



LIGHT

REGIONAL  
COUNCIL

*Established 1996*

*Welcomes you*





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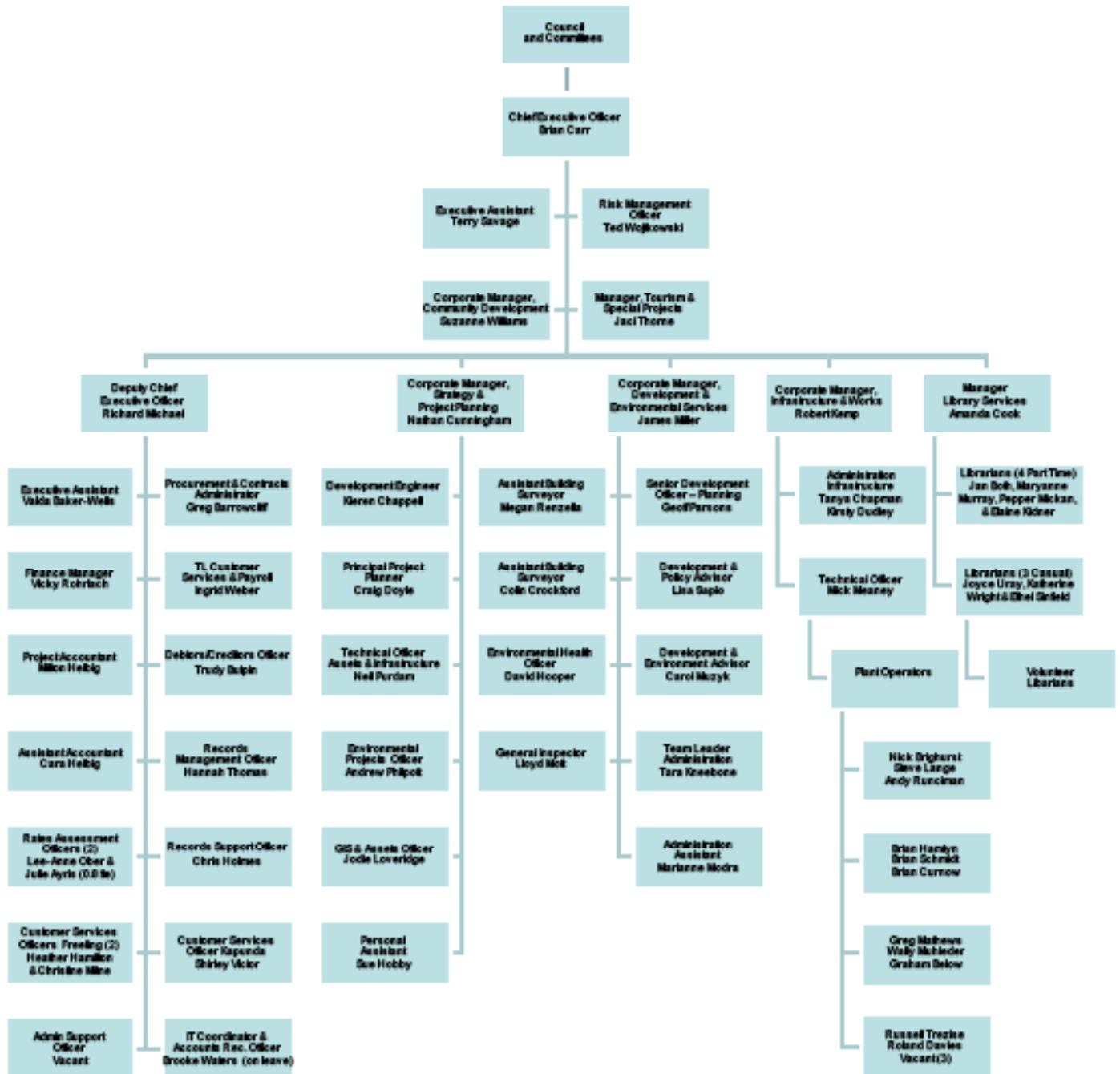
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# Organisational Structure



# The Year In Review

Light Regional Council continues to be challenged by the ever changing environment in which local government authorities do business. Council is entering a new growth phase being brought about by a number of factors inclusive of the area's general nearness to the greater metropolitan area of Adelaide, relative pricing of land and housing, the country lifestyles and interaction, and the on-ground commencement of large scale infrastructure projects such as the duplication of the Sturt Highway between Gawler and Nuriootpa, and the Northern Expressway. A key role for the Council going forward will be to balance the growth potential while at the same time maintaining the fabric and social well being of its community and the region through a culture of co-operation and collaboration.

The Council continues to experience strong growth in all sectors of residential, commercial and industrial development. The updated Estimated Resident Population of the area grew by an estimated 2.4% to 30 June 2007 (as compared to the 2006 Census data) which means that the Light Region remains one of the fastest growing Councils in the State by population. It is believed that this trend will continue into the future. Indeed, the completion of Council's third Strategic Plan recognises this growth and will set in place the future vision and aspirations of Council's community.

## Strategic Plan 2008 to 2018

The Council's new Strategic Plan has largely been completed with the draft being released for public consultation. The final document will be adopted by Council following exhibition in the new financial year. Council expresses its core values as being leadership; environmental and financial sustainability; respect, honesty and integrity. Six core goals are encapsulated by the plan covering population; employment; physical infrastructure; social infrastructure; financial capital; and environmental sustainability. The plan provides linkages into various state and regional infrastructure and planning strategies in an attempt to ensure that all associated parties are delivering services utilising the same or similar philosophies.

## Appointment Chief Executive Officer

After acting in the role since February 2007, Council appointed Brian Carr as its Chief Executive Officer in August 2007. The contracted term is for five years. A minor restructure of Council's management team followed, formalising five separate departmental areas – Strategy & Project Planning; Development & Environmental Services; Infrastructure & Works; Community Development; and Corporate Services.

Council further resolved to review its committee structure during the year. February 2008 saw Council revise its Agenda format and meeting procedures, while May saw Council introduce its revised committee structure to align with its corporate structure.

## Policy

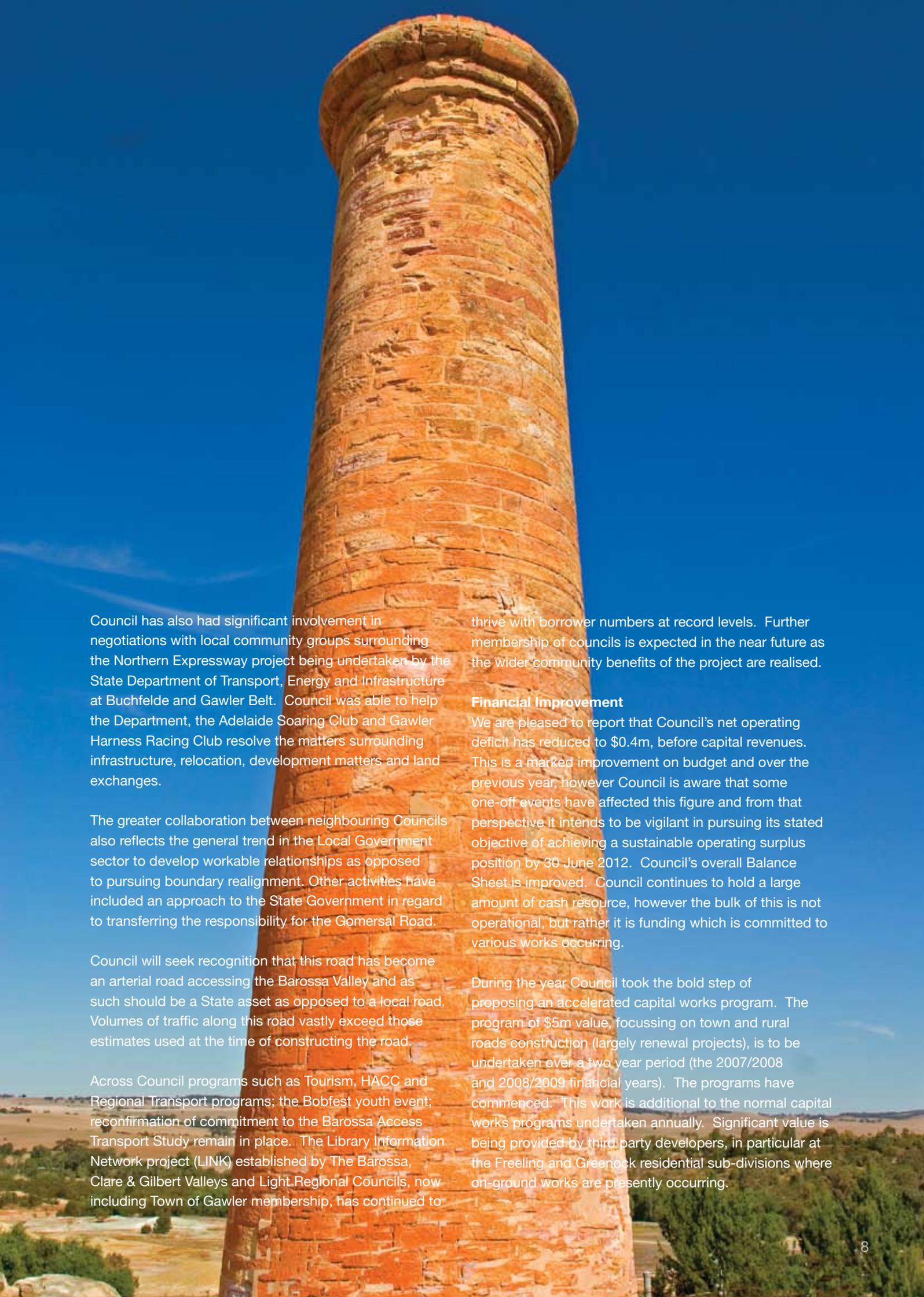
The year has seen many policy documents and planning strategies commenced, discussed, and either brought to fruition or continued, pending further investigative matters. Significant focus has been particularly placed on regional planning through such groups as the Wakefield (Federal Electorate) Group and involvement in the Barossa Regional Spatial Framework group.

Policy review and implementation has been a key focus with the Kapunda Plan Amendment Report, Industry (Kingsford Regional Estate) Zone PAR, Non-urban/Rural Lifestyle Study, Gawler River Floodplain revised mapping, Residential Parks & Caravan Tourist Parks DPA (Ministerial PAR), Section 30 Review, Freeling and Greenock Urban Streetscape Master Plans, and Xavier Traffic Study, all being considered or commenced during the financial year.

Council also commenced a review of its By-laws which had been released for public comment at the conclusion of the reporting period. Numerous agreements for the management of Council owned facilities were executed during the year.

## Advocacy Role and Collaboration

It is pleasing to report that the 2007/2008 reporting period has seen Council continue with its collaborative approach to not only its local service area, but also to the greater region as a whole. Additionally Council has had involvement in the particularly sensitive Country Health Plan issue, which could have seen services provided by the Kapunda Hospital to its community reduced as a result of State Government policy changes.



Council has also had significant involvement in negotiations with local community groups surrounding the Northern Expressway project being undertaken by the State Department of Transport, Energy and Infrastructure at Buchfelde and Gawler Belt. Council was able to help the Department, the Adelaide Soaring Club and Gawler Harness Racing Club resolve the matters surrounding infrastructure, relocation, development matters and land exchanges.

The greater collaboration between neighbouring Councils also reflects the general trend in the Local Government sector to develop workable relationships as opposed to pursuing boundary realignment. Other activities have included an approach to the State Government in regard to transferring the responsibility for the Gomersal Road.

Council will seek recognition that this road has become an arterial road accessing the Barossa Valley and as such should be a State asset as opposed to a local road. Volumes of traffic along this road vastly exceed those estimates used at the time of constructing the road.

Across Council programs such as Tourism, HACC and Regional Transport programs; the Bobfest youth event; reconfirmation of commitment to the Barossa Access Transport Study remain in place. The Library Information Network project (LINK) established by The Barossa, Clare & Gilbert Valleys and Light Regional Councils, now including Town of Gawler membership, has continued to

thrive with borrower numbers at record levels. Further membership of councils is expected in the near future as the wider community benefits of the project are realised.

#### **Financial Improvement**

We are pleased to report that Council's net operating deficit has reduced to \$0.4m, before capital revenues. This is a marked improvement on budget and over the previous year, however Council is aware that some one-off events have affected this figure and from that perspective it intends to be vigilant in pursuing its stated objective of achieving a sustainable operating surplus position by 30 June 2012. Council's overall Balance Sheet is improved. Council continues to hold a large amount of cash resource, however the bulk of this is not operational, but rather it is funding which is committed to various works occurring.

During the year Council took the bold step of proposing an accelerated capital works program. The program of \$5m value, focussing on town and rural roads construction (largely renewal projects), is to be undertaken over a two year period (the 2007/2008 and 2008/2009 financial years). The programs have commenced. This work is additional to the normal capital works programs undertaken annually. Significant value is being provided by third party developers, in particular at the Freeling and Greenock residential sub-divisions where on-ground works are presently occurring.

## Council Staff

One of the keys to the success of the organisation is the people that it employs.

Council, like all organisations, has difficulty in resourcing and retaining staff due, in part, to the competitiveness of the labour market and shortage of professional staff for key operational areas.

We believe that Light Regional is fortunate to have a committed, dedicated and knowledgeable work force. Labour market forces do however continue to cause concern for Council, particularly in areas of succession planning.

Several changes to staff occurred over the year. In addition to the formal appointment of the Chief Executive Officer, Council had cause to replace several key staff through industry transfer and resolved to also employ two new key staff through the appointment of a Development Engineer (Mr Kieren Chappell) and a Procurement & Contracts Administrator (Mr. Greg Barrowcliff). The appointment of these two staff will enable Council to strengthen processes and in particular will add value for the community when accepting developer provided infrastructure.

Council is again pleased to report that minimal lost days, due to workplace injury, occurred in the 2007/2008

period. This result is testament to the systems and safe workplace procedures that have been developed by staff in partnership with the Local Government

Association Mutual Liability Scheme and the Workers Compensation Scheme. Council's staff is continually striving to improve work practices in the organisation. The reality of competition requires Council to continue

being competitive in the remuneration it offers, and being supportive in the development of staff at every stage of their careers, in order that Council remains an employer of choice who offers a balance between the workplace and family.

## Conclusion

In closing, we would like to thank the elected members, those members of the community who served on committees of Council and staff for their dedication and efforts to progress the Council and realise its goals during the past year. The successes enjoyed by Council are the result of interest, commitment, passion and contributions made by many people and organisations within the Light Regional Council community.

“One of the keys to the success of the organisation is the people that it employs.”



Mayor: Robert Hornsey



Chief Executive Officer: Brian Carr



# Assessment of 2006/2007 Financial Year Objectives

The Local Government Act 1999 states that, as part of Council's annual budgetary deliberations, Councils are required to provide the community with a statement called the Annual Business Plan.

The Annual Business Plan detailed the goals and objectives that Council planned to achieve in the 2007/2008 financial year.

In essence the goals and objectives are a direct link back to Council's Strategic Management Plan. The Annual Business Plan includes financial and non-financial

measures that Council can use to assess its performance against its objectives. There were a total of 57 activities which were to be performance measured. Some of the strategies and goals were continuing on with projects commenced in the previous financial year, while others considered for action during the 2007/2008 financial year have been deferred to succeeding years. Many of the projects commenced will be ongoing or will be undertaken across financial years.

## Annual Business Plan Performance Report 2007/2008 Financial Year

Count of Performance Target Results	No. of Projects Measured	Performance in actioning 2007/2008 targets			Performance on items actioned			
		Reviewed & cancelled (score 0)	Reviewed & Deferred to 2007/2008 Year (score 1)	Actioned	Commenced (score 2)	Substantially Completed (score 3)	Completed as Planned (score 4)	Exceeded Target (score 5)

### Specific Goal Area Performance

Community Services	7	-	-	7	5	1	1	-
Corporate Governance	8	-	1	7	5	1	1	-
Economic Development & Tourism	7	-	-	7	2	4	1	-
Library & Information Services	6	-	-	6	1	-	3	2
Environmental Services	17	-	3	14	12	2	-	-
Works & Technical Services	12	-	-	12	9	3	-	-
<b>Total</b>	<b>57</b>	<b>-</b>	<b>4</b>	<b>53</b>	<b>34</b>	<b>11</b>	<b>6</b>	<b>2</b>

Percentage of Performance Target Results	Percentage of Projects Measured	Reviewed & Cancelled (score 0)	Reviewed & Deferred to 2008/2009 Year (score 1)	Actioned	Commenced (score 2)	Substantially Completed (score 3)	Completed as Planned (score 4)	Exceeded Target (score 5)
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### Specific Goal Area Performance

Community Services	12%	-	-	100%	71%	14%	15%	-
Corporate Governance	14%	-	13%	87%	71%	14%	15%	-
Economic Development & Tourism	12%	-	-	100%	29%	57%	14%	-
Library & Information Services	11%	-	-	100%	17%	-	50%	33%
Environmental Services	30%	-	17%	83%	86%	14%	-	-
Works & Technical Services	21%	-	-	100%	75%	25%	-	-
<b>Total</b>	<b>100%</b>	<b>-</b>	<b>8%</b>	<b>92%</b>	<b>64%</b>	<b>21%</b>	<b>11%</b>	<b>4%</b>

### Definition of Performance Targets

Reviewed & Cancelled	Score 1	Determined as not being required to be completed following budget review or in preparation of the 2007/2008 Annual Budget due to other emerging priorities.
Reviewed & Deferred to 2007/2008 Year	Score 2	Determined to be an approved carried forward project – a project not expected to be completed during the target year due to resourcing constraints or other emerging priorities.
Commenced	Score 3	Project has commenced and reached a stage of development with Council or appropriate policy committee
Substantially Completed	Score 4	Project has commenced and reached a stage of substantial development (>75%) with Council or appropriate policy committee.
Completed as Planned	Score 4	Project has reached defined objective.
Exceeded Target	Score 5	Project exceeds target set.

# The Way Ahead

## -Looking forward to 2008/2009

The key plan of a Council is its Strategic Management Plan, which identifies the objectives and future direction of Council. It also contains goals, strategies and performance indicators.

Council has recently issued for public consultation a new Strategic Management Plan covering the years 2008 to 2018.

The Annual Business Plan relates to the previous Strategic Plan and, is in effect, in transition from the previous strategies moving towards the new initiatives set down in the new Draft Strategic Plan for the 2008 to 2018.

Following is a diagrammatic representation of the connection between Council's Strategic Plan, Annual Business Plan and the Annual Budget:





“A vibrant growing community to be supported by quality infrastructure, a sustainable environment and excellent services that meet everybody’s needs and maintains our unique lifestyle.”

Council’s Vision and aspirations have been encapsulated in the statement “A vibrant growing community to be supported by quality infrastructure, a sustainable environment and excellent services that meet everybody’s needs and maintains our unique lifestyle”.

Ultimately though Council’s key strategy for its community is to ensure its sustainability into the future. Part of achieving this goal will be to ensure that:

- Residential, Commercial and Industrial development already targeted for the region will be undertaken by developers that provide the community with quality infrastructure at minimal or no cost to Council’s ratepayers.
- That appropriate plans are established to facilitate appropriate development in the region in collaboration with all levels of government, the private sector and the community.
- Quality infrastructure is provided taking into account the future growth of the area caused by projects undertaken by other levels of Government and the private sector, for example the duplication of the Sturt Highway from Gawler to Greenock, the Northern Expressway major road infrastructure development, and the development of the Kingsford Regional Industrial Park Master Plan and infrastructure.
- Priority infrastructure projects are undertaken that provide maximum long term benefits to the community both in terms of funds spent and achieving proactive outcomes. In particular, Council will complete its accelerated \$5.0M road works program over two financial years in a bold move to proactively deal with the backlog of rural road resheeting and township road sealing and resealing.
- On creating appropriate physical infrastructure, establishing programs that deliver improved social and cultural outcomes for the residents of the region.

During 2008/2009 the following major Outcomes/Highlights are planned:

Number	Strategies and Outcomes
1	Adoption of Council's 2008-2018 Strategic Plan.
2	Adoption of Infrastructure & Assets Management Plan.
3	Input into the Barossa Belt Regional Spatial Plan.
4	Establishment of a Barossa Belt Regional Infrastructure & Assets Management Plan subject to external funding.
5	Implementation of the Roadworks program; completion of any carried forward projects from 2007/08 and completion of the 2008/09 \$4.0M capital program.
6	Establishment of an Asset Rationalisation Fund of \$2.4m; setting aside \$1.0m for capital road works up to 2012/13 and the application of other monies towards community projects; during 2008/09 public toilets are to be constructed in Greenock, Kapunda, Freeling, Roseworthy and possibly Wasleys.
7	In partnership with the Department of Transport, Energy and Infrastructure (DTEI), commence the Main North Road \$6.0m project and any proceeds from private works to be deposited into the Asset Rationalisation Fund.
8	Strictly monitor subdivisions under construction ensuring an appropriate asset handover process; subdivisions under construction include: Greenock, Freeling and Hewett. Further, it is noted that the CWMS upgrades for Kapunda will be undertaken during 2008/09.
9	Finalise design and preparation of grant applications for the proposed Hewett Community Centre.
10	Undertake a Section 30 review dealing with such matters as: <ul style="list-style-type: none"><li data-bbox="320 1328 890 1350">• Spatial Planning (local and regional content)</li><li data-bbox="320 1361 746 1384">• Master Planning – Roseworthy</li><li data-bbox="320 1395 555 1417">• Paper Towns</li><li data-bbox="320 1429 544 1451">• Rural Living</li></ul>
11	Undertake a holistic view of Dutton Park as a major regional recreation centre.
12	Establish, in conjunction with State Government, the PLEC/Main Street project at Greenock.
13	Introduce a speedy 'DA' system for residential development in the new subdivisions.
14	Prepare, under a new simplified budget model, draft budgets for the financial years: <ul style="list-style-type: none"><li data-bbox="416 1765 603 1787">- 2009/10</li><li data-bbox="416 1798 603 1821">- 2010/11</li><li data-bbox="416 1832 603 1854">- 2011/12</li></ul> Such draft budgets to align with Council's Strategic Plan and Infrastructure & Assets Management Plan.



“A road to the future”

At the time of adopting its Annual Business Plan and Budget, Council is required to identify the strategies and goals that implement the purposes of its Strategic Management Plan. Council is required to measure its performance against the implementation of those activities by way of either financial or non-financial performance indicators.

Council highlighted, during the preparation of its 2008/2009 Annual Business Plan document, various activities by which it intends to measure its service delivery for the forthcoming year. There are a total of 60 activities to be measured and a report similar to

that shown for the 2006/2007 financial year will be included in the 2007/2008 report. Performance targets will be measured by reference to the items 'Reviewed & Deferred', 'Actioned', 'Commenced', 'Substantially Completed', 'Completed as Planned' and 'Exceeded Target'.

Activities to be measured are as follows:

Operational Area	Strategy	Outcome	Measurable Outcomes	
Community & Cultural Development	To develop a framework to incorporate into Council's communication and information strategy.	Review and update Council's Community Services Directory and Community Newsletter.	Positive and relevant information dissemination and consultation.	
	Optimise the use of Council owned facilities by providing sustainable multifunctional community service facilities.	Undertake feasibility studies on identified community assets in accordance with an Asset Rationalisation Program for the centralisation of community groups.	Decreased annual maintenance costs. Management Fees paid to community as per budget allocations.	Community support and agreement obtained for multi-usage of key facilities based on logical outcomes. Review undertaken of Community Land Management Plans.
	Support the provision and diversity of activities that enrich local culture and develop a sense of identity and pride.	Promote and support community based projects and cultural events (eg Australia Day Award Celebrations, Australian Citizenship Ceremonies etc) that engender civic pride and wellbeing.	Budget allocations met.	Well attended functions and events, enhancement of sense of community.
	Develop a service delivery model for the provision of quality aged care and support services	Develop support services in the areas of Home Assist, transport, information, therapy services and social support	Budget allocations met.	Marketing of available programs to ensure take up (where able) by Light region residents.
Governance	Promote the role and intangible social benefit of the position of being an elected member within the Council area.	Develop a Human Resource Management Framework incorporating policy development which places an emphasis on staff retention, succession planning, and professional career path development.  Promote Council within educational institutions and professional organisations as a progressive, dynamic and developing Council.	Budget allocations met.	Suitably qualified staff employed at industry rates. Retention of staff, in particular professional staff. Appropriate training provided. Contacts and programs developed with educational institutions promoting career development opportunities within the Local Government sector.
	Attract and retain a dynamic and progressive workforce through the promotion of Light Regional Council as an employer of choice.	Develop a human resource management framework. Incorporating policy development, which places an emphasis on staff retention, succession planning, and professional career path development.  Promote Council within education institutions and professional organisations as a progressive, dynamic and developing Council.	Budget allocations met	Suitably qualified staff employed at industry rates. Retention of staff, in particular professional staff. Appropriate training provided. Contracts and programs developed with educational institutions promoting career development opportunities within the Local Government sector.
	Review the strategic risk management framework, consistent with public interest, human safety, environmental factors and common law.	Continue the organisation's focus on occupational health, safety and welfare programs and progress towards an accredited safety management system in accordance with industry standards	Budget allocations met. Rebate obtained on Workers Compensation and Liability Insurance Schemes.	Nil workers compensation injuries to staff. Reduced number of liability claims lodged. Continuance of proactive OHSW programs. Deployment of risk strategy plans.

Operational Area	Strategy	Action	Measurable Outcome	
			Financial	Non-Financial
	To provide functional and cost effective information and communication technologies that enhance Council's service delivery.	Implement eServices payment and customer enquiry module to enhance customer contact and information dissemination and review annually to determine effectiveness.	Implement customer service and eServices payment solutions within budget.	Implement effective communications systems to improve workflow management. Review website structure and content. Review communications strategies.
	Develop a robust framework of policies and procedures that provide for an appropriate level of control over governance compliance, financial reporting and certification, and asset management while encapsulating the philosophies of triple bottom line reporting and accepted business practice.	<p>Develop and implement a plan in regard to the future financial sustainability of Council, in particular focusing on optimising Council's operating costs and physical assets through the efficient and effective management of performance to targets set in Annual Business Plans while adhering to legislative compliance.</p> <p>Develop and implement appropriate Asset Management Systems to expedite the efficient and effective collection, storage and reporting of Council owned infrastructure and physical assets. Review annually.</p> <p>Investigate and implement appropriate Electronic Document Management Systems to expedite the efficient management of paper and electronic records in accordance with accepted industry practice and legislative requirements (inclusive of recording current hard files to electronic format, assessment of physical storage areas, and Council policy)</p>	Ten Year Financial Plan Statements established.	Sustainability Inquiry recommendations met. Review of EDMS solutions and hard record storage undertaken and future direction plan devised. Revised Strategic Plan adopted. Ten (10) Year Financial Plan completed and adopted. Audit Committee working program completed and activities of committee reviewed. Review Council committee structure.
Economic Development and Tourism	Maximise opportunities for the effective partnering between key tourism stakeholders, government and the community	Work closely with Clare Valley Tourism Marketing, Barossa Marketing and the Clare Valley Tourism Alliance to implement the recommendations derived from industry sector plans.		Partnership arrangements enhanced. Appropriate programs developed.

Operational Area	Strategy	Action	Measurable Outcome	
			Financial	Non-Financial
	Develop local infrastructure that supports the long term viability and sustainability of tourism within the region.	Identify funding opportunities and establish a program for the further enhancement of local tourism icons (eg Map the Miner, Kapunda Mine and the Pines Reserve).	Kapunda Tourism and Leisure Park projects completed within budget allocation. Kapunda Mine planning development project completed within budget.	Improvement of road and accommodation infrastructure, definition of camping and site areas at Kapunda Park. Establish two new miners' cabins. Source funding opportunities for projects arising from Kapunda Mine site Conservation Management plan project.
	Foster effective public and private partnerships to manage sustainable development on a regional basis.	Active engagement and investment in the Barossa & Light Regional Development Board Inc through the resource agreement with the Department of Trade & Economic Development and The Barossa Council.  Facilitate meetings and fact finding workshops with key stakeholders to promote business opportunities and regional profile.	Grant funding obtained. Budget allocations met.	Undertake development of regional business forum.
	Identify and pursue appropriate investment opportunities for the region to encourage diversity within the industrial, retail and commercial business sectors.	Engagement of communities, creation of partnerships and recruitment of resources for implementation of master planning strategies for townships.  Completion of the Kingsford Regional Industrial Park infrastructure plan and negotiation with stakeholders to achieve implementation.  Seek private sector investment for strategic investment projects within the region.	Grant funding obtained for Kingsford Park infrastructure Project. Private sector contributions made. Budget allocations met.	Consultation undertaken. Kingsford infrastructure built.
Library Services	Promote best practice models in the partnering of library and information services.	Incorporate the Kapunda Visitor Information Centre into the Library Service.	The information services are functioning within budget.	

