-	1,355	-
Deposits, Retentions & Bonds		216	-	283	-
Other		16	-	38	-
Total Trade and Other Payables		2,986	-	2,804	-
(b). Borrowings					
Loans		610	4,338	514	2,948
Cash Advance Debentures		-	22,380	-	14,587
Total Borrowings		610	26,718	514	17,535
All interest bearing liabilities are secured over the future revenues of the Council					
(c). Provisions					
Employee Entitlements (including oncosts)		1,951	187	1,663	310
Total Provisions		1,951	187	1,663	310

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 9. Reserves

\$ '000	1/7/2018	Increments (Decrements)	Transfers	Impairments	30/6/2019
(a). Asset Revaluation Reserve					
Land - Other	24,091	-	-	-	24,091
Buildings & Other Structures	18,327	1,622	-	-	19,949
Infrastructure					
- CWMS	9,344	-	-	-	9,344
- Roads, Bridges, Footpaths	111,479	(1,476)	-	-	110,003
- Traffic Control	634	1	-	-	635
Plant & Equipment	775	-	-	-	775
Furniture & Fittings	1	-	-	-	1
JV's / Associates - Other Comprehensive Income	264	-	-	-	264
Total Asset Revaluation Reserve	164,915	147	-	-	165,062
Comparatives	163,262	1,653	-	-	164,915

\$ '000	1/7/2018	Tfrs to Reserve	Tfrs from Reserve	Other Movements	30/6/2019
(b). Other Reserves					
Quarry Rehabilitation	253	-	-	-	253
CWMS Infrastructure	2,321	121	-	-	2,442
Kingsford Industrial Estate	587	-	-	-	587
Greenock Land Division Footpaths	2	-	(2)	-	-
Car Parking Fund Reserve	38	-	(38)	-	-
Hewett Social Infrastructure Fund	14	-	-	-	14
Park Range Estate Open Space	121	-	-	-	121
Wasleys Open Space Reserve	-	173	-	-	173
Total Other Reserves	3,336	294	(40)	-	3,590
Comparatives	3,411	20	(95)	-	3,336

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 9. Reserves (continued)

\$ '000

(b). Other Reserves (continued)

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Quarry Rehabilitation

Used for the expenditure involved in rehabilitating quarries used by Light Regional Council.

CWMS Infrastructure

Used for maintenance, capital upgrade and replacement of CWMS infrastructure.

Kingsford Industrial Estate

Used to hold funds received for the upgrade of roadworks in the Kingsford Industrial Estate.

Greenock Land Division Footpaths

Used to hold funds received from the developer for the future footpath development in the Land Division.

Car Parking Fund Reserve

Used to hold funds received from applicants for the future development of car parks in the Light Regional Council area.

Hewett Social Infrastructure Fund

Used to hold funds for the development of social infrastructure (community facilities) within the Hewett precinct.

Park Range Estate Open Space

Used to hold funds received from sale of a portion of open space at Park Range Estate, Freeling for future upgrade of remaining open space at Park Range Estate.

Wasleys Open Space Reserve

The Wasleys Open Space reserve is used to hold funds for the purposes of providing a community facility at the Wasleys Recreation Park.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 10. Assets Subject to Restrictions

\$ '000	Notes	2019	2018
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>			
Infrastructure, Property, Plant & Equipment			
Museum Storage Sheds (incorporated into Historical Museum - Kapunda)		-	51
Soldiers Memorial Hall - Kapunda		764	629
Historical Museum - Kapunda		2,214	2,089
Mine Chimney Site - Kapunda		243	101
Cemetery Reserve - Kapunda		73	76
Dutton Park - Kapunda		1,768	1,586
Swimming Centre - Kapunda		454	463
Herald Building - Kapunda		653	631
Thompson Building - Kapunda		625	538
Senior Citizens Clubrooms - Kapunda		471	463
Institute - Freeling		1,257	1,224
Recreation Parklands - Freeling		242	242
Cemetery Reserve - Freeling		91	64
Cemetery Reserve - Greenock		222	222
Institute - Greenock		555	540
Recreation Parklands - Greenock		965	899
Adelaide Soaring Club - Buchfelde		1,255	1,255
Recreation Parklands - Roseworthy		679	682
Institute - Wasleys		951	928
Recreation Parklands - Wasleys		588	591
Hewett Centre - Hewett		5,480	5,436
Total Infrastructure, Property, Plant & Equipment		19,550	18,710
Total Assets Subject to Externally Imposed Restrictions		19,550	18,710

The following liabilities, included in Note 8, may be discharged from restricted assets in the first instance:

Payables	8	-	588
Total		-	588

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2019	2018
(a). Reconciliation of Cash			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:			
Total Cash & Equivalent Assets	5	86	117
Balances per Statement of Cash Flows		86	117
(b). Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus/(Deficit)		5,341	4,943
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		5,619	6,230
Equity Movements in Equity Accounted Investments (Increase)/Decrease		14	(7)
Non-Cash Asset Acquisitions		(2,319)	(6,565)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)		(4,074)	(3,618)
Net (Gain) Loss on Disposals		1,789	6,769
		6,370	7,752
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		(766)	2,246
Change in Allowances for Under-Recovery of Receivables		-	229
Net (Increase)/Decrease in Inventories		5	(8)
Net (Increase)/Decrease in Other Current Assets		-	(458)
Net Increase/(Decrease) in Trade & Other Payables		249	(321)
Net Increase/(Decrease) in Unpaid Employee Benefits		165	171
Net Increase/(Decrease) in Other Liabilities		-	152
Net Cash provided by (or used in) operations		6,023	9,763
(c). Non-Cash Financing and Investing Activities			
Acquisition of assets by means of:			
- Physical Resources Received Free of Charge	2i	2,319	6,565
Amounts recognised in Income Statement		2,319	6,565
Total Non-Cash Financing & Investing Activities		2,319	6,565
(d). Financing Arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdrafts		20	20
Corporate Credit Cards		20	20
LGFA Cash Advance Debenture Facility		4,820	11,713

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Light Regional Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2019

Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).											
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)			
	Actual 2019	Actual 2018	Actual 2019	Actual 2018	Actual 2019	Actual 2018	Actual 2019	Actual 2018	Actual 2019	Actual 2018		
\$ '000	Actual 2019	Actual 2018	Actual 2019	Actual 2018	Actual 2019	Actual 2018	Actual 2019	Actual 2018	Actual 2019	Actual 2018	Actual 2019	Actual 2018
Business Undertakings	577	273	1,395	1,325	(818)	(1,052)	173	-	23,643	22,056		
Community Services	185	134	2,046	1,072	(1,861)	(938)	22	12	2,370	2,211		
Culture	133	109	939	712	(806)	(603)	125	103	14,206	13,252		
Economic Development	6	10	1,083	850	(1,077)	(840)	-	-	498	465		
Environment	5	34	2,382	2,265	(2,377)	(2,231)	3	32	7,328	6,836		
Recreation	182	20	1,477	1,372	(1,295)	(1,352)	-	20	19,965	18,625		
Regulatory Services	458	416	1,295	1,100	(837)	(684)	-	-	114	106		
Transport & Communication	1,375	2,414	6,039	7,567	(4,664)	(5,153)	1,371	2,414	156,166	145,688		
Council Administration	21,221	19,899	6,749	5,517	14,472	14,382	441	310	9,974	9,305		
Total Functions/Activities	24,142	23,309	23,405	21,780	737	1,529	2,135	2,891	234,264	218,544		

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 12b. Components of Functions

\$ '000

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Caravan Parks, Development of Land for Resale, Private Works, Property Portfolio and CWMS.

COMMUNITY SERVICES

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Home Assistance Scheme, Other Services for the Aged and Disabled, Children and Youth Services, Community Assistance, Community Transport, Other Community Support, Community Amenities, Cemeteries / Crematoria, Public Conveniences and Car Parking – non-fee-paying.

CULTURE

Library Services, Static Libraries, Other Library Services, Visitor Information Centre, Cultural Services, Cultural Venues, Regional Development, Support to Local Businesses, Tourism, Heritage, Museums and Art Galleries, and Other Cultural Services.

ECONOMIC DEVELOPMENT

Employment Creation Programs, Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

ENVIRONMENT

Agricultural Services, Agricultural Water, Animal/Plant Boards, Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Recycling Disposal Facility, Other Waste Management, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

RECREATION

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, Swimming Centre – Outdoor, and Other Recreation.

REGULATORY SERVICES

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

TRANSPORT & COMMUNICATION

Aerodrome, Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – unformed, Traffic Management, Local Government Grant Commission (LGGC) – roads (formula funded), and Other Transport.

UNCLASSIFIED ACTIVITIES

LGGC - General Purpose.

COUNCIL ADMINISTRATION

Governance, Administration (not easily classified), Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Contract Management, Customer Service, Other Support Services.

Note 13. Financial Instruments

\$ '000

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates of 1% (2018: 1.5%)
Council did not hold any short term deposits during 2019.
(In 2018 short term deposits had an average maturity of 3.4 days and an average interest rate of 1.5%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables

Rates & Associated Charges

(including legals & penalties for late payment)

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts.
An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.53% (2018: 0.56%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables

Fees & Other Charges

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts.
An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 13. Financial Instruments (continued)

\$ '000

Recognised Financial Instruments

Receivables

Other Levels of Government

Accounting Policy:

Carried at nominal value.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Liabilities

Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities

Interest Bearing Borrowings

Accounting Policy:

Carried at the principal amounts. Interest is charged as an expense as it accrues.

Terms & Conditions:

Secured over future revenues, borrowings are repayable by 6 monthly instalments of principle and interest; interest is charged at fixed rates between 4.05% and 5.7% (2018: 4.00% and 5.7%) and a variable rate of 3.35% (2018: 3.6%).

Carrying Amount:

Approximates fair value.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2019					
Financial Assets					
Cash & Equivalents	86	-	-	86	86
Receivables	2,667	21,528	-	24,195	23,998
Other Financial Assets	-	540	-	540	540
Total Financial Assets	2,753	22,068	-	24,821	24,624
Financial Liabilities					
Payables	2,283	-	-	2,283	2,225
Current Borrowings	846	-	-	846	610
Non-Current Borrowings	-	25,432	2,475	27,907	26,718
Total Financial Liabilities	3,129	25,432	2,475	31,036	29,553
2018					
Financial Assets					
Cash & Equivalents	117	-	-	117	117
Receivables	1,897	21,528	-	23,425	23,378
Other Financial Assets	28	125	415	568	568
Total Financial Assets	2,042	21,653	415	24,110	24,063
Financial Liabilities					
Payables	2,249	-	-	2,249	2,216
Current Borrowings	699	-	-	699	514
Non-Current Borrowings	-	17,383	639	18,022	17,535
Total Financial Liabilities	2,948	17,383	639	20,970	20,265

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2019		30 June 2018	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other Variable Rates	3.35%	16,455	3.60%	8,661
Fixed Interest Rates	4.39%	10,873	4.08%	9,388
		27,328		18,049

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 13. Financial Instruments (continued)

\$ '000

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 14. Commitments for Expenditure

\$ '000	Notes	2019	2018
(a). Capital Commitments			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Buildings		116	-
Infrastructure		405	1,241
Plant & Equipment		7	3
Information Technology		11	16
		539	1,260
These expenditures are payable:			
Not later than one year		539	1,260
Later than one year and not later than 5 years		-	-
Later than 5 years		-	-
		539	1,260
(b). Other Expenditure Commitments			
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:			
Information Technology		217	37
Cultural projects		-	10
Environmental projects		-	9
Development Plan Amendments		66	-
Employment and Remuneration Contracts		2,212	2,602
Libraries projects		6	-
Other		1	4
		2,502	2,662
These expenditures are payable:			
Not later than one year		1,339	1,169
Later than one year and not later than 5 years		1,163	1,493
Later than 5 years		-	-
		2,502	2,662

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 15. Financial Indicators

\$ '000	Amounts	Indicator	Prior Periods	
	2019	2019	2018	2017

These Financial Indicators have been calculated in accordance with *Information paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating Surplus Ratio

Operating Surplus	737	3%	7%	2%
Total Operating Income	24,142			

This ratio expresses the operating surplus as a percentage of total operating revenue.

2. Net Financial Liabilities Ratio

Net Financial Liabilities	7,763	32%	(6%)	(14%)
Total Operating Income	24,142			

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

Adjustments to Ratios

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.

Adjusted Operating Surplus Ratio		3%	7%	0%
Adjusted Net Financial Liabilities Ratio		32%	(6%)	(12%)

3. Asset Renewal Funding Ratio

Net Asset Renewals	4,606	81%	230%	102%
Infrastructure & Asset Management Plan required expenditure	5,715			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Note 15. Financial Indicators - Graphs (continued)

<p>1. Operating Surplus Ratio</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio %</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>2%</td> </tr> <tr> <td>2018</td> <td>7%</td> </tr> <tr> <td>2019</td> <td>3%</td> </tr> </tbody> </table>	Year	Ratio %	2017	2%	2018	7%	2019	3%	<p>Purpose of Operating Surplus Ratio</p> <p>This indicator is used to determine the percentage the operating revenue varies from operating expenditure</p>	<p>Commentary on 2018/19 Result</p> <p>2018/19 Ratio 3%</p> <p>The 2018/2019 operating surplus is favourably impacted by a year on year reduction in depreciation expense. Conversely Council has incurred extraordinary expenditure relating to the rollout of LED Public Lighting upgrades and repayment of financial contributions following the return to Council of Hewett Centre operations.</p>
Year	Ratio %									
2017	2%									
2018	7%									
2019	3%									
<p>2. Net Financial Liabilities Ratio</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio %</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>-14%</td> </tr> <tr> <td>2018</td> <td>-6%</td> </tr> <tr> <td>2019</td> <td>32%</td> </tr> </tbody> </table>	Year	Ratio %	2017	-14%	2018	-6%	2019	32%	<p>Purpose of Net Financial Liabilities Ratio</p> <p>This indicator shows the significance of the net amount owed to others, compared to operating revenue</p>	<p>Commentary on 2018/19 Result</p> <p>2018/19 Ratio 32%</p> <p>The Net Financial Liabilities ratio increases from negative 6% in 2018 to positive 32% in 2019. This is due to an increase of \$9m in cash advance debenture loan funds, which are used to fund the \$15m Accelerated Infrastructure Programme.</p>
Year	Ratio %									
2017	-14%									
2018	-6%									
2019	32%									
<p>Adjusted Operating Surplus Ratio</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio %</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>0%</td> </tr> <tr> <td>2018</td> <td>7%</td> </tr> <tr> <td>2019</td> <td>3%</td> </tr> </tbody> </table>	Year	Ratio %	2017	0%	2018	7%	2019	3%	<p>Purpose of Adjusted Operating Surplus Ratio</p> <p>This indicator is used to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure</p>	<p>Commentary on 2018/19 Result</p> <p>2018/19 Ratio 3%</p> <p>The Adjusted Operating Surplus Ratio has been calculated after adjusting for the distortions resulting from the differences between untied financial assistance grants received (\$877,273) and the grant entitlements allocated (\$820,950).</p>
Year	Ratio %									
2017	0%									
2018	7%									
2019	3%									
<p>Adjusted Net Financial Liabilities Ratio</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio %</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>-12%</td> </tr> <tr> <td>2018</td> <td>-6%</td> </tr> <tr> <td>2019</td> <td>32%</td> </tr> </tbody> </table>	Year	Ratio %	2017	-12%	2018	-6%	2019	32%	<p>Purpose of Adjusted Net Financial Liabilities Ratio</p> <p>This indicator shows the significance of the net amount owed to others, compared to operating revenue, adjusted for timing differences in the Financial Assistance Grant</p>	<p>Commentary on 2018/19 Result</p> <p>2018/19 Ratio 32%</p> <p>The Adjusted Net Financial Liabilities Ratio takes into account the effect of the funding timing differences noted in the Adjusted Operating Surplus Ratio above.</p>
Year	Ratio %									
2017	-12%									
2018	-6%									
2019	32%									
<p>3. Asset Renewal Funding Ratio</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio %</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>102%</td> </tr> <tr> <td>2018</td> <td>230%</td> </tr> <tr> <td>2019</td> <td>81%</td> </tr> </tbody> </table>	Year	Ratio %	2017	102%	2018	230%	2019	81%	<p>Purpose of Asset Renewal Funding Ratio</p> <p>This indicator aims to determine if assets are being renewed and replaced in an optimal way</p>	<p>Commentary on 2018/19 Result</p> <p>2018/19 Ratio 81%</p> <p>The Asset Renewal Funding Ratio was again influenced by the level of renewal activity undertaken as part of the Accelerated Infrastructure Programme.</p>
Year	Ratio %									
2017	102%									
2018	230%									
2019	81%									

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 16. Uniform Presentation of Finances

\$ '000	2019	2018
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	24,142	23,309
<i>less</i> Expenses	(23,405)	(21,780)
Operating Surplus / (Deficit)	737	1,529
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	(4,779)	(4,777)
<i>add back</i> Depreciation, Amortisation and Impairment	5,619	6,230
<i>add back</i> Proceeds from Sale of Replaced Assets	173	198
Subtotal	1,013	1,651
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(14,914)	(8,555)
<i>add back</i> Amounts Received Specifically for New and Upgraded Assets	4,074	3,618
<i>add back</i> Proceeds from Sale of Surplus Assets (including Investment Property, Real Estate Developments and Non-Current Assets Held for Resale)	-	71
Subtotal	(10,840)	(4,866)
Net Lending / (Borrowing) for Financial Year	(9,090)	(1,686)

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 17. Operating Leases

\$ '000	2019	2018
---------	------	------

Leases Providing Revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

(i) Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

Leases commitments under all non-cancellable lease agreements, including those relating to Investment Property, are as follows:

Not later than one year	85	81
Later than one year and not later than 5 years	359	79
Later than 5 years	935	223
	<u>1,379</u>	<u>383</u>

(ii) Lease Payment Commitments of Council

Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease return or acquire the equipment leased.

No lease contains any escalation clause.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

Not later than one year	116	159
Later than one year and not later than 5 years	194	207
Later than 5 years	-	18
	<u>310</u>	<u>384</u>

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 18. Superannuation

\$ '000

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2018/19; 9.50% in 2017/18). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2017/18) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2017. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 19. Interests in Other Entities

\$ '000

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

	Council's Share of Net Income		Council's Share of Net Assets	
	2019	2018	2019	2018
Joint Ventures	(14)	7	2,204	1,614
Total	(14)	7	2,204	1,614

(i) JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

(a) Carrying Amounts

Name of Entity	Principal Activity	2019	2018
Gawler River Floodplain Management Authority (GRFMA)	Flood mitigation	2,204	1,614
Total Carrying Amounts - Joint Ventures & Associates		2,204	1,614

Gawler River Floodplain Management Authority (GRFMA)

The GRFMA was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 by a Charter published in the South Australian Government Gazette on 22 August 2002. The Constituent Councils are: The Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, Adelaide Plains Council and The City of Playford.

The GRFMA has been established for the following purposes:

1. To coordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River Area (the Floodplain);
2. To raise finance for the purpose of developing, managing, operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;
4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

(b) Relevant Interests

Name of Entity	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2019	2018	2019	2018	2019	2018
Gawler River Floodplain Management Authority (GRFMA)	9.84%	9.66%	9.84%	9.66%	16.7%	16.7%

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 19. Interests in Other Entities (continued)

\$ '000

(c) Movement in Investment in Joint Venture or Associate

	Gawler River Floodplain Management Authority (GRFMA)	
	2019	2018
Opening Balance	1,614	1,608
Share in Operating Result	(14)	(22)
Share in Other Comprehensive Income	604	28
Council's Equity Share in the Joint Venture or Associate	2,204	1,614

(d) Summarised Financial Information of the Equity Accounted Business

	Gawler River Floodplain Management Authority (GRFMA)	
	2019	2018
Statement of Financial Position		
Cash and Cash Equivalents	67	59
Other Current Assets	2	2
Non-Current Assets	22,332	16,651
Total Assets	22,401	16,712
Total Liabilities	-	-
Net Assets	22,401	16,712

In the event of there being an insolvency of the Authority at the time of dissolution, the then Constituent Councils will be responsible jointly and severally to pay the liabilities of the Authority, and between themselves in the proportion of their interest in the net assets last determined under Clause 15 of the GRFMA Charter published in the South Australian Government Gazette, 17 August 2006.

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

Council does not have any Non-Current Assets Held for Sale or any Discontinued Operations.

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 1,816 km of road reserves of 4.6 metres average width.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. BANK GUARANTEES

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to \$2,349,386 (2018: \$61,711) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

4. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 2 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Note 22. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2019, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Certification of Financial Statements as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 26/11/19.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2019

Note 23. Related Party Transactions

\$ '000	2019	2018
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Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the *Local Government Act 1999*. In all, 46 persons were paid the following total compensation:

The compensation paid to Key Management Personnel comprises:

Short-Term Employee Benefits	3,641	2,967
Long-Term Benefits	108	79
Termination Benefits	14	-
Total	3,763	3,046

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

Receipts from Key Management Personnel comprise:

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

Contributions for Fringe Benefits Tax purposes	49	32
Planning and Building Application Fees	-	1
Total	49	33

Close Family Members of Key Management Personnel One (1) close family member of key management personnel is employed by Council in accordance with the terms of the applicable Awards and Enterprise Agreements of Council, and as recorded in the public Register of Salaries maintained in accordance with section 105 of the *Local Government Act 1999*.

Key Management Personnel and Business Transactions One (1) member of Key Management Personnel (KMP) and relatives of KMPs was involved in businesses from which services were purchased by Council. During this reporting period Council made payments of \$1,465 to Tundarri Sales & Service.

Key Management Personnel and Community Organisations Eight (8) KMP are involved with the following Community organisations: Eudunda and Kapunda Health Advisory Service, Freeling Community Op-Shop, Freeling Institute, Freeling Recreation Park Committee, Gawler Eagles Football Club, Gawler River Community Advancement Association, Kapunda Community Thrift Shop, Kapunda High School Centenary Fund, Kapunda Mural Sub-Committee, Kapunda Netball Club, Kapunda RSL Sub-Branch, Kapunda Swimming Pool, Karbeethan Sporting Association, Light Amateur Basketball Association, Lower Murray/South East Christian Life Week for Lutheran Church of Australia (SA/NT District), Lutheran Netball Club Gawler, Pines Reserve Committee, Rotary Club of Kapunda, Rotary International, Telstra, Truro and Districts Association, Wheatfields, and YWCA. In accordance with the Local Government Act 1999, these persons declare a conflict of interest and take no part in discussions relating to matters involving the respective organisations. Council contributed \$204,355 in financial year 2018/2019 to these organisations by way of management fees, grants and discretionary rate rebates.

David Chant CA, FCPA
Simon Smith CA, FCPA
David Sullivan CA, CPA
Jason Seldel CA
Renae Nicholson CA
Tim Muhlhausler CA
Aaron Coonan CA
Luke Williams CA, CPA
Daniel Moon CA



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INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL REPORT

To the members of Light Regional Council

Opinion

We have audited the accompanying financial report of Light Regional Council (the Council), which comprises the statement of financial position as at 30 June 2019, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of Light Regional Council.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2019, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, Local Government Act 1999 and Local Government (Financial Management) Regulations 2011.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's Responsibility for the Financial Report

Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 and for such internal control as Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA Registered Company Auditor
Partner

21 November 2019

David Chant CA, FCPA
Simon Smith CA, FCPA
David Sullivan CA, CPA
Jason Seidel CA
Renaë Nicholson CA
Tim Muhlhausler CA
Aaron Coonan CA
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INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL CONTROLS

To the members of Light Regional Council

Independent Assurance Report on the Internal Controls of Light Regional Council

Opinion

We have audited the compliance of Light Regional Council (the Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2018 to 30 June 2019 have been conducted properly and in accordance with law.

In our opinion, Light Regional Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2018 to 30 June 2019.

Basis for Opinion

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls specified above for the period 1 July 2018 to 30 June 2019. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's Responsibility for Internal controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the *Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and apply Auditing Standard ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.

Auditor's responsibility

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls specified above for the period 1 July 2018 to 30 June 2019. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Limitation of Use

This report has been prepared for the members of the Council in Accordance with Section 129 of the Local Government Act 1999 in relation to the Internal Controls Specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than which it was prepared.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA Registered Company Auditor
Partner

21 November 2019

Light Regional Council

General Purpose Financial Statements for the year ended 30 June 2019

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Light Regional Council for the year ended 30 June 2019, the Council's Auditor, Galpins - Accountants, Auditors and Business Consultants has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Brian Carr
CHIEF EXECUTIVE OFFICER



Ross Haslam
PRESIDING MEMBER, AUDIT COMMITTEE

Date: 26 November 2019

Light Regional Council

General Purpose Financial Statements for the year ended 30 June 2019

Statement by Auditor

I confirm that, for the audit of the financial statements of Light Regional Council for the year ended 30 June 2019, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Tim Muhlhausler
Galpins - Accountants, Auditors and Business Consultants

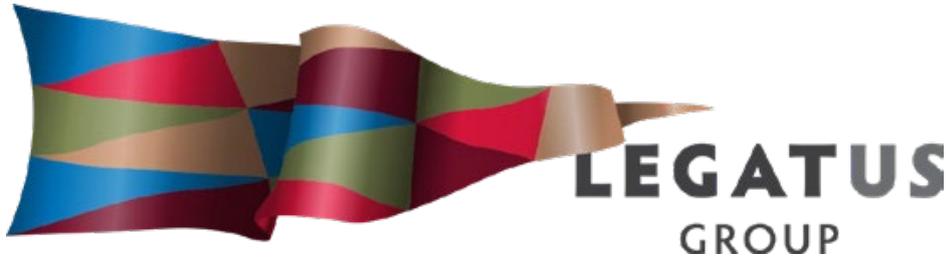
Dated this 21st day of November 2019.

Appendices

Affiliate Reports

Legatus Group Annual Report 2018/2019





2018/2019 ANNUAL REPORT

The Legatus Group Charter requires that the AGM receive the Legatus Group's Annual Report which may incorporate reports from committees and any representatives reports from other organisations.

The Legatus Group AGM was held on Friday 30 August 2019 and adopted the report.

2018/2019 ANNUAL REPORT

The Legatus Group Charter clause 6.3 Annual Report

6.3.1 The Legatus Group must each year, produce an Annual Report summarising the activities, achievements and financial performance of the Legatus Group for the preceding Financial Year.

6.3.2 The Annual Report must incorporate the audited financial statements of the Legatus Group for the relevant Financial Year.

6.3.3 The Annual Report must be provided to the Constituent Councils by 30 September each year.

The Legatus Group is a regional subsidiary of:

- Adelaide Plains Council
- Barunga West Council
- Clare & Gilbert Valleys Council
- Copper Coast Council
- District Council of Mount Remarkable
- District Council of Orroroo/Carrieton
- District Council of Peterborough
- Light Regional Council
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- The Barossa Council
- The Flinders Ranges Council
- Wakefield Regional Council
- Yorke Peninsula Council

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by the provisions of Section 25 of the Local Government (Implementation) Act 1999. In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is referred. The Legatus Group is established to:

- undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils

- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- undertake projects and activities that benefit the region and its communities
- associate collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Legatus Group is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the group and ensure that they act in accordance with its Charter.

Contact Details: Address: 155 Main North Road CLARE SA 5453 PO Box 419 CLARE SA 5453 Telephone: 08 88421385 Email: ceo@legatus.sa.gov.au Website: www.legatus.sa.gov.au

Legatus Group Board of Management: The Board consists of all principal members (Mayor / Chairman) of the Constituent Councils which for 2018/2019 were:

Council	Delegate
Adelaide Plains Council	Mayor Tony Flaherty until 9 November 2018 Mayor Mark Wasley from 9 November 2018
Barunga West Council	Mayor Cynthia Axford until 9 November 2018 Mayor Leonie Kerley from 9 November 2018
Clare & Gilbert Valleys Council	Mayor Allan Aughey OAM until 9 November 2018 Mayor Wayne Thomas from November 2018
Copper Coast Council	Mayor Paul Thomas AM until 9 November 2018 Mayor Roslyn Talbot from 9 November 2018
District Council of Mount Remarkable	Mayor Colin Nottle until 9 November 2018 Mayor Phillip Heaslip from 9 November 2018
District Council of Orroroo Carrieton	Chairman Kathie Bowman
District Council of Peterborough	Mayor Ruth Whittle OAM
Light Regional Council	Mayor Bill O'Brien
Northern Areas Council	Mayor Denis Clark
Port Pirie Regional Council	Mayor John Rohde until 9 November 2018 Mayor Leon Stephens from 9 November 2018
Regional Council of Goyder	Mayor Peter Matthey OAM
The Barossa Council	Mayor Bob Sloane until 9 November 2018 Mayor Bim Lange from 9 November 2018
The Flinders Ranges Council	Mayor Peter Slattery

Wakefield Regional Council	Mayor Rodney Reid
Yorke Peninsula Council	Mayor Ray Agnew OAM until 9 November 2018 Mayor Darren Braund from 9 November 2018

Office Bearers for 2017/18

Chairman:	Mayor Peter Matthey OAM
Deputy Chairs:	Chairman Kathie Bowman Mayor Bob Sloane until 9 November 2018 Mayor Bill O'Brien from 9 November 2018
South Australian Regional Organisation of Councils	Mayor Peter Matthey Mayor Bill O'Brien
Chief Executive Officer:	Mr Simon Millcock
Auditor:	Dean Newberry and Associates

Meetings of the Legatus Group

The following meetings of the Board of Management were held during the 2018/19 year:

- Annual General Meeting 17 August 2018
- Ordinary Meeting 17 August 2018
- Ordinary Meeting 12 December 2018
- Ordinary Meeting 15 February 2019
- Ordinary Meeting 31 May 201

There were four committees in 2018/2019 and all agendas and minutes are published on the Legatus Group Website and minutes were provided to the Legatus Group meetings.