Operational Area	Strategy	Action	Measurable Outcome	
			Financial	Non-Financial
				The Visitor Information Centre achieves full accreditation with the South Australian Tourism Commission.
	To develop support service programs for children and youth within the community to meet their personal development and educational needs.	<p>Appoint a full-time children/youth librarian within the library service.</p> <p>Develop and implement programmes for children of different ages across the library service.</p> <p>Participate in State and Federal Government endorsed literacy programmes, such as the Premier's Reading Challenge, Baby Rhyme time, Toddler Tales etc</p>	All staffing and programmes are within budget.	<p>Appointment of a full-time children/youth librarian.</p> <p>Establishment of suitable programmes for a range of ages across the library services.</p> <p>Participation in State and Federal Government endorsed literacy programmes.</p>
	To review current library and information services incorporating physical accessibility, space and service provision.	Conduct a review of the library and information service to ensure equity of access to resources and services.	The library review is conducted within budget.	A five year plan for the development of the library and information service is produced and presented to Council.
Environmental Services	Promote and educate the community and other key industry stakeholders on the role of Planning and Building Surveying within local government.	Maintain and update information guides to assist the community.		Legislative requirements met. Public consultation undertaken.
	Develop a comprehensive system for undertaking inspections of development.	Develop and implement a comprehensive program for inspections and enforcement of developments.		Program created and implemented for protection of council and consumers.
	To ensure Council policy is consistent with State Government Strategic and Policy documents.	Undertake periodic Reviews in accordance with Section 30 of Development Act, 1993.	Section 30 PAR completed within budget.	Draft Plan developed. Consultation undertaken. Strategy adopted.
	To foster active and vibrant townships that accommodate regional growth in an innovative and sustainable manner.	<p>Implement Freeling Urban Design Framework Project.</p> <p>Prepare Paper Towns PAR (in house).</p>	Grant funding and developer contributions obtained. Complete projects within budget.	<p>Complete Freeling infrastructure works, inclusive of off-street parking, streetscape and undergrounding of street lighting.</p> <p>Develop Greenock plan, undertake consultation.</p> <p>Prepare Paper Towns PAR and consult.</p>
	Protect and support the use of primary production land from the intrusion of incompatible development.	Undertake a Rural Landscape Character Assessment Study.		<p>Study undertaken.</p> <p>Draft plan developed.</p> <p>Consultation undertaken. Strategy adopted.</p>

Operational Area	Strategy	Action	Measurable Outcome	
			Financial	Non-Financial
	Determine the most effective and efficient means for the future provision and management of community effluent disposal schemes. Maximise the re-use and value adding of grey water in pursuit of water conservation and environmental sustainability.	<p>Collaborate with the Local Government Association to determine on a State or regional basis the most effective and efficient means for the future provision and management of effluent disposal.</p> <p>Identify potential joint venture partners in the undertaking of a feasibility study on the long term economic viability of public, private partnerships and alliances.</p> <p>Promote and encourage land developers to adopt water conservation strategies that incorporate the use of grey water re-use initiatives.</p> <p>Negotiate commercial agreements for the re-use of grey water for community benefit.</p>	Complete proposed CWMS capital projects within budget. Obtain grant funding and developers contribution opportunities	Partnerships identified. Water re-use strategies put in place. Commercial arrangements established.
	To promote and support best practice in environmentally responsible waste management and resource recovery.	<p>Undertake an assessment on the benefits of introducing a regional hard refuse collection.</p> <p>Develop a waste inventory and financial resource recovery model for each stream of waste.</p> <p>Undertake an assessment of available air space and compliance with Council's Waste Management Strategy report.</p>	Budget allocations met.	Investigate hard waste collection opportunities. Provide effective green waste collection service. Implement eWaste strategy. Develop Landfill Environmental Management Plans. Obtain EPA approval of LEMPs.
	Review of Council's Order Making Powers and By-laws to ensure members of the community refrain from those events and actions contained within Sections 246 and 254 of the Local Government Act 1999.	Review of By-laws and Order Making Powers appropriate to protect the well being of the community.		Complete By-Law review. Undertake consultation. Adopt revised By-Laws.

Operational Area	Strategy	Action	Measurable Outcome	
			Financial	Non-Financial
Strategy and Project Planning	To facilitate a collaborative partnership with State Government to actively contribute to policy development that promotes a positive outcome for Council.	Complete Traffic Study at Xavier College, Gawler Belt and Commence implementation of findings.	Obtain funding partners. Budget allocation met.	Develop Project Plan. Improved safety aspects for pedestrian and vehicle traffic. Reduce traffic and safety complaints. Provide new infrastructure, i.e. revised intersection treatment, footpaths and parking areas.
		Finalise Council Strategic Management Plan (SMP).		SMP alignment with State strategies. Undertake public consultation on Strategic Plan suite of documents. Adopt completed Strategic Management Plan (including 10 Year Financial Plan). Adopt Infrastructure & Asset Management Plan, Version 1.
	Develop Roseworthy Township (& Environs) Master Plan incorporating growth options and stormwater management.	Budget allocation met.	Prepare project brief. Consultant appointment. Strategic partner and community consultation. Develop strategy for township & stormwater management (in particular "Chain of Ponds" concept).	
	Develop Kapunda Mine Site Development Plan Amendment (DPA).	Budget allocation met. Obtain funding partners.	Prepare project brief. Consultant appointment. Strategic partner and community consultation. Prepare and commence project plan acting on recommendations of Conservation Management Plan.	
		Develop Northern Expressway Residual Land Master Plan.	Budget allocation met.	Prepare project brief for development of long term management plan of residual aerodrome (Council) land sited around the Northern Expressway development at Buchfelde. Consultant appointment. Strategic partner and community consultation

Operational Area	Strategy	Action	Measurable Outcome	
			Financial	Non-Financial
	Protect and support the use of primary production land from the intrusion of incompatible development.	Develop Rural Living and Paper Town DPA's.	Budget allocations met.	Prepare Statements of Intent. Prepare project briefs and appoint consultants. Act on recommendations of Non-Urban & Rural Living Study. Undertake community consultation.
	Prepare a Management Plan for the effective and efficient maintenance and renewal of community owned assets.	Undertake Minor redevelopment of Freeling Council Office design to cater for short term operational needs.	Budget allocation met.	Finalise design elements to provide additional work space at Freeling office within OHSW guidelines. Provide additional workspace for short term staff needs. Undertake construction in timely manner with minimal staff and customer disruption. Commence development medium to long term operational plan options (3 to 10 years).
		Review Land Use options at Fiddlewood Drive Reserve, Freeling.	Budget allocation met.	Finalise scope for Fiddlewood Drive Reserve future options project. Appoint consultant to prepare report. Undertake public consultation on future use and infrastructure options. Review stormwater drainage elements within and associated with the subdivision.
		Develop Public Convenience construction program for townships.	Complete Roseworthy and Greenock public convenience construction works within allocated budget.	Prepare public convenience construction program for Freeling, Greenock, Kapunda, Roseworthy and Wasleys townships. Undertake appropriate community consultation at each township. Finalise development of structural design for public conveniences. Construct facilities at Greenock and Roseworthy townships.
		Commence implementation of Landfill Environmental Management Plans (LEMP) for Kapunda and Roseworthy Refuse Depots.	Budget allocations met. Obtain strategic partner or state government funding assistance.	Commence implementation of LEMP recommendations. Appoint consultants to project management on-ground works. Commence on ground remedial works.

Operational Area	Strategy	Action	Measurable Outcome	
			Financial	Non-Financial
	Determine the most effective and efficient means for the future provision and management of community effluent disposal schemes.	Finalise implementation plans for Community Waste Water Management System upgrades for townships.	Complete construction of Kapunda CWMS main drain upgrade within budget. Obtain Strategic Partner contributions. Obtain state or federal grant funding assistance.	Commence construction of Kapunda Waste Water Treatment Plant (WWTP). Obtain approvals for Freeling WWTP. Obtain approval for Freeling CWMS lagoon redevelopment. Prepare and implement project plan for redevelopment of Freeling CWMS lagoons. Implement project plan for redevelopment of Greenock CWMS.
Infrastructure and Works	Finalise the Asset Management Plans for all classes of public infrastructure assets under the care, control and management of Council.	Consolidate all Asset Management Plans to form a single reference document for the management, maintenance, renewal and new provision of infrastructure services.  Implement and review Asset Management Plan in accordance with existing policies.	Budget allocations met. Funding achieved.	Adoption of Infrastructure and Asset Management Plan. Delivery of priority based works program. Undertake additional strategic accelerated road works program. Positive effect on infrastructure backlog.
	Contribute to the State and Federal Governments' infrastructure plans through participating in the identification of sustainable infrastructure projects of regional significance.	To lobby State and Federal Governments for the fair and equitable distribution of funding and management responsibilities for public infrastructure.  To secure State, Federal and private funding for the construction of infrastructure that will allow for the development of land for industries of regional significance at the Kingsford Regional Industrial Estate.  Support the planning and development for the Northern Expressway to provide a direct freight link between the region and Port Adelaide.	Increased Grants Commission grants. Strategic programs delivered within budget. Contractual services and materials savings achieved through bulk purchase and collaboration with DTEI on regional projects. Strategic grant funding obtained	Lobby Passenger Transport service improvement. Advocate for appropriate community outcomes while supporting NEXY project. Strategic regional road infrastructure priorities met (ie. Wakefield Group and Barossa Access Study). Strategies implemented to proceed Kingsford infrastructure development.

Operational Area	Strategy	Action	Measurable Outcome	
			Financial	Non-Financial
		<p>Continue to lobby State and Federal Governments to obtain support and funding for the Roseworthy Road east/west connector as identified in the Northern Region Transport and Infrastructure Plan.</p> <p>Raise the profile with State Government on the passenger transport needs of the northern region.</p>		
	Continue the development of asset management systems that incorporate the ongoing implementation of advanced information and communications technology.	<p>Implement a Works scheduling management system to deliver timely and cost efficient service delivery.</p> <p>Undertake investigations into requirements for asset management systems as part of the development of a Council wide Information Communications Technology strategy.</p> <p>Determine the appropriate quantum of information to be recorded and retained in the management of Council's public infrastructure.</p>	Works achieved within budget allocations.	Works scheduled. Continued improvement of asset data recognition and accounting treatments.
	Undertake a study on the implementation of a public/private partnership model to determine the most cost effective and efficient service delivery of public infrastructure.	Establish partnerships with private sector infrastructure suppliers.	Works achieved within budget allocations. Contributions obtained.	Partnerships established. Agreements put in place. Service delivery planning undertaken.

# Tourism

2007/08 was another successful year for tourism in the Light Region. Following a South Australian Local Government Involvement in Tourism Survey, undertaken in 2005, the results were released in July 2007 ranking Light Regional Council as 4th out of 49 Councils who participated in the survey regarding Council's involvement in tourism.

The Kapunda Visitor Information Centre enjoyed a 14.5% increase in visitation with visitor numbers exceeding 8000 for the year. The increase was largely due to a number of large events in Adelaide, the Barossa and Kapunda.

## Awards

The Light Region's tourism businesses had a wonderful year gaining many prestigious awards from around the country which is a true testament to the quality of the tourism product in the region. Light Regional Council congratulates the following award winners:

### SA Great, Barossa & Light Region

Light Regional Council won an SA Great award in November 2007 in the category of Youth for BOBfest06.

### South Australian Tourism Awards

At the South Australian Tourism Awards Gala Dinner, held at the Convention Centre on Saturday 3rd November 2007, the Barossa and Light Region won six major trophies and four medals.

- Seppeltsfield Vineyard Cottage – Category Winner, Hosted Accommodation Category (this is the third year in a row they have won the award and thus have been inducted into the Tourism Awards Hall of Fame)
- Barossa Vintage Festival - Category Winner, Significant Festivals & Events
- Barossa Wine & Tourism - Silver Medal, Tourism Marketing
- Jacob's Creek Visitor Centre - Category Winner, Tourism Wineries
- Jacob's Restaurant at the Jacob's Creek Visitor Centre - Category Winner, Tourism Restaurants & Catering Services
- Jacob's Creek Visitor Centre - Silver Medal, Major Tourist attraction
- Lyndoch Lavender Farm - Silver Medal, Tourism Attraction
- Novotel Barossa Valley Resort - Category Winner, Meetings & Business Tourism

- Novotel Barossa Valley Resort Redevelopment - Bronze Medal, New Tourism Development
- The Louise - Category Winner, Luxury Accommodation

### Clare Valley Tourism Awards

- Courtesy Award- Joyce Jones
- Best New Business- Oldham House
- People's Choice- Kapunda Coffee Palace

### Australian Tourism Awards

- The Louise won the national tourism award for Luxury Accommodation in February 2008.

## 2007/2008 Projects

Council supported and undertook a number of projects in the 2007/2008 period, ranging from the construction of three new cabins in the Kapunda Tourist & Leisure Park to meet the increased demand for budget accommodation in the region, to supporting a range of tourism events to increase visitation into the region.

## Tourism event support

Council recognises the positive social and economic impact tourism events have in the Light region. A tourism event is defined as being one which attracts visitors predominately from outside the immediate region. Council supported eight events, both with in-kind and financial assistance in the 2007/2008 period being:

- The Kidman Art Show, October 2007
- The Kapunda Show, October 2007
- World Future Cycle Challenge, November 2007
- Tour Down Under, January 2008
- Shakespeare in the Vines, January 2008
- BOBfest08, April 2008
- South Australian Living Artists Festival, Clare Valley Region, August 2008
- Kapunda Celtic Festival, September 2008

## Stonewell Road/ Seppeltsfield Road Visitor Information Bay

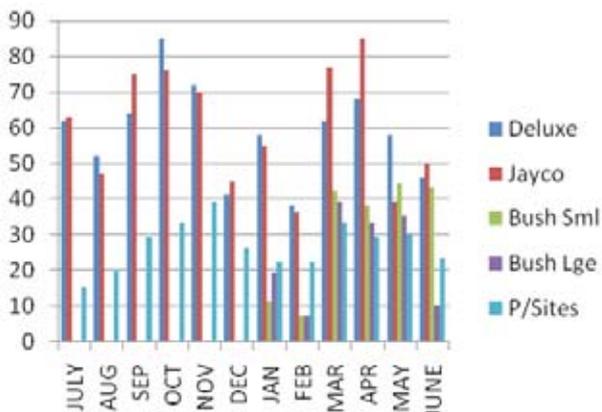
As a result of the realignment of Stonewell Road as a means of minimising traffic accidents, a narrow, elongated road reserve was created. The Seppeltsfield Road Business Alliance (SRBA) approached Council with the opportunity of beautifying the dilapidated land and to construct an Information Bay for visitors to the region. Work commenced on this project in June 2007, however has been delayed due to a number of constraints. It is estimated this project will be finished in late 2008. Once



“ This high level of activity illustrates the importance of tourism to the Light Region, its people, and businesses. ”



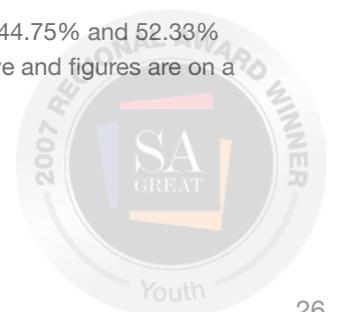
completed Council will enter into a five year Management Agreement with Seppeltsfield Road Business Alliance for the ongoing care and control of the land.



Kapunda Tourist & Leisure Park, Stage 2 Development 2007/2008 saw an overall increase of Park bookings by 20% in comparison to 2006/2007. This can be attributed to the construction of three new bushland cabins which were open to visitors from early in 2008, giving the Park approximately 18 more beds per night.

The busiest periods in the park were recorded during autumn and spring which is not unlike the surrounding areas' seasonal visitation figures.

The Park's overall occupancy was 44.75% and 52.33% for the cabins, which is very positive and figures are on a steady increase year in year out.





“2008/2009 will be another challenging and busy year for tourism in the region”

#### Kapunda Historic Mine Site Conservation Management Plan

Light Regional Council engaged Urban Regional Planning Solutions (URPS) to undertake investigations, community consultation and research with local people and organisations and subsequently produce a Kapunda Historic Mine Site Conservation Management Plan. This Plan is set to be completed in August 2008 and will assist the ongoing preservation of the site and will provide Council with direction regarding key activities that should be undertaken in order to maintain and enhance the site for tourism, growth and the local community.

#### Regional marketing and promotion

Light Regional Council allocates funding towards two regional marketing boards that cover the Council area; Clare Valley Tourism Marketing (CVTM) and Tourism Barossa. Both marketing boards promote the region in a number of ways, including the production of an annual Visitor's Guide, intrastate and interstate campaigns in local and national press, media familiarisations, websites and the attendance at a number of trade and travel shows across the country.

#### The year ahead

2008/2009 will be another challenging and busy year for tourism in the region, including projects such as;

- The third stage of the development of the Kapunda Tourist & Leisure Park will be commenced with the construction of a BBQ and shelter area and “village green” to enhance the visual amenity of the park;
- 2009 Tour Down Under celebrates its second year with pro-tour status and will be bigger and better than ever before;
- Recommendations from the Conservation Management Plan for the Kapunda Historic Mine Site will result in the development of a Tourism Plan for the site, which will detail on the ground works and concepts;
- 2009 Vintage Festival is receiving financial support from Council to ensure it is an even greater success and effort is being made to assist local events in the Greenock and Seppeltsfield Rd areas;
- A State wide Flow FM annual radio promotion of the Light Region, events, Council news and communities has been organised to increase awareness of the district; and
- The Stonewell & Seppeltsfield Roads Visitor Information Bay project will be completed.

This high level of activity illustrates the importance of tourism to the Light Region, its people and businesses.

# Community Development

Liveable communities are where people feel safe, opportunities are available for learning and working, human services are accessible and the environment is healthy and attractive. It is where people are unified by their appreciation for the uniqueness of their community and through partnership, trust and respect.

To ensure the Light Region is a liveable community, Council has developed these key Community Development goals:

- promote equitable and sustainable services;
- develop a basis for well-informed advocacy for the community;
- promote an integrated approach to health development across the region;
- review the role of Local Government in aged, youth, family and health and human services in the current environment;
- build on strengths of our communities to enable them to be more resilient and self-sustaining;
- ensure there are minimum benchmarks of services, which respond to the social health and well-being needs of people throughout the region;
- forge more effective partnerships within Council and with external stakeholders to create a shared vision of community needs and collaborative responses; and
- plan better for our communities as they change and develop with a particular focus on preparing for the needs of a growing aged population and expanding the opportunities for young people.

## Celebrating Achievements

### Youth Sponsorship/Achievement Support Program

This program recognises the achievements of youth residing in the Council area. The program aims to provide funding for youth who display considerable talent in cultural, sporting and community service activities to enable these persons to enhance their talents – whether that is attending appropriate training and personal development programs, participation in State or National teams.

## Australia Day Awards

Every year Council presents three awards to acknowledge outstanding efforts made by local people and groups to the community. Citizen of the Year, Young Citizen of the year are presented to individuals and Community Event of the Year is presented to an outstanding group.

Awards for 2008 were presented to:

Citizen of the Year – Mrs. Pauline Collins

Young Citizen of the Year – Ms Koren Helbig

Community Event of the Year – Kapunda High School Centenary Celebrations 2007

The 2008 Australia Day Celebrations were held at the Freeling Institute with over 120 community members attending. Thank you for the fantastic effort the Freeling Institute Management Committee went to in decorating the hall, volunteering their services and the delicious breakfast cooked by the Freeling CFS.

## Community Events

### 2008 Tour Down Under

In conjunction with the Greenock Village Community Association, Council has in the past four years hosted a Tour Down Under celebration in the Greenock Town Square which has given Council the opportunity to thank key stakeholders and members of the community for their continued effort in supporting Council and the future of the region.

The Tour Down Under celebration in Greenock held on Tuesday 22 January 2008 again was a success gauged by the many thanks received from community and business organizations and the tourism industry who praised Council's efforts in supporting this event.

145 invited guests attended the corporate function and approximately 300 community members visited the Greenock Square to not only watch the race but to partake in the "dress up your bike" competition, ride on a silly bike, face painting, temporary tattooing, ice-creams, BBQ and drinks.

## National Youth Week

National Youth Week is an event that aims to encourage young people to become more involved in their local community by sharing ideas, attending performances, showcasing their talents and generally having fun. The 2008 Youth Week event called "Fred Fest" held Sunday 6 April at the Greenock oval was a joint initiative of the Light and Barossa Youth Advisory Committee. The day promoted sensible drinking with beer goggles and a driving simulator, with the local police talking to young people. Trestles were set up with youth related information, a free BBQ and drinks were on offer, along with Life Be In It activities, sumo wrestling, a bungee run, graffiti art, and donut eating and tug of war competitions.

## BOBFest 2008

The Clare Valley Tourism Alliance in conjunction with Local Government Community Development and Youth Liaison Officers undertook a four year project in 2005 to promote an annual, regional youth music festival. The main aim of the Battle of the Bands Festival (BOBFest) is to give young people a sense of achievement, belonging and regional pride whilst promoting their involvement in locally run activities of their own design and to give people the opportunity to gain skills in areas such as; event, volunteer and project management, music development, public performing and public speaking.

BOBFest08 coordinated in partnership with Light, Clare & Gilbert Valleys, Wakefield and Goyder Councils was held at the Balaklava Town Hall April 12 with twelve young regional bands entering the battle of bands competition from areas including the Barossa, Light, Roxby Downs, Clare, Waikerie, Balaklava, Peterborough and Gawler. The headlining band for the evening was Fighter Pilot supported by Amber Calling with special guests Reckless Haze.

The event was a success gauged by the positive comments received and with over 400 people attending the event.

## Community Assistance

### Community Grants Scheme

Council is able to support local community initiatives and the development of appropriate programs, services, activities and facilities to meet community need. The Community Grants Scheme also helps establish mutually beneficial partnerships between the Council and the community in the provision of these services, adding value, improvement and development.

### Home Assist Scheme

Home Assist is designed to ensure health and safety in the home for frail aged, people at risk, having a disability, or are carers, or have no-one living with them or nearby to do their necessary chores. Assistance is available for minor home maintenance or modifications, gutter cleaning, minor yard cleaning, removal of dangerous tree limbs, repair to pathways or steps, replacement of tap washers and light bulbs, installation and supply of safety grab rails, security lights, door/window locks and replacement of smoke alarm batteries, amongst numerous other tasks. Assessment is made to determine the applicant's eligibility under criteria set by the Commonwealth Government which funds the Home and Community Care program. Where possible, the client is asked to provide material costs and to contribute towards labour costs, \$5.00 per hour, or give a donation.

## Community Transport Scheme

Council is a member of the Barossa Regional Community Transport Scheme. The scheme is a volunteer organisation providing transport to support the needs of transport disadvantaged in the Barossa, Light and part of the Mid Murray regions. Transport disadvantaged includes anyone who cannot drive, are elderly, frail, isolated or has a disability, to attend a medical appointment and been advised against driving home or a routine driver is unable to assist.

Community transport services include:

- Daily bus service to Gawler and Elizabeth run by Barossa Valley Coaches
- Community bus – designated shopping trips and for hire
- Community car service – predominately for medical appointments
- GR car service – palliative care car

A Transport Information Directory for Barossa and Light Regions is available on Barossa Council's web site and hard copies are available from Freeling and Kapunda Council offices.

## Partnerships

Representation and networking within community and service industry sectors by way of participation in appropriate and relevant forums and committee include:

- SPOKE
- Youth Barossa
- Workforce Development Network
- Barossa Regional Community Transport Advisory Committee
- Barossa & Light Home Assist Advisory Committee
- Communities Moving Forward Together Forum

### Light Regional Youth Advisory Committee (LiRYAC)

Young people aged between 14 and 25 are encouraged to be involved in a Youth advisory committee (YAC) that meets monthly. This group represents local youth issues, provides advice and consults with other local young people. The YAC drives National Youth Week and other events for young people in the region as well as promoting a positive image of young people. Both the Light Regional and Barossa YACs have merged together to form one committee working together across both regions.

### Barossa and Light Volunteer Centre

Barossa and Light Councils submitted a joint application for funding to the Office of Volunteers to provide seed funding to set up a volunteer resource centre; the submission was successful for the amount of \$15,000.

The centre will service the Barossa and Light and surrounding districts, increasing awareness of and mobilise support for volunteers. The centre will also help identify volunteer needs, initiate closer links with volunteers and groups and promote information sharing and community building.

Although the centre will be based at the Barossa Council the database and information will be made accessible through libraries in the Light Region and transport will be arranged for volunteers wanting to visit the resource centre.

#### Operation Flinders – Barossa and Light Chapter

The Operation Flinders Foundation runs an eight-day program for young offenders and young people at risk in the Northern Flinders Ranges of South Australia. Field exercises achieve the primary objective of Operation Flinders by placing participants in a remote outdoor environment where self-discipline, teamwork, co-operation, leadership and trust are intrinsic to survival. For 8 days participants are placed in an environment that provides only for basic needs of life. They face challenges as individuals and as part of the team, which the significant majority passes with flying colours. The project offers demanding outdoor challenges and ongoing support to help participants develop their personal attitudes and values of self-esteem, motivation, teamwork, goal setting and community responsibility so they may grow as valued people.

Light & Barossa Councils, local business and service clubs are working in partnership to stage a dinner called “Goin Bush”, to raise the funds to send a team from the Barossa & Light areas on the program in 2008. Young people from both Barossa & Light areas will be given a

unique, and in many cases a life-changing experience, through their participation in the Operation Flinders program.

#### Training

Follow Work Procedures to Maintain Food Safety. A one day accredited course on safe food handling was run in conjunction with Council and TAFESA. The course provided essential information for food handlers preparing food in a variety of food businesses. The course also provided practical strategies to assist businesses meet the requirements of the Food Act and Food Safety Standards.

#### The Youth Leadership Development Program

The Youth Leadership Development Program was developed in partnership with Light and Barossa Councils and the Barossa & Light Regional Development Board (BLD). The program was designed to encourage aspiring young Light and Barossa leaders by offering a tailor made training program

The program, funded by Department of Trade and Economic Development, Science and Technology was delivered by TAFE SA, Barossa Valley Campus. The course is accredited and comprised of 60 hours of instruction time with trainers.

The course provided the following sessions:

- Making a meeting work for you
- Provide training through instruction and demonstration of work skills
- Achieving work priorities
- Implementing Effective Work Place Relationships
- Promoting Team Effectiveness



# Fred Festival - National Youth Week

# Development & Environmental Services

Council provides a wide range of services within its Development & Environmental Services Department, including:

- Development plan assessment;
- Building rules assessment (building surveying);
- Public and environmental health matters;
- Immunisation;
- Food safety and hygiene;
- Wastewater management; and
- General inspectorial services (dog management, fire prevention, litter control, by-laws);

These services are regulated by various State Government Acts and Regulations, including:

- Local Government Act;
- Development Act and Regulations;
- Food Act;
- Supported Residential Facilities Act;
- Public and Environmental Health Act;
- Dog and Cat Management Act;
- Fire and Emergency Services Act;
- Environment Protection Act; and
- Community Titles Act

In addition to statutory duties, officers within the department provide pro-active community liaison on various community interest subjects such as health related issues, building and fire safety matters and responsible pet ownership via the Council's web site and through various other media related mediums.

## Development

The Development and Environmental Services department assess applications for various forms of development against the provisions of the Development Act and Regulations 1993 and against the relevant provisions of the Council Development Plan.

## Planning Assessment

Development plan assessment involves assessment of a development proposal against the relevant development control provisions entailed within Council's Development Plan to determine the appropriateness of a development and land use upon a particular site.

The majority of applications processed by Council under the Development Act were 'consent' applications which do not involve public notification and are dealt with by Council staff using extensive delegated authority granted to them by Council.

Other applications considered as Category 2 or 3 forms of development pursuant to the Development Act required public notification procedures to be followed. Similarly, those forms of development classed as non-complying followed the public notification process.



During the 2007/2008 financial year, there were eleven (11) Category 2 development applications assessed, twelve (12) Category 3 developments assessed and seven (7) non-complying applications processed.

#### Development Assessment Panel

Light Regional Council's Development Assessment Panel is charged with the responsibility of considering development applications on behalf of the Council in circumstances where the nature of development is deemed non-complying or where a particular proposal

generates significant public interest through the public notification process. Such proposals are usually outside of the staff's delegated authority decision making powers. The Panel considered 14 development assessment items during the 2007/2008 year, compared with 18 items for the previous financial year.

On 23 November 2006, Parliament proclaimed the Development (Panels) Amendment Act (Commencement) Proclamation 2006. This piece of legislation required all Councils to establish a Development Assessment



“Council has implemented a reward to persons witnessing illegal dumping.”

Panel by 26 February 2007 that comprised a mixture of elected members and independent members. During the 2007/2008 financial year one of the independent members, Mrs Lisa Sapio, resigned following her appointment to the role of Development and Policy Advisor with Council. Mrs Sapio was replaced by Ms Janine Lennon following an expression of interest process.

The Panel has operated extremely well during its initial two year term and, where deemed appropriate, the Panel has sought to bring to Council's attention issues of planning policy concern for Council and the Strategy & Project Planning department to consider. The current term of the Panel will expire on 12 December 2008.

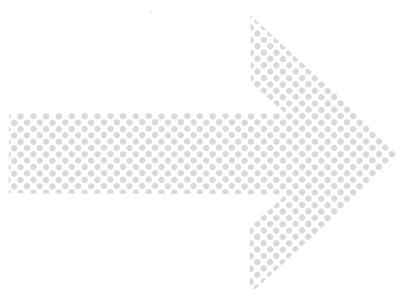
### Appeal Proceedings

As provided for by the Development Act 1993, should a person be aggrieved by a decision of Council with respect to their development application, or who are third parties that have lodged representations during the public notification period, appeals may be lodged with the Environment, Resources and Development Court.