Committee	Members	Meeting Dates
Audit Committee	<ul style="list-style-type: none"> • Mayor Ray Agnew (Chair) until 9/11/18 • Chair Kathie Bowman • Mayor Colin Nottle until 9/11/18 • Mr Colin Davies until 1/12/18 • Mr Peter Ackland • Mayor Denis Clark from 30/1/19 • Mr Ian McDonald from 30/4/19 	3 August 2018 30 November 2018 30 January 2019 30 April 2019
Management Group (Council CEOs)	<ul style="list-style-type: none"> • Mr Colin Byles (Northern Areas) (Chair) • Mr James Miller (Adelaide Plains) • Mr Martin McCarthy (Barossa) • Mr Andrew Cole (Barunga West) • Dr Helen Macdonald (Clare & Gilbert Valleys) • Mr Peter Harder (Copper Coast) replaced by Mr Russell Peate • Mr Colin Davies (Flinders Ranges) • Mr David Stevenson (Goyder) • Mr Brian Carr (Light) • Mr Wayne Hart (Mt Remarkable) • Mr Kristen Clark (Orroroo/Carrieton) replaced by Mr Dylan Strong • Mr Peter McGuinness (Peterborough) • Mr Peter Ackland (Pirie Regional) • Mr Jason Kuchel (Wakefield) replaced by Mark McShane and Andrew MacDonald • Mr Andrew Cameron (Yorke Peninsula) 	3 August 2018 30 November 2018 1 February 2019 10 May 2019
Road & Transport Infrastructure Advisory Committee:	<ul style="list-style-type: none"> • Lee Wallis (Goyder) • Peter Porch (Northern Areas) • Colin Davies (CEO Flinders Ranges) until 30/11/18 • Jo-Anne Buchanan (RDA Yorke Mid North) • Steve Kaesler (Barossa) • Trevor Graham (Yorke Peninsula) • Martin Waddington replaced by Tom Jones (Adelaide Plains) • Steve Watson (Clare & Gilbert Valleys) • Mike Wilde (Department of Planning, Transport and Infrastructure) • Dr Helen Macdonald (CEO Clare & Gilbert Valleys Council) from 10/4/19 • Wayne Hart (CEO Mt Remarkable) from 10/4/19 	2 August 2018 30 November 2018 5 February 2019 10 April 2019
Community Wastewater Management Advisory Committee	<ul style="list-style-type: none"> • Wayne Hart (CEO Mt Remarkable) • Andrew Cole (CEO Barunga West) • Lee Wallis (Goyder) • Gary Easthope (Clare and Gilbert Valleys) • Chris Parish (Wakefield) • Adam Broadbent (Light) 	17 October 2018 15 March 2019 23 May 2019

Chairman's Report

I would like to firstly acknowledge both the outgoing and incoming Mayors following the November 2018 Local Government elections and this has seen eight new Mayors join the Legatus Group Board. In particular I take the opportunity to thank those long serving Mayors who provided a valuable service to their communities and the region.

It has been my pleasure to serve as Chairman in 2018/19 and I would like to take this opportunity to report on some of the highlights of the year.

Following on from the key regional state-wide issues that the Legatus Group undertook reports for in the previous year we were extremely pleased to see that the State Government removed the impost to councils for rubble royalties. The formation of the SA Coastal Council Alliance was an outcome of the previous year's work.

The Legatus Group continues to play the lead role on issues around rating equity and impacts of the NDIS on local government. Whilst this year we have also taken a lead role in state-wide approaches to Community Wastewater Management and the Drought. These have all been progressed to the South Australian Regional Organisation of Councils (SAROC) and we continue to provide a strong partnership approach with our other regional local government associations.

We delivered a significant report on the Digital Maturity of Local Government and whilst the report sought to have a whole of SA approach the Legatus Group constituent councils took a lead and I will be interested to see how these findings progress.

This year has seen us actively involved in the issues around the new LGA constitutional changes and the formation of the new look LGA Board along with the new SAROC business plan and budget. It should be noted that Legatus has been active in representing members; as we raised our concerns to both SAROC and to the LGA Board. Given the amount of time and expense for regional councils to attend meetings in Adelaide; I was satisfied with the outcome in relation to the constitutional changes and gratified to see increased levels of consultation afforded to the regions.

The drought has seen a significant impact to regional SA and whilst it was pleasing to see support from the Australian Government through the Drought Communities Program there were levels of inconsistencies which the Legatus Group raised with the Prime Minister. I note our region gained extra support with a further 6 of our councils being added onto the program following the initial 7. This program is providing up to \$13 million to our region for local infrastructure and other projects for communities and businesses who have been impacted by drought. Whilst we need to show that local government is able to deliver stimulus packages such as these in a timely manner and I note the role of the Legatus Group CEO who is currently working on a report for the Legatus Group and SAROC which will include issues of equity and clarity on the decision-making process.

The Legatus Group was active in its lobbying for road funding for a number of our major highways and I wrote to the State Minister on these matters. I was pleased to see the announcements by the Australian and South Australian Governments of funding for both the Horrocks and Barrier Highways. The Road and Transport Infrastructure Advisory Committee have been active this year in overseeing the delivery of stage 2 of the Legatus Group Regional Transport Plan which resulted in the Deficiency Action Plan and a robust assessment of this year's Special Local Roads Program funding applications. The Legatus Group 2019 Road and Transport Forum held on 12 July 2019 was a further successful outcome by the committee.

The region has been proactive in supporting the challenges and changing environment through the management of the Sector Agreement for the Climate Change Adaptation Plan and the subsequent release of the report on a Regional Sustainability Hub. This resulted in the Legatus Group being successful in their bid to project manage the Yorke Mid North Coastal Management Action Plan which is due for release later in 2019.

Our effort to encourage and foster closer working relationships with the three Regional Development Australia (RDA) organisations and Natural Resource Management Boards in our region; resulted in the successful Yorke Regional Planning Forum, workshops on the Creative Industries and the role of local

government in supporting businesses and the South Australian Regional Development Conference. The Legatus Group Visitor Information Services report was undertaken and will soon be presented to the board for consideration.

The Audit and Risk Management Group Committee have ensured that the work plan has assisted us in improving our governance. There has been valuable feedback gained from the Legatus Group Management Group meetings that have included a series of workshops and information sharing opportunities by and for the CEOs and I note with interest their discussions on Local Government Risk.

This year saw the formation of the Legatus Group Community Wastewater Management Advisory Committee who have been overseeing the 2-year Joint CWMS program, staging of a successful SA conference and overseeing the development of a regional sludge viability report which will soon be presented to the board for consideration.

It has been pleasing to see the continued dialogue with the six State Government Members of Parliament, and many of them making time to attend our board meetings. During the year the Legatus Group commenced greater interaction with Universities on research projects and this opportunity provided tangible project work for Interns whilst delivering cost effective research for the region.

In closing I would like to thank everyone who has taken a proactive role in progressing the region and thank both Mayor Bill O'Brien and Chairman Kathie Bowman for your roles as Deputy Chairs.

Mayor Peter Matthey

Chairman Legatus Group

CEO Report

In 2018-2019 the Legatus Group consolidated the sub-regional approach to operations and support across the constituent councils whilst strengthening the partnerships with other regional bodies by expanding this to include research projects with Universities.

Following the November 2018 Local Government elections, a series of meetings were arranged with each constituent council and these took the form of either presentations at council meetings or workshops with councils.

Along with over 30 Legatus Group Board and committee, Yorke Mid North Alliance and SAROC meetings the Legatus Group CEO was actively involved in partnering with fellow regional local government association executive officers. This has seen the Legatus Group CEO take a leadership role and manage several state-wide and regional topics which include:

- I. Regional LGAs:
 - a. SA Coastal Council Alliance – committee member
 - b. Rating Equity for Commercial and/or Industrial Land Uses Outside Towns in South Australia – LGA R&D grant
<https://legatus.sa.gov.au/wp-content/uploads/2018/11/Final-Report-Rating-Equity-for-Commercial-Industrial-Land-Uses-Outside-Towns-in-SA-1.pdf>
 - c. Socio-Economic impacts from the NDIS on regional local governments – LGA R&D grant
<https://legatus.sa.gov.au/wp-content/uploads/2018/11/KPPM-Legatus-NDIS-Report-FINAL-20-5-18-002.pdf>
 - d. Community Wastewater Management – State Conference and the regional Sludge Viability report (to be released following August 2018 Legatus Group meeting) – APRIntern grant
 - e. Digital Maturity – funding LGA R&D grant
<https://legatus.sa.gov.au/wp-content/uploads/2019/05/Legatus-Digital-Maturity-Index-Final-Report.pdf>
 - f. Regional representative on the working party for the LGA's Council Ready program

2. Regional Development South Australia
 - a. RDSA Conference – Tailem Bend
3. Yorke Mid North Alliance:
 - a. Yorke Mid North Regional Forum – Kadina
 - b. Climate Change – Sector Agreement and Sustainability Hub report – APRIntern grant
<https://legatus.sa.gov.au/wp-content/uploads/2019/07/Final-report-May-2019.pdf>

Other regional projects that the Legatus Group CEO has been managing / supporting are:

- 2030 Legatus Group Regional Transport Plan Deficiency Action Plan I completed
<https://legatus.sa.gov.au/wp-content/uploads/2019/07/Regional-Transport-Plan-Road-Deficiency-Action-Plans-Feb-19.pdf>
- Visitor Information Services review, which was completed, and this will be presented to the Legatus Group meeting on 30 August 2019 and published following their approval.
- Hummocks/Barunga Ranges Brighter Futures project commenced – funding from SA Government
- Yorke Mid North Coastal Management Action Plan commenced – funding NY NRM and APRIntern grants
- Youth into Volunteering – Building Better Futures grant
- Regional and sub/regional forums on the Music and Creative Industries
- Workshop on the role of local government in supporting local businesses

Support has been provided to constituent councils for the delivery of a regional / sub-regional approach for the Councils Disability Access Inclusion Action Plans which are due in 2020. There was an expression of interest submitted to the LGA for funding a regional wellbeing officer for the Legatus Group constituent councils which was not successful.

There continues to be work regarding the drought which includes collating the responses from all regional councils for a report to be developed for SAROC.

Support has been provided to the Legatus Management Group in their efforts to progress issues raised around Local Government Risk Management.

Through coordination by the Legatus Group, training was delivered by TafeSA for Certificate III in Water Industry Treatment (Wastewater) through the Small Regional Community funding with significant training costs being reduced and uptake by a total of 19 participants registering.

The Legatus Group continues to be in a healthy financial position with the balance from the year being \$166,358 and with an accumulated surplus and reserves at 30 June 2019 of \$1,000,821. There will be an assessment of the long-term financial coverage of the Legatus Group undertaken in the coming year and noting that the Rubble Royalties Funding ceases from 30 June 2020.

All grants were acquitted and reporting requirements for ongoing grants.

Benefits to constituent councils:

- Identify training needs for the Legatus Region Constituent Councils.
- Regional collaboration and priority setting and sharing of knowledge and resources in the areas outlined above.
- Delivery of regional strategic and business plans and annual work plans.
- Operate Legatus Group in accordance with legislative requirements and board policies and procedures.
- Well regarded by members and stakeholders as valid and relevant through regional collaboration and undertaking or supporting actions on identified priorities.
- Identify regional priorities through collaboration with members and stakeholders and develop agreed actions and/or support.
- Advocate with a single and united voice and in partnership with other Regional LGA's.

- Fostering of economic, environmental and social sustainability through pro-active, innovative, efficient and collaborative approaches to priority issues.

Benefits across the local government sector:

- Assistance with coordinating workshops and consultation sessions and improved regional delivery of LGA services.
- Identified and aided with regional and longer-term outcomes for Constituent Councils.
- Facilitates stronger regional collaboration on projects and areas for sharing of knowledge and services.
- Being able to undertake research projects on the needs specific to regional councils.

Observation:

Due to the November 2018 Local Government elections there was a slight slowdown in progressing regional projects and awareness of the Legatus Group given that there were 8 new board members. Since the election there has been stronger interest by constituent councils to bring issues forward and the formation of the committees has resulted in a more active interaction to address issues.

A focus has been on securing data to assist in decision making and to assist with raising policy issues through the board and SAROC. This year has seen the constructive dialogue with Constituent Councils, Members of Parliament, Ministers, the Local Government Association SA, public servants and other regional stakeholders. This is a result of the Legatus Group CEO position having been settled and by gaining greater clarity on the actions and projects.

Simon Millcock
CEO Legatus Group

The Legatus Group Audit and Risk Committee summary of activities undertaken, and recommendations made during 2018-2019. The committee met on 4 occasions during 2018-2019 with the following attendance:

Date	No of Members Attending
3Aug 2018	4
30 Nov 2018	3
30 Jan 2019	3
30 Apr 2019	4

Committee Member	No of Meetings Attended
Mayor Ray Agnew	1
Chairman Kathie Bowman	4
Mayor Colin Nottle	1
Mayor Denis Clark	2
Colin Davies	2
Ian McDonald	1

The following table sets out the principal issues addressed by the Committee for 2018-19 year:

Principal Issues Examined	Recommendations to Board
Financial Report 2018-2019	No issues, unqualified audit, adopt
Review of budget against actuals	Noted the need for Legatus Group to endorse 2017-2018 adopted budget against actuals for annual financial report
Review of work plan, internal controls	Work planned developed
Charter	Variations to charter noted and recommended and adopted including the need for new auditor and Dean Newberry appointed
Business, Budget and Strategic Plan	Noted the development of the 2018-2019 business plan and budget
Membership	Recommendations to Board re membership
Equity / reserves	Recommendations to Board on levels to be held
Exemption for having committee	Supported the approach for exemption of committee

Chairman Kathy Bowman
Chairman Legatus Group Audit and Risk Management Committee

Financial Statement year ending 30 June 2019 which was adopted at the 30 August 2019 Legatus Group AGM. The Legatus Group Charter requires that the AGM receive the audited financial statement for the preceding financial year.