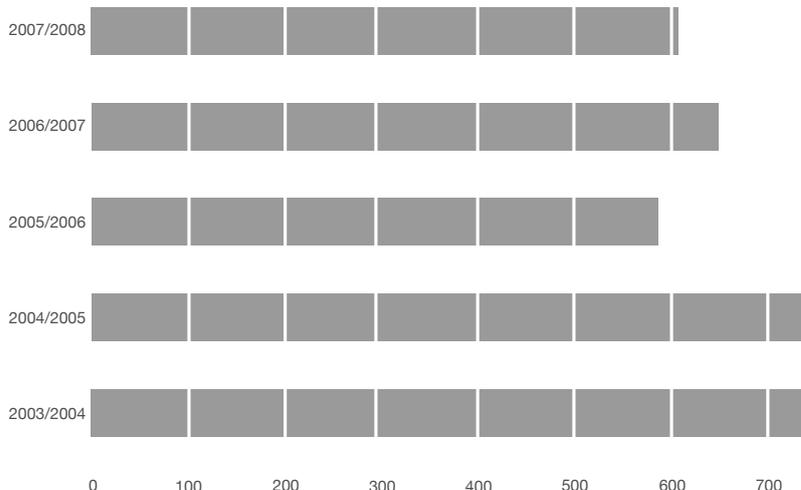
Two (2) appeals were lodged against a decision of Council in the 2007/2008 financial year. The first appeal was lodged by a developer against a decision to refuse an application to create 61 allotments within a residential zone at Wasleys. The basis for the decision of the Panel was that the allotments were undersized and therefore not fit for purpose, and also the Panel had strong concerns in respect to the methodology of effluent disposal.

No communal waste water management system was proposed by the developer as part of the land division, rather individual on-site aerobic systems were proposed.

The second appeal pertained to an enforcement notice served on a landowner who has undertaken extensive unlawful works to a local heritage property at Jeffs Street, Kapunda. Council granted a "stay of proceedings" which effectively ensured the landowners did not have to comply with the content of the notice until such time as a retrospective development application was lodged and considered by the Development Assessment Panel. Neither of the above matters were resolved prior to 30 June 2008.



No. of Development Applications Processed



A total of 121 dwellings were granted Development Approval during the 2007/2008 financial year, compared with 98 dwellings the previous financial year. Approved dwellings per area were as follows:

Locality	2007/2008	2006/2007	2005/2006	2004/2005	2003/2004
Freeling	13%	11%	7%	6%	8%
Gawler Belt	6%	5%	2%	3%	4%
Greenock	2%	4%	2%	1%	2.6%
Hewett	54%	46%	56%	73%	53%
Kapunda	12%	20%	20%	12%	22%
Roseworthy	8%	8%	2%	1%	4.6%
Wasleys	2%	5%	4%	1%	2%
Other	3%	1%	7%	3%	3.6%

## Building Surveying

The role of Building Surveying within Council encompasses the following:

- Assessment of Development Applications for Provisional Building Rules Consent
- Inspections of Building Work in progress
- Building Fire Safety Committee – operational involvement / committee member
- Administer and provide advice on the building provisions of the Development Act & Regulations 1993
- Administer and provide advice on the requirements of the Building Code of Australia (BCA96, BCA2004)
- Provide input to draft legislation affecting the community (eg swimming pool legislation) as provided by the Government.

In Summary – Detect, Evaluate and Manage Life Safety for occupants of buildings.

Building Rules assessment is required for all development proposals involving structures, alterations or additions to buildings, change in classification of buildings or fire safety upgrades. The Building Rules refer to the requirements of the Building Code of Australia, Development Act and Regulations 1993 and various Australian Standards. A Building Rules assessment considers structural elements, construction methods and materials and appropriate building fire safety having regard to the use of the building.

The Development Act 1993 requires all Councils to appoint a Building Fire Safety Committee, where members appointed include professionals in the field of fire safety from the South Australian

## Significant Developments and Building Activity

The 2007/2008 financial year has seen a number of significant developments either approved or under construction. These include:-

Amcor Glass Bottling Warehouse – A \$35 million development proposal was approved by Council's Development Assessment Panel during the reporting period to expand the Amcor operations at the Kingsford Regional Industrial Estate such that the facility can produce an additional 200 million bottles annually. The proposal essentially comprises the construction of a third furnace and it is expected that work shall commence during the 2008/2009 financial year.

Ahrens Steel Fabrication Warehouse – The Ahrens Group is relocating from their existing site at Sheoak-Log to the Kingsford Regional Industrial Estate following their approval to construct a \$16 million steel fabrication warehouse. Work on the development is well underway and it expected to be completed prior to the end of the 2008 calendar year.

Freeling Estate – Civil works construction associated with stage 1 of Freeling Estate commenced during the 2007/2008 financial year. Stage 1 comprises 55 allotments (the entire development comprises 330 allotments), together with entrance statement and recreational reserve. As part of the development, Council and the developer have entered into a public-private partnership agreement whereby the developer has agreed to construct a new wastewater treatment plant to service both Freeling Estate as well as the existing township. In addition, the developer will undertake extensive road and stormwater upgrades external to the site with such works to occur as the estate develops.

Greenock Rise – Civil works construction associated with a 60 allotment residential land release in Greenock commenced during the 2007/2008 financial year. The developer intends to release all allotments simultaneously with work expected to be completed before the end of the 2008 calendar year. As part of the development, the developer and Council have entered into a public-private partnership agreement whereby the developer has agreed to financially contribute towards the costs of upgrading the existing effluent lagoons. At present, Council's wastewater management system does not have sufficient capacity to accommodate additional loadings.

Gundry's Hill, Kapunda – During the 2007/2008 financial year the Minister for Urban Development and Planning authorised the Kapunda Residential Development Plan Amendment. A major component of the policy amendment incorporated the rezoning of a large parcel of land located beneath the Gundry's Hill lookout from Primary Industry to Residential. Following the rezoning, a land division application was lodged over the subject land whereby development plan consent is sought to create 320 residential allotments. A key element of the residential land release will be the upgrading of infrastructure external to the site at the developer's expense; such infrastructure being road carriageways, stormwater and a monetary contribution to upgrade the Council community wastewater management system. A decision on the development is expected to be made by Council's Development Assessment Panel in early 2009.

### Fire Services.

As the Council area is within two jurisdictions, there are representatives from both the Metropolitan Fire Service and Country Fire Service.

The Committee meet quarterly and are actively inspecting commercial and industrial properties working successfully with owners to upgrade facilities with respect to fire safety for occupants, visitors, patrons and residents. Inspections are prioritised with respect to the risk to life safety, for example places of accommodation. Inspections continue of industrial sites, tourist accommodation, hotels and nursing homes, regardless of the age of the building or business type.

### Environmental Health- Food Act 2001

Council continues to manage its responsibilities in surveillance and inspections in line with Council's Food Act Inspection and Fee Policy. Relevant food safety and hygiene legislative information is distributed to all food business, community and charitable organisations in the Council region upon request or when required under legislation.

In response to popular demand, Council in conjunction with TAFE continues to provide a one day accredited Food Safety Course at Council's principal office in Kapunda. Participants vary from the community groups, charitable organisations, to other small food businesses within Light Regional Council. This course has proved to be very successful within the community leading to the improved understanding of basic food handling practices and hygiene.

In total, 66 food businesses were inspected in 2007/2008 as part of Council's routine inspection program, three (3) of which were re-inspected due to non-compliance issues. The three (3) food related complaints were investigated by Council's Environmental Health Officer following community feedback.

### Public and Environmental Health Act 1987

Council continues to administer the Public and Environmental Health Act, 1987 and its Regulations to ensure that Council maintains and further improves ongoing regulatory compliance whilst promoting public health issues through the following means:

- Investigating notifiable diseases is carried out upon request from the Department of Health. There were two requests for investigation directed to Council in the reporting period both completed to a successful conclusion.

- Council officers were required to investigate a property in an insanitary condition and subsequent clean up operations were required to enact part of Council's emergency response plan, specifically the Infectious Disease Planning Document. Infection control procedures were used to protect the safety of Council officers and prevent the movement of the disease from the property. The operation demonstrated the successful teamwork across various council departments and collaboration with external agencies in a very short time frame.
- Light Regional Council has three public swimming pools and one health spa. In the reporting period all pools were inspected at least once to ensure effective and safe management, adequate training in first aid and to assess the upkeep of pool infrastructure and surrounds. This is vitally important to maintain the appropriate health standards and compliance with relevant legislation. The health spa was inspected to ensure appropriate health and hygiene practices are in place to prevent the potential transmission of infectious diseases.
- There are currently four identified facilities that utilise cooling towers within the Council area, all of which have been inspected once during the reporting period. An audit was undertaken to assess disinfectant dosing control, incident reporting, maintenance, emergency response procedures and cleaning programmes for each tower to ensure compliance with current legislative requirements.
- In all, three (3) European Wasp nests were identified and destroyed by Council contractors at no cost to property owners. This is a significant reduction in wasp nest from the previous year where 78 nests were identified and destroyed. To aid in wasp nests identification, complainants were provided with printed information and advice from Council's Environmental Health Officer.
- Two (2) bee hives on Council/community land were destroyed. Two other complaints were received concerning bees on private property.
- Two (2) complaints were received regarding bed bugs and bodily fluids on bed linen in accommodation facilities, site investigations were undertaken,

- no evidence was found that would indicate the presence of infestations, both premises demonstrated appropriate hygiene control and procedures.
- Mosquito activity in the Council area continues to be monitored and Council provides ongoing advice and information to the public upon request and actively promotes a preventative domestic approach to mosquito control. Council continues to undertake surveillance in problem areas and if necessary apply control measures. Two (2) complaints were received concerning midges at Shea-Oak Log where control measures were required.
- Council's EHO recognises that a proactive approach must be undertaken to identify any new potential mosquito breeding sites and species identification and has sponsored a research report through Flinders University to be undertaken along the North Para and Gawler River.
- Council's Environmental Health Officer investigated two complaints regarding vermin (rats) in the Council area, no formal action was undertaken and advice was provided to control rats. A number of calls were received from the community concerning the appropriate means of controlling mice and rats during the cropping season, appropriate advice was given regarding effective control measures.
- There are currently four registered hairdressing and beauty premises within the Council area. All premises were inspected during the reporting period. All premises continue to maintain a very good level of sanitation and professional hygiene practices.
- No complaints were received regarding air quality from commercial premises during the reporting period. Numerous telephone calls were received from the public regarding odour control associated with domestic septic tanks. Practical advice and two (2) site visits were undertaken to assess situations and resolve issues.
- There were no complaints received by Council's EHO regarding water quality in Council's wetlands nor any of its waterways.

“working successfully with owners to upgrade facilities”

## Immunisation

Council's Environmental Health Officer continues to co-ordinate the secondary school immunisation program as scheduled by the National Health and Medical Research Council. The National Immunisation Program (NIP)

includes only funded vaccines. The schedule of delivery is developed by the South Australian Immunisation Co-ordination Unit (SAICU).

Results from this program are as follows:-

School	Actual Enrolment	# Students Completed Full Course	% Vaccinated
<b>HPV Data Year 8</b>			
Kapunda High School	43	35	81.40%
Xavier College	99	80	80.81%
<b>HPV Data Year 9</b>			
Kapunda High School	43	35	81.40%
Xavier College	98	89	90.82%
<b>HPV Data Year 10</b>			
Kapunda High School	38	31	81.58%
Xavier College	97	67	69.07%
<b>HPV Data Year 11</b>			
Kapunda High School	36	28	77.78%
Xavier College	92	56	60.87%
<b>HPV Data Year 12</b>			
Kapunda High School	28	17	60.71%
Xavier College	84	61	72.62%
<b>Hepatitis B Data Year 8 only</b>			
Kapunda High School	71	70	98.59%
Xavier College	191	143	73.39%

The 2007 HPV programme was delivered to all female students in years 8, 9, 10, 11 and 12 at Kapunda High School and Xavier College as per Council's Service Agreement. The 2007 program was very busy with over 2136 HPV and 426 Hepatitis B vaccinations administered.

A total of nine immunisation sessions were undertaken at the schools during year's 6 at Xavier College and years 3 at Kapunda High School. The visits were arranged in conjunction with the schools to ensure the immunisation clinics optimised the delivery schedule and minimised impact on normal school operations. In short the co-operation and professional assistance provided by the schools was a key asset during a busy year that ensured the success of the programme.

Further in accordance with Council's Service Agreement with the Minister for Health, three follow up clinics were held at the Council's Freeling branch office following each immunisation clinic to ensure that any students who

missed the scheduled vaccinations were provided with an opportunity to have these vaccinations administered.

The 2008 programme has commenced, vaccines being offered include, Hepatitis B, Varicella 'Chicken Pox' to year eight (8) male and female students and the Human Papilloma Virus (HPV) to year 8 female students only. The results of the programme will be reported in the 2008/2009 reporting period.

Council provides easy access to information concerning all vaccines to participants at school and Council clinics and regularly provides unbiased information when sought, thus ensuring an informed consent is given before administering of vaccines by Council's registered nurses. Council also continued to provide immunisation services to its staff during the course of the year, including seasonal flu shots and where required, tetanus and Hepatitis A and B vaccines. The cost of vaccines provided to staff is funded by Council.

### Wastewater Management

During the reporting period 108 new waste water control system applications were received and assessed by Council, 121 mandated inspections were conducted at various stages of installation and 79 on-site evaluations, audits and community related inspections were undertaken. Three (3) Community Wastewater Management System (CWMS) line blockages were investigated and in total, 203 CWMS related inspections were undertaken by the Environmental Health Officer.

### Wastewater Soakage Trench

An audit was undertaken to determine how many properties from a randomly selected group have their on-site waste water treatment system irrigation areas correctly set up in accordance with current regulations "Standard for the Construction Installation and Operation of Septic Systems in South Australia" Supplement B Aerobic Waste Water Treatment Systems. This audit came as a result of the Wasleys land division appeal where on site aerobic systems were proposed to ascertain the level of compliance across the region of existing systems.

From the twenty nine (29) approvals for onsite aerobic waste treatment systems issued in 2006, twenty eight (28) from the possible twenty nine (29) properties were inspected over the course of one week. The audit indicated that only 59.0% of properties inspected were sufficiently compliant from a legislative perspective thus ensuring risk to public health is mitigated, while 41.0% were non-compliant.

## GENERAL INSPECTORIAL

### Dog and Cat Management Act 1995

Council is responsible under the Act to receive registration of dogs, provide for a suitable pound for detained dogs and enforcement of the Act where breaches are detected. Council now resource shares the Gawler Council's pound facilities in Willaston as their designated pound. During the reporting period, Council received 3,166 dog registrations for new and renewal registrations. Whilst Council has resolved not to introduce cat management controls, residents are afforded advice and assistance in the removal of stray or feral cats to lessen their impact on the environment and society.

### Emergency Services Act 2005

The Emergency Services Act 2005 stipulates that each rural council must appoint a fire prevention officer for its area. The role of the fire prevention officer appointed by

this Council includes the monitoring of residential areas to ensure land owners take reasonable steps to protect property from fire as required under the Act. Inspections of residential areas in the lead up to and during the Fire Danger Season are carried out to assess compliance in respect to fuel loadings, with the resultant issuing of notices where compliance has not been met. There were 267 notices issued pursuant to the Act, requiring land owners to attend to maintenance of land to reduce the risk of fire.

Council's Fire Prevention Officer is also responsible for the issuing of permits and monitoring compliance, pursuant to the Emergency Services Act 2005, for the purpose of burning off crop stubble in agricultural holdings. As the district is largely agricultural with predominance for cropping, the agricultural practice of burning stubble to lessen weed and pest infestation is followed. During the fire danger season Council's Fire Prevention Officer issued 29 permits for that purpose.

The Council region has eight (8) Country Fire Services (CFS) Brigades scattered throughout the area, which is served by a large group of dedicated volunteers. Although Council no longer contributes to the cost of fire suppression, it ensures it continues to have a close liaison with the brigades and volunteers through the Bushfire Prevention Committee and also through a series of information evenings conducted by Council in collaboration with the CFS.

### Litter Control

The dumping of household rubbish within Council's district, particularly along the roadways at the southern end of the district which are nearer Adelaide metropolitan districts is a recurring problem, resulting in costs to Council associated with cleanup and disposal. To encourage further assistance from persons travelling and residing in such areas, Council has implemented a reward to persons witnessing illegal dumping and who provide information leading to successful prosecutions.

Council is required to undertake a review of its By-Laws every seven (7) years and this process was embarked upon during the reporting period. Council commenced the review through the appointment of a working party comprising both elected members and staff where each of the existing by-laws were closely examined and, in some instances, amended. It is expected that the By-Laws will be formally adopted before December 2008 following extensive community consultation.

# Infrastructure & Works

## Capital Works

It was recognised that Council's Infrastructure, particularly the roads, was in poor condition. Council decided to invest an extra \$5M into capital works over the 2007-2009 years. For Council this represented a significant commitment to upgrade the road network to an acceptable standard. The Infrastructure and Works Department's charter was to commence the construction of these works.

As with all major projects there is considerable effort required to form the foundation for works to commence. In conjunction with Council's Procurement and Contracts Administrator Mr Greg Barrowcliff, the Infrastructure and Works management sought and awarded a number of contracts for materials, plant and equipment. Procurement contracts for the supply of materials such as rubble and bitumen were awarded. The Infrastructure and Works management negotiated with landholders to open its own borrow pits for limestone rubble for use on its formed roads. Council decided to upgrade plant and machinery items to allow more efficient progress in these projects. Plant items were altered and new items purchased with the view of gaining a versatile multifunctional plant base to meet the requirements of the Infrastructure and Works Department core business. All purchases have proved to provide an efficient and effective base for projects to be completed in a timely manner. This foundation allowed Council to proceed with the 2007-2008 years works and has also established a foundation for the 2008-2009 budget year works.

Capital Works included resheeting of formed roads (rubble roads) and a significant number of township roads or streets bitumised, re-bitumised or resealed with an asphalt overlay at a cost of \$2.926M;

Formed (rubble) roads or section of roads upgraded were;

- Siebert
- Wasleys
- Research
- East Terrace Kapunda
- South Road Kapunda
- Fords Road
- Dommenz Road
- Nurse
- College
- Branson
- Ashwell
- Magdala
- Marshall
- Fyfe
- Moppa Springs
- Pipeline

- Twartz
- Boundary
- Parbs
- Travers
- Coad
- Wilkinson
- Stephenson St
- Bode
- Carmichael
- Schwerdt
- Hawkers Creek
- Bethel
- Cossins
- Maxwell St Kapunda

Bitumen roads upgraded were:

- Mill St Greenock
- Bevan St Greenock
- Frederick St Greenock
- Hanish Rd Freeling
- Kernick Rd Freeling
- Clode St Roseworthy
- Roediger Rd Gawler Belt
- Fairbanks Rd Gawler Belt
- Jemmalong St Roseworthy
- Hart St Gawler Belt (Bitumised)
- Dixon St Gawler Belt (Bitumised)
- Peppermint Dr Gawler Belt
- Gray St Freeling
- William St She-Oak-Log
- Mattiske Rd (near Tanunda)
- Montifiore St Kapunda
- Wright St Roseworthy
- Heinrich St Freeling
- Vintage Way Greenock
- Sailplane Crt Gawler Belt
- Linda St She-Oak-Log
- Rhode St Freeling
- Gomersal Road
- Flett Road
- Roseworthy Road East
- Lacebark Ct Freeling
- Sugar Plum Place Freeling
- Annie Terrace Wasleys

## Maintenance Works.

Council continued its Maintenance Grading Program in accordance with the adopted road hierarchy classifications. Council's formed road network is patrol graded in accordance with specified frequencies to improve ride surface, road shape and drainage. A significant change to the patrol grading program was to stop all grading during the peak of summer. The reason was that formed (rubble) roads require some moisture in the rubble to be able to be graded and rolled. Grading and rolling with moisture provides "sealed" surfaces which if works are completed before drier conditions occur the roads will withstand more wear. Another reason is that if roads are graded in summer they produce significant



“Council decided to invest an extra \$5M into capital works over the 2007-2009 years.”

dust but more importantly the fines in the rubble are blown away which doesn't allow the road to bind together. Roads without this binding require cautious driving behaviour to be used. The loss of material from the road also means that the roads need to be resurfaced more often which is a significant cost to Council.

The Infrastructure and Works Department set a program to change the way Council waters its parks, gardens and reserves. The restrictions imposed by the State Government on water usage have required works to provide more water efficient garden areas. A significant amount of work has been done to improve sprinkler systems throughout the Council's main township reserves and replanting of these areas have been done to provide "water wise" areas.

The heavy capital works program has meant that maintenance works have been scheduled when the workforce is in an area. Infrastructure and works management has still endeavoured to provide its level of service to each town.

Ratepayers have noticed the Council's workforce in greater numbers in providing clean and tidy townships during the past few years.

The interaction with ratepayers with calls of concern for elements of the infrastructure that has not met their perception of an acceptable standard has reduced from over 1900 phone calls during the 2006-2007 financial year to less than 800 calls during the 2007-2008 financial year.

#### Staff

The Infrastructure and Works management has provided training for all employees with particular attention shown to the completion of licences for equipment and machinery operation and truck licences. Occupational Health and Safety has been a major focus of the Infrastructure and Works Department to improve its already good record. Light Regional Council enjoys the position as one of the best Councils in the State for its OH&S program. In conjunction with Council's OHS&W and Risk Officer Mr Ted Wojtkowski and the staff the proactive improvement in this area of the Infrastructure and Works Department has meant monetary benefits to Council through premium rebates.

A number of community and other events have occurred during the year in particular the Tour Down Under. The international coverage by television provided the great opportunity for Council to showcase its area and bring in tourists from all over the world. The Seppeltsfield Road area and the environs of Greenock were targeted for maintenance prior to this event such that Council would gain maximum benefit from the event. . Council's Infrastructure and Works Department ensures that all areas leading up to these major events are maintained to ensure Council's profile is looked upon favourably.

#### The Future

The 2008-2009 budget year program will stretch the Infrastructure and Works Department to its limits. Contractors will need to be enlisted to provide some works. The current year's foundation works of procurement contracts, the staff development, the alterations to maintenance strategies and the plant purchases will ensure that the future works are well within the capabilities of the Infrastructure and Works Department.

# Library & Information Services

#### Library and Information Services

Light Regional Council provides the Light Regional Public Library Service free of user charges, to the community. The service currently comprises of three branches, located at Kapunda, Freeling and Greenock.

The library service also provides support to the Community library at Wasleys, by providing professional support, library materials stock and furniture and fittings.

#### 2007/2008 Highlights

##### Regional Library Partnership

Light Regional Council, The Barossa Council and Clare & Gilbert Valleys Council developed a cooperative to investigate the supply, installation and ongoing support for a Regional Library Management System (LINK).

Further development of the LINK consortia was undertaken to merge the Town of Gawler into the Spydus system, with further training of all staff taking place.

It is anticipated that a fully linked system, ensuring all borrowers of the four Council areas, Light, The Barossa, Clare & Gilbert Valleys and The Town of Gawler, will have access to a one card, one library management system by the end of 2008.

This will ensure that Light Regional residents will have access to an additional 145,000 items, an increase of 400% in available library materials.

#### Children's Activities

Through out the year the Children's Activities offered by the library service have continued to grow. The numbers attending 'Toddler Tales' at Kapunda have doubled since last year and due to this increase in numbers the sessions, with the support of the Kapunda Community Art Gallery Inc. are now held in the main gallery area. 'Toddler Tales' has been implemented on a fortnightly basis at the Freeling Library. Holiday programs are held during each of the school holidays for the older children.

Visits to and from the local Kindergarten were carried out during each school term, as well as a visit to the local child care centre. These programs and activities are run to help familiarise the children with the library and the staff, as well as introducing the children and parents to a wide variety of books and materials to support their literacy development.

During the year the library service took part in programs, undertaken in conjunction with other agencies, to help introduce children to the library service, to establish a pattern of library use, and to encourage them to read. The programs included 'Book Week', 'Premier's Reading Challenge', 'National Simultaneous Story time', 'Homework Help', 'The Little Big Book Club', 'Vegemite - Little Aussie Readers', and 'Summer Reading Club'.

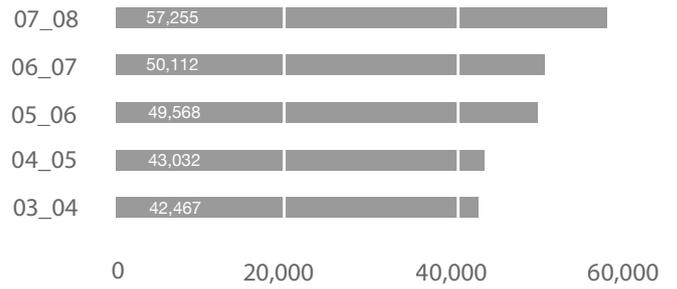
Several of the library staff also attended workshops focusing specifically on children's services and activities in order to improve the services offered by the library. These workshops included:

- 'Rattle & Rhyme'
- 'Making and Telling Stories: Fact – Fiction – Fantasy – Folklore', and
- 'Bringing schools to your library'

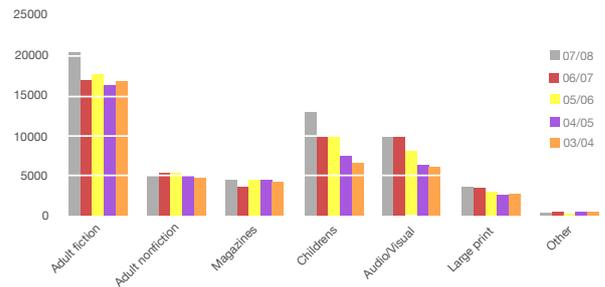
Looking to the future – Goals for 2008/2009

- Undertake a full library service review and develop a ten year business plan.
- Implement a one card, one library management system across the four member Councils of LINK.
- Integrate the Kapunda Visitor Information Centre as a business unit of the library service and maintain accreditation with the South Australian Tourism Commission.

Loans- Whole Library Service



Loan Category Totals



“Light Regional residents will have access to an additional 145,000 items.”

# Strategy & Project Planning Report



Council provides a wide range of services within its Strategy & Project Planning Department, including:

- Strategic and policy planning (including Project Management and Development Plan Amendments);
- Community Wastewater management;
- Infrastructure strategies and assessments;
- Waste management stations (future strategies);
- Natural resource management (wetlands, waterways and native vegetation);
- Biodiversity management; and
- GIS database development and asset management.

These services are regulated by various State Government Acts and Regulations, including:

- Local Government Act;
- Development Act and Regulations;
- Environment Protection Act; and
- Community Titles Act
- Real Property Act
- Native Vegetation Act
- Natural Resource Management Act
- Environment Protection Biodiversity Conservation Act

## Significant Developments

The 2007/ 2008 financial year has seen a number of significant developments either approved or under construction. The Strategy & Project Planning Department undertakes the technical assessment of infrastructure requirements of proposals, together with on-ground quality assurance checks during construction. These significant developments are discussed in the summary of strategic projects and developments.

## Light Regional Council 2008 - 2018 Strategic Plan

With the assistance of corporate management, staff and elected members, the Strategic & Project Planning Department prepared and delivered the Light Regional Council Strategic Plan (Version 4.0) during the last reporting period for community, stakeholder and government agency exhibition. The Strategic Plan outlines the philosophy of Council to embrace the growth of the region but manage the growth in a manner to ensure benefits to the community are maximised. The consultation will lead to some amendments prior to the document being adopted in 2008/ 2009.

### Community Wastewater Management Systems

Light Regional Council operates and maintains four (4) Community Wastewater Management Systems (CWMS). These schemes are situated in the towns of Roseworthy, Freeling, Kapunda and Greenock. Council, through its CWMS Reference Group, which is comprised of senior staff from various departments, has put in place an upgrade programme whereby during the 2007/2008 financial year, Kapunda, Freeling and Greenock all commenced augmentation/upgrade works, with completion of these significant projects in all 3 townships likely in 2008/2009.

### Community Wastewater Management Systems Partnerships

Council has negotiated with the developers of the Freeling Estate for a public/private partnership arrangement in order to implement the above strategy for Freeling and develop a new township Wastewater Treatment Plant (WWTP).

Additional resources have also been secured through a Federal Government grant under the Statewide Wastewater Recycling Project which will assist with delivery of the new Kapunda WWTP. A further public private partnership has been entered into with the developers of Greenock Rise to assist in the necessary lagoon augmentation works required.

The various upgrade works will lead to a greater amount of recycled water being available for reuse throughout the townships in the region.

### Geographical Information Systems (GIS)

The 2007/2008 year has seen the introduction of various new layers on Council's system including the Heritage Items and Bushfire Zones to the development context and the newly created Waste Collection Policy Areas. These layers provide greater assistance to our internal customers which assist their service of the external customers. Council has also established Mobile Data Collection capabilities to assist Council's General Inspector in the field, and purchased new aerial district and township imagery.

### Council's Development Plan Review

The Development Act 1993 requires Council to review the provisions of the Development Plan applying to its area every three to five years through a process known as a Section 30 (S30) Review. The current S30 review was initiated late in the 2007 calendar year and aims to analyse the previous S30 review (completed 2004) in conjunction with the directions of Council's Strategic Plan and the State Government's own Strategic Plan to realise a list of new priorities for the upcoming 5 years. The S30 review will undergo public consultation and further amendments before being finalised during 2008/2009.

### Development Plan Amendments

During the reporting period a number of Development Plan Amendments (DPA's) were initiated, finalised or continued to be processed, from the previous financial year and are discussed as follows:

#### Heritage Plan Amendment Report

Council submitted its final version of the Heritage PAR to the Minister of Urban Development & Planning, the Hon. Paul Holloway MLC during the last reporting period. The Ministerial authorisation was subsequently gazetted during this reporting period on 30 August 2007.

#### Kapunda Residential Plan Amendment Report

The Kapunda Residential PAR was finalised during the reporting period. This plan amendment follows a series of previously commissioned studies and investigations into township expansion, the findings of which indicated a need to rezone land to the north west of Kapunda to cater for residential growth. This plan amendment was reviewed by independent legal and planning practitioners to 'test' the process and content of the PAR with the results leading to recommendations of endorsement by Council and the Minister. Final authorisation was realised with the Development Plan consolidated on 6 March 2008.

#### Kingsford Regional Industrial Estate Plan Amendment Report

Kingsford Regional Industrial Estate, located to the north of Hewett, is recognised in the South Australian Planning Strategy as being an area of regional importance for major industrial development. This is due to its proximity to the nearby agricultural and viticultural industries as well as the State's arterial road networks. Council, in collaboration with the State Government, is seeking to ensure the precinct is developed in a manner which achieves a high quality, well coordinated and integrated approach to infrastructure development, befitting of such a large scale and regionally significant industrial estate.

In order to achieve this Council has examined scenarios and outcomes in relation to traffic and stormwater management with the final PAR document being forwarded to the Minister for Urban Development & Planning, the Hon. Paul Holloway MLC seeking authorisation during the reporting period, with a decision expected during the 2008/2009 reporting period.

#### Better Development Plan Conversion Plan Amendment Report

Council in collaboration with representatives of Planning SA is in the process of converting the current Development Plan into the Better Development Plans format. This is done by using standard modules of objectives and principles prepared by Planning SA together with the inclusion of required local additions to recognise the specific local character and ideals of the

Light region. The detailed conversion process has been partly undertaken through the reporting period and once a converted version is prepared by Planning SA and Council staff, it will be presented to the elected body of Council for authorisation to initiate the public and agency exhibition process.

#### Sustainable Tourism Regional PAR

As a follow up to the Sustainable Tourism (Regional) Strategy, a regional PAR was implemented to review policies relating to tourism and tourist development in an effort to create clearly defined policy directions for such development within each participating Council area. The Council's involved include; Light Regional Council, The Barossa Council, Clare & Gilbert Valleys Council and the Regional Council of Goyder. Progression of the draft PAR has remained on hold pending the successful completion of the aforementioned Better Development Plan Conversion (BDP) PAR. This is to ensure greater consistency in format and content across the four (4) Councils involved, all of which are at varying stages of a BDP conversion PAR.

#### Conservation Management Plan – Kapunda Historic Mine Site

The Conservation Management Plan seeks to identify the optimum future layout of the mine site, as well as appropriate land uses and redevelopment opportunities.

Issues being examined include;

- the ongoing maintenance of the site,
- an examination of existing planning zone boundaries with guidance on potential future zone boundary alignment or amended Development Plan policy framework,
- identification of existing tourism infrastructure whilst noting potential for sensitive enhancement/ remediation of the on-site facilities.

Through the reporting period and after initial community and stakeholder consultation, a draft report was prepared and widely exhibited. Final amendments are still to be made as a result of the exhibition however, it is anticipated that the Conservation Management Plan will be finalised during the upcoming reporting period with ongoing projects to be delivered over subsequent years at the site, as defined by the Plan (once endorsed).

#### Non-Urban living / Rural Lifestyle Study

The Light Regional Council has recognised a need to review its Rural Living Zones throughout the region with a view to determining their present suitability and future potential. The review, commenced during the reporting period is analysing all issues associated with Council's existing Rural Living Zones including the capability

of Council's Infrastructure in these areas to adapt to changes or increases in residential densities. A draft strategic directions report was prepared after initial public consultation through the reporting period. Throughout the year ahead, the directions and recommendations are to be further refined before further community consultation occurs to shape the final document.

#### Special Projects

##### Freeling Main Street Beautification Upgrade

Development of the Freeling main street beautification upgrade continued during the reporting period after Council successfully secured a \$550,000 government grant through the Places for People program. In addition to the government grant, Council has been successful in securing contributions from various developers together with an ETSA contribution of \$480,000, which went towards the undergrounding of powerlines. The undergrounding of powerlines and installation of new street lighting was completed during the reporting period.

The final concept plans for the upgrade of the Main Street received Council endorsement and the procurement process for final design and construction is set to occur for Stage 1 (being Hanson Street itself) during the upcoming reporting period. This project largely centres on new footpath pavements, street tree planting, defined on street parallel parking bays, traffic calming devices and general beautification works along Hanson Street.

#### OVERALL SUMMARY OF STRATEGIC PROJECTS & DEVELOPMENTS

##### Freeling

- Residential Land Release  
Approximately 330 residential allotments to be released straddling the eastern end of Hanson Street, Freeling. Construction works of Stage1 commenced during 2007/ 08.
- Community Wastewater Management System  
New Wastewater Treatment Plant, storage lagoon augmentation and water reuse opportunities. Designs + relevant approvals received during 2007/ 08 with construction to occur throughout 2008/ 09.
- Hanson Street & Railway Reserve Precinct  
Main Street (Stage 1) & Railway Reserve (Stage 2) urban design enhancements with designs for Stage 1 finalised during 2007/ 08 and external funding secured.

## Gawler Belt

- Rural Living  
Strategic review of existing rural living zones analysing competing demands and likely future planning policies. Strategic review + planning investigations occurred post Council elected member and staff input with community consultation to follow during 2008/ 09.
- Xavier College Locality Traffic Management  
Investigation of issues with respect to vehicle and pedestrian movement in the vicinity of Xavier College. Recommendations for State and Local Government responses finalised during 2007/ 08 with actioning of the recommendations to follow.

## Greenock

- Residential Land Release  
Greenock Rise estate comprising 60 residential allotments undergoing road and infrastructure development throughout 2007/ 08 with land to be released for sale and development during 2008/ 09.
- Community Wastewater Management System  
Upgrades to existing Community Wastewater Management System through expansion of storage lagoon capacity with designs and site testing finalised during 2007/ 08 in preparation for on-ground works in 2008/ 09.
- Murray Street & Village Square  
The Main Street and village centre urban design enhancement project was reactivated during 2007/ 08 with the Urban Design Framework endorsed by Council in anticipation of developing detailed concept plans during 2008/ 09.

## Hewett

- Residential Land Release  
Final stage of land release being 145 allotments developed for release within McKinlay Ridge with associated public infrastructure including riparian, passive and active public reserves.
- Shared Use Linear Path  
Development of a shared use linear path within North Para River environs occurred as Stage 1 of a 3 stage plan to link the suburb of Hewett with the greater Gawler township through public trails.

## Kapunda

- Community Wastewater Management System  
Upgrade of bottom end pipe network completed in anticipation of upcoming delivery of wastewater treatment plant throughout 2008/ 09. Wastewater reuse benefits to be realised by the community.

- Aged Care Facilities  
Strategic investigations and commencement of a Development Plan Amendment occurred to accommodate residential growth facilitating a retirement estate and associated community facilities. Ministerial agreement with Statement of Intent occurred during 2007/ 08.
- Kapunda Historic Mine Site  
Development of a draft Conservation Management Plan in collaboration with local community through extensive public consultation occurred throughout the reporting period. Report to be finalised and adopted during 2008/ 09.
- Former Council Depot Site  
Investigating remediation, redevelopment and rationalisation options for the Council owned site commenced with further considerations of costs, benefits and options to occur throughout the year ahead.
- Waste Management Station  
Finalisation of Landfill Environmental Management Plan occurred with several recommendations to be acted upon over coming years.

## Kingsford Regional Industrial Estate

- Industrial Land Release  
Final detailed investigations and submission of the Development Plan Amendment was forwarded to the Minister seeking authorisation. A decision is expected during 2008/ 09.
- Integrated Traffic Management  
Conceptual design and discussion of internal road link within the estate and investigation of upgrades of key roads/ intersections in the locality with receipt of significant State Government funding assistance.

## Roseworthy

- Planning for Growth  
Initial investigations and discussions occurred with a view to facilitating a collaborative and integrated growth strategy for the greater Roseworthy region in response to growth demand pressures.
- Recreation Park  
Finalisation of the majority of the recreation park development occurred with the final stage being the establishment of public conveniences on site to occur during the next reporting period. Substantial savings are to be felt for delivery of the toilets when compared with initial budget estimates.
- Waste Management Station  
Preparation of recommendations in the Waste Management Station closure plan with detailed consideration of options for private sector involvement/ ongoing management to occur in the upcoming reporting period.

# Corporate Governance

## The Elected Body

### Elected Representation

The Council is composed of ten (10) elected members and a Mayor who forms part of an incorporated body which has the responsibility for carrying out the duties and exercising the powers conferred on the Council by the Local Government Act 1999 and other State and supporting legislation.

The elected members are the policy arm of the Council and as such are responsible for setting goals and objectives supported by documented policy which is for the well being of the community as a whole.

Council is divided into four wards, which are;

Dutton Ward, which is generally located in the north of the Council area and includes the localities of Hamilton, Allendale North, Kapunda, St. Johns, Ebenezer, Truro, Koonunga, St. Kitts, Bagot Well and Hansborough. Dutton Ward is represented by 3 councillors.

Laucke Ward, which is generally located in the east of the Council area and includes the localities of Moppa, Nuriootpa, Nain, Daveyston, Greenock, Marananga, Stonewell, Tanunda, Seppeltsfield, Shea-oak Log, Rosedale, Gomersal, Lyndoch and Rowland Flat. Laucke Ward is represented by 2 councillors.

Light Ward, which is generally situated in the central and western areas of Council and includes the localities of Pinkerton Plains, Hamley Bridge, Magdalla, Wasleys, Templers, Woolsheds, Kangaroo Flat, Morn Hill, Freeling, Bethel and Fords. Light Ward is represented by 2 councillors.

Mudla Wirra Ward, which is situated in the south of the council area and includes the localities of Reeves Plains, Ward Belt, Gawler River, Buchfelde, Gawler Belt, Reid, Roseworthy, Kingsford and Hewett. Mudla Wirra Ward is represented by 3 councillors.

Periodically Council is required to review of elector representation of its area. When undertaking this review, components such as the size, composition and ward structure of the Council must be taken into account to ensure the fair and adequate representation of the electors within the Council area. The process occurs at least once every eight years (the last review being concluded in November 2005) and involves extensive

public consultation inclusive of members of the public being able to make written and personal representations to the Council on any proposals arising out of the review process.

The current council was elected in November 2006 for a four year term concluding at the general election to be held in November 2010. It is expected that Council will need to undertake a review of its elector representation prior to the next scheduled local government election.

Currently Council's representation quota, that is the number of people able to vote in a Council election, divided by the number of elected members (including the Mayor) representing them, is 1 elected member for every 942 electors. A comparison of Council's representation quota with that of other local government authorities suggests that Council's representation per elector is comparable to that of other similar sized and type Councils.

Council Name	Quota (Elected Member: Number of Electors)
Alexandrina	1:1,867
Barossa	1:1,229
Berri Barmera	1:749
Copper Coast	1:1,128
Light	1:942
Loxton Waikerie	1:706
Murray Bridge	1:1,459
Port Pirie	1:1,209
Victor Harbour	1:1,339
Wattle Range	1:871
Yorke Peninsula	1:1,216

### Elected Member Emoluments

Elected Members of Council each receive an annual allowance that is paid to them in accordance with the Local Government Act 1999, and with the Local Government (Members Allowances and Benefits) Regulations 1999.

For the reporting period concluding 30 June 2008, the following allowances were paid (see data table on following page):

Elected Member Allowance	Annual Allowance Prior to November 2006 Election	Annual Allowance Following November 2006 Election	Annual Allowance 30 June 2008
Mayor	\$17,200	\$29,440	\$36,000
Deputy Mayor ( inclusive of Councillor Allowance)	\$9,100	\$10,390	\$11,250
Councillor	\$7,280	\$8,315	\$9,000

The elected members also have the opportunity to claim for various expenses incurred in the pursuit of their representation in accordance with the applicable local government regulations.

#### Council and Committee Meetings

As an elected body and in accordance with the Local Government Act 1999, the Council must convene a meeting no less than once per month.

Currently the Council conducts its monthly council meeting on the third Tuesday of each calendar month – with the exclusion of meeting dates that fall on a public holiday which are held the following working day.

Meetings of Council provide a public forum where the decisions on questions before Council are debated prior to resolution. The establishment of policy and procedure is also debated at these formal meetings of Council.

Meetings of Council are open to the public, the members of the public are able to attend as observers if they so desire. Council has also included a public forum session as part of its monthly meeting processes. Initially introduced for a six month period, Council reviewed the session's operations at its November 2007 ordinary meeting resolving to continue the practice.

Council has a number of special purpose committees established pursuant to Section 41 of the Local Government Act 1999. Following a review of Council's management structure in February 2008, Council also resolved in May 2008 to streamline its committee structure to align with the various departmental portfolios. To that end the number of council committees was reduced from ten to the following:

- Audit Committee
- Rating Policy Review Advisory Committee
- Community Development Committee
- Strategy and Project Planning Committee

- Infrastructure and Works Committee
- Chief Executive Officer's Performance Review Committee

For the time being Council will also be maintaining a series of sunset working parties for specific issue projects.

In addition to its committees, Council also convenes a Development Assessment Panel. The panel generally meets on a monthly basis and is constituted under the criteria described within the Development Act 1993 and its Regulations.

Each committee is constituted with its own terms of reference, the role principally being to provide an advisory function to the Council. The exception is the Chief Executive Officer's Performance Review Committee which has the delegated authority of Council to make decisions on behalf of the Council.

The committees not only include the elected members of Council amongst their membership, but in many cases include members of the public who are able to take part in and vote on subject matter before the committee. Council believes that the interaction with the community members at the committee level provides a valuable resource and involves the community members in the decision making process, thereby providing true ownership over actions resulting from the committee process.

Council would like to thank the following people who have provided the community with many hours service during the 2007/2008 financial year period through agreeing to be members of Council committees (refer to table on the following page) ;

Committee Name	Representative
Development Assessment Panel	Mr Bruce Ballantyne (Independent Chairman), Mr Kelvin Goldstone, Mr Peter Whimpress, and Ms Janine Lennon (all independent members)
Audit Committee	Mr John Comrie (Independent Chairman) and Mr Peter Fairlie-Jones (independent member)
Rating Policy Review Advisory Committee	Mr Russell Iles, Mr Kevin McNamara, Mrs Jan Harman, Mr Terry Modra, Mrs Vicki Patterson, Mr Paul Fernandez (all community representatives)
Community Development Committee (Specifically heritage grant matters)	Mr Clyde Hazel and Mr Neil Weichert (both community representatives)
Various Working Parties	Mr Brian Sandercock, Mr David Bettison, Ms Sherine Schuster and Ms Karen Swanson (all Freeling Township Working Party community representatives)

The following table of data shows information in regard to the number of meetings held and attendances there to by the elected members of the Light Regional Council and committees only:

Elected Members	Council and Special Meetings	Development Assessment Panels Meetings	Light Regional Council Community Grants Committee	Machinery & Depot Committee Meetings	Light Regional Council Freeling Township Urban Master Plan Committee	Rating Policy Review Advisory Committee Meetings	Tender Committee	Audit Committee	Heritage Advisory Committee	TOTAL MEETINGS ATTENDED
Meetings Attended/Meetings Held										
<b>Mayor</b>										
R.Hornsey	20/20	9/9	2/2	7/7	2/2	5/5	5/6	10/13		60/64
<b>Deputy Mayor</b>										
W.Carrick	19/20			6/7		3/5	6/6		1/1	35/39
<b>Councillors</b>										
L.Reichstein	19/20	9/9			2/2	5/5	6/6		1/1	42/43
R Kubisch	19/20	-		6/7			6/6			31/33
M.Skevington	17/20	-		7/7		5/5	6/6			35/38
W. Standish	20/20				2/2			13/13		35/35
W.Close	15/20									15/20
P. Graham	16/20		0/2							16/22
P.Kennelly	19/20		2/2	6/7						27/29
J. Alcom	19/20	9/9	2/2					13/13	1/1	44/45
D.Rohrlach	18/20			7/7		4/5				29/32

Note: Change of committee structure 2008

Council does, of course provide membership and representation to many local, regional and state organisations. Individuals dedicate many hours of time in a voluntary capacity for this representation. As stated

previously, all meetings of Council and its committees are open to members of the public and Council encourages interested people to attend.



“ All meetings of Council and its committees are open to members of the public ”



# Elected Member Training and Development

Annually the Council makes funding available for its elected members to attend conferences, training and development sessions in order that the elected representatives of the area are kept abreast of developments occurring within the local government sector.

During the 2007/2008 financial year various elected members undertook attendance to the following activities;

- Local Government Association – Handling Difficult Circumstances training: June 2007
- 2007 Sustainable Barossa Forum: September 2007
- Light Regional Council Review of Council Meeting Procedures Workshop, Seppeltsfield: February 2008
- Norman Waterhouse Seminar on Independent Commission Against Crime (ICAC), Adelaide: March 2008
- Local Government Association Workshop (Rates): April 2008
- Wakefield 2020 Conference: April 2008
- LGA Constitutional Recognition Forum, Adelaide: June 2008

# Council Documents

## Public Access to Council Documents

Council seeks to be open and accountable to its community. In recognition of this philosophy, Council makes available for community access the following public documents and welcomes enquiries on information not contained in those documents;

- Annual Budget
- Assessment Book
- Annual Report
- Policy Manual
- Agendas and Minutes for meetings of Council
- Council By-Laws
- Planning Amendment Report
- Council Registers

Members of the public wishing to purchase copies of Council documents may do so by making application in person or by writing to the Chief Executive Officer, PO Box 72, Kapunda SA 5373.

Many of these documents are also available on Council's website 'www.light.sa.gov.au'.

## Applications lodged for Information

Requests for Freedom of Information must be made on the prescribed forms in accordance with the Freedom of Information Act 1991. These forms are available at the Kapunda office of Council and will be responded to as soon as possible within the statutory timeframe upon the receipt of a properly completed request and the prescribed fee.

In the twelve (12) months to 30 June 2008, the Light Regional Council received two (2) requests for the provision of information in this manner. Only one application was processed with the information supplied to the applicant as requested. The second request was cancelled due to the information requested being publicly available on the Council's website.

Where Council does receive requests for information from members of the public, staff generally try to manage these requests outside of the formal processes of the Freedom of Information Act, to further enhance an open accountable style of governance.

Readers are encouraged to refer to the separate section of this annual report specifically dealing with the publication of Council's Information Statement published in accordance with section 9 of the Freedom of Information Act 1991.

## Use of Confidentiality Provisions

During the 2007/2008 financial year, the confidentiality provisions of the Local Government Act 1999 were used by Council a total of 74 times to consider matters in camera. The tables shown on the following page details the various sections utilised under the Local Government Act 1999 confidential provisions.

While this number of items seems large, it should be noted that Council during the 2007/2008 year was still in a transitional phase associated with the replacement of its former Chief Executive Officer (in March 2007) and matters pending of a legal nature from that and other matters.

Council is pleased to advise that it has implemented a formal review process on a six monthly basis (every March and September) where it undertakes a review of matters held in confidence. The process seeks to provide a formal release of reports and minutes back into the public realm. For easy information access Council has chosen to utilise a process where formally confidential reports and minutes are included in total within the minutes of the Council meeting at which Council agrees to their release.

The formal review and release program has emanated from a Council resolution dated February 2007, originally proposed by Cr Peter Graham (Mudla Wirra Ward). The process provides a mechanism to ensure that matters are kept under constant review.

Total subjects released back into the public realm for the 2007/2008 year totalled 26. Several resolutions contained multiple parts.

Council Resolutions Passed	2007/2008	2006/2007	2005/2006	2004/2005	2003/2004
<b>Matters of Confidential Nature</b>					
Actual or possible litigation (i)	7	1	4	6	4
Personal affairs or safety of a person or the council (a & e)	17	17	5	3	10
Commercial advantage or prejudice commercial position of Council (b)	11	4	6		
Commercial prejudice advantage or information - Council or third party (d)	7	7	8	12	7
Legal advice (h)	12	5	2	2	4
Breach of confidence (j)	3	-	1	2	-
Supply of goods or services (k)	3	1	-	-	8
Proposed amendment to development plan (m)	3	-	2	2	-
Review FOI determination (n)	3	1	-	-	-
Reveal a trade secret (c)	3	-	-	-	-
Prejudice a criminal offence (f)	4	-	-	-	-
Breach of law, order or direction of the court (g)	3	-	-	-	-
<b>Total Resolutions (In Confidence)</b>	<b>76</b>	<b>36</b>	<b>28</b>	<b>27</b>	<b>33</b>
<b>Percentage of Total Council Resolutions</b>	<b>18.01%</b>	<b>8.59%</b>	<b>7.37%</b>	<b>5.38%</b>	<b>5.49%</b>
<b>Total Council Resolutions</b>	<b>422</b>	<b>419</b>	<b>380</b>	<b>502</b>	<b>601</b>
<b>Total Development Assessment panel resolutions</b>	<b>31</b>	<b>41</b>	<b>51</b>	<b>90</b>	<b>86</b>

At the February 2008 meeting, Council resolved to amend the Agenda and Minute report writing format. The new format now lists 'Reports for Decision' in departmental order. Each report lodged for decision consists of an Executive Summary comprising Report Highlights and Recommendation, a Detailed Report comprising the report's Purpose, Background and Discussion/Analysis, as well as Budget Impact.

Council also has in place comprehensive staff delegations to allow staff to manage Council's day to day business without the need to seek Council intervention on operational matters. Where matters are not covered by appropriate delegations, staff will provide reports to Council to complete the decision making process.

# Corporate Structure

The executive team consists of the Chief Executive Officer; the Deputy Chief Executive Officer (Corporate Services); the Corporate Manager, Development & Environmental Services; the Corporate Manager, Infrastructure & Works; the Corporate Manager, Strategy & Project Planning; and the Corporate Manager, Community Development.

Also forming part of the management group are the Manager Library Services, the Finance Manager, the Manager Tourism & Special Projects, the Procurement & Contracts Administrator and the Executive Assistant to the CEO. Other members of staff are co-opted from time to time.

## Executive Officers Remuneration

Light Regional Council's remuneration strategy for Senior Executive Officers and Management Staff is designed to provide competitive total reward levels conditional upon the achievement of strategic goals and personal performance.

Annual remuneration of both Executive Officers and Management Staff accounts for the total cost of all fixed remuneration items and is made up of the annual salary, Council superannuation contributions and benefits including fringe benefits tax paid or accrued for the reporting period.

Benefits received by officers of Council may include;

- The provision of a motor vehicle for travel to and from work and may have an element of private usage;
- The reimbursement of telephone expenses;
- The reimbursement of out of pocket expenses;
- The payment of memberships to professional bodies.

The following table shows the remuneration details for the Executive Officers and Management Staff of Council for the period ending 30 June 2008.

Name	Position In Organisation	Annual Remuneration	Base Salary	Performance Based Bonus	Benefits
<b>Executive Team</b>					
Brian Carr	Chief Executive Officer	\$150,984*	\$137,620		Yes
Richard Michael	Deputy Chief Executive Officer	\$113,713	\$97,344	\$9,180 (2years)	Yes
Robert Kemp	Corporate Manager - Infrastructure & Works	\$88,288	\$78,000		Yes
James Miller	Corporate Manager-Development & Environmental Services	\$105,902	\$81,120	\$7,650 (2 years)	Yes
Nathan Cunningham	Corporate Manager-Strategy & Project Planning	\$92,598	\$79,050		Yes
Sue Williams	Corporate Manager-Community Development	\$73,343	\$61,131	\$2,939	Yes

\*Includes contractual payments of \$24,000 01/07/07 to 24/08/07  
Annual Remuneration includes cash salary received, 9% superannuation, salary sacrificed to superannuation, allowances and FBT.

# Human Resources

Council employs, as at 30 June 2008, 63 staff and promotes a work environment catering for equal employment opportunity.

Council's policy on Equal Employment Opportunity reflects its desire to employ a workforce free of discrimination, where each person has the opportunity to progress to the extent of their ability and the opportunities available.

Council's Administration staff, which includes members of the Australian Services Union, obtain salary payments under a Workplace Collective Agreement. The agreement provides for an increase in salaries of 15% over the period of three (3) years, of which the 2006/2007 financial year was the first year of the arrangement. Negotiations commence in the 2008/2009 financial year on a replacement agreement to commence on 1 July 2009.

Some Administration staff members are employed under an Australian Workplace Agreement, in lieu of a Workplace Collective Agreement. This arrangement provides a more flexible working environment with mutual benefits being obtained for both the Council and the employee.

Thirteen (13) staff currently have elected to enter into an Australian Workplace Agreement with Council. Another staff member is employed under a Common Law Contract agreement.

Members of the Australian Workers Union have an Enterprise Bargaining Agreement. The Agreement, for a three year period which concludes on 27 August 2008, provides for an increase of up to 4% each year. Negotiations commenced in regard to a new agreement during the 2007/2008 financial year.

## Staff numbers by Department

Department	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08
Works	23	23	24	26	23	20	18	20
Environmental Services	4	6	7	8	9	10	11	11
Finance and Administration	12	12	16	13	16	17	16	22
Public Information	5	8	6	7	8	10	11	10
Total	45	49	53	54	56	57	56	63

## Staff Profile by Employment Status

Status	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08
Full Time	28	37	36	36	39	43	42	52
Part Time	3	3	5	5	5	4	6	5
Casual	3	3	6	7	7	5	6	4
Contract	11	6	6	6	5	5	2	2
Total	45	49	53	54	56	57	56	63

## Staff Profile by Gender

Gender	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08
Male	27	27	30	31	30	30	26	30
Female	18	22	23	23	26	27	30	33
Total	45	49	53	54	56	57	56	63

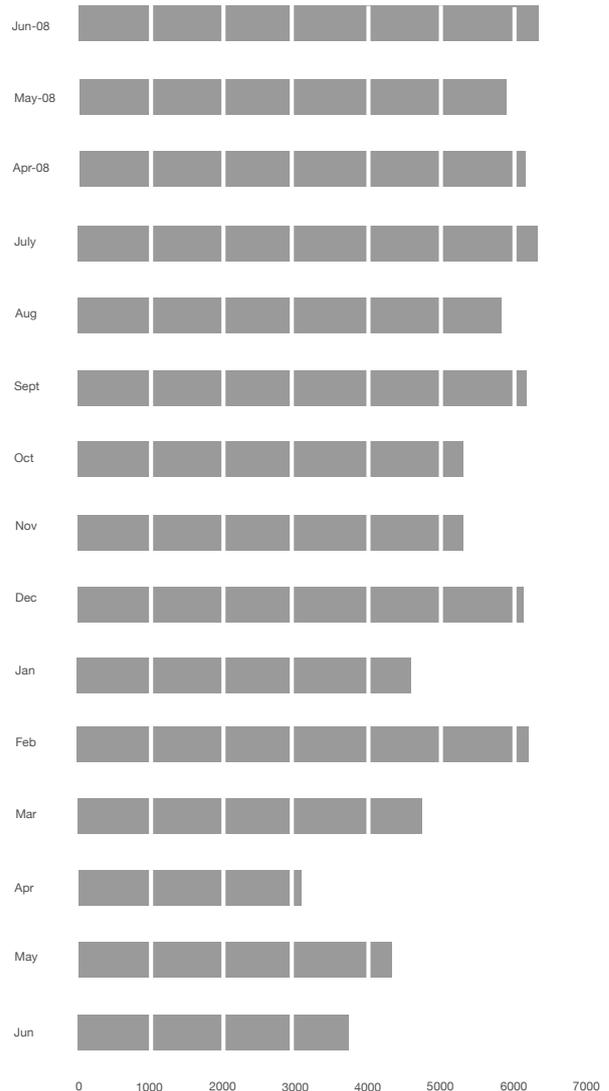
# Website

Over the past year, Council's website [www.light.sa.gov.au](http://www.light.sa.gov.au). continues to be a popular resource for ratepayers and visitors with an average of 5,160 visits per month recorded during the year. This monthly average compares very favourably with the 2006/2007 financial year where the monthly average was 3,403 visits. This represents a 52% increase in the number of people looking at Council's website.

The site offers viewing of Agendas, Minutes, Annual Reports, Policies, Budgets and other documents. Matters released under Council's 'Release of Confidential Items' review program are also shown on the public website.

Council is planning to undertake further development of the site to include a secure electronic facility for the payment of rates, debtor and dog renewals as well as further promoting Council information and services to the community.

## Council Website Visits



# Occupational Health & Safety and Welfare

Light Regional Council OHSW&IM performance has continued to achieve creditable results recording two Lost Time Injuries in the past five years.

In recognition of this outcome, and Council's Rehabilitation & Claims performance the Local Government Association Mutual Liability Scheme (LGAMLS) awarded Light Regional Council with a rebate cheque for \$103,567.20. It is pleasing to report that Council scored 100% for OHSW&IM and an overall score of 96% for Risk Management was an outstanding achievement.