The 2018/2019 Legatus Group audited annual financial report was undertaken by Dean Newberry and Partners. This report was prepared by Mr Sean Cheriton The Flinders Ranges Council Acting Finance and Administration Manager and was an agenda item at the Legatus Group Audit and Risk Committee meeting held on 22 August 2019. This meeting endorsed the Legatus Group annual financial statement for the year ending 30 June 2018 as presenting a fair view of the state of the financial affairs of the Legatus Group and that the board adopt the annual financial statement. The meeting also recommended that the Legatus Group retain Dean Newberry and Partners as Auditors for the year end 30 June 2020.

The reports and statements form part of the Legatus Group Annual Report which will be distributed to Constituent Councils for inclusion with their own annual reporting requirements.

The regulations also require that on an annual basis, the Chief Executive Officer of each Constituent Council, the Legatus Group Chair and the Chair of the Audit Committee provide a statement of certification that the auditor is independent of the subsidiary. This has been completed.



2019 Audit
Completion Report of Auditors Indepen



2019 Certification
of Auditors Indepen

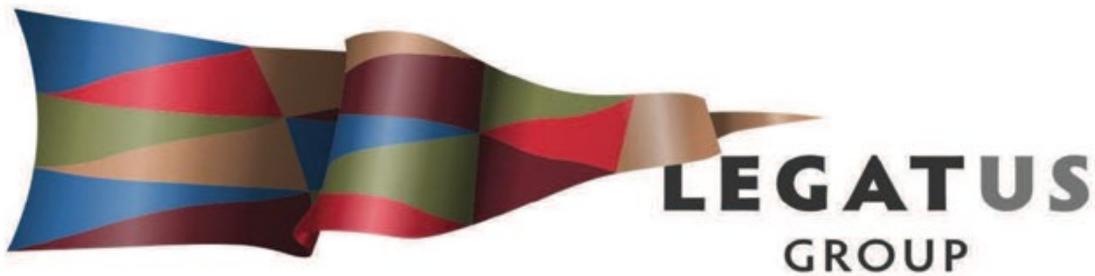


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CENTRAL LOCAL GOVERNMENT
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Annual Financial
Statements

For the financial year

1 July 2018 – 30 June 2019

LEGATUS GROUP

General Purpose Financial Reports for the year ended 30 June 2019

TABLE OF CONTENTS

	<u>Page</u>
Group Certificate	3
Principal Financial Statements	
Statement of Comprehensive Income	4
Statement of Financial Position	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Notes to, and forming part of, the Principal Financial Statements	
Note 1 - Significant Accounting Policies	8
Note 2 - Income	11
Note 3 - Expenses	12
Note 4 - Asset Disposal & Fair Value Adjustments	13
Note 5 - Current Assets	13
Note 6 - Non-Current Assets	13
Note 7 - Plant & Equipment	14
Note 8 - Liabilities	15
Note 9 - Reserves	15
Note 10 - Reconciliation of Cash Flow Statement	16
Note 11 - Functions	16
Note 12 - Financial Instruments	17
Note 13 - Financial Indicators	18
Note 14 - Uniform Presentation of Finances	19
Note 15 - Related Party Disclosures	20
Note 16 - Contingencies & Assets & Liabilities Not Recognised	21
Note 17 - Events Occurring After Reporting Date	21
Audit Report - Financial Statements	
Audit Report - Internal Controls	
Group Certificate of Audit Independence	
Audit Certificate of Audit Independence	

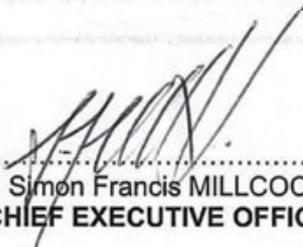
LEGATUS GROUP

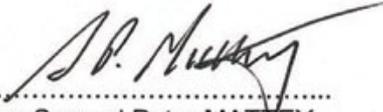
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2019

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Group to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Group's financial position at 30 June 2019 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Group provide a reasonable assurance that the Group's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Group's accounting and other records.


.....
Simon Francis MILLCOCK
CHIEF EXECUTIVE OFFICER


.....
Mayor Samuel Peter MATVEY
PRESIDENT

Date:

30/8/2019.

LEGATUS GROUP

STATEMENT OF COMPREHENSIVE INCOME
for the year ended 30 June 2019

	Notes	2019 \$	2018 \$
INCOME			
Grants, subsidies and contributions	2	509,232	345,527
Investment income	2	16,573	13,817
Reimbursements	2	37,664	4,545
Other income	2	169,431	196,398
Total Income		<u>732,899</u>	<u>560,287</u>
EXPENSES			
Employee costs	3	191,317	218,452
Materials, contracts & other expenses	3	355,899	230,102
Depreciation, amortisation & impairment	3	6,311	6,311
Total Expenses		<u>553,527</u>	<u>454,865</u>
OPERATING SURPLUS / (DEFICIT)		179,372	105,422
NET SURPLUS / (DEFICIT)		<u>179,372</u>	<u>105,422</u>
transferred to Equity Statement			105,422
Total Other Comprehensive Income		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME		<u>179,372</u>	<u>105,422</u>

This Statement is to be read in conjunction with the attached Notes.

LEGATUS GROUP

STATEMENT OF FINANCIAL POSITION as at 30 June 2019

	Notes	2019 \$	2018 \$
ASSETS			
Current Assets			
Cash and cash equivalents	5	972,087	808,876
Trade & other receivables	5	<u>69,801</u>	<u>8,759</u>
Total Current Assets		<u>1,041,888</u>	<u>817,635</u>
Non-current Assets			
Infrastructure, property, plant & equipment	7	<u>11,177</u>	<u>17,488</u>
Total Non-current Assets		<u>11,177</u>	<u>17,488</u>
Total Assets		<u>1,053,065</u>	<u>835,123</u>
LIABILITIES			
Current Liabilities			
Trade & other payables	8	46,729	6,277
Provisions	8	<u>2,568</u>	<u>7,037</u>
Total Current Liabilities		<u>49,297</u>	<u>13,314</u>
Non-current Liabilities			
Provisions	8	<u>2,947</u>	<u>360</u>
Total Non-current Liabilities		<u>2,947</u>	<u>360</u>
Total Liabilities		<u>52,244</u>	<u>13,674</u>
NET ASSETS		<u>1,000,821</u>	<u>821,449</u>
EQUITY			
Accumulated Surplus		166,358	55,336
Other Reserves	9	<u>834,463</u>	<u>766,113</u>
TOTAL EQUITY		<u>1,000,821</u>	<u>821,449</u>

This Statement is to be read in conjunction with the attached Notes.

LEGATUS GROUP

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2019

		Accumulated Surplus	Other Reserves	TOTAL EQUITY
2019	Notes	\$	\$	\$
Balance at end of previous reporting period		55,336	766,113	821,449
Net Surplus / (Deficit) for Year		179,372	-	179,372
Other Comprehensive Income				
Transfers between reserves	9	<u>(68,350)</u>	<u>68,350</u>	<u>-</u>
Balance at end of period		<u>166,358</u>	<u>834,463</u>	<u>1,000,821</u>
2018				
Balance at end of previous reporting period		121,695	594,332	716,027
Net Surplus / (Deficit) for Year		105,422	-	105,422
Other Comprehensive Income				
Transfers between reserves	9	<u>(171,781)</u>	<u>171,781</u>	<u>-</u>
Balance at end of period		<u>55,336</u>	<u>766,113</u>	<u>821,449</u>

This Statement is to be read in conjunction with the attached Notes

LEGATUS GROUP

STATEMENT OF CASH FLOWS for the year ended 30 June 2019

	Notes	2019 \$	2018 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Investment receipts		18,714	13,419
Grants utilised for operating purposes		454,232	371,442
Reimbursements		37,664	5,000
Other revenues		161,248	194,450
<u>Payments</u>			
Employee costs		(186,562)	(217,537)
Materials, contracts & other expenses		(322,084)	(277,757)
Net Cash provided by (or used in) Operating Activities		163,211	89,017
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
		-	-
<u>Payments</u>			
		-	-
Net Cash provided by (or used in) Investing Activities		-	-
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
		-	-
<u>Payments</u>			
		-	-
Net Cash provided by (or used in) Financing Activities		-	-
Net Increase (Decrease) in cash held		163,211	89,017
Cash & cash equivalents at beginning of period	11	808,876	719,859
Cash & cash equivalents at end of period	11	972,087	808,876

This Statement is to be read in conjunction with the attached Notes

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of Preparation

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

1.1 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.2 The Local Government Reporting Entity

The Legatus Group ("the Group") is a regional subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999.

The Constituent Councils are:

- | | |
|---|--|
| 1. The Barossa Council | 2. District Council of Mount Remarkable |
| 3. District Council of Barunga West | 4. Northern Areas Council |
| 5. Clare and Gilbert Valleys Council | 6. District Council of Orroroo/Carrieton |
| 7. District Council of the Copper Coast | 8. District Council of Peterborough |
| 9. The Flinders Ranges Council | 10. Port Pirie Regional Council |
| 11. Regional Council of Goyder | 12. Wakefield Regional Council |
| 13. Light Regional Council | 14. Yorke Peninsula Council, and |
| 15. Adelaide Plains Council. | |

All funds received and expended by the Group have been included in the Financial Statements forming part of this Financial Report.

1.3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Group obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Group's operations for the current reporting period.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

1.4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Group's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 12.

1.5 Property, Plant & Equipment

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Group for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

Office Furniture & Equipment	\$5,000
Motor Vehicles, Other Plant & Equipment	\$5,000

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Group, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually. Major depreciation periods for each class of asset are shown below.

Office Furniture & Equipment	5 to 10 years
Motor Vehicles, Other Plant & Equipment	3 to 5 years

1.6 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

1.7 Employee Benefits

Salaries, Wages & Compensated Absences

The Group has two employees as at the 30th June 2019, a Chief Executive Officer and a Project Officer. Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

No accrual is made for sick leave as the Group's experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Group does not make payment for untaken sick leave.

1.8 Superannuation

The Group contributes the statutory 9.5% SGC superannuation to the nominated superannuation funds for the Chief Executive Officer and Project Officer.

1.9 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

1.10 New Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2019 reporting period and have not been used in preparing these reports.

AASB15	Revenue from Contracts with Customers
AASB16	Leases
AASB1058	Income of Not-for-Profit Entities

The Group is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 2 - INCOME

	2019	2018
	\$	\$
INVESTMENT INCOME		
Interest on investments		
Local Government Finance Authority	16,507	13,741
Banks	65	76
	<u>16,573</u>	<u>13,817</u>
REIMBURSEMENTS		
- for Legal, Climate Change, USGRPG	<u>37,664</u>	<u>4,545</u>
	<u>37,664</u>	<u>4,545</u>
OTHER INCOME		
Council Contributions	165,225	162,750
Sundry	4,206	33,648
	<u>169,431</u>	<u>196,398</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Sundry	<u>509,232</u>	<u>345,527</u>
	<u>509,232</u>	<u>345,527</u>
<i>The functions to which these grants relate are shown in Note 12.</i>		
Sources of grants		
State government	115,000	345,527
LGA	<u>394,232</u>	<u>-</u>
	<u>509,232</u>	<u>345,527</u>
Conditions over grants & contributions		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
<i>Unexpended at the close of the previous reporting period</i>	537,786	366,006
<i>Less: expended during the current period from revenues recognised in previous reporting periods</i>		
A009 - Special Projects	(6,650)	-
P022 - Roads & Transport	-	(1,805)
P024 - Climate Change Co-ordinator 2015-17	-	<u>(51,779)</u>
<i>Subtotal</i>	(6,650)	(53,584)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
P022 - Roads & Transport	10,000	-
P025 - Outreach Stage 2	-	49,687
P028 - Regional Capacity Building	30,000	174,543
A009 - Special Projects	-	<u>1,134</u>
<i>Subtotal</i>	40,000	225,364
<i>Unexpended at the close of this reporting period</i>	<u>571,136</u>	<u>537,786</u>
<i>Net increase (decrease) in assets subject to conditions in the current reporting period</i>	<u>33,350</u>	<u>171,780</u>

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 3 - EXPENSES

	2019	2018
	\$	\$
EMPLOYEE COSTS		
Salaries and Wages	141,645	162,958
Employee leave expense	23,815	16,780
Redundancy	-	5,385
Pay in Lieu of Notice	-	5,385
Superannuation	15,217	16,330
Workers' Compensation Insurance	1,333	2,262
CEO Relocation	-	1,239
Professional Development	664	649
FBT	8,644	7,464
Total Operating Employee Costs	191,317	218,452
Total Number of Employees	1.3	1.0
<i>(Full time equivalent at end of reporting period)</i>		
MATERIALS, CONTRACTS & OTHER EXPENSES		
<u>Prescribed Expenses</u>		
Auditor's Remuneration	2,000	2,000
Subtotal - Prescribed Expenses	2,000	2,000
<u>Other Materials, Contracts & Expenses</u>		
Contractors & Consultants	303,167	162,372
Unleaded Fuel	4,734	5,576
Other Motor Vehicle Costs	3,540	-
Members Allowances & Support	4,600	4,270
Meetings & Conferences	6,937	5,318
Insurance	7,735	7,750
Rental - Premises	9,009	16,477
Advertising	1,650	316
Accommodation	768	3,994
Airfares	-	499
Travel - Reimbursement	425	2,445
Catering & Meals	1,040	6,340
Telephone & Internet	4,894	6,870
Postage/Stationery/IT	3,575	3,875
Sundry	1,826	2,000
Subtotal - Other Materials, Contracts & Expenses	353,899	228,102
	355,899	230,102
DEPRECIATION, AMORTISATION & IMPAIRMENT		
Depreciation		
Motor Vehicle	6,311	6,311
	6,311	6,311

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

2019	2018
Nil	Nil

Note 5 - CURRENT ASSETS

	2019	2018
	\$	\$
CASH & EQUIVALENT ASSETS		
Cash at Bank	78,151	3,590
Deposits at Call	893,936	805,286
	<u>972,087</u>	<u>808,876</u>
TRADE & OTHER RECEIVABLES		
Accrued Revenues	944	3,085
Debtors - General	55,000	237
GST Recoupment	13,857	5,437
	<u>69,801</u>	<u>8,759</u>

Note 6 - NON-CURRENT ASSETS

FINANCIAL ASSETS	Nil	Nil
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LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Fair Value Level	2018 \$				2019 \$			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Note 7 - PLANT & EQUIPMENT								
Motor Vehicle	-	33,353	(15,865)	17,488		33,353	(22,176)	11,177
Computers & Software	-	-	-	-		-	-	-
TOTAL PLANT & EQUIPMENT	-	33,353	(15,865)	17,488	-	33,353	(22,176)	11,177
<i>Comparatives</i>	-	37,301	(13,502)	23,799	-	33,353	(15,865)	17,488

2018 \$ CARRYING AMOUNT	CARRYING AMOUNT MOVEMENTS DURING YEAR										2019 \$ CARRYING AMOUNT
	New/Upgrade	Additions		Disposals	Depreciation	Impairment	Transfers		Net Revaluation		
	-	-	-	-	-	-	In	Out	-	-	-
Motor Vehicle	17,488	-	-	-	(6,311)	-	-	-	-	-	11,177
Computers & Software	-	-	-	-	-	-	-	-	-	-	-
TOTAL PLANT & EQUIPMENT	17,488	-	-	-	(6,311)	-	-	-	-	-	11,177
<i>Comparatives</i>	23,799	-	-	-	(6,311)	-	-	-	-	-	17,488

Note 7 - PLANT & EQUIPMENT

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 8 - LIABILITIES

	2019		2018	
	Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES				
Goods & Services	24,196	-	-	-
Accrued expenses - employee entitlements	6,637	-	-	-
GST & PAYG	15,896	-	6,277	-
	<u>46,729</u>	<u>-</u>	<u>6,277</u>	<u>-</u>
PROVISIONS				
Employee entitlements (including oncosts)	2,568	2,947	7,037	360
	<u>2,568</u>	<u>2,947</u>	<u>7,037</u>	<u>360</u>

Note 9 - RESERVES

OTHER RESERVES	1/7/2018	Transfers to Reserve	Transfers from Reserve	30/6/2019
General Reserve	31,093	35,000	-	66,093
1 A009-Special Projects	16,475	-	(6,650)	9,825
2 P003-Waste Management	16,273	-	-	16,273
3 P022-Roads & Transport	36,087	10,000	-	46,087
4 P024-Climate Change Co-Ordinator 2015-17	11,694	-	-	11,694
5 P025-LG Outreach Phase 2	132,922	-	-	132,922
6 P027-LG Reform - Incentive Risk	144,000	-	-	144,000
7 P028-Regional Capacity Building	377,569	30,000	-	407,569
TOTAL OTHER RESERVES	<u>766,113</u>	<u>75,000</u>	<u>(6,650)</u>	<u>834,463</u>
<i>Comparatives</i>	<u>594,332</u>	<u>225,364</u>	<u>(53,583)</u>	<u>766,113</u>

PURPOSES OF RESERVES

(Other Reserves)

- 1 **A007-Special Projects**
LGA funded support programme
- 2 **P003-Waste Management**
State Government funded technical support programme
- 3 **P022-Roads & Transport**
Legatus funded programme - Regional Development Australia Freight Strategy
- 4 **P024-Climate Change Co-ordinator 2015-17**
Regional Partners and State Government funded programme
- 5 **P025-LG Outreach Phase 2**
LGA funded programme
- 6 **P027-LG Reform - Incentive Risk**
CEO Performance fund
- 7 **P028-Regional Capacity Building**
Region rubble royalty % returned for project allocation 2017/18 on

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 10 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2019 \$	2018 \$
Total cash & equivalent assets	5	<u>972,087</u>	<u>808,876</u>
Balances per Cash Flow Statement		<u>972,087</u>	<u>808,876</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	179,372	105,422
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	6,311	6,311
Net increase (decrease) in unpaid employee benefits	<u>4,755</u>	<u>915</u>
	190,438	112,648
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	33,815	16,645
Net increase (decrease) in trade & other payables	<u>(61,042)</u>	<u>(40,276)</u>
Net Cash provided by (or used in) operations	<u>163,211</u>	<u>89,017</u>

(c) Non-Cash Financing and Investing Activities

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:
Corporate Credit Cards

1,000	-
-------	---

Note 11 - FUNCTIONS

The activities of the Region are categorised into the following programmes

- 1 A009-Special Projects
- 2 P015-Local Government Reform
- 3 P022-Roads & Transport
- 4 P024-Climate Change Co-Ordinator 2015-17
- 5 P025-LG Outreach Phase 2
- 6 P027-LG Reform - Incentive Risk
- 7 P028-Regional Capacity Building

Income and expenses have been attributed to the functions/activities throughout the financial year.

LEGATUS GROUP
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2019
Note 12 - FINANCIAL INSTRUMENTS

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p>Terms & conditions: Short term deposits are available on 24 hour call with the LGFA and have an interest rate of 1.25% as at 30 June 2019</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Trade & other debtors	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Group.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

Liquidity Analysis

2019	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$	\$	\$	\$	\$
Financial Assets					
Cash & Equivalents	972,087			972,087	972,087
Receivables	69,801			69,801	69,801
Total	1,041,888	-	-	1,041,888	1,041,888
Financial Liabilities					
Payables	24,196			24,196	24,196
Total	24,196	-	-	24,196	24,196

2018	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$	\$	\$	\$	\$
Financial Assets					
Cash & Equivalents	808,876			808,876	808,876
Receivables	8,759			8,759	8,759
Total	817,635	-	-	817,635	817,635
Financial Liabilities					
Payables	-	-	-	-	-
Total	-	-	-	-	-

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Group.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Group is the carrying amount, net of any allowance for doubtful debts. All Group investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Group's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Group's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Group will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 13 - FINANCIAL INDICATORS

2019 2018 2017

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

The Information Paper was revised in May 2015 and the financial indicators for previous years have been re-calculated in accordance with the revised formulas.

Operating Surplus Ratio

<u>Operating Surplus</u>	24.5%	18.8%	5.2%
Total Operating Income			

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	(135%)	(143%)	(119%)
Total Operating Income			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Asset Renewal Funding Ratio

<u>Net Asset Renewals</u>	0%	0%	0%
Depreciation expenditure			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 14 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Group prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2019 \$	2018 \$
Income	732,899	560,287
Expenses	<u>(553,527)</u>	<u>(454,865)</u>
Operating Surplus / (Deficit)	179,372	105,422
Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
Add back Depreciation, Amortisation and Impairment	<u>6,311</u>	<u>6,311</u>
	185,683	111,733
Net Outlays on New and Upgraded Assets		
Amounts received specifically for New and Upgraded Assets	-	-
	<u> </u>	<u> </u>
Net Lending / (Borrowing) for Financial Year	<u>185,683</u>	<u>111,733</u>

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 15 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Group include the 15 Mayors/Chairpersons of the constituent Councils and the CEO. In all, 2 persons were paid the following total compensation:

	2019	2018
	\$	\$
Salaries, allowances & other short term benefits	165,460	149,999
Member Allowance	4,600	4,270
Post-employment benefits	15,217	14,250
FBT	8,644	15,235
TOTAL	193,921	183,754

The Group received the following amounts in total:

	2019	2018
	\$	\$
Contributions for fringe benefits tax purposes	-	-
TOTAL	-	-

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

During the reporting period, no Key Management Personnel or parties related to them had any transactions on more favourable terms than those available to the general public.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2019

Note 16 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

There are no contingencies, assets or liabilities not recognised in the financial statements for the year ended 30 June 2019.

Note 17 - EVENTS OCCURRING AFTER REPORTING DATE

There were no events subsequent to 30 June 2019 that need to be disclosed in the financial statements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE LEGATUS GROUP

Opinion

We have audited the financial report of the LEGATUS Group (the Authority), which comprises the Statement of Financial Position as at 30 June 2019, the Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and other explanatory information and the Certification of Financial Statements.

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Authority as at 30 June 2019, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and the Australian Accounting Standards (including Australian Accounting Interpretations).

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Authority in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information other than the Financial Report and Auditor's Report Thereon

The Authority is responsible for the other information. The other information comprises the information included in the Authority's annual report for the year ended 30 June 2019, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibility for the Financial Report

The Authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*. The Authority's responsibility includes establishing and maintaining internal control relevant to preparation and fair presentation of the financial report so that it is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Authority is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of the Authority's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS**



**JIM KEOGH
PARTNER**

Signed on the 27th day of September 2019,
at 214 Melbourne Street, North Adelaide

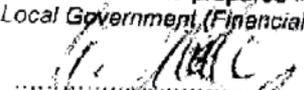
LEGATUS GROUP

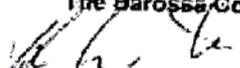
**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2019**

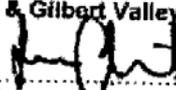
CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Legatus Group for the year ended 30 June 2019, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act

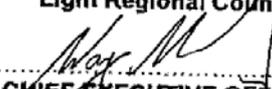
This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


CHIEF EXECUTIVE OFFICER
The Barossa Council

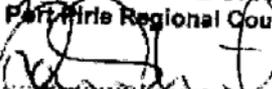

CHIEF EXECUTIVE OFFICER
Clare & Gilbert Valleys Council

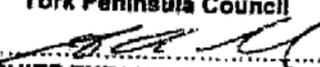

CHIEF EXECUTIVE OFFICER
The Flinders Ranges Council

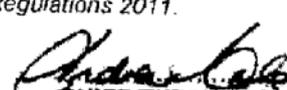

CHIEF EXECUTIVE OFFICER
Light Regional Council

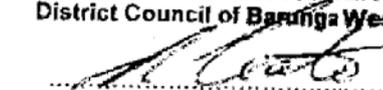

CHIEF EXECUTIVE OFFICER
District Council of Mount Remarkable

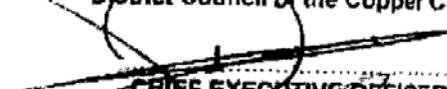

CHIEF EXECUTIVE OFFICER
Port Pirie Regional Council

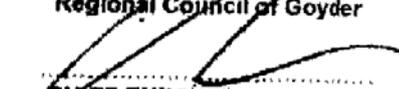

CHIEF EXECUTIVE OFFICER
York Peninsula Council


CHIEF EXECUTIVE OFFICER
Wakefield Regional Council

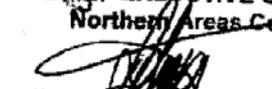

CHIEF EXECUTIVE OFFICER
District Council of Barunga West

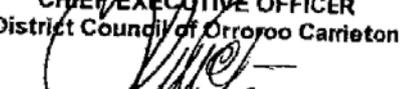

CHIEF EXECUTIVE OFFICER
District Council of the Copper Coast

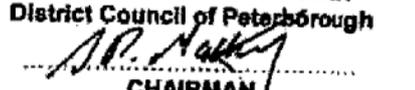

CHIEF EXECUTIVE OFFICER
Regional Council of Goyder


CHIEF EXECUTIVE OFFICER
Adelaide Plains Council


CHIEF EXECUTIVE OFFICER
Northern Areas Council


CHIEF EXECUTIVE OFFICER
District Council of Orroroo Carrieton


CHIEF EXECUTIVE OFFICER
District Council of Peterborough


CHAIRMAN
Legatus Group
Board of Management

Date:

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the LEGATUS Group for the year ended 30 June 2019, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Jim Keogh