The OHSW&IM Committee continues to successfully manage the Employee Participation Safety Program. All fifteen key subject areas were completed resulting in significant improvements to Council's OHSW&IM program as reflected by audit results. In 2008 the committee in consultation agreed to target the one key area of "Job Instructions & Procedures" due to the comprehensive workload associated with completing the required work. The Customer Services Department has excelled in producing many operational procedures of a high quality receiving accolades from the LGAMLS Auditor. A survey in consultation with staff will be conducted to identify further strengths & weaknesses in 2009 and results targeted for improvement.

A comprehensive OHSW&IM Strategic Plan covering the next three years (2009 – 2011) has been completed with managers and committee members receiving copies for comment prior to implementation. The Plan is the foundation tool in meeting legal obligations within the framework of the WorkCover Performance Standards for Self Insurers & Australian Standards 4801 & 4804 OHS Management Systems. An OHSW&IM Sub Committee developed an Action Plan identifying the 'critical' areas that need to be addressed to ensure compliance to legal requirements and will be systematically introduced to Department Managers in 2009 through to 2011.

It is pleasing to report the completion of the Community Emergency Mitigation Plan. In consultation, the Working Group coupled with a wealth of local knowledge, identified potential hazards, risks and mitigation strategies. The enthusiasm of the Working Group cannot be underestimated, as Cr. Ron Kubisch with 40 years experience working with Local Councils, and much of

that time as a Works Manager, did recall clearly every emergency incident dating back to his time working within council, to the present day. Ron is a wonderful asset to the Working Group. The remainder of the Working Group contributed within their fields of expertise to the highest standards resulting in the development of the Plan. The Plan is now a "living" document that is reviewed and will be amended annually to fit the changing circumstances and enhance the community as a safer place in which to live. The Infrastructure & Works Department addresses the subject as a standard Agenda item at each Staff Meeting and their contribution has been outstanding to the success of the program.

The annual review of Policies & Procedures, Legislative Audit and Registers (asbestos etc) scheduled for the reporting period were successfully completed and audited as satisfactory.

Quarterly Safety Inspections are conducted throughout the workplace with findings being promptly addressed. A roster for each department was developed allowing all staff to contribute to the safety of their work environments.

The annual emergency/evacuation exercise in 2008 was based on a "Bomb Threat" scenario. Appropriate training was completed and a staff member in each department was selected at random to receive the call. Comments by the selected staff were that the training experience was beneficial and a real life situation would be alarming. All departments responded as per the training provided and many positive comments received.

A highly successful initiative to compliment the LRC OHSW&IM Program was receiving permission to tap into the Canadian National Centre for OHS, United States Navy Safety Centre & the United States Air Force Safety Centre. This initiative has resulted in numerous high quality articles presented to staff from professional organisations at the forefront of safety.

Chemical management has been standardised by Council's in South Australia by using the services of Chem Alert and now fully implemented at Council. Council has the capability to provide Material Safety Data Sheets, Manifest Summary Reports, Design Labels, calculate Hazchem Codes, maintain Registers and Manifests via internet.

An ongoing program offered to local government employees by the Corporate Health Group is strongly supported by Light Regional Council and seen as a pro-active step in encouraging employees to practice a healthy lifestyle. The regular health checks are carried out by qualified personnel and if problems are evident, employees are advised to consult their medical practitioner. It was noted that two staff members were referred to their general practitioners with suspected skin cancer problems. Early intervention prevented serious complications and long term consequences. The program is a credit to Council's commitment to staff's health & welfare.

## Community Land

Community Land Templates & Management Plans were reviewed, updated and available for public scrutiny at the Kapunda & Freeling Offices. Community Land risk assessments for the 2007/2008 reporting period were completed and the LRC management system has been requested to be tabled by the LGAMLS as an example for other Council's to follow.



“Encouraging employees to practice a healthy lifestyle.”

# Information Statement

This information statement is published by the Light Regional Council in accordance with the requirements of section 9 of the Freedom of Information Act 1991. The Light Regional Council is pleased to comply with these requirements and welcomes enquiries under the Freedom of Information Act. This information statement is reflective of Council's administration as at 30 June 2008.

An updated information statement will be published annually and incorporated as part of the Council's Annual Report produced in accordance with the Local Government Act 1999.

## 1. Structure and Functions of the Council

### 1.1 Council

The Council is divided into four (4) wards and consists of a Mayor and ten (10) Councillors. The Council is the decision making body on all policy matters, and those matters which fall outside of the delegated authority given to various members of Council's staff under the provisions of the various Acts and Regulations administered by Council.

Council currently conducts its ordinary meetings on the third Tuesday of each month at its principal office located at 93 Main Street, Kapunda. Council's Development Assessment Panel conducts its meetings at the same location when there are items for the consideration of the Panel. Meetings are generally held on the first Wednesday of the month. The monthly Council meetings commence at 4.30 pm, while the Development Assessment Panel meetings commence at 5.30 pm. From time to time Council may vary the time and place of conducting its monthly meeting, these changes are advertised as required.

All meetings are open to the public and agendas and minutes of those meetings are on display for public inspection.

### 1.2 Committees

Council is able to form Committees in accordance with section 41 of the Local Government Act 1999, the purpose of which is to streamline Council business. Council has utilised the section of the Act to form the following listed Committees, which meet as and when required. Council's Committee structure was revised during the reporting period (May 2008). These Committees generally operate in an advisory capacity; that is the Committee considers matters for discussion, makes

recommendations to the Council, Council then considers the Committee's recommendations. The exception is the Chief Executive Officer's Performance Review Committee which has the authority to act on behalf of the Council.

Council's Committees are:

- Community Development Committee
- Rating Policy Review Advisory Committee
- Chief Executive Officer's Performance Review Committee
- Infrastructure and Works Committee
- Strategy and Project Planning Committee
- Audit Committee

### 1.3 Subsidiaries

With reference to section 42 of the Local Government Act, Council has no subsidiaries. However, Council does have membership of two (2) regional subsidiaries constituted under section 43 of the Act. They are the Central Local Government Region Incorporated, and the Gawler River Floodplain Management Authority.

### 1.4 Agendas and Minutes

Agendas of all Council meetings are placed on public display no less than three days prior to those meetings. Minutes are placed on display within five days of that meeting. Agendas and Minutes are displayed at Council's offices in Kapunda and Freeling and at Council's libraries in Kapunda, Greenock, Freeling and Wasleys. These documents are also displayed on Council's public website 'www.light.sa.gov.au'.

### 1.5 External Committees/Boards/Associations

Council participates in a number of external committees, boards and associations. Council's membership can comprise elected members, staff, a mixture of both, and or members of the public.

Currently these associations include:

- Local Government Association of South Australia
- Light Regional Council District Bushfire Prevention Committee
- Barossa & Light Regional Development Board Incorporated
- Central Local Government Region of South Australia
- Gawler River Floodplain Management Authority.

Council also has representation on numerous community committees. Minutes of these committees, boards and

associations are kept for record purposes by Council and, subject to the consent of the relevant organisation are available for public inspection.

### 1.6 Delegations

Council's Chief Executive Officer and other officers of Council have the delegated authority from Council to make decisions on a number of specified administrative and policy matters. These delegations are made under section 44 of the Local Government Act 1999 and generally provide for;

- The determination of policies to be applied by the Council in exercising its discretionary powers;
- The determination of the type, range and scope of projects to be undertaken by the Council; and
- The development of comprehensive management plans, budgets, financial controls and performance objectives and indicators for the operations of the Council.

Council makes decisions that direct and or determine its activities and functions. Such decisions include the approval of works and services to be undertaken, and the resources that are to be made available to undertake such works and services. Decisions are also made to determine whether or not approvals are to be granted for applications from residents for various forms of development.

## 2. Services to the Community

Council makes decisions on policy issues relating to services that are provided for members of the public.

These services include;

- Aged Care Services
- Bus Shelters
- Car Parks
- Civic Affairs (including Citizenship Ceremonies)
- Clean Air Controls
- Community Halls
- Development Controls
- Dog Control
- Environmental Health matters
- Fire Protection and Prevention
- Food Inspections
- Garbage Collection and Disposal
- Heritage Preservation
- Home Assist

- Immunisation Programs
- Litter Bins
- Parking Bays
- Parking Controls
- Parks and Reserves
- Playground Equipment
- Public Cemeteries
- Public Conveniences
- Public Libraries
- Public Seating
- Public Swimming Pools
- Recreational and Sporting Facilities
- Roads, Footpaths, Kerbing and Bridges
- Septic Tank Effluent Disposal Schemes
- Stormwater Drainage
- Street Beautification
- Street Closures
- Street Lighting
- Street Sweeping
- Traffic Control Devices
- Transport Assistance
- War Memorials
- Weed and Vermin Control
- Youth Matters

## 3. Public Participation

### 3.1 Council Meetings

Members of the public have a number of opportunities to put forward their views on particular issues before the Council. These are:

- Deputations – with the permission of the Committee Chairman or the Mayor, a member of the public can address a Committee or the Council on any issues within the Council's jurisdiction.
- Presentations to Council – with prior notification and arrangement with the Mayor, a member of the public can address the Council on any issue relevant to the Council.
- Petitions – written requests can be addressed to the Council on any issue within the Council's jurisdiction.
- Written requests – a member of the public can write to the Council on any Council policy, activity or service.
- Elected Members – members of the public can contact their elected members of Council to discuss any issue relevant to the Council.
- Staff members – members of the public can contact Council staff to discuss any issue relevant to Council.

As part on its monthly Council meeting, Council also offers members of the public the opportunity to participate in a 'Public Forum' session.

### 3.2 Public Consultation Policy

The purpose of the Policy is to outline the principles and procedures that the Light Regional Council will follow to involve the community in planning and decision making in the local area, and to ensure accountability of Council to the community through effective communication and consultation strategies.

The principles underpinning this policy are;

- The community has a right to be involved in and informed about decisions affecting their area.
- Community involvement in Council decision making will result in greater confidence in the Council and responsive decision making;
- Council decision making should be open, transparent and accountable;
- Council recognises that the level of consultation with the community will vary depending on the community interest in the topic, number of persons potentially affected by the topic and the requirements for consultation set out in the Act for specific topics;
- Council's desire to balance community views and interest with other influences such as budgetary constraints; and
- The community has a right to be informed and to influence decisions, which affect their lives.

## 4. Access to Council Documents

### 4.1 Documents Available for Inspection

The following documents are available for public inspection at Council's principal office in Kapunda, free of charge. Some of these documents are also available for inspection at Council's Freeling branch office, and on Council's website "www.light.sa.gov.au". Members of the public may purchase copies of these documents at the cost shown in Council's Schedule of Fees and Charges (postage and packing will be an additional cost if mailed), or may download the documents from Council's website:

Five Year Strategic Plan 2001-2006 (please note that Council's Strategic Plan for the 2008-2018 period is due for release to the public for comment shortly)

- Annual Budget
- Annual Financial Statements
- Annual Report
- Council Agendas
- Council Minutes
- Council By-laws
- Permits and Penalties

- Moveable Signs
- Streets and Roads
- Local Government Land
- Dogs
- Order Making Policy
- Development Plans
- Council Codes of Conduct and Policies, a list of which follows:

#### Finance

- Expenditure of Goods, Services and Works
- Issue of Official Orders
- Payroll and Personnel
- Payment of Expenditure
- Rating Policy
- Code of Tendering
- Tenders and Quotations
- Loans and Council Funding Policy
- Rate Rebate Policy

#### Human Resources

- Conflict Resolution Procedures
- Elected Members Code of Conduct
- Internal Review of Council Decisions Procedure
- Pre-employment Medical Examination Policy
- Public Consultation Policy
- Risk Management Policy
- Sexual Harassment Grievance Procedures
- Sexual Harassment Policy
- Committee Members Code of Conduct
- Council Employees Code of Conduct
- Corporate Wardrobe and Dress Code Policy
- Termination – Loss of Drivers Licence Policy
- Equal Employment Opportunity Policy
- CFS Call Out Procedure
- Occupational Health Safety and Welfare
- OHS & W Injury Management Policy
- Local Government Works Contract Policy
- Inclement Weather and Skin Cancer Policy
- First Aid policy
- Alcohol and Drugs Policy
- Smoking In the Workplace Policy
- Accident Reporting and Investigation Policy
- Consultation Policy
- Confined Spaces Policy
- Inspection and Hazard Control Policy
- Design, Purchasing, Hire and Lease Policy
- Management of Substances Policy
- Electrical Safety Policy
- Training and Development Policy
- Breach of Health and Safety Rules Policy
- Manual Handling Policy
- Personal Protective Equipment Policy
- Asbestos Policy

- Immunisation Policy
- Emergency Procedures Manual
- Injury Management Procedure
- Isolated/Remote Work Policy
- VDU Policy
- Employment Induction Manual 51
- Roadworks Auditing Policy
- Needlestick and Sharps Policy
- Committee Constitution and Rules
- Excavations and Trenching Policy
- Conducting Workplace Inspections Policy
- Footwear Policy
- Induction Training Policy

#### Environmental Health

- Food Act Policy
- CWMS Augmentation Charge Policy
- Resource Recovery Kerbside Collection Policy
- Development
- Development Application Public Notification Policy
- Inspection of Development Documents Policy
- Heritage Conservation Management Policy – Heritage
- Incentive Scheme
- Development Assessment Panel and Staff Delegations
- Policy

#### Public Library Service

- Internet Policy
- Public Notices
- Programme Policy
- Code of Conduct
- Unattended Children
- Selection of Library Materials
- Circulation of Library Materials
- Reference and Readers Advisory

#### Governance

- Election Signs Guidelines
- Elected Member Returns Guidelines
- Code of Practice for Access to Meetings and Documents
- Public Relations and Marketing Policy
- Council Members Communication Policy
- Website Standards\
- Council Members' Training and Development Policy
- Audit Committee Policy

#### Community Services

- Community Grants Policy
- Community Services Statement
- Community & Recreation Facilities Policy

#### Works

- Tree Management Policy
- Dust Suppressant Application Policy
- Road Sealing Funding Policy
- Light Vehicle Crossover Policy

Council Registers – a list of which follows Register of Delegations

- Register of Interests, Elected Members
- Register of Allowances & Benefits, Elected Members
- Register of Salaries
- Register of Interests, Employees
- Register of Debenture Loans
- Register of Community Land
- Register of Public Roads
- Register of Leases and Licences

#### Assessment Book

- Schedule of Fees and Charges
- Voters Roll

These documents are available for public inspection during office hours, that is 9.00 am to 5.00 pm Monday to Friday.

#### 4.2 Other Information Requests

Requests for other information not included in Clause 4.1 above will be considered in accordance with the Freedom of Information Act. Under this legislation an application fee must be forwarded with the completed request form, unless the applicant is granted an exemption. Should the applicant require copies of any documents inspected pursuant to a Freedom of Information request, the charges set out in the Act and or in Clause 4.1 above (whichever is applicable) will apply.

Freedom of Information Request Forms are available at Council's offices and enquiries or requests should be addressed to Council's Chief Executive Officer in the first instance, at the following address;

Mr Brian R Carr  
 Chief Executive Officer  
 Light Regional Council  
 PO Box 72  
 KAPUNDA SA 5373

Applications will be responded to as soon as is possible within the statutory timeframe of Council receiving the properly completed Freedom of Information request form, together with the application and search fees.

## 5. Amendment of Council Records

A member of the public may request access to Council documents concerning their personal affairs by making a request under the Freedom of Information provisions. A request may then be made to correct any information about them that is incomplete, incorrect, misleading or out of date. To gain access to these records a Freedom of Information Request Form must be completed as indicated above outlining the records that the applicant wishes to inspect.

Brian R Carr  
Chief Executive Officer

# Rating Policy Statement

## Strategic Focus

In proposing its rates for the 2007/2008 financial year Council has considered its impending Ten Year Strategic Management Plan 2006 - 2016, the current economic climate, specific issues faced by the community, the budget for the 2007/2008 financial year and the impact of rates on the community – in particular householders and primary producers.

The 'Light Regional Council Rating Review Advisory Committee', a Section 41 Committee of Council, has continued to aid Council, with the review of rating and valuation data and formulating recommendations to Council in regard to setting rates for the year. An important part of the Committee's structure is its membership which comprises both Council nominated representatives and community representatives from the public arena.

Land use categories as provided in the Local Government (General) Regulations 1999 are used as the basis of Council's general rate calculation.

## Method used to value land

All land within a Council area, except for land specifically exempt (e.g. crown land, council occupied land), is rateable. Council has decided to continue to use capital value as the basis for valuing land within the council area. Council considers that this method of valuing land provides the fairest method of distributing the rates across all ratepayers. District valuation has increased by approximately 3.5%.

Council will be adopting the valuations made by the Valuer-General at the conclusion of the public consultation period for this document. If a property owner is dissatisfied with a property valuation, then an objection may be made to the Valuer-General in writing, within 60 days of receiving notice of the valuation, explaining the basis for the objection. Further contact details can be obtained from Council's Rates Assessment Officers on telephone 08.8525 3200.

It is important to note that Council has no role in the valuation process.

## Impact of Rates

The following data provides information in regard to rate modelling done for the formulation of this Annual Business Plan and Budget (see data table on the following page).

## Differential General Rates

Every resident benefits in some part from the general amenity of the Council area, whether that is at the present time or in the future. The amenity includes the local economy, general Council operations and the ability to use Council facilities.

It is acknowledged that the system of Council rates is in essence a system of taxation against property prescribed through the provisions of the Local Government Act 1999. In addition Council raises income by way of separate charges for the Refuse Collection and Community Wastewater Management Systems, and acts as a collection agent of behalf of the State Government in regard to the collection of income for the Natural

Financial Year	2002/2003	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008 (as at 23/6/06)	Change on Previous Year
Total Capital Valuation	\$1,092,045,000	\$1,281,687,380	\$1,719,869,020	\$2,076,224,580	\$2,137,758,500	\$2,213,496,460	+3.54%
Number of Rateable Assessments	6142	6290	6587	6680	6791	6860	+1.02%
General Rate Revenue	\$5,315,376	\$5,883,342	\$6,563,304	\$7,204,101	\$7,617,970	Estimated \$8,021,290	+5.29%
Residential Rate in the \$	\$0.0055786	\$0.00493706	\$0.0037545	\$0.0034	\$0.003525	Proposed \$0.00357	+1.28%
Primary Production Rate in the \$	\$0.0038197	\$0.0037028	\$0.0030036	\$0.00272	\$0.00282	Proposed \$0.002856	+1.28%
Refuse Collection & Disposal Charge (not including green waste)	\$138.00	\$141.40	\$141.40	143.10	165.40	\$196.80	+18.98%
STEDS Charge (Example shown is for Kapunda System)	\$232	\$260	\$288	\$338	\$348	\$358	+2.87%
Minimum Rate	\$415	\$435	\$500	\$550	\$570	\$580	+1.75%

Resource Management Boards. Council proposes to raise total rate related revenue of \$9,743,200 in a total operating revenue budget of \$22,252,720. Land use is used as the factor to apply differential rates. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to Council) to that land use with 60 days of being notified. A ratepayer may discuss the matter with Council's Rates Assessment Officers, on 8525 3200 in the first instance. Objections may be lodged to land use attributed to property for the purposes of raising Council rates. Council will then undertake a system of review.

#### Minimum Rate

A Council may impose a minimum amount payable by way of rates, provided that it has not imposed a fixed charge. Where two or more adjoining properties have the same owner and are occupied by the same occupier, only one minimum rate is payable by the ratepayer. Where a Council imposes a minimum rate it must not apply to more than 35% of properties in the Council area.

The Council proposes to impose a minimum rate of \$580 which will affect 1,329 (19.4%) rateable properties. Council considers it appropriate that all rateable properties make a base level contribution to the cost of administering Council's activities and to the cost of creating and maintaining the physical infrastructure that supports each property.

Natural Resource Management Board Levies  
Council is located within the boundaries of three Natural

Resource Management Board areas; however Council is only required to fund the operations of the Adelaide and Mount Lofty Ranges Natural Resource Management Board and the Northern and Yorke Peninsula Natural Resources Management Board. Contributions are sought in this year totalling \$116,160 (Adelaide and Mount Lofty) and \$94,640 (Northern and Yorke).

A map of the catchment areas showing those properties within the boundary is on display at Council's offices. Council is operating as a revenue collector for the Natural Resource Management Boards in this regard. It does not retain this revenue or determine how the revenue is spent.

#### Service Charges

Council provides a Community Wastewater Management System to residential and commercial properties in Kapunda, Freeling, Greenock and Roseworthy. The full cost of operating and maintaining this service for this financial year is budgeted to be \$5,265,890, which includes major works at the Kapunda, Freeling and Greenock schemes. Council will recover this cost through various means including the imposition of a service charge of \$358 per unit for each property for which the service is available. Where the service is provided to non-rateable land, a service charge is levied against the land.

The Council also provides a refuse collection service inclusive of recycling collections within the townships of Kapunda, Freeling, Hewett, Greenock, Roseworthy and Wasleys. The service is also provided to those ratepayers in Council's area that are able to access the service

along the designated collection routes. The full cost of operating and maintaining this service for this financial year is budgeted to be \$703,870. Council proposes to recover this cost through the impost of a service charge of \$196.80 for each property for which the service is utilised. Where the service is provided to non-rateable land, a service charge is levied against the land.

#### Rate Concessions

The State Government funds (and administers) a variety of concessions on Council rates. Eligible pensioners may be entitled to a rebate on Council Rates, water rates and CWMS (formerly STEDS) charges where applicable. Application forms, which include information on the concessions, are available from Council's offices, or by telephoning Council's Rates Assessment Officers, on 8525 3200. Concessions are only available on the principal place of residence.

#### Self Funded Retiree Concession

This concession has been available from 1 July 2001 and is administered by Revenue SA. A self-funded retiree, currently holding a State Seniors Card, may be eligible for a concession toward Council Rates. In the case of couples both must qualify, or if only one holds a State Senior's Card, the other must not be in paid employment for more than 20 hours per week. Further information can be obtained from the Revenue SA Call Centre on 1300 366 150.

#### Unemployed Persons Concessions

The Department of Families and Communities may assist with the payment of Council Rates for a principal place of residence (remissions are not available on vacant land or rental premises). Please contact your nearest Department of Family and Communities office for details.

#### Payment of Rates

Under section 181 of the Local Government Act 1999, Council must provide the opportunity for all ratepayers to pay rates by quarterly instalments. Council proposes that payment dates for the 2007/2008 financial year will be 28 September 2007, 14 December 2007, 14 March 2008 and 13 June 2008.

#### Late Payment of Rates

The Local Government Act 1999 provides that Councils impose an initial penalty of 2% on any payment for rates, whether by instalment or otherwise, that is received late. A payment that continues to be late is then charged an interest rate, set each year according to a formula in the Act, for each month it continues to be late. Council allows a further three working days after the due date for payment as a grace period. Thereafter late payment penalties are applied in accordance with the Local Government Act 1999.

Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. Should rates remain unpaid more than 21 days after the issue of the final notice then the Council will refer the debt to their debt collection agency for collection. The debt collection agency charges collection fees that are recoverable from the ratepayer. All costs incurred by Council in the recovery of outstanding rates and fines are payable by the ratepayer.

When Council receives a payment in respect of overdue rates, Council applies the money received as follows: firstly – in payment of any costs awarded to, or recoverable by, the Council in any court proceedings undertaken by the Council for the recovery of the rates; secondly – in satisfaction for any liability for interest; thirdly – in payment of any fine; fourthly – in satisfaction of liabilities for rates in the order in which those liabilities arose in payment of rates, in date order of their imposition (starting with the oldest account first).

#### Remission and Postponement of Rates

Postponement or Rates - Hardship section 182 of the Local Government Act 1999 permits Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they are invited to contact Council's Rates Assessment Officers, on 8525 3200 to discuss the matter. Such enquiries are treated confidentially by Council.

#### Seniors Rate Postponement

Section 182A of the Local Government Act provides the option for State Senior Card holders to apply to postpone part of their Council Rates on a long term basis. The deferred amount is subject to monthly interest charge, with the accrued debt being payable on the disposal or sale of the property. Postponement is similar to a reverse mortgage by relying on the equity in the property. A ratepayer who has a State Seniors Card may apply for postponement of a portion of the Council Rates payable on property they own if it is their principal place of residence and if no other person other than their spouse has an interest as owner of the property and there is appropriate equity in the property.

Further information can be obtained from Council's Rates Assessment Officers on telephone 08.8525 3200.

#### Rebate of Rates

The Local Government Act 1999 requires Councils to rebate the rates payable for certain land uses. This includes 100% rate rebates granted on Places of Worship, Public Cemeteries, Hospitals and land occupied by Universities, and 75% rate rebates have been granted



on educational facilities (subject to some qualifications). Discretionary rebates may be applied by the Council under section 166 of the Act. Council annually considers many applications for rate rebates and has in the past, and is again for the 2007/2008 financial year, proposing to rebate rates charged to various district community and sporting organisations.

**Sale of Land for Non-Payment of Council Rates**  
The Local Government Act 1999 provides that a Council may sell any property where the rates have been in arrears for three years or more. The Council is required to provide the principal ratepayer and the owner (if not

the same person) of the land of its intention to sell the land if payment of the outstanding amount is not received within one month, and provide the owner with details of the outstanding amounts. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

#### Disclaimer

A rate cannot be challenged on the basis of non-compliance with this policy and must be paid in accordance with the required payment provisions.

# Financial Report

## Operating Result

Council's financial performance has improved from that of the previous financial year. Council again recorded an operating deficit on its operations before the addition of Capital Revenue; the deficit was not as large as that recorded for the financial year ending 30 June 2007.

The operating position of \$0.44m deficit (as compared to \$1.2m for 2007) prior to the Capital Revenues adjustment was a significant improvement on the previous year. After adjusting for Capital Revenues totaling \$1.97m (inclusive of physical resources received free of charge in relation to land development), Council's net position improved to \$1.5m surplus. While the position is improved over the previous year, Council continues to experience the pressures of a growing entity, particularly in regard to its close proximity to the major tourism areas of the Barossa and Clare Valleys, and to the northern boundary of the greater metropolitan area of Adelaide.

To ensure its sustainability, Council aims to achieve an operating surplus (before Capital Revenues) during the tenure of its proposed ten year strategic and financial plan for the 2008 to 2018 period. Council has set a preliminary target of 30 June 2012 to achieve its goal and considers this to be achievable. Council believes that a combination of factors including asset rationalisation, increased revenues, continued residential and industrial development, and workplace reforms will contribute to attaining its goal of sustainability.

Revenue received by way of rates increased by \$0.33m from \$9.14m to \$9.47m to meet the commitment set by Council to increase the maintenance and development of Council's growing infrastructure base and to maintain its debt servicing levels. As part of its rating strategy, Council made provision for the increase in the Community Wastewater Management Systems charges to address concerns on the current condition of the effluent drainage systems. Major works have commenced on these systems over the short and medium term. Council further provided for the increase in Reserve Fund balances for the future replacement of the schemes, which have a revised written down value of \$5.0m following an asset revaluation carried out during the previous financial year. Reserve funds specifically held for Community Wastewater Management Systems replacement now total \$2.3m.

## Cash Flow Position

Net operating cash flows for Council decreased from \$12.0m to \$2.3m. The significant decrease in receipts related to Council receiving \$9.6m of grant funds from the Federal Government for road infrastructure projects during the 2007 period. These funds are currently held in Reserve pending their project expenditure. Council is responsible for the delivery of these projects which will see State Government controlled roads upgraded. Accordingly receipts decreased by \$7.8m while payments also increased by \$2.6m in direct proportion to the above comment.

Council's overall cash position was increased by \$2.4m when adjusted by financing and capital activities.

## Capital Expenditure

Capital investment in community infrastructure continued to be a high priority for the Council with \$5.1m being expended on major projects, including construction works and plant and equipment purchases. Council's strategic plan provides, as a high priority, the road infrastructure network of the district.

## Application of Competition Policy

The revised Clause 7 Statement on the application of the competition principles to local government under the Competition Principles Agreement requires Councils to include specific information in their annual reports. Prior to the 2001 annual report, Councils reported this information through the completion of surveys which were forwarded to the Office of Local Government to assist in State reporting to the National Competition Council.

Council reports that it has no significant business activities within the guidelines of the Revised Clause 7 Statement. This outcome is similar to that of previous financial years.

With regard to the application of competitive neutrality, Council believes that it practices appropriate methodology particularly in regard to the purchase of materials and contractual services. With reference to Council's Income Statement for the reporting period, Council expended \$7.3m (compared to \$4.9m for the 2007 reporting period) on materials, contracts and other expenses.

A large proportion of this spending occurred through the application of Council's Tender Policy which places procedural elements on staff when tendering for works or when seeking quotations for works and services.

Council commenced the review of its by-laws during the reporting period; however this activity was not completed by the end of the financial year. A statement on the redrafting of by-laws will therefore appear in the report for the 2009 reporting period.

No complaints about the application of competitive neutrality principles within Council's sphere of operations were received for the reporting period.

#### Application of Rate Rebates

As part of the Council's rating processes, Council often deals with requests in regard to the application of section 166 of the Local Government Act of 1999. This section of the Act deals specifically with the discretionary rebate of

Council Rates levied against properties in the Council area and provides the Council with the legislative mechanism to rebate those rates. The rates rebate in essence provides financial assistance to the ratepayer, normally a community organisation or a ratepayer providing a benefit to the community.

Council rebated rates to the value of \$344,999 for the reporting period. This figure also includes rate rebates which are mandatory under the Act and therefore must be given in by Council. With regard specifically to applications received for the rebate of Council Rates, the applications being lodged in accordance with section 166(1)(h) of the Local Government Act 1999 (that is in relation to rates rebated for the purposes of aged accommodation), Council advises that rates were rebated for the Kapunda Hospital Incorporated (Homes) and Wheatfields Incorporated.

Financial Year	New Loans for financial Year	Loan Principal Repaid	Loan Interest Paid	Amount Loan Dept at 30 June	Principal & Interest vs. Total Rate Revenue
1999/2000	\$1,198,700	\$500,065	\$238,727	\$3,965,115	20.11%
2000/01	\$1,854,990	\$647,261	\$350,795	\$5,172,844	23.00%
2001/02	\$1,679,110	\$722,203	\$378,913	\$6,129,751	21.42%
2002/03	\$1,800,000	\$1,240,615	\$445,442	\$6,689,136	27.55%
2003/04	\$1,600,000	\$839,736	\$442,790	\$7,449,400	18.85%
2004/05	\$1,520,000	\$914,313	\$508,462	\$8,055,088	18.63%
2005/06	\$1,470,000	\$1,033,965	\$533,735	\$8,491,122	18.54%
2006/07	\$1,682,310	\$1,476,230	\$551,091	\$8,697,202	22.34%
2007/08	\$4,000,000	\$1,273,557	\$589,609	\$11,423,645	19.68%

**Light Regional Council**  
**General Purpose Financial Reports**  
**for the year ended 30 June 2008**

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**Light Regional Council**  
**INCOME STATEMENT**  
for the year ended 30 June 2008

	Notes	2008 \$	2007 \$
<b>INCOME</b>			
Rates	2	9,466,968	9,143,721
Statutory charges	2	375,756	339,423
User charges	2	339,693	279,306
Grants, subsidies and contributions	2	810,164	1,076,373
Investment income	2	1,209,707	409,528
Reimbursements	2	2,996,855	181,187
Other income	2	278,245	334,690
<b>Total Income</b>		<u>15,477,388</u>	<u>11,764,228</u>
<b>EXPENSES</b>			
Employee costs	3	3,975,602	3,345,396
Materials, contracts & other expenses	3	7,333,791	4,886,350
Finance costs	3	614,375	578,573
Depreciation, amortisation & impairment	3	3,991,602	4,137,101
<b>Total Expenses</b>		<u>15,915,370</u>	<u>12,947,420</u>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>(437,982)</b>	<b>(1,183,192)</b>
Net gain (loss) on disposal or revaluation of assets	4	(501,936)	892,179
Net gain (loss) - joint ventures & associates	19	597,415	461,038
Amounts received specifically for new or upgraded assets	2	796,649	1,426,287
Physical resources received free of charge	2	1,075,760	440,695
<b>NET SURPLUS / (DEFICIT)</b>		<u>1,529,906</u>	<u>2,037,007</u>

This Statement is to be read in conjunction with the attached Notes.

## Light Regional Council

### BALANCE SHEET as at 30 June 2008

ASSETS	Notes	2008 \$	2007 \$
<b>Current Assets</b>			
Cash and cash equivalents	5	18,790,446	16,368,128
Trade & other receivables	5	1,219,641	1,649,820
Inventories	5	55,893	67,943
<b>Total Current Assets</b>		<u>20,065,980</u>	<u>18,085,891</u>
<b>Non-current Assets</b>			
Financial Assets	6	124,687	131,204
Equity accounted investments in Council businesses	6	1,508,874	911,459
Investment Property	7	-	519,939
Infrastructure, Property, Plant & Equipment	7	85,743,403	85,048,496
Other Non-current Assets	6	1,177,776	1,312,458
<b>Total Non-current Assets</b>		<u>88,554,740</u>	<u>87,923,556</u>
<b>Total Assets</b>		<u>108,620,720</u>	<u>106,009,447</u>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8	9,082,281	10,758,989
Borrowings	8	1,532,959	1,273,558
Provisions	8	199,649	139,336
<b>Total Current Liabilities</b>		<u>10,814,889</u>	<u>12,171,883</u>
<b>Non-current Liabilities</b>			
Borrowings	8	9,890,686	7,423,644
Provisions	8	160,037	188,718
<b>Total Non-current Liabilities</b>		<u>10,050,723</u>	<u>7,612,362</u>
<b>Total Liabilities</b>		<u>20,865,612</u>	<u>19,784,245</u>
<b>NET ASSETS</b>		<u>87,755,108</u>	<u>86,225,202</u>
<b>EQUITY</b>			
Accumulated Surplus		(891,126)	(2,580,222)
Asset Revaluation Reserve	9	73,813,075	74,733,150
Other Reserves	9	14,833,159	14,072,274
<b>TOTAL EQUITY</b>		<u>87,755,108</u>	<u>86,225,202</u>

This Statement is to be read in conjunction with the attached Notes.

## Light Regional Council

### STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2008

	2008 \$	2007 \$
	Notes	
<b>ACCUMULATED SURPLUS</b>		
Balance at end of previous reporting period	(2,580,222)	6,165,808
Net Surplus / (Deficit) for Year	1,529,906	2,037,007
Transfers to Other Reserves	(5,986,764)	(14,673,947)
Transfers from Other Reserves	6,145,954	3,890,910
<b>Balance at end of period</b>	<b>(891,126)</b>	<b>(2,580,222)</b>
<b>ASSET REVALUATION RESERVE</b>		
Balance at end of previous reporting period	74,733,150	72,951,780
Gain on revaluation of infrastructure, property, plant & equipment	-	1,781,370
Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	(920,075)	-
<b>Balance at end of period</b>	<b>73,813,075</b>	<b>74,733,150</b>
<b>OTHER RESERVES</b>		
Balance at end of previous reporting period	14,072,274	3,289,237
Transfers from Accumulated Surplus	5,986,764	14,673,947
Transfers to Accumulated Surplus	(5,225,879)	(3,890,910)
<b>Balance at end of period</b>	<b>14,833,159</b>	<b>14,072,274</b>
<b>TOTAL EQUITY AT END OF REPORTING PERIOD</b>	<b>87,755,108</b>	<b>86,225,202</b>
<i>Total of all revenues recognised directly in Equity</i>	-	1,781,370
<i>Total of all expenses recognised directly in Equity</i>	-	-
<b>NET CHANGE IN EQUITY</b>	<b>-</b>	<b>1,781,370</b>

This Statement is to be read in conjunction with the attached Notes

## Light Regional Council

### CASH FLOW STATEMENT for the year ended 30 June 2008

	Notes	2008 \$	2007 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Operating receipts		13,149,049	20,908,905
Investment receipts		983,020	373,045
<u>Payments</u>			
Operating payments to suppliers & employees		(11,209,497)	(8,683,721)
Finance payments		(576,672)	(568,245)
<b>Net Cash provided by (or used in) Operating Activities</b>		<b>2,345,900</b>	12,029,984
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		796,649	1,426,287
Sale of replaced assets		323,197	1,208,008
Sale of surplus assets		1,277,250	-
Repayments of loans by community groups		11,390	15,764
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(5,058,511)	(3,886,910)
Capital contributed to associated entities		-	(129,191)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(2,650,025)</b>	(1,366,042)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Receipts</u>			
Proceeds from Borrowings		4,000,000	1,682,310
<u>Payments</u>			
Repayments of Borrowings		(1,273,557)	(1,476,230)
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>2,726,443</b>	206,080
<b>Net Increase (Decrease) in cash held</b>		<b>2,422,318</b>	10,870,022
Cash & cash equivalents at beginning of period		16,368,128	5,498,106
<b>Cash &amp; cash equivalents at end of period</b>		<b>18,790,446</b>	16,368,128

This Statement is to be read in conjunction with the attached Notes

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial reports are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1 Basis of Preparation

##### 1.1 Compliance with Australian equivalents to International Financial Reporting Standards

This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Urgent Issues Group Interpretations (UIGs) and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the *Local Government (Financial Management) Regulations 1999* dated 7 October 2008.

##### 1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with AIFRS requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

#### 2 The Local Government Reporting Entity

Light Regional Council is incorporated under the SA Local Government Act 1999 and has its principal place of business at 93 Main Street, Kapunda SA. These financial statements include the consolidated fund and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of monies held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

## **Light Regional Council**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**

for the year ended 30 June 2008

#### **Note 1 - Significant Accounting Policies (cont)**

##### **3 Income recognition**

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

##### **4 Cash, Cash Equivalents and other Financial Instruments**

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

##### **5 Inventories**

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

###### **5.1 Real Estate Assets Developments**

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2008

#### Note 1 - Significant Accounting Policies (cont)

##### 5.2 Other Real Estate held for resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

#### 6 Infrastructure, Property, Plant & Equipment

##### 6.1 Transitional Provisions

Council has elected not to recognise land under roads in accordance with the deferral arrangements available under AASB 1045 which expired 30 June 2008. As at 1 July 2008, Council has elected not to recognise any values for land under roads acquired before the commencement of AASB 1051 *Land Under Roads*.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use".

##### 6.2 Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

##### 6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$500
Other Plant & Equipment	\$500
Buildings - new construction/extensions	\$2,000
Park & Playground Furniture & Equipment	\$2,000
Road construction & reconstruction	\$5,000
Paving & footpaths, Kerb & Gutter	\$2,000
Drains & Culverts	\$2,000
Reticulation extensions	\$5,000
Sidelines & household connections	\$2,000

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2008

#### Note 1 - Significant Accounting Policies (cont)

Artworks

\$5,000

#### 6.4 Subsequent Recognition

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and values are provided at Note 7.

#### 6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates

<i>Plant and Machinery</i>	<i>5 to 20 years</i>
<i>Furniture and Fittings</i>	<i>10 to 25 years</i>
<i>Office Equipment</i>	<i>5 to 10 years</i>
<i>Buildings and Structures</i>	<i>5 to 100 years</i>
<i>Sealed Roads – Surface</i>	<i>15 to 25 years</i>
<i>Sealed Roads – Structure</i>	<i>50 to 100 years</i>
<i>Unsealed Roads</i>	<i>10 to 100 years</i>
<i>Bridges – Concrete</i>	<i>80 to 100 years</i>
<i>Paving &amp; Footpaths, Kerb &amp; Gutter</i>	<i>50 to 100 years</i>
<i>Drains</i>	<i>80 to 100 years</i>
<i>Culverts</i>	<i>50 to 80 years</i>
<i>Flood Control Structures</i>	<i>80 to 100 years</i>
<i>Reticulation Pipes – PVC</i>	<i>70 to 80 years</i>
<i>Reticulation Pipes – other</i>	<i>25 to 75 years</i>
<i>Pumps &amp; Telemetry</i>	<i>15 to 25 years</i>

#### 6.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

## **Light Regional Council**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**

for the year ended 30 June 2008

#### **Note 1 - Significant Accounting Policies (cont)**

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

#### **6.7 Borrowing Costs**

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with the allowed alternative treatment in AASB 1023 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

## **7 Payables**

### **7.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

### **7.2 Payments Received in Advance & Deposits**

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

## **8 Borrowings**

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2008

#### Note 1 - Significant Accounting Policies (cont)

#### 9 Employee Benefits

##### 9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms

Weighted average discount rate	19.41% (2007: 16.43%)
Weighted average settlement period	6.31 years (2007: 6.16 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

##### 9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently.

##### Accumulation Fund Members

The accumulation fund receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings in accordance with Superannuation Guarantee Legislation (9% in 2007/08; 9% in 2006/07). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

##### Defined Benefit Members

Council makes employer contributions to the defined benefits categories of the Scheme at rates determined by the Scheme's Trustee. The rate is currently 6% (6% in 2006/2007) of superannuation salary. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Fund's Defined Benefit Plan is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

#### 10 Construction Contracts

## **Light Regional Council**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008**

#### **Note 1 - Significant Accounting Policies (cont)**

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2008

#### Note 1 - Significant Accounting Policies (cont)

##### 11 Joint Ventures and Associated Entities

Council is part of the Gawler River Floodplain Management Authority in association with various other Councils. The details of this association are outlined in Note 19.

##### 12 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

Council did not have any finance leases as at 30 June 2008.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

##### 13 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis

##### 14 Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

##### 15 New Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2008 reporting period.

- |             |   |
|-------------|---|
| ➤ AASB 8    | <i>Operating Segments</i>                   |
| ➤ AASB 101  | <i>Presentation of Financial Statements</i> |
| ➤ AASB 123  | <i>Borrowing Costs</i>                      |
| ➤ AASB 1004 | <i>Contributions</i>                        |
| ➤ AASB 1050 | <i>Administered Items</i>                   |
| ➤ AASB 1051 | <i>Land Under Roads</i>                     |
| ➤ AASB 1052 | <i>Disaggregated Disclosures</i>            |

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2008

#### Note 1 - Significant Accounting Policies (cont)

- AASB 2007-3 *Amendments to Australian Accounting Standards arising from AASB 8 [AASB 5, AASB 6, AASB 102, AASB 107, AASB 119, AASB 127, AASB 134, AASB 136, AASB 1023 & AASB 1038]*
- AASB 2007-6 *Amendments to Australian Accounting Standards arising from AASB 123 [AASB 1, AASB 101, AASB 107, AASB 111, AASB 116 & AASB 138 and Interpretations 1 & 12]*
- AASB 2007-8 *Amendments to Australian Accounting Standards [AASB 1, AASB 2, AASB 4, AASB 5, AASB 107 & AASB 128]*
- AASB 2007-9 *Amendments to Australian Accounting Standards arising from the Review of AASs 27, 29 and 31 [AASB 3, AASB 5, AASB 8, AASB 101, AASB 114, AASB 116, AASB 127 & AASB 137]*
- *Interpretation 4* Determination whether an Arrangement contains a Lease
- *Interpretation 13* Customer Loyalty Programmes
- *Interpretation 14* AASB 119 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction
- *Interpretation 129* Disclosure – Service Concession Arrangements
- *Interpretation 1038* Contributions by Owners Made to Wholly-Owned Public Sector Entities

*Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.*

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 2 - INCOME

	Notes	2008 \$	2007 \$
<b>RATES REVENUES</b>			
<u>General Rates</u>		<b>8,027,994</b>	7,616,564
Less: Mandatory rebates		<b>(168,138)</b>	-
Less: Discretionary rebates, remissions & write offs		<b>(176,861)</b>	-
		<u><b>7,682,995</b></u>	<u>7,616,564</u>
<u>Other Rates</u> (including service charges)			
Natural Resource Management levy		<b>216,970</b>	146,495
Waste collection		<b>710,169</b>	565,617
Community wastewater management systems		<b>781,154</b>	747,507
		<u><b>1,708,293</b></u>	<u>1,459,619</u>
<u>Other Charges</u>			
Penalties for late payment		<b>25,618</b>	43,844
Legal & other costs recovered		<b>50,062</b>	23,694
		<u><b>75,680</b></u>	<u>67,538</u>
		<u><b>9,466,968</b></u>	<u>9,143,721</u>
<b>STATUTORY CHARGES</b>			
Development Act fees		<b>249,475</b>	200,520
Road Rentals		<b>(327)</b>	6,085
Animal registration fees & fines		<b>71,241</b>	74,577
Septic Tank Inspections		<b>32,717</b>	36,339
Food Inspection		<b>2,500</b>	2,800
Rate Searches		<b>17,610</b>	18,180
Other fines, penalties & expiations		<b>2,540</b>	648
Sundry		<b>-</b>	276
		<u><b>375,756</b></u>	<u>339,423</u>
<b>USER CHARGES</b>			
Cemetery/crematoria fees		<b>16,467</b>	21,915
Commercial activity revenue - Tourist Park		<b>231,245</b>	188,846
Waste Management		<b>82,549</b>	61,987
Kennels		<b>3,618</b>	4,086
Hall & equipment hire		<b>891</b>	-
Sales - general		<b>2,947</b>	-
Sundry		<b>1,976</b>	2,472
		<u><b>339,693</b></u>	<u>279,306</u>
<b>INVESTMENT INCOME</b>			
Interest on investments			
Local Government Finance Authority		<b>1,154,177</b>	361,856
Banks & other		<b>22,019</b>	16,972
Loans to community groups		<b>5,236</b>	9,407
Investment property rental income		<b>28,275</b>	21,293
		<u><b>1,209,707</b></u>	<u>409,528</u>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### NOTE 2 - INCOME (continued)

	Notes	2008 \$	2007 \$
<b>REIMBURSEMENTS</b>			
- for roadworks		2,740,707	1,866
- for private works		46,443	11,339
- by joint undertakings		-	11,294
- other		<u>209,705</u>	<u>156,688</u>
		<b><u>2,996,855</u></b>	<b><u>181,187</u></b>
<b>OTHER INCOME</b>			
Insurance & other recoupments - infrastructure, property, plant & equipment		7,020	147,921
Workers Compensation Bonus		91,216	54,024
Leave Transferred		-	30,156
LGFA Bonus		26,774	22,993
Community Events		-	72,214
Rebates received		31,792	-
Sundry		<u>121,443</u>	<u>7,382</u>
		<b><u>278,245</u></b>	<b><u>334,690</u></b>
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>			
Amounts received specifically for new or upgraded assets		796,649	1,426,287
Other grants, subsidies and contributions		<u>810,164</u>	<u>1,076,373</u>
		<b><u>1,606,813</u></b>	<b><u>2,502,660</u></b>
<i>The functions to which these grants relate are shown in Note 12.</i>			
<b>Sources of grants</b>			
Commonwealth government		108,040	756,550
State government		1,178,664	1,575,197
Other		<u>320,109</u>	<u>170,913</u>
		<b><u>1,606,813</u></b>	<b><u>2,502,660</u></b>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### NOTE 2 - INCOME (continued)

	2008	2007
Notes	\$	\$
<b>Conditions over grants &amp; contributions</b>		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
<i>Unexpended at the close of the previous reporting period</i>	<b>1,320,613</b>	728,803
<i>Less: expended during the current period from revenues recognised in previous reporting periods</i>		
<i>Roads Infrastructure</i>	<b>(758,613)</b>	(402,690)
<i>Heritage &amp; Cultural Services</i>	<b>(10,500)</b>	-
<i>Subtotal</i>	<b>(769,113)</b>	(402,690)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
<i>Roads Infrastructure</i>	<b>349,536</b>	397,500
<i>Environment</i>	<b>15,018</b>	550,000
<i>Recreation</i>	<b>15,000</b>	-
<i>Business Undertakings</i>	<b>-</b>	35,000
<i>Heritage &amp; Cultural Services</i>	<b>37,983</b>	12,000
<i>Subtotal</i>	<b>417,537</b>	994,500
<i>Unexpended at the close of this reporting period and</i>	<b>969,037</b>	1,320,613
 <i>Net increase (decrease) in assets subject to conditions in the current reporting period</i>	 <b>(351,576)</b>	 591,810
 <b>PHYSICAL RESOURCES RECEIVED FREE OF CHARGE</b>		
Land & Improvements	<b>377,200</b>	-
CWMS	<b>-</b>	34,737
Roads, Bridges & Footpaths	<b>392,940</b>	69,000
Stormwater Drainage	<b>305,620</b>	336,958
<b>TOTAL PHYSICAL RESOURCES RECEIVED</b>	<b>1,075,760</b>	440,695

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 3 - EXPENSES

	Notes	2008 \$	2007 \$
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		2,915,955	2,436,980
Employee leave expense		553,705	466,818
Superannuation - defined contribution plan contributions	18	193,053	152,558
Superannuation - defined benefit plan contributions	18	105,321	87,069
Workers' Compensation Insurance		155,040	140,821
Other		171,497	120,715
Less: Capitalised and distributed costs		<u>(118,969)</u>	<u>(59,565)</u>
<b>Total Operating Employee Costs</b>		<b><u>3,975,602</u></b>	<b><u>3,345,396</u></b>
 <b>Total Number of Employees</b>		 <b>58.6</b>	 <b>56</b>
<i>(Full time equivalent at end of reporting period)</i>			
 <b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		8,060	6,910
- Other Services		-	-
- Other Auditors		-	-
Bad and Doubtful Debts		7,447	-
Elected members' expenses		174,677	128,047
Election expenses		-	27,304
Operating Lease Rentals - non-cancellable leases	17		
- minimum lease payments		53,981	10,384
Subtotal - Prescribed Expenses		<u>244,165</u>	<u>172,645</u>
 <u>Other Materials, Contracts &amp; Expenses</u>			
Contractors		1,836,683	2,406,537
Energy		159,444	162,635
Individually Significant Items		2,842,605	-
Maintenance		676,912	533,268
Legal Expenses		99,849	178,674
Levies paid to government - NRM levy		210,804	142,527
- Other Levies		70,336	42,221
Parts, accessories & consumables		510,087	548,207
Professional services		430,781	337,130
Sundry		524,730	581,718
Less: Capitalised and distributed costs		<u>(272,605)</u>	<u>(219,211)</u>
Subtotal - Other Materials, Contracts & Expenses		<u>7,089,626</u>	<u>4,713,706</u>
		<b><u>7,333,791</u></b>	<b><u>4,886,350</u></b>
 <b>INDIVIDUALLY SIGNIFICANT ITEMS</b>			
Kapunda/Marrabel Road - Auslink Project	2,314,963		
Gawler/Tarlee Road - Auslink Project	32,342	<u>2,842,605</u>	-
Undergrounding of power	233,113		
Roads Maintenance - Unformed Roads	262,187		

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

#### Note 3 - EXPENSES (cont)

	2008	2007
Notes	\$	\$
<b>FINANCE COSTS</b>		
Interest on overdraft and drawdown	12,782	21,502
Interest on Loans	589,609	551,091
Charges on Finance Borrowings	11,984	5,980
	<b>614,375</b>	<b>578,573</b>
 <b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>		
<b>Depreciation</b>		
Buildings & Other Structures	428,158	431,207
Infrastructure		
- Roads, bridges, footpaths	3,067,242	3,124,291
- CWMS	191,295	190,082
Plant & Equipment	209,503	296,288
Furniture & Fittings	95,404	95,233
	<b>3,991,602</b>	<b>4,137,101</b>
 <i>Investment Property expenses included above</i>		
<i>Property generating rental income</i>		
<i>Repairs, maintenance &amp; other operating expenses</i>	-	7,062
<i>Depreciation, Amortisation &amp; Impairment</i>	-	15,525
	<b>-</b>	<b>22,587</b>

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

#### Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	2008	2007
Notes	\$	\$
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	323,197	1,208,008
Less: Carrying amount of assets sold	<u>(382,766)</u>	<u>(315,829)</u>
<b>Gain (Loss) on disposal</b>	<b><u>(59,569)</u></b>	<b><u>892,179</u></b>
<i>Assets surplus to requirements</i>		
Proceeds from disposal	1,277,250	-
Less: Carrying amount of assets sold	<u>(1,719,617)</u>	<u>-</u>
<b>Gain (Loss) on disposal</b>	<b><u>(442,367)</u></b>	<b><u>-</u></b>
<b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>	<b><u>(501,936)</u></b>	<b><u>892,179</u></b>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 5 - CURRENT ASSETS

	Notes	2008	2007
<b>CASH &amp; EQUIVALENT ASSETS</b>		<b>\$</b>	<b>\$</b>
Cash on Hand and at Bank		641,532	595,718
Deposits at Call		<u>18,148,914</u>	<u>15,772,408</u>
		<b><u>18,790,446</u></b>	<b><u>16,368,128</u></b>
 <b>TRADE &amp; OTHER RECEIVABLES</b>			
Rates - General & Other		678,688	572,207
Accrued Revenues		329,989	103,302
Debtors - general		78,467	1,042,159
GST Recoupment		164,363	-
Prepayments		93,154	52,299
Loans to community organisations		<u>11,852</u>	<u>16,725</u>
Total		<b><u>1,356,513</u></b>	<b><u>1,786,692</u></b>
 Less: Allowance for Doubtful Debts		<u>136,872</u>	<u>136,872</u>
		<b><u>1,219,641</u></b>	<b><u>1,649,820</u></b>
 <b>INVENTORIES</b>			
Stores & Materials		14,273	26,323
Real Estate Developments		<u>41,620</u>	<u>41,620</u>
		<b><u>55,893</u></b>	<b><u>67,943</u></b>

*Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year.*

***Real Estate Developments***

*(Valued at the lower of cost and net realisable value)  
requirements*

		<u>41,620</u>	<u>41,620</u>
<b><i>Total Real Estate for Resale</i></b>		<b><u>41,620</u></b>	<b><u>41,620</u></b>
 <i>Other Properties - Book Value</i>		<u>41,620</u>	<u>41,620</u>
		<b><u>41,620</u></b>	<b><u>41,620</u></b>
 <b><i>Total Real Estate for Resale</i></b>		<b><u>41,620</u></b>	<b><u>41,620</u></b>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 6 - NON-CURRENT ASSETS

	Notes	2008 \$	2007 \$
<b>FINANCIAL ASSETS</b>			
<b>Receivables</b>			
Loans to community organisations		<u>124,687</u>	<u>131,204</u>
		<b>124,687</b>	<b>131,204</b>
Less: Allowance for Doubtful Debts		<u>-</u>	<u>-</u>
		<u>124,687</u>	<u>131,204</u>
<b>TOTAL FINANCIAL ASSETS</b>		<b><u>124,687</u></b>	<b><u>131,204</u></b>
 <b>EQUITY ACCOUNTED INVESTMENTS IN COUNCIL BUSINESSES</b>			
<i>Gawler River Floodplain Management Authority</i>	19	<u>1,508,874</u>	<u>911,459</u>
		<b><u>1,508,874</u></b>	<b><u>911,459</u></b>
 <b>OTHER NON-CURRENT ASSETS</b>			
Capital Works-in-Progress		<u>1,177,776</u>	<u>1,312,458</u> *
		<b><u>1,177,776</u></b>	<b><u>1,312,458</u></b>

\* Included in Infrastructure Assets in 2007 Financial Statements

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

	2007				2008			
	\$				\$			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
<b>Note 7 - INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>								
Land	12,725,891	-	-	12,725,891	12,012,286	377,200	-	12,389,486
Buildings & Other Structures	13,340,152	1,080,461	(415,553)	14,005,060	12,841,529	1,539,792	(831,162)	13,550,159
Infrastructure								
- Roads, bridges, footpaths	81,359,875	4,484,829	(35,298,415)	50,546,289	81,359,875	9,055,438	(38,365,656)	52,049,657
- CWMS	5,315,435	61,877	(190,082)	5,187,230	5,315,436	61,876	(381,377)	4,995,935
Plant and Equipment	1,307,090	1,072,689	(227,898)	2,151,881	1,282,090	1,517,916	(430,258)	2,369,748
Furniture & Fittings	473,437	53,941	(95,233)	432,145	473,437	105,618	(190,637)	388,418
<b>TOTAL PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>114,521,880</b>	<b>6,753,797</b>	<b>(36,227,181)</b>	<b>85,048,496</b>	<b>113,284,653</b>	<b>12,657,840</b>	<b>(40,199,090)</b>	<b>85,743,403</b>
<i>* 2007 Totals</i>	<b>114,384,627</b>	<b>2,392,087</b>	<b>(32,085,301)</b>	<b>84,691,413</b>	<b>114,521,880</b>	<b>6,753,797</b>	<b>(36,227,181)</b>	<b>85,048,496</b>
<i>This Note continues on the following pages.</i>								
<b>Note 7 - INVESTMENT PROPERTY</b>								
Land	189,365	-	-	189,365	-	-	-	-
Buildings & Other Structures	344,070	-	(13,496)	330,574	-	-	-	-
<b>TOTAL INVESTMENT PROPERTY</b>	<b>533,435</b>	<b>-</b>	<b>(13,496)</b>	<b>519,939</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2007 Totals</b>	<b>372,152</b>	<b>161,283</b>	<b>-</b>	<b>533,435</b>	<b>533,435</b>	<b>-</b>	<b>(13,496)</b>	<b>519,939</b>

*This Note continues on the following pages.*

*\* WIP was included in Infrastructure Assets in 2007 Financial Statements*

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

	2007	CARRYING AMOUNT MOVEMENTS DURING YEAR						2008	
	\$	\$						\$	
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Reclassification of Assets	Net Revaluation	CARRYING AMOUNT
	New/Upgrade	Renewals							
<b>Note 7 - INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>									
Land	12,725,891	-	377,200	(902,970)	-	-	189,365	-	12,389,486
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings & Other Structures	14,005,060	-	459,330	(816,647)	(428,158)	-	330,574	-	13,550,159
Infrastructure									
- Roads, bridges, footpaths	50,546,289	-	4,570,610	-	(3,067,242)	-	-	-	52,049,657
- CWMS	5,187,230	-	-	-	(191,295)	-	-	-	4,995,935
Plant and Equipment	2,151,881	-	810,136	(382,766)	(209,503)	-	-	-	2,369,748
Furniture & Fittings	432,145	-	51,677	-	(95,404)	-	-	-	388,418
Other assets	-	-	-	-	-	-	-	-	-
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>85,048,496</b>	<b>-</b>	<b>6,268,953</b>	<b>(2,102,383)</b>	<b>(3,991,602)</b>	<b>-</b>	<b>519,939</b>	<b>-</b>	<b>85,743,403</b>
<i>* 2007 Totals</i>	<b>84,691,413</b>		<b>4,327,605</b>	<b>(315,829)</b>	<b>(4,123,605)</b>		<b>(1,312,458)</b>	<b>1,781,370</b>	<b>85,048,496</b>
<i>This Note continues on the following pages.</i>									
<b>Note 7 - INVESTMENT PROPERTY</b>									
Land	189,365	-	-	-	-	-	(189,365)	-	-
Buildings and Other Structures	330,574	-	-	-	-	-	(330,574)	-	-
<b>TOTAL INVESTMENT PROPERTY</b>	<b>519,939</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(519,939)</b>	<b>-</b>	<b>-</b>
<b>2007 Totals</b>	<b>533,435</b>				<b>(13,496)</b>				<b>519,939</b>

*This Note continues on the following pages.*

*\* WIP was included in Infrastructure Assets in 2007 Financial Statements*

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 7 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

#### Valuation of Assets

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost for the purposes of AIFRS.