Partner

DEAN NEWBERY & PARTNERS

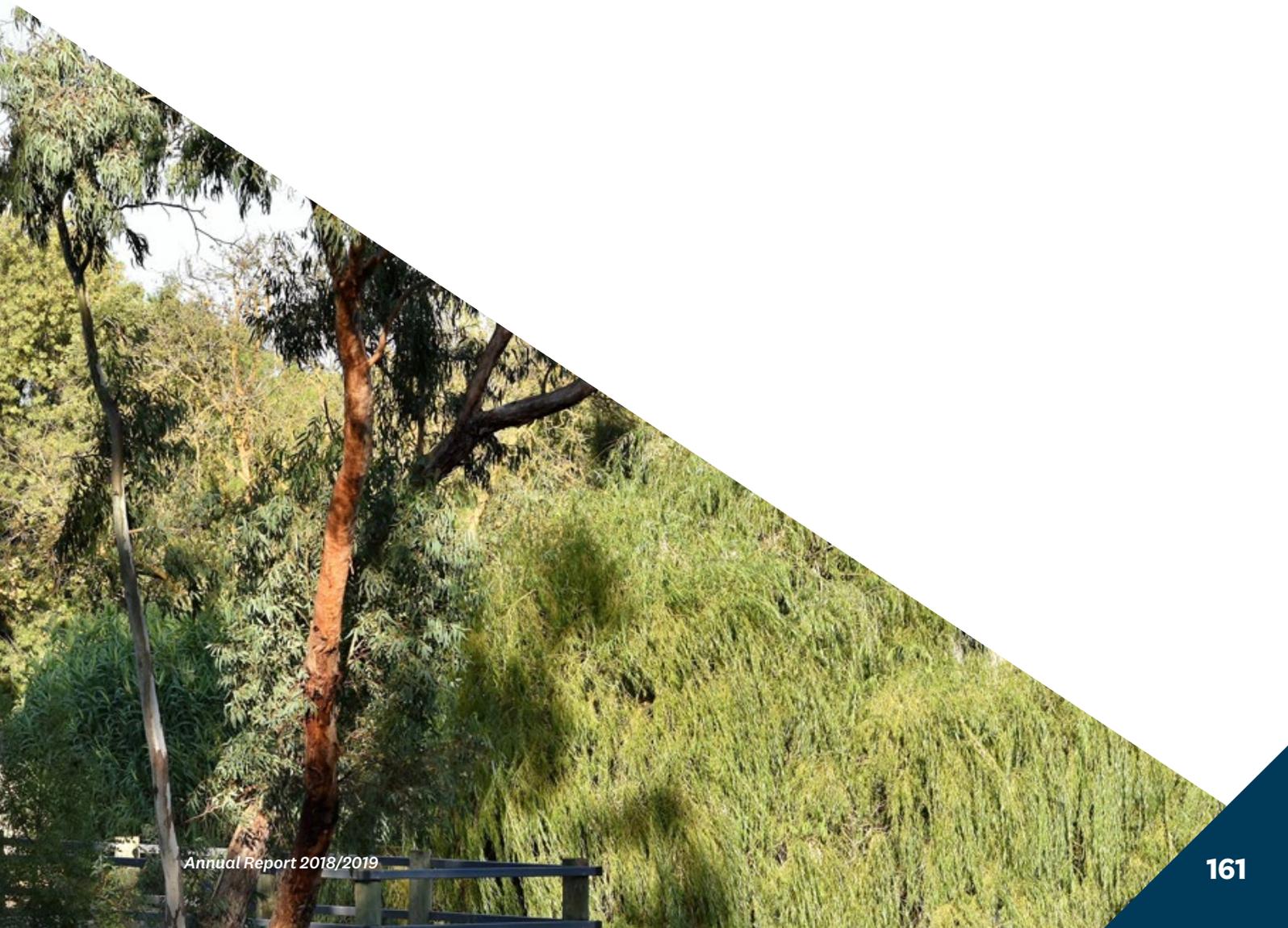
CHARTERED ACCOUNTANTS

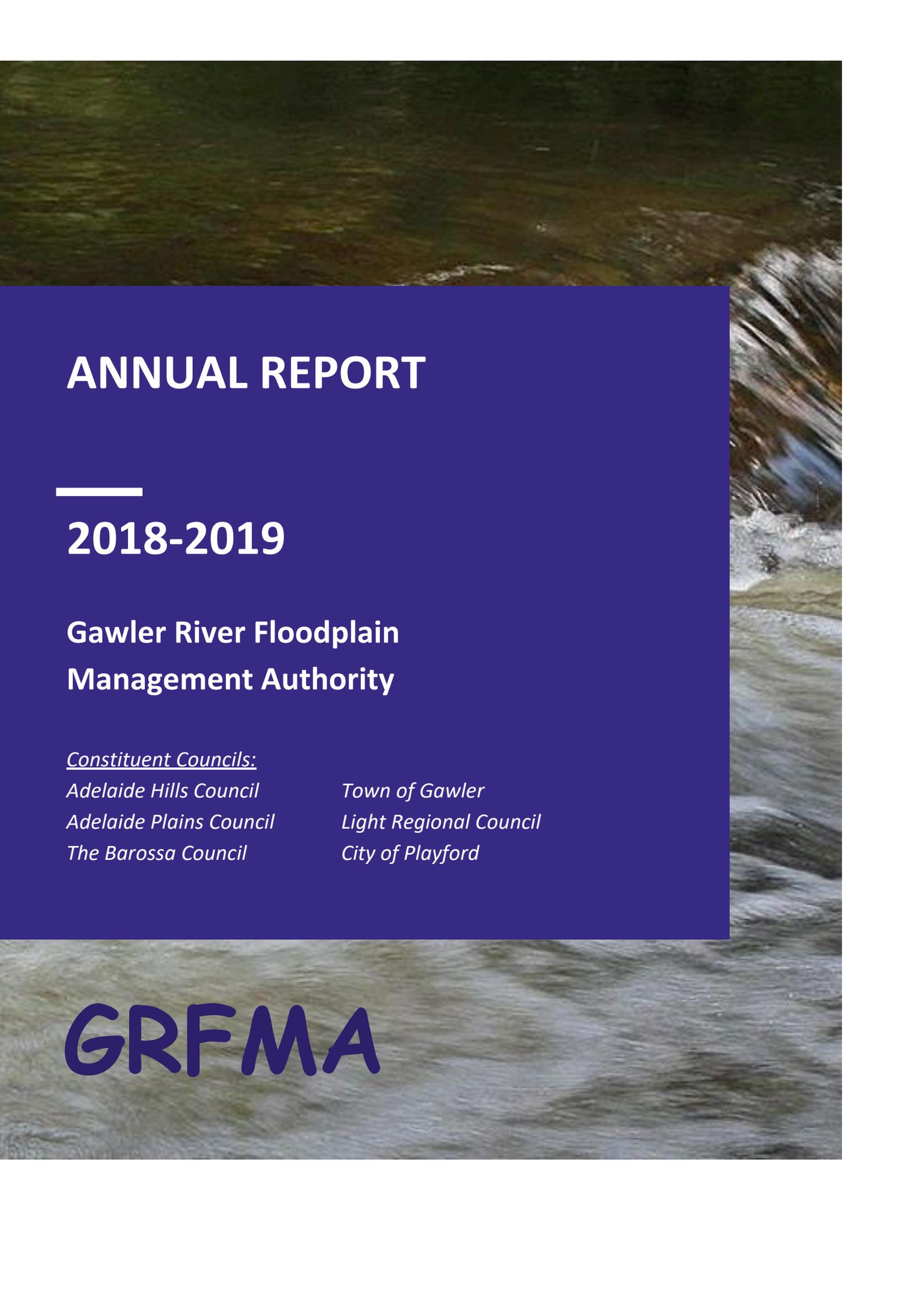
Dated the 21st day of August 2019

Appendices

Affiliate Reports

Gawler River Floodplain Management Authority
Annual Report 2018/2019





ANNUAL REPORT

2018-2019

Gawler River Floodplain Management Authority

Constituent Councils:

Adelaide Hills Council

Adelaide Plains Council

The Barossa Council

Town of Gawler

Light Regional Council

City of Playford

GRFMA

TABLE OF CONTENTS

Chairman’s foreword	3
Gawler River Floodplain Management Authority	6
The Board.....	7
Technical Assessment Panel	8
Audit Committee	8
Evaluation of Achievements	10
Financial Statements 2018-2019	14

Chairman's Foreword

The Gawler River Floodplain Management Authority is unique in its structure and role in floodplain management in Australia. Representing six councils (i.e., Adelaide Hills, Adelaide Plains, Barossa, Gawler, Light and Playford), the Authority established in 2005 as a Regional Subsidiary pursuant to Section 43 of the Local Government Act, 1999 was primarily purposed with responsibility for flood mitigation protection within the Gawler River catchment.

During 2019 the Authority met on nine occasions (i.e., six Ordinary and three Special meetings) progressing activities outlined within its Business Plan 2018 – 2021 and attending to other matters received by the Board for consideration and appropriate action.

The following provides a brief outline of important actions pursued by the Authority during the report period: -

Northern Floodway Project and Associated Public Relations Strategy

The Authority has pursued endeavors to obtain State and Federal government funding for the project having an estimated \$27 million cost, on the basis of securing commitment from Federal and State Governments to fund in totality all capital costs, including the further design and development cost associated with the project

An application submitted to the Federal government seeking \$2 million from the Building Better Regions Infrastructure Scheme to undertake the first stage of the project incorporating ground-truthing investigations, preliminary design and documentation, further impacted landowner consultation, environmental and heritage surveys was unsuccessful.

With recent changes to State and Federal Government representation following respective election outcomes, it has been necessary to review strategies to engage with and seek political support for project funding. The Authority has initiated work in developing such advocacy strategies which hopefully will soon prove successful.

A recent alternative approach seeking matched contributions from State and Federal Government for \$1.8 million (i.e., \$900,000 each) has been supported by Minister David Spiers MP, and Senator Simon Birmingham in his letter to governmental colleague Minister David Littleproud MP.

Charter and Governance Review

A periodic review of the Authority's Charter and associated governance review was initiated with a Working Group formed to progress in two stages, initially to pursue a short review of the Charter to identify any immediate amendments necessary for continuing operation and immediately following, undertake a further process to scope and consider other contemporary governance arrangements to be undertaken.

The Charter Review has progressed with proposed amendments supported by the Board, referred for legal review and circulated to the constituent councils for support pending adoption and subsequent Gazettal.

The Authority acknowledges the Working Group representation provided by each of the constituent councils and in particular, assistance provided by the Playford Council with legal service review.

Policy Review

A review of the following Authority operating policies was undertaken and subsequently reindorsed:

- Internal Review Decisions
- Procurement and Operations
- Dam Valuation and Treasury Management, and
- Public Consultation

Gawler River Unharmful Mitigation Project (GRUMP)

The Authority has agreed to enter into partnership with Bushfire and Natural Hazards CRC and the University of Adelaide to further develop an existing decision support tool (UNHaRMED) to explore how to manage flood risk into the future applying an integrated and dynamic approach. The project will consider specific pilot studies and develop a methodology for integrated flood mitigation planning by this Authority. The model once developed will also be available to other councils and floodplain managers responsible for flood-associated social, environmental and economic risk modelling and subsequent management.

The project has been supported by \$98,980 in funding the National Disaster Resilience Program. A joint University of Adelaide, Government and GRFMA constituent council representative Project Steering Group has been formed to progress the project which is due to be completed in March 2020.

Reforming Natural Resource Management in South Australia

Submission was forwarded to the Hon David Spiers MP, Minister for Environment and Water regarding the State Governments proposal to establish new SA Landscapes Boards. The Authority is seeking clarification on the placement of constituent councils in the proposed regional reform and assurance that strategic flood management objectives and relevant landscape levy funding mechanisms are maintained.

Dam Break and Consequence Assessment Report

Hydrology and Risk Consulting Pty Ltd was engaged to undertake a risk assessment of the Bruce Eastick North Para Flood Mitigation Dam. The report has been received and is currently undergoing review by Board members prior to initiating any actions resulting from the recommendations contained therein.

Dam Deflection Survey

Recommendations contained within a survey report prepared by John Bested & Associates were received and identified for implementation.

Work required for the replacement of a Deep Bench Mark adjacent the dam structure was deferred for consideration within the 20/21 Budget.

Other Dam Maintenance Works Undertaken

The following works were undertaken within budgetary allocations:

- Dewatering of stilling pond and inspection of low-level outlet to remove flow restrictions
- Reinstatement of the down-stream access track (acknowledging services provided by Light Regional Council)
- Earthworks to downstream right abutment scouring

New and Outgoing Board Members

Following the outcome of the Local Government elections held in November 2018 the following constituent council elected member representations were appointed:

- Cr Stephen Coppins (Playford)
- Cr Terry-Anne Keen (Adelaide Plains)
- Cr Paul Koch (Gawler)
- Mayor Bim Lange (Barossa)

Outgoing members were acknowledged for services provided to the Board:

- Cr Denis Davey (Playford)
- Cr Mel Lawrence (Adelaide Plains)
- Cr Adrian Shackley (Gawler)
- Mayor Bob Sloane (Barossa)
- Mr. Mal Hemmerling (Playford)

The Authority maintains a short-term priority for the delivery of the Northern Floodway Project to provide increased flood protection for the lower reaches of the Gawler River.

Ultimately, resources will be aligned in providing 1:100 Average Recurrence Interval flood protection to the Gawler River catchment.

Ian J. Baldwin

Chairman and Independent Member

Gawler River Floodplain Management Authority

Gawler River Floodplain Management Authority (GRFMA)

The Gawler River

The Gawler River is formed by the confluence of the North Para and South Para in the town of Gawler and is located in the Adelaide Plains district of South Australia. The district surrounding the river produces cereal crops and sheep for both meat and wool, as well as market gardens, almond orchards and vineyards. The farm gate output of the Gawler River Floodplain horticultural areas is estimated to be at least \$225 million.

Purpose of the GRFMA

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Adelaide Plains Council, The Barossa Council, The Town of Gawler, Light Regional Council, and the City of Playford.

The Charter provides for one independent person, who is not an officer, employee or elected member of a Constituent Council, to be appointed as the Chairperson of the Board of Management of the GRFMA for a term of two years.

The Charter sets down the powers, functions, safeguards, accountabilities and an operational framework and the Business Plan sets down the operational plan and financial plan to achieve agreed objectives.



The Authority has been established for the following purposes:

- to co-ordinate the construction, operation and maintenance of flood mitigation infrastructure for the Gawler River. This purpose is the core business of the Authority;
- to raise finance for the purpose of developing, managing and operating and maintaining works approved by the Board;
- to provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation for the Gawler River;
- upon application of one or more Constituent Councils pursuant to clause 12.4:
 - to coordinate the construction, maintenance and promotion and enhancement of the Gawler River and areas adjacent to the Gawler River as recreational open space for the adjacent communities; and
 - to enter into agreements with one or more of the Constituent Councils for the purpose of managing and developing the Gawler River.

The Board

The Members of the Board are:

Council	Board Members	Deputy Board Members
Chairperson and Independent Member	Mr. Ian Baldwin	
Adelaide Hills Council	Cr Malcolm Herrmann Mr. Marc Salver	Cr Pauline Gill
Adelaide Plains Council	Cr Terry-Anne Keen Mr James Miller	Cr John Lush Mr Robert Veitch
The Barossa Council	Mayor Bim Lange Mr. Gary Mavrinac	Cr Russell Johnstone
Town of Gawler	Cr Paul Koch Mr. Sam Dilena	Cr Kelvin Goldstone Mr. Ben DeGilio
Light Regional Council	Cr William Close Mr. Brian Carr	Mr. Andrew Philpott
City of Playford	Cr Stephen Coppins Mr. Greg Pattinson	

Meetings of the Board are held at such time and such place as the Board decides subject only to the requirement that there will be at least one meeting in every two calendar months. A special meeting of the Board may be held at any time and may be called at the request of the Chairperson or at the written request of six members of the Board representing all of the Constituent Councils.

Ordinary meetings of the Board are generally held bi-monthly on the third Thursday of the even months commencing at 9.45 am: excepting December which is held on the second Thursday,

Meetings are hosted by the Constituent Councils on a rotational roster with six Board meetings and three Special Meetings were held during the year as follows:

- | | |
|-----------------------------|----------------------------|
| - Thursday 5 July 2018 | Gawler (Special Meeting) |
| - Thursday 16 August 2018 | Gawler |
| - Thursday 18 October 2018 | Mallala (Adelaide Plains) |
| - Monday 12 November 2018 | Gawler (Special Meeting) |
| - Thursday 13 December 2018 | Playford |
| - Thursday 7 February 2019 | Kapunda (Light) |
| - Thursday 21 March 2019 | Playford (Special meeting) |
| - Thursday 18 April 2019 | Gumeracha (Adelaide Hills) |
| - Thursday 17 May 2018 | Playford (Special Meeting) |
| - Thursday 13 June 2019 | Barossa |

Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme.

The Members of the Panel are:

- Mr Ian Baldwin, Independent Chair
- Ms Ingrid.Franssen, Manager Flood Management, DEWNR
- Dr Moji Kan, Principal Engineer Dams, SA Water
- Mr Matt Elding, Barossa Council
- Mr Braden Austin, Playford Council
- Mr David Hitchcock Executive Officer
- Mr Dino Musolino, Observer, Lower Gawler River representative

No meetings of the Panel were held during the year, however email out of session consideration was undertaken to consider the Bruce Eastick Dam Break Consequence Report.

Audit Committee

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the state of affairs of the Board, and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Board on a regular basis.

The Committee held four meetings during the year:

- 13 August 2018
- 10 December 2018
- 15 March 2019
- 3 June 2019

The members of the Committee are:

- Mr Peter Brass, Independent Member
- Mr Greg Pattinson, City of Playford
- Cr Malcolm Herrmann, Adelaide Hills Council

Charter and Governance Review Working Group

A periodic review of the Authority's Charter and associated governance review was initiated with a Working Group formed to progress in two stages, initially to pursue a short review of the Charter to identify any immediate amendments necessary for continuing operation and immediately following, undertake a further process to scope and consider other contemporary governance arrangements to be undertaken.

The first stage of the Charter Review is expected to be completed by December 2019 with the governance and financial contributions review to be then initiated.

GRFMA Policies

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Procurement and Operations Policy
- Grant Policy
- Internal Review of Decisions Policy
- Public Consultation Policy
- Access to Meetings and Documents Policy
- Dam Valuation Policy
- Treasury Management Policy

The purpose of policies is to provide prudent management guidelines for the day-to-day management of the affairs of the Authority.