#### **Plant, Furniture & Equipment**

Pursuant to Council's election, these assets are recognised on the cost basis. They were valued by Maloney Field Services, Property Consultants and Valuers, Level 2, 125 Fullarton Road, Rose Park SA 5067, as at 30 June 2006. All acquisitions made after the respective dates of valuation are recorded at cost.

#### **Land & Land Improvements**

Pursuant to Council's election, freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis, originally deriving from a valuation at 30 June 2006 at current replacement cost. They were valued by Maloney Field Services, Property Consultants and Valuers, Level 2, 125 Fullarton Road, Rose Park SA 5067. Additions are recognised at cost.

Estimated future costs of reinstatement of land, capitalised in accordance with AASB 116.16(c), are reviewed annually (see Note 1) and depreciated over the estimated remaining life of the relevant asset.

#### **Buildings & Other Structures**

Pursuant to Council's election, buildings and other structures are recognised on the cost basis. They were valued by Maloney Field Services, Property Consultants and Valuers, Level 2, 125 Fullarton Road, Rose Park SA 5067, at written down current replacement cost during the reporting period ended 30 June 2006 and pursuant to Council's election are disclosed at deemed cost. All acquisitions made after the respective dates of valuation are recorded at cost.

#### **Infrastructure**

Transportation assets (with the exception of Roads) were valued by Maloney Field Services, Property Consultants and Valuers, Level 2, 125 Fullarton Road, Rose Park SA 5067, at written down current replacement cost during the reporting period ended 30 June 2006 and pursuant to Council's election are disclosed at deemed cost. All acquisitions made after the respective dates of valuation are recorded at cost.

Sealed Roads and Formed Roads were assessed by Council engineers and valued by Mr Trevor Mace (Certified Practising Engineer) from the office of Mace Engineering Services Pty Ltd dated 30 June 2005. Condition assessment of roads was supervised and approved by Mr Trevor Mace. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater drainage infrastructure including kerb and gutter was valued by Maloney Field Services, Property Consultants and Valuers, Level 2, 125 Fullarton Road, Rose Park SA 5067, at written down current replacement cost during the reporting period ended 30 June 2006 and pursuant to Council's election are disclosed at deemed cost. All acquisitions made after the respective dates of valuation are recorded at cost. Rural pipes and culverts were not revalued as part of Stormwater drainage infrastructure.

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 7 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Community wastewater management system infrastructure was valued by Maloney Field Services, Property Consultants and Valuers, Level 2, 125 Fullarton Road, Rose Park SA 5067, at written down current replacement cost during the reporting period ended 30 June 2006 and pursuant to Council's election are disclosed at deemed cost. All acquisitions made after the respective dates of valuation are recorded at cost. Major depreciation periods are:

Plant and Machinery	5 to 20 years
Furniture and Fittings	10 to 25 years
Office Equipment	5 to 10 years
Buildings and Structures	5 to 100 years
Sealed Roads – Surface	15 to 25 years
Sealed Roads – Structure	50 to 100 years
Unsealed Roads	10 to 100 years
Bridges – Concrete	80 to 100 years
Paving & Footpaths, Kerb & Gutter	50 to 100 years
Drains	80 to 100 years
Culverts	50 to 80 years
Flood Control Structures	80 to 100 years
Reticulation Pipes – PVC	70 to 80 years
Reticulation Pipes – other	25 to 75 years
Pumps & Telemetry	15 to 25 years

#### All other assets

Pursuant to Council's election, these assets are recognised on the cost basis.

### INVESTMENT PROPERTY

The basis of valuation of investment properties is fair value being the amounts for which the properties could be exchanged between willing but not anxious parties in an arms length transaction, based on current prices in an active market for similar parties in the same location and subject to similar leases. The 2006 valuation was made by Maloney Field Services, Property Consultants and Valuers, Level 2, 125 Fullarton Road, Rose Park SA 5067. Investment Properties were transferred to Infrastructure, Property, Plant & Equipment as at 30 June 2008, as they did not meet the definition and recognition criteria stipulated under AASB 140 Investment Properties.

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 8 - LIABILITIES

		2008		2007	
		\$		\$	
<b>TRADE &amp; OTHER PAYABLES</b>	Notes	Current	Non-current	Current	Non-current
Goods & Services		1,325,042	-	481,787	-
Payments received in advance		6,859,293	-	9,600,000	-
Accrued expenses - employee entitlements		641,846	-	460,445	-
Accrued expenses - other		245,000	-	207,297	-
Deposits, Retentions & Bonds		11,100	-	9,460	-
		<b>9,082,281</b>	-	<b>10,758,989</b>	-
<b>BORROWINGS</b>					
Loans		1,532,959	9,890,686	1,273,558	7,423,644
		<b>1,532,959</b>	<b>9,890,686</b>	<b>1,273,558</b>	<b>7,423,644</b>
<b>PROVISIONS</b>					
Employee entitlements (including oncosts)		199,649	160,037	139,336	188,718
		<b>199,649</b>	<b>160,037</b>	<b>139,336</b>	<b>188,718</b>

*All interest bearing liabilities are secured over the future general rates revenues of the Council.*

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 9 - RESERVES

<b>ASSET REVALUATION RESERVE</b>	1/07/2007	Net Increments (Decrements)	Transfers on Sale	30/06/2008
Notes	\$	\$	\$	\$
Land	12,154,789		(890,050)	11,264,739
Buildings & Other Structures Infrastructure	10,705,393		(19,482)	10,685,911
- Roads, bridges, footpaths	46,362,367		-	46,362,367
- CWMS	5,089,899		-	5,089,899
Plant & Equipment	420,702		(10,543)	410,159
<b>Total Infrastructure, Property, Plant &amp; Equipment</b>	<b>74,733,150</b>		<b>(920,075 )</b>	<b>73,813,075</b>
Available for Sale Investments				
<b>TOTAL</b>	<b>74,733,150</b>		<b>(920,075 )</b>	<b>73,813,075</b>
<b>2007 Totals</b>	<b>72,951,780</b>	<b>1,781,370</b>		<b>74,733,150</b>
<b>OTHER RESERVES</b>	1/07/2007	Transfers to Reserve	Transfers from Reserve	30/06/2008
Hewett Infrastructure	31,581	2,077		33,658
Office Equipment	59,642	1,875	(61,517)	-
Plant and Machinery Replacement	28,199	933	(29,132)	-
Quarry Rehabilitation	314,075	20,942	(7,160)	327,857
Maintenance of Infrastructure	1,485,691	1,442,178	(2,695,070)	232,799
Kapunda CWMS Infrastructure	762,670	228,043	-	990,713
Freeling CWMS Infrastructure	655,454	140,050	-	795,504
Greenock CWMS Infrastructure	383,590	72,800	-	456,390
Roseworthy CWMS Infrastructure	21,364	13,303	-	34,667
McKinlay Estate Footpaths	339,547	22,327	-	361,874
McKinlay Estate Infrastructure	2,152	142	-	2,294
McKinlay Ridge Footpaths	282,836	82,218	-	365,054
McKinlay Ridge Infrastructure	60,796	3,991	-	64,787
Hanson Park Footpaths	22,683	1,492	-	24,175
Bridges	16,820	1,103	-	17,923
Companion Animals	174	15	-	189
Gawler - Tarlee Road Capital Works	6,000,000	298,068	-	6,298,068
Kapunda - Marrabel Road Capital Works	3,000,000	144,560	(2,378,000)	766,560
Streetscaping - Hanson Street Freeling	605,000	481,002	(55,000)	1,031,002
Kingsford Industrial Estate	-	628,681	-	628,681
Grant Funding	-	1,241,084	-	1,241,084
Asset Rationalisation	-	1,159,880	-	1,159,880
<b>TOTAL OTHER RESERVES</b>	<b>14,072,274</b>	<b>5,986,764</b>	<b>(5,225,879)</b>	<b>14,833,159</b>
<b>2007 Totals</b>	<b>3,289,237</b>	<b>14,673,947</b>	<b>(3,890,910)</b>	<b>14,072,274</b>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 9 - RESERVES (cont)

#### **PURPOSES OF RESERVES**

##### **Asset Revaluation Reserve**

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets and available-for-sale financial assets.

##### **Other Reserves**

The Hewett Infrastructure reserve is used for maintenance, capital upgrade and replacement of infrastructure in the Hewett area.

The Office Equipment reserve is used for replacement of Light Regional Council's office equipment.

The Plant and Machinery Replacement reserve is used for replacement of Light Regional Council's plant and machinery.

The Quarry Rehabilitation reserve is used for the expenditure involved in rehabilitating quarries used by Light Regional Council.

The Maintenance of Infrastructure reserve is used for maintenance, capital upgrade and replacement works on roads, traffic control and stormwater in the Light Regional Council area.

The Kapunda CWMS Infrastructure reserve is used for maintenance, capital upgrade and replacement of Kapunda CWMS infrastructure.

The Freeling CWMS Infrastructure reserve is used for maintenance, capital upgrade and replacement of Freeling CWMS infrastructure.

The Greenock CWMS Infrastructure reserve is used for maintenance, capital upgrade and replacement of Greenock CWMS infrastructure.

The Roseworthy CWMS Infrastructure reserve is used for maintenance, capital upgrade and replacement of Roseworthy CWMS infrastructure.

The McKinlay Estate Footpaths reserve is used for maintenance, capital upgrade and replacement of footpaths at McKinlay Estate.

The McKinlay Estate Infrastructure reserve is used for maintenance, capital upgrade and replacement of infrastructure at McKinlay Estate.

The McKinlay Ridge Footpaths reserve is used for maintenance, capital upgrade and replacement of footpaths at McKinlay Ridge.

The McKinlay Ridge Infrastructure reserve is used for maintenance, capital upgrade and replacement of infrastructure at McKinlay Ridge.

The Hanson Park Footpaths reserve is used for maintenance, capital upgrade and replacement of footpaths in Hanson Street.

The Bridges reserve is used for maintenance, capital upgrade and replacement of bridges in the Light Regional Council area.

The Companion Animals reserve is used for expenditure in relation to dog control and management.

The Gawler - Tarlee Road Capital Works reserve is used to hold funds received from the Federal Government to undertake works on the Kapunda - Tarlee Road, which is a state owned asset.

The Kapunda - Marrabel Road Capital Works reserve is used to hold funds received from the Federal Government to undertake works on the Kapunda - Marrabel Road, which is a state owned asset.

The Streetscaping - Hanson Street Freeling reserve is used to hold grant funds received from the State Government to undertake streetscaping works on Hanson Street in Freeling.

The Kingsford Industrial Estate reserve is used to hold funds received for the upgrade of roadworks in the Kingsford Industrial Estate

The Grant Funding reserve is used to hold Grant funds received but not spent.

The Asset Rationalisation reserve is used to collect proceeds of sale of assets no longer required by Council, for the purpose of funding future community projects.

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 10 - ASSETS SUBJECT TO RESTRICTIONS

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

	Notes	2008 \$	2007 \$
<b>CASH &amp; FINANCIAL ASSETS</b>			
Unexpended amounts received from Federal Government		6,859,293	9,000,000
Developer Contributions		851,841	739,594
CWMS Schemes		<u>2,277,274</u>	<u>1,823,078</u>
		<u><b>9,988,408</b></u>	<u><b>11,562,672</b></u>
<b>RECEIVABLES</b>			
Kingsford Regional Industrial Estate Infrastructure Works		-	600,000
		<u>-</u>	<u>600,000</u>
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>			
Museum Storage Sheds		115,867	118,421
Soldiers Memorial Hall - Kapunda		852,866	863,828
Historical Museum - Kapunda		1,224,575	1,184,703
Mine Chimney Site - Kapunda		29,940	30,722
Cemetery Reserve - Kapunda		64,864	68,519
Dutton Park - Kapunda		3,651,799	3,683,388
Swimming Centre - Kapunda		368,532	383,617
Herald Building - Kapunda		825,913	840,938
Senior Citizens Clubrooms - Kapunda		182,455	242,743
RSL Clubrooms - Freeling		76,431	77,756
Institute - Freeling		479,670	486,022
Recreation - Parklands - Freeling		907,285	939,166
Cemetery Reserve - Freeling		37,837	38,263
Cemetery Reserve - Greenock		55,104	55,423
Institute - Greenock		276,248	279,449
Recreation Parklands - Greenock		610,693	627,774
Adelaide Soaring Club - Buchfelde		1,362,306	1,391,139
Recreation Parklands - Roseworthy		618,711	618,711
Institute - Wasleys		481,635	488,898
Recreation Parklands - Wasleys		233,963	242,994
		<u><b>12,456,694</b></u>	<u><b>12,662,474</b></u>
<b>TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS</b>		<u><b>22,445,102</b></u>	<u><b>24,825,146</b></u>

*The following liabilities, included in Note 8, may be discharged from restricted assets in the first instance.*

Payables	8	<u>6,859,293</u>	<u>9,600,000</u>
		<u><b>6,859,293</b></u>	<u><b>9,600,000</b></u>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

**(a) Reconciliation of Cash**

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Statement of Financial Position as follows:

	Notes	2008 \$	2007 \$
Total cash & equivalent assets	5	<b>18,790,446</b>	16,368,128
Balances per Cash Flow Statement		<u><b>18,790,446</b></u>	<u>16,368,128</u>

**(b) Reconciliation of Change in Net Assets to Cash  
from Operating Activities**

Net Surplus (Deficit)	<b>1,529,906</b>	2,037,007
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	<b>3,991,602</b>	4,137,101
Fair value adjustments	-	-
Equity movements in equity accounted investments (increase) decrease	<b>(597,415)</b>	(461,038)
Net increase (decrease) in unpaid employee benefits	<b>213,033</b>	(51,688)
Non-cash asset acquisitions	<b>(1,075,760)</b>	(440,695)
Grants for capital acquisitions treated as Investing Activity	<b>(796,649)</b>	(1,426,287)
Net (Gain) Loss on Disposals	<b>501,936</b>	(892,179)
	<u><b>3,766,653</b></u>	<u>2,902,221</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	<b>425,306</b>	(898,371)
Net (increase) decrease in inventories	<b>12,050</b>	49,297
Net (increase) decrease in other current assets	-	-
Net increase (decrease) in trade & other payables	<b>(1,858,109)</b>	9,976,837
Net increase (decrease) in other provisions	-	-
Net increase (decrease) in other liabilities	-	-
<b>Net Cash provided by (or used in) operations</b>	<u><b>2,345,900</b></u>	<u>12,029,984</u>

**(c) Non-Cash Financing and Investing Activities**

Acquisition of assets by means of:

- Physical resources received free of charge	2	<b>1,075,760</b>	440,695
Amounts recognised in Income Statement		<u><b>1,075,760</b></u>	<u>440,695</u>

**(d) Financing Arrangements**

Unrestricted access was available at balance date to the following lines of credit:

Bank Overdrafts	<b>20,000</b>	20,000
Cash Advance Debenture Facility	<b>500,000</b>	500,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. It is held with Bank SA and interest rates are variable and subject to adjustment.

The cash advance debenture facility is with LGFA and is known as a floating temporary loan facility.

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

#### Note 12 - FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES										
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT) BEFORE CAPITAL		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	2008	2007	2008	2007
	2008	2007	2008	2007	2008	2007	2008	2007	2008	2007
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Business Undertakings	3,191,018	522,191	3,243,729	613,966	(52,711)	(91,775)	5,000	35,000	18,193,772	9,625,540
Community Services	120,149	87,483	501,855	481,326	(381,706)	(393,843)	36,433	14,179	1,891,236	2,010,781
Culture	118,787	917,552	936,409	1,197,963	(817,622)	(280,411)	98,990	104,459	4,769,639	5,924,493
Environment	208,699	1,618,539	1,610,430	1,207,598	(1,401,731)	410,941	15,018	590,036	11,483,013	12,880,141
Recreation	28,790	58,734	451,161	673,182	(422,371)	(614,448)	16,500	18,000	13,206,370	13,903,690
Regulatory Services	350,148	367,815	962,634	846,820	(612,486)	(479,005)	-	30,000	189	3,926
Transport & Communication	433,541	1,421,510	4,067,507	4,043,011	(3,633,966)	(2,621,501)	894,307	1,333,360	48,095,294	56,595,219
Unclassified Activities	77,851	178,425	1,375,273	1,104,332	(1,297,422)	(925,907)	-	-	-	-
Council Administration	10,948,405	6,591,981	2,766,372	2,779,223	8,182,033	3,812,758	220,456	206,713	10,981,207	5,065,657
<b>TOTALS</b>	<b>15,477,388</b>	11,764,228	<b>15,915,370</b>	12,947,420	<b>(437,982)</b>	(1,183,192)	<b>1,286,704</b>	2,331,747	<b>108,620,720</b>	106,009,447

Excludes net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

# LIGHT REGIONAL COUNCIL

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 12 (cont) - COMPONENTS OF FUNCTIONS

The activities relating to Council functions are as follows:

#### **Business Undertakings**

Caravan Parks, Gravel Pits/Quarries, Development of Land for Resale, Private Works, Property Portfolio and CWMS.

#### **Community Services**

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Home Assistance Scheme, Other Services for the Aged and Disabled, Children and Youth Services, Community Assistance, Community Transport, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Cemeteries/Crematoria, Public Conveniences, Car Parking – non-fee-paying and Other Community Amenities.

#### **Culture**

Library Services, Static Libraries, Other Library Services, Cultural Services, Cultural Venues, Heritage, Museums and Art Galleries, Regional Development, Support to Local Businesses, Tourism and Other Cultural Services.

#### **Environment**

Animal/Plant Boards, Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Waste Disposal Facility, Other Waste Management, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy and Other Environment.

#### **Recreation**

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, Swimming Centres – Outdoor and Other Recreation.

#### **Regulatory Services**

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control and Other Regulatory Services.

#### **Transport**

Aerodrome, Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded) and Other Transport.

#### **Council Administration**

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose and Separate and Special Rates.

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

#### Note 13 - FINANCIAL INSTRUMENTS

##### Recognised Financial Instruments

<b>Bank, Deposits at Call, Short Term Deposits</b>	<p><b>Accounting Policy:</b> Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p><b>Terms &amp; conditions:</b> Deposits are returning fixed interest rates between 6.00% and 7.00% (2007: 5.50% and 6.00%). Short term deposits were at call and an average interest rates of 6.50% (2007: at call, 5.75%).</p> <p><b>Carrying amount:</b> approximates fair value due to the short term to maturity.</p>
<b>Receivables - Rates &amp; Associated Charges (including legals &amp; penalties for late payment)</b>	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Secured over the subject land, arrears attract interest of 0.85% per month (2007: 0.81% per month). Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables - Fees &amp; other charges</b>	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables - other levels of government</b>	<p><b>Accounting Policy:</b> Carried at nominal value.</p> <p><b>Terms &amp; conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of the Governments of the Commonwealth &amp; State.</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Receivables - Retirement Home Contributions</b>	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Liabilities - Creditors and Accruals</b>	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Liabilities - Retirement Home Contributions</b>	<p><b>Accounting Policy:</b> To avoid inconvenience when complying with the separate audit requirements imposed by the relevant legislation, amounts are carried at nominal values.</p> <p><b>Terms &amp; conditions:</b> Pursuant to Commonwealth legislation certain intending residents are required to contribute amounts on an interest free basis. The amounts are subject to certain deductions as prescribed by the legislation, the balance being repaid on termination of tenancy.</p> <p><b>Carrying amount:</b> approximates fair value for short tenancies; may be non-materially over-stated for longer tenancies.</p>
<b>Liabilities - Interest Bearing Loans</b>	<p><b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p><b>Terms &amp; conditions:</b> secured over future revenues, loans are repayable by equal 6 monthly instalments of principal and interest; interest is charged at fixed rates between 5.67% and 8.25% (2007: 6.99%).</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Liabilities - Finance Leases</b>	<p><b>Accounting Policy:</b> accounted for in accordance with AASB 117.</p>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 13 (cont) - FINANCIAL INSTRUMENTS

#### Liquidity Analysis

2008	Floating	Fixed interest maturing in			Non-interest bearing	Total
	Interest Rate	≤ 1 year	> 1 year ≤ 5 years	> 5 years		
	\$	\$	\$	\$	\$	\$
<b>Financial Assets</b>						
<b>Fair Value through P&amp;L</b>						
Cash Assets	18,790,446	-	-	-	-	18,790,446
<b>Loans &amp; Receivables</b>						
Receivables	932,574	-	-	-	(11,389)	921,185
<b>Total</b>	<b>19,723,020</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(11,389)</b>	<b>19,711,631</b>
<i>Weighted Average Interest Rate</i>						
	7.00%					
<b>Financial Liabilities</b>						
Payables	1,336,142	-	-	-	6,859,293	8,195,435
Non-Current Borrowings	-	1,532,959	5,639,819	4,250,867	-	11,423,645
<b>Total</b>	<b>1,336,142</b>	<b>1,532,959</b>	<b>5,639,819</b>	<b>4,250,867</b>	<b>6,859,293</b>	<b>19,619,080</b>
<i>Weighted Average Interest Rate</i>						
		6.89%	6.83%	7.23%		
<b>EXCESS OF FINANCIAL ASSETS OVER LIABILITIES</b>						
	18,386,878	(1,532,959)	(5,639,819)	(4,250,867)	(6,870,682)	92,551

2007	Floating	Fixed interest maturing in			Non-interest bearing	Total
	Interest Rate	≤ 1 year	> 1 year ≤ 5 years	> 5 years		
	\$	\$	\$	\$	\$	\$
<b>Financial Assets</b>						
<b>Fair Value through P&amp;L</b>						
Cash Assets	16,368,126	-	-	-	2	16,368,128
<b>Loans &amp; Receivables</b>						
Receivables	1,625,423	-	-	-	-	1,625,423
<b>Total</b>	<b>17,993,549</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2</b>	<b>17,993,551</b>
<i>Weighted Average Interest Rate</i>						
	5.75%					
<b>Financial Liabilities</b>						
Payables	10,091,247	-	-	-	-	10,091,247
Non-Current Borrowings	-	1,273,558	5,548,444	1,875,200	-	8,697,202
<b>Total</b>	<b>10,091,247</b>	<b>1,273,558</b>	<b>5,548,444</b>	<b>1,875,200</b>	<b>-</b>	<b>18,788,449</b>
<i>Weighted Average Interest Rate</i>						
	6.99%	6.99%	6.99%	6.99%		
<b>EXCESS OF FINANCIAL ASSETS OVER LIABILITIES</b>						
	7,902,302	(1,273,558)	(5,548,444)	(1,875,200)	2	(794,898)

#### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

#### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any provision for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows. Council also has available a range of bank overdraft and short-term draw down facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Most of Council's financial instruments - both assets and liabilities - are at fixed rates. Any such variations in future cash flows will not be material in effect on either Council incomes or expenditures.

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 14 - COMMITMENTS FOR EXPENDITURE

	<u>Notes</u>	2008 \$	2007 \$
<b>Capital Commitments</b>			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Buildings		285,540	171,840
Infrastructure		4,492,160	1,697,970
Plant & Equipment		11,280	38,920
		<u>4,788,980</u>	<u>1,908,730</u>
These expenditures are payable:			
Not later than one year		<u>4,788,980</u>	<u>1,908,730</u>
		<u>4,788,980</u>	<u>1,908,730</u>
<b>Other Expenditure Commitments</b>			
Other expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Waste Management Services		42,930	-
Information Technology		50,480	39,096
Infrastructure		677,380	99,711
Planning and Development		59,110	72,700
Private Works (Auslink projects)		6,259,290	-
Transfer to Reserves (Appropriations)		-	1,180,920
Transfer from Reserves (Recoupments)		-	(1,002,830)
Other		53,230	15,373
		<u>7,142,420</u>	<u>404,970</u>
These expenditures are payable:			
Not later than one year		<u>7,142,420</u>	<u>404,970</u>
		<u>7,142,420</u>	<u>404,970</u>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 15 - FINANCIAL INDICATORS

	2008	2007	2006
<p>These Financial Indicators have been calculated in accordance with <i>Information Paper 9 - Local Government Financial Indicators</i> prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.</p>			
<b>Operating Surplus</b>	(437,982)	(1,183,192)	(1,214,883)
<i>Being the operating surplus (deficit) before capital amounts .</i>			
<b>Operating Surplus Ratio</b>			
<u>Operating Surplus</u>	(5%)	(13%)	(14%)
Rates - general & other less NRM levy			
<i>This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.</i>			
<b>Net Financial Liabilities</b>	730,838	1,635,093	3,256,493
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses).</i>			
<b>Net Financial Liabilities Ratio</b>			
<u>Net Financial Liabilities</u>	5%	14%	29%
Total Operating Revenue less NRM levy			
<b>Interest Cover Ratio</b>			
<u>Net Interest Expense</u>	(4.0%)	1.5%	2.6%
Total Operating Revenue less NRM levy less Investment Income			
<b>Asset Sustainability Ratio</b>			
<u>Net Asset Renewals</u>	119%	65%	70%
Depreciation Expense			
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>			
<b>Asset Consumption Ratio</b>			
<u>Carrying value of depreciable assets</u>	65%	67%	69%
Gross value of depreciable assets			
<i>Total carrying value of depreciable assets divided by total reported value of depreciable assets before accumulated depreciation.</i>			

## Light Regional Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

#### Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a uniform and consistent basis. The uniform presentation represents a simplified version of reporting under the Government Finance Statistics (GFS) framework of the Australian Bureau of Statistics.

All Councils in South Australia voluntarily have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2008 \$	2007 \$
Operating Revenues	15,477,388	11,764,228
less Operating Expenses	<u>(15,915,370)</u>	<u>(12,947,420)</u>
Operating Surplus / (Deficit)	(437,982)	(1,183,192)
<b>less Net Outlays on Existing Assets</b>		
Capital Expenditure on renewal and replacement of Existing Assets	5,058,511	3,886,910
less Depreciation, Amortisation and Impairment	(3,991,602)	(4,137,101)
less Proceeds from Sale of Replaced Assets	<u>(323,197)</u>	<u>(1,208,008)</u>
	743,712	(1,458,199)
<b>less Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets <i>(including investment property &amp; real estate developments)</i>	-	-
less Amounts received specifically for New and Upgraded Assets	(796,649)	(1,426,287)
less Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<u>(1,277,250)</u>	-
	<u>(2,073,899)</u>	<u>(1,426,287)</u>
<b>Net Lending / (Borrowing) for Financial Year</b>	<u>892,205</u>	<u>1,701,294</u>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 17 - OPERATING LEASES

#### *Lease payment commitments of Council*

Council has entered into non-cancellable operating leases for various items of computer, motor vehicles and other plant and equipment.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to motor vehicles, computer and office equipment permit Council, at expiry of the lease, to elect to re-lease, return or acquire the equipment leased.

No lease contains any escalation clause.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

	<b>2008</b>	2007
	<b>\$</b>	<b>\$</b>
Not later than one year	<b>97,035</b>	40,579
Later than one year and not later than 5 years	<b>150,577</b>	84,393
	<b><u>247,612</u></b>	<b><u>124,972</u></b>

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2008

### Note 18 – SUPERANNUATION

Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme (the Scheme). The Scheme has two categories of membership, each of which is funded differently.

The Scheme's accumulation category, Local Super, receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings (9% required under Superannuation Guarantee Legislation). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Scheme.

The Scheme's Defined Benefit Plan is a multi-employer sponsored plan. As the Scheme's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

Council makes employer contributions to the defined benefit category of the Scheme at rates determined by the Trustee on the advice of the Scheme's Actuary. On the basis of the results of the most recent full actuarial investigation conducted by the Scheme's actuary, L C Brett, BSc., FIA, FIAA, of Brett and Watson Pty Ltd as at 30 June 2005, the Trustee has determined that the current funding arrangements are adequate for the expected Defined Benefit Plan liabilities.

The amount of superannuation contributions paid by Light Regional Council during the reporting period was \$300,844.

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 19 - JOINT VENTURES & ASSOCIATED ENTITIES

#### Gawler River Floodplain Management Authority (GRFMA)

The GRFMA was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999, by a Charter published in the South Australian Government Gazette on 22 August 2002. The Constituent Councils are: The Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, District Council of Mallala and The City of Playford.