All meetings of the GRFMA and its committees are open to the public, with the exception of those matters to be considered under Section 90 of the Local Government Act 1999.

No Freedom of Information requests were received during the year.

Forum	Total Resolutions for the year	Resolutions to exclude the Public - Sec 90(3)	Purpose	Order for docs to remain confidential - Sec 91(7)	%
Board	99	7	Possible commercial advantage of a person	0	0
Technical Assessment Panel		0		0	0
Audit Committee	18	1		0	0

Mr David Hitchcock has been engaged to provide Executive Officer services under a services agreement until 31 December 2019. Mr Hitchcock has extensive experience in the administration of Councils and regional subsidiaries under the Local Government Act 1999.

The GRFMA has no employees and all services are engaged on a contract basis.

Evaluation of Performance against the Business Plan

Part A: Funding

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Secure Additional Project Funding	June 2016	All Councils, stakeholders and Governments agree to contribute to the project in accordance with the Plan	<input checked="" type="checkbox"/> Scheme total funding achieved to date \$21,913,859 and which includes grants of \$17,016,420
Grant Claims	At all times	Lodge claims monthly for the payment of Commonwealth and State Government Grants.	<input checked="" type="checkbox"/> Claims lodged at the end of the month
Maintain positive Cash Flow	At all times	Positive bank account balances at all times.	<input checked="" type="checkbox"/> Positive cash flow maintained

Part B: Proposed Flood Mitigation Scheme Works

South Para Works			
<p>The South Para Reservoir is under the control and management of SA Water Corporation who have agreed to undertake the required modifications to the South Para Reservoir to provide the required level of flood mitigation capacity as a cost to the Scheme.</p> <p>Dam safety review and design proposal to modify the dam wall and spillway completed September 2005</p> <p>Detailed hydrology study of the catchment using the very latest methodologies let to Department of Transport, Energy and Infrastructure completed March 2007.</p>			
Performance Targets:	Timings:	To be measured By:	Actual Achievements
Detailed design of works	December 2010	Completion of detailed design and tender documents	<input checked="" type="checkbox"/> July 2011 Final approvals granted
Construction of the works	June 2012	Completion of construction	<input checked="" type="checkbox"/> Practical completion achieved June 2012

Gawler River Flood Mitigation Scheme

- One What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order)
- Two Reconfirm with the Constituent Councils that a 1 in 100-year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy. N.B. The protection standard does not guarantee full protection for all flood events. ***The Findings Report 2016 advises the 1 in 100 ARI event is considered to be the minimum desirable level of flood protection for new development as well as for much of the existing floodplain development.***
- Determine if a second dam on the North Para River or modification to the Bruce Eastick North Para Flood Mitigation Dam is an option. The GRFMA Board has recently accepted a tender for a Findings Report to undertake an assessment to determine if a second dam is required and feasible. ***The Findings Report 2016 advises enlarging the existing Bruce Eastick North Para Flood Mitigation Dam on the North Para offers the greatest level of protection with least impacts and is rated as the most favoured structural mitigation option. This option deferred pending completion of the Northern Floodway Project proposal. Noting feasibility of raising the height of the Bruce Eastick Dam is still a strategic consideration;***
- Three The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the Adelaide Plains Council. ***Completed.***
- Four To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan. ***Currently being considered in association with the Northern Floodway Project proposal.***
- Five Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required. ***It is anticipated the Gawler River Unharmful Mitigation Project, currently underway, will contribute to understanding of this issue and relevant strategies.***
- Six Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts. ***Ongoing***
- Seven Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council. ***Currently being considered in association with the Northern Floodway Project proposal.***
- Eight Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs. ***Ongoing.***
- Nine The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land. ***Currently under review by Department Environment and Water. GRFMA submission provided.***

Part B: Maintenance of the Scheme

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Six monthly inspection	June and December	Completion of Inspection Report	<input checked="" type="checkbox"/> Comprehensive Dam inspection (Newman Engineering) carried out Jan 2018 <input checked="" type="checkbox"/> Dam Break Consequence study due for completion June 2019. <input checked="" type="checkbox"/> Road Access Repairs completed February 2019. <input checked="" type="checkbox"/> Dam Survey Monument (5 year) Survey completed April 2019. <input checked="" type="checkbox"/> Lower Level Outlet Pipe and stilling basin dewatered and inspections undertaken March 2019.

Part C: Operation of the Regional Subsidiary

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Reports to Stakeholders	Twice yearly	The publication and distribution of a Fact Sheet to all stakeholders and affected landowners.	<input checked="" type="checkbox"/> Newsletters were forwarded to all stakeholders following completion of Findings Report. Now not required due to no Dam construction work being undertaken.
	Bi-Monthly	Key Outcomes Summary to be published following each Board Meeting to include a summary of the progress of the development of the Scheme.	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following GRFMA meetings
Maintain effective Regional Subsidiary	December	The performance of the Executive Officer be reviewed annually Charter Review	<input checked="" type="checkbox"/> Next review to be conducted in December 2019. <input checked="" type="checkbox"/> GRFMA Charter Review (1 st stage) completed June 2019
	August	The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations and policies be reviewed annually.	<input checked="" type="checkbox"/> Auditor reappointed up to 30 June 2019 <input checked="" type="checkbox"/> EOI invited in May 2019 for Auditor services 2019-2024 <input checked="" type="checkbox"/> Appropriate levels of insurance reviewed in July 2018
Review of the Business Plan	By 31 st March	Review the Business Plan prior to preparing the Budget Forward to the Councils	<input checked="" type="checkbox"/> June 2018 – Business Plan 2018-2021 adopted <input checked="" type="checkbox"/> June 2019 – Achievements against the Business Plan 2018-2019 presented

Annual Budget	By 31 st March, June, October, December	Adopt for consultation forward to Councils- Adopt Budget – copy to Councils in 5 days- Conduct Budget Reviews	<input checked="" type="checkbox"/> March 2019 –Council consultation <input checked="" type="checkbox"/> Budget 2019–2020 adopted at June 2019 Board meeting
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Subscriptions	June December	Send half year subscriptions to Council	<input checked="" type="checkbox"/> All first half subscriptions paid <input checked="" type="checkbox"/> All Second half subscriptions paid
Report to Constituent Councils	Following each Board meeting By 30 th September	The receipt of the following reports by Councils, Board Meeting Key Outcome Summary Annual Report including Annual Financial Statements	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following meetings <input checked="" type="checkbox"/> Annual Report forwarded electronically to Councils.

Financial Statements 2018-2019

1. Certification of Financial Statements
2. Financial Statements and Notes
3. Related Parties Disclosures
4. Statement of Auditors Independence
5. Certification of Auditor Independence
6. Management Letter

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2019
CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Gawler River Floodplain Management Authority Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2019 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.



David Hitchcock
EXECUTIVE OFFICER
15/8/19



Ian Baldwin
CHAIRMAN
15/8/19

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME
for the year ended 30 June 2019

	Notes	2019 \$	2018 \$
INCOME			
Subscriptions	3	231,577	79,600
Investment income	1(d)	1,718	2,428
State Government Grants	2	-	-
Other Income		<u>5,024</u>	<u>20,000</u>
Total Income		<u>238,319</u>	<u>102,028</u>
EXPENSES			
Contractual Services	4	129,856	85,445
Depreciation	1(i), 9	233,081	231,213
Other		<u>16,746</u>	<u>15,106</u>
Total Expenses		<u>379,684</u>	<u>331,764</u>
OPERATING SURPLUS / (DEFICIT)		<u>(141,365)</u>	<u>(229,736)</u>
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		<u>(141,365)</u>	<u>(229,736)</u>
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		<u>5,830,163</u>	-
Total Other Comprehensive Income		<u>5,830,163</u>	-
TOTAL COMPREHENSIVE INCOME		<u>5,688,798</u>	<u>(229,736)</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF FINANCIAL POSITION
as at 30 June 2019

ASSETS	Notes	2019 \$	2018 \$
Current Assets			
Cash and cash equivalents		3,034	2,124
Investments	1(d)	63,868	57,288
Debtors		-	-
Debtors - GST		1,891	1,663
Accrued Interest		67	149
Total Current Assets		<u>68,860</u>	<u>61,225</u>
Non-current Assets			
Infrastructure	9	25,329,000	18,497,000
Accumulated Depreciation Infrastructure	1(i), 9	(3,474,000)	(2,311,850)
Land	9	477,000	465,687
Total Non-current Assets		<u>22,332,000</u>	<u>16,650,837</u>
Total Assets		<u>22,400,860</u>	<u>16,712,062</u>
LIABILITIES			
Current Liabilities			
Trade & other payables		-	-
Borrowings		-	-
Total Liabilities		-	-
NET ASSETS		<u>22,400,860</u>	<u>16,712,062</u>
EQUITY			
Accumulated Surplus		13,718,887	13,860,252
Asset Revaluation Reserves	1(h)	8,681,973	2,851,810
TOTAL EQUITY		<u>22,400,860</u>	<u>16,712,062</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

**STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2019**

2019	Notes	Accumulated Surplus \$	Asset Revaluation Reserve \$	TOTAL EQUITY \$
Balance at end of previous reporting period		<u>13,860,252</u>	<u>2,851,810</u>	<u>16,712,062</u>
Restated opening balance		13,860,252	2,851,810	16,712,062
Net Surplus / (Deficit) for Year		(141,365)		(141,365)
Other Comprehensive Income				
Gain on revaluation of infrastructure, property, plant & equipment			5,830,163	5,830,163
Balance at end of period		<u>13,718,887</u>	<u>8,681,973</u>	<u>22,400,860</u>
2018				
Balance at end of previous reporting period		<u>14,089,988</u>	<u>2,851,810</u>	<u>16,941,798</u>
Restated opening balance		14,089,988	2,851,810	16,941,798
Net Surplus / (Deficit) for Year		(229,736)		(229,736)
Other Comprehensive Income				
Balance at end of period		<u>13,860,252</u>	<u>2,851,810</u>	<u>16,712,062</u>

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

**STATEMENT OF CASHFLOWS
for the year ended 30 June 2019**

	Notes	2019 \$	2018 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts		236,374	149,732
Interest Receipts		1,800	2,774
Payments		<u>(146,602)</u>	<u>(100,552)</u>
Net Cash provided by (or used in) Operating Activities		91,572	51,954
 CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Payments</u>			
Expenditure on new/upgraded assets		<u>(84,081)</u>	<u>(139,323)</u>
Net Cash provided by (or used in) Investing Activities		(84,081)	(139,323)
 Net Increase (Decrease) in cash held	7.1	<u>7,491</u>	<u>(87,369)</u>
 Cash & cash equivalents at beginning of period		<u>59,412</u>	<u>146,781</u>
Cash & cash equivalents at end of period	7.2	<u>66,902</u>	<u>59,412</u>

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

UNIFORM PRESENTATION OF FINANCIAL STATEMENTS

for the year ended 30 June 2019

	Notes	2019 \$	2018 \$
Operating Revenues		238,319	102,028
Less: Operating Expenses		<u>(379,684)</u>	<u>(331,764)</u>
Operating Surplus/(Deficit) before Capital Amounts		(141,365)	(229,736)
Less Net Outlays in Existing Assets			
Capital Expenditure on renewal and replacement of Existing Assets		-	-
Less Depreciation Amortisation and Impairment		(233,081)	(231,213)
Less Proceeds from Sale of Replaced Assets		-	-
		<u>(233,081)</u>	<u>(231,213)</u>
Less Net Outlays on New and Upgraded Assets			
Capital Expenditure on New and Upgraded Assets		84,081	139,323
Less Amounts received specifically for New and Upgraded Assets		-	-
Less Proceeds from Sale of Surplus Assets		-	-
		<u>84,081</u>	<u>139,323</u>
Net Lending / (Borrowing) for Financial Year		<u>7,635</u>	<u>(137,846)</u>

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Schedule of Constituent Council's Interest in Net Assets as at 30th June 2019

Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

This Schedule has been prepared on the basis that the Authority was 'wound up' on 30 June 2019. The value of infrastructure and land as stated in the Audited Financial Statements at 30th June have been included. Grants and contributions from the Commonwealth Government, State Government and the former Northern Adelaide Barossa Catchment Water Management Board that have contributed to these costs have not been deducted.

Calculation of Net Equity

Assets	
Investments / Debtors	\$ 68,860
Infrastructure	\$ 21,855,000
Land	<u>\$ 477,000</u>
	\$ 22,400,860
Less Liabilities	
Accounts Payable / Creditors	<u>\$ 0</u>
NET EQUITY	\$ 22,400,860

Allocation of Councils Interest in Net Assets

Constituent Councils	Accumulated Subscriptions for Operations to 30 June 2019	Accumulated Subscriptions for Maintenance to 30 June 2019	Accumulated Subscriptions for Scheme Works to 30 June 2019	All Subscriptions to 30 June 2019	Percentage of Contributions to the Total	Council's Interests in Net Assets
Adelaide Hills Council	\$123,594	\$4,005	\$70,988	\$198,587	3.92%	\$878,114
Adelaide Plains Council	\$123,594	\$66,878	\$1,183,146	\$1,373,618	27.11%	\$6,072,873
The Barossa Council	\$123,594	\$20,056	\$354,951	\$498,601	9.84%	\$2,204,245
Town of Gawler	\$123,594	\$40,073	\$709,892	\$873,559	17.24%	\$3,861,908
Light Regional Council	\$123,594	\$20,056	\$354,951	\$498,601	9.84%	\$2,204,245
City of Playford	\$123,594	\$80,229	\$1,419,763	\$1,623,586	32.05%	\$7,179,475
	\$741,564	\$231,297	\$4,093,691	\$5,066,552	100%	\$22,400,860

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2019 adopted by the Board in accordance with Clause 15.5 of the Charter on 15/8/19

Gawler River Floodplain Management Authority
Notes to the Financial Statements for the year ended 30th June 2019

1 Statement of Significant Accounting Policies

a) The Local Government Reporting Entity

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, Town of Gawler, Light Regional Council, Adelaide Plains Council and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

b) Basis of Accounting

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non-current assets.

c) Employees

The Association has no employees.

d) Investments

Investments are valued at cost. Interest revenues are recognised as they accrue.

e) Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

f) Infrastructure

The Bruce Eastick North Para Flood Mitigation Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

g) Land

The dam land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. The Board valuation was undertaken at 30th June 2011. Additional Land surrounding the dam was purchased in 2017/18.

h) Revaluation

The Board sought an independent valuation to be applied as at 30th June 2019, of the Bruce Eastick North Para Flood Mitigation Dam. The Board recognises that the dam is a unique infrastructure. The Board sought the advice of Entura (Hydro Tasmania), who provided a replacement cost valuation based on the actual construction contract costs, including some 'owner's costs' which would be incurred in the event of a replacement being necessary. The estimate of the replacement cost was \$25.245 million at June 2019. In accordance with Accounting Standard (AASB)13 Fair Value Measurement, it is to be noted that valuation has been under level 3 valuation.

Fair value level 3 valuations of buildings, infrastructure and other assets – There is no known market for these assets and they are valued at depreciated current replacement cost. The method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

The method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

i) Depreciation

The depreciation period for the Bruce Eastick North Para Flood Mitigation Dam is based on an expected life of 80 years.

The depreciation period for the Access Road is based on an expected life of 15 years

j) Revenue

Revenue from the Subscriptions is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Revenue is stated net of the amount of goods and services tax (GST).

2 Functions / Activities of the Association

a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.

b) The activities of the Authority are categorised into the following function / activities:

Administration: The operations of the Authority and its Board

Other Environment: Flood Mitigation

c) Functions of the Gawler River Floodplain Management Authority (excluding depreciation)

	Revenue			Expenses		Surplus (deficit)
	Year	Grants	Other	Total Revenue	Expenses Total	
Administration	2019		\$148,842	\$148,842	\$75,351	\$73,491
	2018		\$ 63,028	\$ 63,028	\$75,431	(\$12,403)
Other Environment:	2019		\$ 89,477	\$ 89,477	\$71,251	\$32,251
Flood Mitigation	2018		\$ 39,000	\$ 39,000	\$25,120	\$13,880
Total	2019		\$238,319	\$238,319	\$146,602	\$91,717
	2018		\$102,028	\$102,028	\$100,551	\$1,477

3 Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

Constituent Council	Scheme Works		Maintenance		Operations		TOTALS	
	2019	2018	2019	2018	2019	2018	2019	2018
Adelaide Hills Council			\$ 1,548	\$ 329	\$23,683	\$10,100	\$25,231	\$10,429
The Barossa Council			\$ 7,758	\$1,647	\$23,683	\$10,100	\$31,441	\$11,747
Town of Gawler			\$15,515	\$3,295	\$23,683	\$10,100	\$39,198	\$13,395
Light Regional Council			\$ 7,758	\$1,647	\$23,683	\$10,100	\$31,441	\$11,747
Adelaide Plains Council			\$25,868	\$5,492	\$23,683	\$10,100	\$49,551	\$15,592
City of Playford			\$31,030	\$6,590	\$23,683	\$10,100	\$54,713	\$16,690
TOTAL	-	-	\$89,477	\$19,000	\$142,098	\$60,600	\$231,575	\$79,600

4 Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

Consultants	2019	2018
I Baldwin	\$770	\$0
David Hitchcock	\$49,253	\$50,471
Ball PR	\$5,000	\$0
Water Technology	\$1,080	\$0
Entura	\$8,100	\$0
REMO Contractors	\$14,540	\$0
Tonkin Consulting	\$0	\$12,800
HARC	\$38,360	\$0
Tanom Legal	\$0	\$800
Business Risk A S Solutions	\$2,600	\$2,600
Steed Surveyors	\$4,050	\$0
Enviro Group Pty Ltd	\$0	\$1,765
Newman Engineering	\$0	\$6,667
Australian Water Environments	\$0	\$3,770
HLB Mann Judd	\$6,103	\$6,572
TOTALS	\$129,856	\$85,445

5 Comparison of Budget and Actual Results (excluding depreciation)

	2019		2018	
	Budget	Actual	Budget	Actual
Revenue				
Administration	\$148,536	\$148,842	\$63,600	\$63,028
Other Environment: Flood Mitigation	\$0	\$0	\$28,574	\$20,000
State Grant	\$0	\$0	\$0	\$0
Maintenance	\$89,476	\$89,477	\$19,000	\$19,000
Other Environment: Flood Mitigation Capital	\$0	\$0	\$0	\$0
Total Revenue	\$238,012	\$238,319	\$111,174	\$102,028
Expenditure				
Administration	\$78,622	\$75,351	\$96,254	\$92,000
Other Environment: Flood Mitigation	\$0	\$0	\$0	\$0
Maintenance	\$157,400	\$71,251	\$8,650	\$8,551
Other Environment: Flood Mitigation Capital				
Total Expenditure	\$236,022	\$146,602	\$104,904	\$100,551
Surplus (deficit)	\$1,990	\$91,717	\$6,270	\$1,477

6 Expenditure Commitment

- i. An agreement has been entered into with David Hitchcock to provide Executive Officer and Supervision of Consultants services to 31 December 2019.

7 Reconciliation Statement of Cash Flows

Cash Flows from Operating Activities

Net deficit from operations	(\$141,365)
Adjust for non-cash items	
Depreciation	\$233,082
Decrease in Debtors	(\$ 146)

Cash Flows from Investing Activities

Works on Access Road	(\$ 84,081)
Net Cash Increase from operating activities	\$ 7,491

8.2 Cash and cash equivalents

Balance at bank	\$ 3,034
Balance at LGFA	\$ 63,868
Total cash and cash equivalents	\$ 66,902

8 Economic Dependence

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 in August 2002, by a Charter that was amended and published in The South Australian Government Gazette on 4th June 2015 at pages 2501 to 2506.

The Gawler River Floodplain Management Authority (GRFMA) is dependent upon subscriptions levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for its continued existence and ability to co-ordinate the construction, operation and maintenance of flood mitigation infrastructure for the Gawler River.

9 Non-Current Assets Summary

Fair Value Level	2019			2018		
	At Fair Value	At Cost	Accum Dep'n	At Fair Value	At Cost	Accum Dep'n
Land and easements	\$477,000			\$326,364	139,323	\$465,687
North Para Dam						
Access Roads	\$84,000		\$3,000			
North Para Dam	\$25,245,000		(\$3,471,000)	\$18,497,000		(\$2,311,850)
Total Infrastructure and Land	\$25,806,000	\$0	(\$3,474,000)	\$18,823,364	139,323	(\$2,311,850)
Comparatives	\$18,823,364	\$139,323	(\$2,311,850)	\$18,823,364		(\$2,080,638)

	2018		Carrying Amount Movements During the Year							2019					
	Carrying Amount	Additions	Disposals	Depreciation	Impairment	Transfers	Net Valuation	Carrying Amount	Disposals	Additions	Depreciation	Impairment	Transfers	Net Valuation	Carrying Amount
Land and easements	\$465,687		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,313	\$477,000
Access Roads	\$0	\$84,081	\$0	(\$1,868)	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,868)	\$0	\$0	(\$1,213)	\$81,000
Infrastructure - North Para Dam	\$16,185,150	\$0	\$0	(\$231,213)	\$0	\$0	\$0	\$0	\$0	\$0	(\$231,213)	\$0	\$0	\$5,820,063	\$21,774,000
Total Infrastructure, Property, Plant & Equipment	\$16,650,837	\$84,081	\$0	(\$233,081)	\$0	\$0	\$0	\$0	\$0	\$0	(\$233,081)	\$0	\$0	\$5,830,163	\$22,332,000
Comparatives	\$16,742,736	\$139,323	\$0	(\$231,213)	\$0	\$0	\$0	\$0	\$0	\$0	(\$231,213)	\$0	\$0	\$0	\$16,650,837

Gawler River Floodplain Management Authority
Related Parties Disclosures as at 30 June 2019

The Key Management Personnel of the Gawler River Floodplain Management Authority include the Chairman, Board members, Deputy Board Members and Executive Officer.

The Authority does not have any employees.

Services of the Executive Officer are provided by contractual agreement. Payment was made to I Baldwin in lieu of Executive Officer on leave. See Note 4.

See note 5 of the Financial Statements for itemized contractual services payments.

The Chairman received an Honorarium of \$7,850 as established by the Board.

Amounts paid as direct reimbursement of expenses incurred on behalf of the GRFMA have not been included above.

No other payments have been made to Key Management Personnel of the Gawler River Floodplain Management Authority.

The Board
C/- David Hitchcock
Executive Officer
Gawler River Floodplain Management Authority

via email: davidehitchcock@bigpond.com

**TO THE BOARD MEMBERS OF GAWLER RIVER FLOODPLAIN MANAGEMENT
AUTHORITY**

**STATEMENT OF AUDITORS INDEPENDENCE
ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 June 2019**

I confirm that, for the audit of the financial statements of Gawler River Floodplain Management Authority for the year ended 30 June 2019, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.



HLB Mann Judd Audit (SA) Pty Ltd
Chartered Accountants



Corey McGowan
Director

Adelaide, South Australia
9 August 2019

hlb.com.au

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HLB Mann Judd Audit (SA) Pty. Ltd. is a member of HLB International, the global advisory and accounting network.

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2019**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Gawler River Floodplain Management Authority for the year ended 30 June 2019, the Authority's Auditor HLB Mann Judd has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



David Hitchcock

EXECUTIVE OFFICER



Peter Brass

PRESIDING MEMBER AUDIT COMMITTEE



Ian Baldwin
CHAIRMAN GRFMA

Gawler River Floodplain Management Authority
 266 Seacombe Road, Seacliff Park, SA 5049
 Telephone: 0407717368 Email: davidehitchcock@bigpond.com
 Website: www.gawler.sa.gov.au/grfma

Mr Corey McGowan
 HLB Mann Judd
 169 Fullarton Road
 DULWICH SA 5065

Dear Corey,

This representation letter is provided in connection with your audit of the financial report of Gawler River Floodplain Management Authority, for the year ended 30 June 2019, for the purpose of you expressing an opinion as to whether the financial report is, in all material respects, in accordance with Australian Accounting Standards and other mandatory professional reporting requirements in Australia.

We confirm that, to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

Financial Statements

1. We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated 31 August 2016, for the preparation of the financial report in accordance with Australian Accounting Standards and other mandatory professional reporting requirements in Australia, and confirm that the financial report is fairly presented in accordance therewith, and is free from, material misstatement, including omissions.
2. The financial records of the entity have been kept so as to be sufficient to enable a financial report to be prepared and audited, and other records and registers required by the entity's constitution have been properly kept and are up-to-date.
3. We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud and error. We have designed, implemented and maintained adequate internal control to facilitate the preparation of a reliable financial report, and adequate financial records have been maintained.
4. All transactions have been recorded in the accounting records and are reflected in the financial report.
5. The following have been properly recorded and/or disclosed in the financial report, or there are no such items requiring recording or disclosure:
 - (a) Related party transactions and related amounts receivable or payable, including sales, purchases, loans, transfers, leasing arrangements and guarantees (written or oral);
 - (b) Arrangements involving restrictions on cash balances, compensating balances and line-of-credit or similar arrangements;
 - (c) Agreements to repurchase assets previously sold;
 - (d) Material liabilities, contingent liabilities and assets including those arising under derivative financial instruments;
 - (e) Losses arising from the fulfilment of, or an inability to fulfil, any sale commitments or as a result of purchase commitments for inventory quantities in excess of normal requirements or at prices in excess of prevailing market prices.
6. We have no plans or intentions that may materially affect the carrying values, or classification, of assets and liabilities.
7. The entity has satisfactory title to all assets, and there are no liens or encumbrances on such assets, nor has any asset been pledged as collateral. Allowances for depreciation have been adjusted for all important items of property, plant and equipment that have been abandoned or are otherwise unusable.
8. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable. In particular:

- (a) We consider that the measurement processes, including related assumptions and models, used by management in determining accounting estimates in the context of the applicable financial reporting framework are appropriate, and the measurement processes have been applied consistently.
 - (b) The assumptions appropriately reflect managements intent and ability to carry out specific courses of action on behalf of the entity, where relevant to the accounting estimates and disclosures.
 - (c) Disclosures related to accounting estimates are complete and appropriate under the applicable financial reporting framework.
 - (d) No subsequent event requires adjustment to the accounting estimates and disclosures included in the financial report.
9. We have assessed at the end of the reporting period whether there is any indication that an asset may be impaired, having considered, as a minimum, the impairment indicators noted in AASB 136. If any such indication exists, we have estimated the recoverable amount of the asset.
 10. We have considered the requirements of AASB 136 'Impairment of Assets' when assessing the impairment of assets and in ensuring that no assets are stated in excess of its recoverable amount.
 11. We have assessed the recoverability of all receivables, and confirm that adequate allowance has been made for any receivables which may not be collected.
 12. The entity has complied with all aspects of contractual agreements that would have a material effect on the financial report in the event of non-compliance.
 13. There were no material commitments for construction or acquisition of property, plant and equipment or to acquire other non-current assets, such as investments or intangibles, other than those disclosed in the financial report.
 14. There are no known actual or possible litigation and claims whose effects should be considered when preparing the financial reporting framework.
 15. Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of Australian Accounting Standards.
 16. You have not advised us of any financial report misstatements requiring correction, or uncorrected misstatements, that you detected during the audit
 17. All events occurring subsequent to the date of the financial report and for which the applicable financial reporting framework requires adjustment or disclosure have been adjusted or disclosed.
 18. If any matter which may materially affect the financial report arises during the period from the date of the auditor's report to the date the financial report is issued, we will inform you.

Information Provided

19. We have provided you with:
 - (a) Access to all information of which we are aware that is relevant to the preparation of the financial report, such as records, documentation and other matters;
 - (b) All financial records and related data and other information, explanations and assistance necessary for the conduct of the audit;
 - (c) Minutes of all meetings of members, Board, and committees of Board.
 - (d) Additional information, explanations and assistance that you have requested from us for the purposes of the audit; and
 - (e) Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
20. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
21. There has been no fraud, or suspected fraud that affects the entity and involves:
 - (a) Management;
 - (b) Employees who have significant roles in internal control; or

(c) Others where the fraud could have a material effect on the financial report.

22. There have been no allegations of fraud, or suspected fraud, affecting the entity's financial report communicated by employees, former employees, regulators or others.
23. There have been no instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial report.
24. There have been no communications from regulatory agencies concerning non-compliance with, or deficiencies in, financial reporting practices that whose effects should be considered when preparing the financial report.
25. We have disclosed to you the identity of the entity's related parties and all the related party relationships and transactions of which we are aware.

Other Matters

26. We have assessed the ability of the entity to continue as a going concern and are satisfied that it will so continue. We have no knowledge of events or conditions and related business risks beyond the period of this assessment that may cast significant doubt on the entity's ability to continue as a going concern.
27. There have been no non-audit services performed by HLB Mann Judd.

We understand that your examination was made in accordance with Australian Auditing Standards and was, therefore, designed primarily for the purpose of expressing an opinion on the financial report taken as a whole, and that your tests of the financial records and other auditing procedures were limited to those which you considered necessary for that purpose.

Yours faithfully



David E Hitchcock Executive Officer

Date 15/8/19



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