The GRFMA has been established for the following purposes:

1. To coordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing, operating and maintaining flood mitigation works with the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;

	2008	2007
	\$	\$
<b>Gawler River Floodplain Management Authority</b>		
Council's respective interests are:		
- interest in outputs of the joint operation		
- ownership interest in the joint operation	8.91%	8.67%
- the proportion of voting power in the joint operation		
<u>Movements in Investment in Joint Operation</u>	\$	\$
Opening Balance	911,459	321,230
New Capital Contributions	-	129,191
Share in Operating Result	597,415	461,038
<b>Share in Equity of Joint Operation</b>	<u>1,508,874</u>	<u>911,459</u>

#### Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

<u>Operating Expenditures</u> payable		
Not later than one year	4,000	4,000
	<u>4,000</u>	<u>4,000</u>

# GRFMA

## Gawler River Floodplain Management Authority

Constituent Councils:

Adelaide Hills Council  
The Barossa Council  
Town of Gawler  
Light Regional Council  
District Council of Mallala  
City of Playford

# ANNUAL REPORT

## 2007 - 2008

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## Chairman's Forward

After involvement in discussions relative to flooding in the Gawler River since the 1992 flood and the State Government Review in 1993 it is pleasing to be able to report that the effective completion of one element of the three-part remedy has been achieved.

Progress it seems takes forever, but with “number one down and two to go” the persistence of those seeking some resolution to the communities flooding fears is welcome.

Forward planning for the “two” and “three” is well in hand albeit that neither have been physically started. New technology and knowledge have been injected into the plans being formulated for the additional works and I look forward in twelve months time to being able to report both on the way to a conclusion.

I appreciate the constructive input made by Members of the Board, Members of the Technical Assessment Panel and in particular our Executive Officer, Fred Pedler's dedication to detail.

**Dr Bruce Eastick AM**  
**Chairman**

## GRFMA

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999, by a Charter published in The South Australian Government Gazette on 22<sup>nd</sup> August 2002. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, District Council of Mallala and the City of Playford.

The Charter provides that a representative of the Adelaide Mount Lofty Ranges natural Resources Management Board is the Chairperson of the Board of Management of the GRFMA. The Charter sets down the powers, functions, safeguards, accountabilities and an operational framework and the Business Plan sets down the operational plan and financial plan to achieve agreed objectives.

The GRFMA has been established for the following purposes:

1. To co-ordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River area (the Floodplain);
2. To raise finance for the purpose of developing, managing and operating and maintaining flood mitigation works within the Floodplain;
3. To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation within the Floodplain;
4. To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain.

## The Board

The Members of the Board for the year were:

<b>Authority</b>	<b>Board Members</b>	<b>Deputy Board Members</b>
<b>AMLNRMB</b>	Dr Bruce Eastick AM, Chair	
<b>Adelaide Hills Council</b>	Cr Geoff Purdie Mr Peter Peppin, CEO	Mr Howard Lacy
<b>The Barossa Council</b>	Mayor Brian Hurn OAM Mr David Morcom, CEO <sup>1</sup>	Cr Barrie Stewart

<b>Authority</b>	<b>Board Members</b>	<b>Deputy Board Members</b>
	Mr Ian Baldwin <sup>2</sup>	
<b>Town of Gawler</b>	Cr Brian Thom Mr Neill Jacobs, CEO <sup>1</sup> Mr Terry Spurling, A/CEO <sup>2&amp;3</sup> Mr Stephen Kerrigan, CEO <sup>4</sup>	Cr Penny Johnston
<b>Light Regional Council</b>	Cr William Close Mr Richard Michael <sup>1</sup> Mr Brian Carr, CEO <sup>2</sup>	Cr Peter Graham
<b>District Council of Mallala</b>	Cr Joe Daniele Mr Damien Maloney, CEO	Cr Ann Picard
<b>City of Playford</b>	Cr Max O'Rielly Mr Tim Jackson, CEO	Cr Don Levitt

<sup>1</sup> to August 2007

<sup>2</sup> from October 2007

<sup>3</sup> to December 2007

<sup>4</sup> from January 2008

Ordinary meetings of the Board are held bi-monthly on the third Thursday of the even months commencing at 9.00 AM. Meetings are hosted by the Constituent Councils on a rotational roster. Seven Board meetings, including one Special Meeting, were held during the year as follows:

Thursday	23 <sup>rd</sup> August 2007	Gawler
Thursday	25 <sup>th</sup> October 2007	Mallala
Thursday	13 <sup>th</sup> December 2007	Elizabeth
Thursday	14 <sup>th</sup> February 2008	Kapunda
Friday	29 <sup>th</sup> February 2008	Kapunda (Special Meeting)
Thursday	17 <sup>th</sup> April 2008	Gumeracha
Thursday	19 <sup>th</sup> June 2008	Gawler

A Key Outcomes Summary is prepared following each Board Meeting that highlights the key issues and achievements and is distributed to Stakeholders electronically.

Mr Fred Pedler, Principal of Fred Pedler & Associates, has been engaged to provide Executive Officer services under a services agreement until 31<sup>st</sup> December 2009. Mr Pedler has experience in the administration of Councils and regional subsidiaries under the Local Government Act.

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Policy A1 - Access to Meetings and Documents
- Policy C1 - Consultation
- Policy I1 - Internal Review of Decisions
- Policy O1 – Operations Manual

### **Technical Assessment Panel**

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme:

The Members of the panel are:

Dr Bruce Eastick, Chair

Fred Pedler, Executive Officer, GRFMA  
 Keith Downard, Technical Manager, AMLRNRMB  
 Chris Williams, Civil Project Officer, City of Playford (to February 2008)  
 Mark Temme, Group Manager, City of Playford (from February 2008)  
 Mr Andy Slager, Civil Engineer, City of Playford (from February 2008)  
 Bill Lipp, Principal Stormwater Engineer, Department for Transport, Energy and Infrastructure  
 Andy Parsons, Principal Engineer Dams & Civil, SA Water Corporation

The Panel meets as the agenda requires and held seven meetings during the year as follows:

Thursday	19 <sup>th</sup> July 2007	Walkerville
Wednesday	14 <sup>th</sup> November 2007	Walkerville
Tuesday	11 <sup>th</sup> December 2007	Walkerville
Tuesday	29 <sup>th</sup> January 2008	Walkerville
Tuesday	12 <sup>th</sup> February 2008	Walkerville
Tuesday	26 <sup>th</sup> February 2008	Walkerville
Thursday	15 <sup>th</sup> May 2008	Walkerville

### **Gawler River Flood Mitigation Scheme**

The first Business Plan of the GRFMA identified the Scheme as having three parts as follows:

- The construction of a flood mitigation dam on the North Para River near Gawler
- Modifications to the dam wall and spillway of the South Para Reservoir to provide flood mitigation.
- Construction of levees including the formalization of a controlled parallel flow path together with sensitive vegetation and channel maintenance along the lower reaches of the Gawler River - to be later described as Strategy 6d.

The Australian Government, South Australian Government, the six Constituent Councils and the Northern Adelaide Barossa Catchment Water Management Board have committed a funding package totalling \$20 million to implement the Scheme.

As the funds to implement the Scheme are limited, and following the assessment of the Stage 1 mapping data (see below) the Business Plan 2008 – 2012 was amended to give priority to mitigating peak flows as follows:

- |                    |  |
|--------------------|--|
| Priority One Works | <ul style="list-style-type: none"> <li>○ Construction of the North Para River Flood Control Dam and associated replacement of the Turrefield Flow gauge Weir and Tipping Bucket rain gauge</li> <li>○ Modifications to the South Para Reservoir spillway and dam wall</li> <li>○ Completion of the Mapping Project to identify the impact of the March 2007 estimates and to identify strategies to mitigate the impact of flooding</li> </ul> |
| Priority Two Works | <ul style="list-style-type: none"> <li>○ To undertake works identified on a cost benefit basis that will mitigate the impact of flooding identified by the Mapping Project</li> </ul>  |

### ***North Para Flood Control Dam***

The dam was constructed under two contracts, Earthworks and Roller Compacted Concrete (RCC) construction, that were both won by the South Australian construction company, Bardavcol Pty Ltd. Site works commenced in early October 2006 with construction being completed in December 2007.

### ***Gawler River Mapping Project***

In March 2007, new hydrology data estimated that the 1 in 100 year flood event peak flow at Gawler Junction of 642 cubic metres per second was significantly greater than the previous hydrology data estimate of 450 cubic metres per second. This new hydrology data means that although the dam is the largest that can be constructed on the site, it would be 'drowned out' when flood events exceed about a 1 in 40 year event in which case it will have no mitigation effect.

With financial assistance from the Councils of Gawler, Light Regional, Mallala and Playford and the developers of the proposed township of Buckland Park The GRFMA commenced a mapping project to identify those areas still at risk in a 1 in 100 year flood event. Stage 1, completed in February 2008, identified that approximately 3,850 properties remain at risk of flooding. This information has been presented to the Councils to assist in the planning approval process and to limit development in areas at most risk.

Stage 2 of that study will identify strategies that can be cost effectively implemented to limit the extent of the remaining flooding of the floodplain.

### ***Lower Gawler River Works***

Strategy 6d has been abandoned as an assessment of the Stage 1 mapping data shows that the Gawler River downstream from Bakers Road will suffer a number of breakouts and that the proposed strategy would be drowned out and have no effect in a 1 in 100 year event.

### ***South Para Reservoir Modifications***

The GRFMA has advised SA Water of its willingness to proceed with the modifications to the South Para Reservoir dam wall and spillway in a managed process. Work is planned to be carried out in 2009.

### ***Gawler River Open Space Strategy***

The GRFMA received a grant of \$200,000 from the Adelaide Mount Lofty Ranges Natural Resources Management Board (AMLRNRMB) to prepare an Open Space Strategy from the Gawler Junction to the marine outfall of the Gawler River. The Northern Group of the AMLRNRM region has supported the development of this strategy.

A Lower Gawler River Open Space Strategy Reference Group was formed to advise on the development of the strategy with membership drawn from the AMLRNRM, Mallala, Playford, Gawler and Light Regional Councils, Urban Forest Biodiversity Program and Mr George Girgolas, the landowner most affected by the proposed Lower Gawler river parallel flow path.

The Strategy will develop options for linear parklands and opportunities for public access including trails where these are appropriate and prepare a landscape plan for a possible ephemeral wetland with aquifer storage and recovery.

The Strategy is expected to be completed in the 2008 spring.

### ***General***

Information about the GRFMA, the Scheme and a number of documents are available on the website [www.fredpedler.com](http://www.fredpedler.com) and go to the grfma pages.

The GRFMA has no employees and all services are engaged on a contract basis

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY**

**FINANCIAL STATEMENTS**

**Income Statement for the Year Ending 30<sup>th</sup> June 2008**

	Notes	2008 \$	2007 \$
<b>Income</b>			
Subscriptions	3	24,000	24,000
Investment Income	1 (d)	101,309	121,050
State Government Grants		5,000	200,000
Other		1,805	1,850
		<hr/>	<hr/>
Total Income		132,114	346,900
<b>Expenditure</b>			
Contractual Services	5	92,287	56,114
Finance Charges		2,120	1,396
Other		12,524	9,902
		<hr/>	<hr/>
Total Expenditure		106,931	67,412
		<hr/>	<hr/>
<b>Surplus from Operations</b>		<b>25,183</b>	<b>279,488</b>
		<hr/>	<hr/>
<b>Capital Revenues</b>			
Subscriptions	3	0	1,490,001
Mapping Project Contribution		100,000	0
State Government Grants		3,765,426	2,502,039
Commonwealth Government Grants		3,765,426	2,528,867
		<hr/>	<hr/>
<b>Total Capital Revenues</b>		<b>7,630,852</b>	<b>6,520,907</b>
		<hr/>	<hr/>
<b>Surplus</b>		<b>7,656,035</b>	<b>6,800,395</b>
		<hr/>	<hr/>

The above Income Statement should be read in conjunction with the accompanying notes

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY**

**Balance Sheet as at 30<sup>th</sup> June 2008**

	Notes	2008 \$	2007 \$
<b>Current Assets</b>			
Cash	1 (e)	0	0
Investments	1 (d)	1,085,755	3,320,462
Debtors - GST		2,140	0
		<hr/>	<hr/>
Total Current Assets		1,087,895	3,320,462
		<hr/>	<hr/>
<b>Current Liabilities</b>			
Bank Overdraft		16,321	51,484
Creditors - GST		0	32,495
		<hr/>	<hr/>
Total Current Liabilities		16,321	83,979
		<hr/>	<hr/>
<b>Net Current Assets</b>		1,071,574	3,236,483
		<hr/>	<hr/>
<b>Non Current Assets</b>			
Designs Infrastructure	4	1,364,467	1,116,260
Infrastructure	4	13,631,145	4,278,537
Land	4	865,000	1,880,681
		<hr/>	<hr/>
Total Non Current Assets		15,860,612	7,275,478
		<hr/>	<hr/>
<b>Non Current Liabilities</b>			
Creditors		0	0
Loans		0	0
		<hr/>	<hr/>
Total Non Current Assets		0	0
		<hr/>	<hr/>
<b>Net Assets</b>		<b>16,932,186</b>	<b>10,511,961</b>
		<hr/>	<hr/>
<b>Equity</b>			
Accumulated Surplus		16,932,186	10,511,961
		<hr/>	<hr/>
<b>Total Equity</b>		<b>16,932,186</b>	<b>10,511,961</b>
		<hr/>	<hr/>

The above Balance Sheet should be read in conjunction with the accompanying notes

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY**

**Statement of Change in Equity for the Year Ended 30<sup>th</sup> June 2008**

	2008	2007
Notes	\$	\$
<b>Accumulated Surplus</b>		
Balance at beginning of period	10,511,961	3,711,566
Net Surplus / (Deficit)	7,656,035	6,800,395
Transfer from reserves	<u>-1,235,810</u>	
Balance at end of period	<u>16,932,186</u>	<u>10,511,961</u>
<b>Asset Revaluation Reserve</b>		
Balance at beginning of period	0	0
Revaluation of Land – removal of houses	1,235,810	
Transfer to surplus	<u>-1,235,810</u>	<u>0</u>
Balance at end of period	<u>0</u>	<u>0</u>
<b>Total Equity</b>	<b><u>16,932,186</u></b>	<b><u>10,511,961</u></b>

The above Statement of Change in Equity should be read in conjunction with the accompanying notes

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY**

**Statement of Cash Flows for the Year Ended 30<sup>th</sup> June 2008**

	2008	2007
Notes	\$	\$
<b>Cash Flows from Operating Activities</b>		
Receipts	8,598,601	7,291,395
Payments	(1,076,390)	(563,717)
Interest Receipts	<u>99,189</u>	<u>119,654</u>
Net Cash Provided by Operating Activities	<b><u>(7,621,400)</u></b>	<b><u>6,847,332</u></b>
<b>Cash Flows from Financing Activities</b>		
Financing activities	<u>0</u>	<u>0</u>
Net Cash Provided by Financing Activities	<u>0</u>	<u>0</u>
<b>Cash Flows from Investment Activities</b>		
Payments – Designs Infrastructure and Land	(9,820,944)	(5,493,517)
Net Cash Used in Investment Activities	<b><u>(9,820,944)</u></b>	<b><u>(5,493,517)</u></b>
<b>Net Increase (Decrease) in Cash Held</b>	<b><u>(2,199,544)</u></b>	<b><u>1,353,815</u></b>
<b>Cash at the beginning of the reporting period</b>	<b><u>3,268,978</u></b>	<b><u>1,915,163</u></b>
<b>Cash at the end of the reporting period</b>	<b><u>1,069,434</u></b>	<b><u>3,268,978</u></b>

The above Statement of Cash Flows should be read in conjunction with the accompanying notes

**1 Statement of Significant Accounting Policies**

**(a) The Local Government Reporting Entity**

This financial report is a special purpose financial report prepared for use by the Gawler River Floodplain Management Authority. The Board has determined that the Authority is not a reporting entity.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 Of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, The Barossa Council, Town of Gawler, Light Regional Council, District Council of Mallala and the City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

**(b) Basis of Accounting**

This financial report has been prepared in accordance with the following Accounting Standards:

AAS 5                      Materiality

No other applicable Accounting Standards, Australian Accounting Interpretations or other authoritative pronouncements of the Australian Accounting Standards Board have been applied.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values, or except where specifically stated, current valuations of non-current assets.

**(c) Employees**

The Association has no employees.

**(d) Investments**

Investments are valued at cost. Interest revenues are recognized as they accrue.

**(e) Cash**

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

**2 Functions / Activities of the Association**

(a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note 2b.

(b) The activities of the Authority are categorised into the following function / activities:

**Administration:** The operations of the Authority and its Board

**Other Environment:** Flood Mitigation

**Note 2b Functions of the Gawler River Floodplain Management Authority**

**Administration**

Year	Revenue			%	Expenses		Surplus (Deficit)
	Grants	Other	Total Revenue		Expenses Total	%	
2008	5,000	127,114	132,114	1.7%	106,931	1.1%	25,183
2007	200,000	146,900	346,900	5.0%	67,412	1.2%	279,488
<b>Other Environment: Flood Mitigation</b>							
2008	7,530,852	100,000	7,630,852	98.3%	9,820,944	98.9%	(2,190,092)
2007	5,030,906	1,490,001	6,520,907	95.0%	5,493,517	98.8%	1,027,390
<b>Total</b>							
2008	7,535,852	227,114	7,762,966	100.0%	9,927,875	100.0%	(2,164,909)
2007	5,230,906	1,636,901	6,867,807	100.0%	5,560,929	100.0%	1,306,878

**3 Subscriptions**

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

Constituent Council	Scheme Works		Operations	
	2008	2007	2008	2007
Adelaide Hills Council	\$0	\$25,838	\$4,000	\$4,000
The Barossa Council	\$0	\$129,191	\$4,000	\$4,000
Town of Gawler	\$0	\$258,382	\$4,000	\$4,000
Light Regional Council	\$0	\$129,191	\$4,000	\$4,000
District Council of Mallala	\$0	\$430,636	\$4,000	\$4,000
City of Playford	\$0	\$516,763	\$4,000	\$4,000
<b>Total</b>	<b>\$0</b>	<b>\$1,490,001</b>	<b>\$24,000</b>	<b>\$24,000</b>

**4 Non Current Assets, Non Current Liabilities**

The following are the Non Current Assets:

	2008	2007
North Para	\$14,650,218	5,109,631
South Para	\$33,835	\$33,033
Lower Gawler River	\$311,559	\$252,133
<b>Total</b>	<b>\$14,995,612</b>	<b>\$5,394,797</b>
<hr/>		
Land	\$2,100,810	\$1,880,681
Less revaluation -Houses	\$1,235,810	
<b>Total</b>	<b>\$865,000</b>	<b>\$1,880,681</b>
<hr/>		
<b>Total</b>	<b>\$15,860,612</b>	<b>\$7,275,478</b>

There are no Non Current Liabilities

**5 Contractual Services**

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

	2008	2007
Consultants Operations		
Fred Pedler & Associates	\$31,195	\$25,570
Consultants Designs Infrastructure		
Adelaide Research & Innovation Trust	\$800	\$1,000
Allsurv Engineering Services Pty Ltd	\$0	\$355
Australian Water Environments	\$268,570	\$93,603
Bardavcol Pty Ltd	\$8,768,658	3,312,593
Dept Transport Energy Infrastructure	\$0	\$10,980
ETSA Utilities	\$17,280	\$0
Fred Pedler & Associates	\$76,960	\$68,705
Maloney Field Services	\$38,511	\$45,995
Royal Park Salvage	\$35,450	\$0
SA Water Corporation	\$0	\$467,746
URS Australia Pty Ltd	\$394,378	\$355,840
Urban and Regional Planning Solutions	\$24,440	\$5,220
The Lighthouse Public Relations	<u>\$2,643</u>	<u>\$12,048</u>
Totals	\$9,658,885	\$4,399,655

**6 Comparison of Budget and Actual Results**

	2008		2007	
	Budget \$	Actual \$	Budget \$	Actual \$
Revenue				
Administration	109,000	125,309	124,000	145,050
Other Environment: Flood Mitigation	72,000	6,805		201,850
Maintenance				
Other Environment: Flood Mitigation Capital	10,719,132	7,630,852	14,090,000	6,520,907
Total Revenue	10,900,132	7,762,966	14,214,000	6,867,807
Expenditure				
Administration	42,000	44,615	34,050	41,425
Other Environment: Flood Mitigation	140,500	62,316		25,987
Maintenance				
Other Environment: Flood Mitigation Capital	13,535,282	9,820,944	15,895,500	5,493,517
Total Expenditure	13,717,782	9,927,875	15,929,550	5,560,929
Surplus (Deficit)	(2,817,650)	(2,164,909)	(1,715,550)	1,306,878

**7 Expenditure Commitment**

1. An agreement has been entered into with Australian Water Environments to undertake assessments and prepare designs for the North Para Gauge Station, Gawler River Open Space Strategy and the Gawler River Mapping Project that is partially completed with an amount of \$95,744 (net of GST) to claim.
2. An agreement has been entered into with Urban and Regional Planning Solutions to prepare the Gawler River Open Space Strategy and Landscape Plans that is partially completed with an amount of \$36,910 (net of GST) to claim.
3. An agreement has been entered into with ETSA Utilities to remove services amounting to \$17,280 (net of GST)
4. An agreement has been entered into with SA Water Corporation to undertake design work of the South Para Reservoir dam wall and spillway in a staged manner. The estimate for this work \$3.5 million (net of GST) based on a concept design where the final cost could be ± 30% of this estimate. This estimate includes a 20% contingency and allowances for design and construction supervision.
5. An agreement has been entered into with Fred Pedler & Associates to provide Executive Officer and Supervision of Consultants services to 31<sup>st</sup> December 2009.
6. The State Government has approved funding for the Gawler River Flood Mitigation Scheme totalling \$7,750,000 of which \$6,560,465 has been paid to the Authority.
7. The Commonwealth Government has approved funding for the Gawler River Flood Mitigation Scheme under the Regional Flood Mitigation Program totalling \$8,063,371 of which \$6,560,465 has been paid to the Authority.

**EXECUTIVE OFFICER'S STATEMENT**

I, **Frederick William Pedler**, the person for the time being occupying the position of Executive Officer of the Gawler River Floodplain Management Authority do hereby state that the financial statements for the Authority for the 2007 - 2008 financial year are to the best of my knowledge presented fairly and in accordance with accounting procedures which have been maintained in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

Dated 1st August 2008



**Fred Pedler**  
**EXECUTIVE OFFICER**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Gawler River Floodplain Management Authority the Authorities Auditor, HLB Mann Judd, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.

Dated 14<sup>th</sup> August 2008



**Fred Pedler**  
**EXECUTIVE OFFICER**



**Dr Bruce Eastick AM**  
**CHAIRMAN**  
**GAWLER RIVER FLOODPLAIN**  
**MANAGEMENT AUTHORITY**

**ADOPTION STATEMENT**

Laid before the Board Meeting of the Gawler River Floodplain Management Authority and Adopted on Thursday 14<sup>th</sup> August 2008



**Dr Bruce Eastick AM**  
**CHAIRMAN**  
**GAWLER RIVER FLOODPLAIN**  
**MANAGEMENT AUTHORITY**

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY  
INDEPENDENT AUDITORS REPORT**

To the Constituent Councils of the GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY:

**Report on the Financial Report**

We have audited the accompanying special purpose financial report of the Gawler River Floodplain Management Authority which comprises the Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash flows, Notes to the Financial Statements and Statement by the Executive Officer for the year ended 30<sup>th</sup> June 2008.

**Board's Responsibility for the Financial Report**

Gawler River Floodplain Management Authority's Board is responsible for the preparation and fair presentation of the financial report and the information contained therein, and has determined that the accounting policies used are consistent with the financial reporting requirements of their constitution and are appropriate to meet the needs of the constituent councils. This responsibility includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from misstatement whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

**Auditor's Responsibility**

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether the accounting policies used and described in Note 1 are appropriate to meet the needs of the constituent councils. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Authority as well as evaluating the overall presentation of the financial report.

The financial report has been prepared for distribution to constituent councils for the purpose of fulfilling the Authority's financial reporting requirements. We disclaim any assumption of responsibility for reliance on this report or on the financial report to which it relates to any person other than the constituent councils, or for any purpose other than that which it was prepared.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Independence**

In conducting our audit we have complied with the independence requirements of Australian professional ethical pronouncements.

**Auditor's Opinion**

In our opinion, the financial report of the Gawler River Floodplain Management Authority present fairly, in all material respects, the financial position of the Gawler River Floodplain Management Authority as at 30<sup>th</sup> June 2008 and of its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements.

**HLB MANN JUDD  
Chartered Accountants**

Adelaide *4th* August 2008

**TREVOR D HIRTH  
Partner**



**Gawler River Floodplain Management Authority**

Schedule of Constituent Council's Interests in Net Assets as at 30th June 2008

**Prepared to meet the requirements of Clause 15.5 of the Charter**

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause All Subscriptions by Constituent Councils have been included. Contributions by Town of Gawler, Light Regional Council, District Council of Mallala and City of Playford to the mapping Project have been excluded.

This Schedule has been prepared on the basis that the Authority was 'wound up' on 30th June 2008. At that date the designs, assessments, Scheme infrastructure and land have been capitalised at cost. Grants and contributions from the Commonwealth Government, State Government and the Northern Adelaide Barossa Catchment Water Management Board that have contributed to these costs have not been deducted.

**Calculation of Net Equity**

<b>Assets</b>	
Investments / Debtors	\$1,087,895
Designs and Infrastructure	\$1,364,467
Infrastructure	\$13,631,145
Land	\$865,000
	<u>\$16,948,507</u>
<b>Less Liabilities</b>	
Overdraft / Creditors	\$16,321
	<u>\$16,932,186</u>

**Allocation of Councils Interest in Net Assets**

Constituent Councils	Accumulated Subscriptions for Operations to 30 June 2008	Accumulated Subscriptions for Scheme Works to 30 June 2008	All Subscriptions to 30 June 2008	Percentage of Contributions to the Total	Council's Interests in Net Assets
Adelaide Hills Council	\$21,166	\$70,988	\$92,154	2.18%	<b>\$369,695</b>
The Barossa Council	\$21,166	\$354,951	\$376,117	8.91%	<b>\$1,508,874</b>
Town of Gawler	\$21,166	\$709,892	\$731,058	17.32%	<b>\$2,932,795</b>
Light Regional Council	\$21,166	\$354,951	\$376,117	8.91%	<b>\$1,508,874</b>
District Council of Mallala	\$21,166	\$1,183,146	\$1,204,312	28.53%	<b>\$4,831,354</b>
City of Playford	\$21,166	\$1,419,763	\$1,440,929	34.14%	<b>\$5,780,594</b>
	<u>\$126,996</u>	<u>\$4,093,691</u>	<u>\$4,220,687</u>	100.00%	<u><b>\$16,932,186</b></u>

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2008 adopted by the Board in accordance with Clause 15.5 of the Charter on 14th August 2008.

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 20 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

#### 1. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

#### 2. BANK GUARANTEES

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to \$136,539 (2007: \$147,928) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

#### 3. LEGAL EXPENSES

Council is the relevant planning authority for a majority of development applications submitted for assessment within the Council area pursuant to the provisions of the Development Act, 1993. The Act provides the opportunity for persons aggrieved at a decision of Council's Development Assessment Panel (DAP) to appeal that decision to the Environment, Resources and Development Court. It is normal practice that parties bear their own costs.

As at 30 June 2008, Council had two appeals before the Court. The first was an appeal by Norwest Holdings Pty Ltd against a refusal of their land division application in Wasleys whereby consent was sought to create 61 residential allotments. Council's DAP held concerns with respect to issues of waste water management and the minimal allotment sizes proposed. The second appeal lodged with the Court was against an enforcement notice issued to a landowner in Jeffs Street, Kapunda who had undertaken extensive unauthorized development to a local heritage listed property. The applicant is now seeking to formalize the unlawful works through lodgment of a retrospective development application.

In most instances, matters are resolved between the parties prior to Hearing through compromise proposals and should this eventuate in the aforementioned instances, there will be a significant saving in legal expenses.

At reporting date Council was aware of circumstances or incidents which it believed might give rise to any future claim and increased legal costs. The incident referred to is the dismissal of Council's former Chief Executive Officer (CEO). Council's former CEO became the subject of an investigation conducted by the Anti Corruption Branch of SA Police in November 2006. The investigation was based on the former CEO's ownership of land in Kapunda and associated development issues. The former CEO stood aside from his position pending the outcomes of the investigation. However, following an internal investigation

# Light Regional Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2008

### Note 20 – Contingencies & Assets & Liabilities not Recognised in the Statement of Financial Position (cont)

and legal advice the former CEO's employment was terminated in March 2007. In July 2007, the former CEO lodged a claim against Council in the sum of \$137,859.47 for alleged wrongful termination of employment. The matter is currently before the District Court for determination.

#### 4. LANDFILLS

Council has two landfills – one at Kapunda and one at Roseworthy. A LEMP closure study has been completed for both landfills with the view to closing the Roseworthy landfill by December 2008 and the Kapunda landfill by June 2010. Therefore there will be capping, remediation and post closure liabilities. As at 30 June 2008, these estimates have not been calculated.

# LIGHT REGIONAL COUNCIL

## ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2008

### STATEMENT BY CHIEF EXECUTIVE OFFICER

I, Brian Carr, the person for the time being occupying the position of Chief Executive Officer of Light Regional Council, do hereby state that the Financial Statements of the Council for the year ended 30 June 2008 are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.



Brian Carr

**CHIEF EXECUTIVE OFFICER**

Dated this 14th day of October, 2008.

### ADOPTION STATEMENT

Laid before the Light Regional Council and adopted on the 18<sup>th</sup> day of *NOVEMBER* 2008.



Robert Hornsey

**MAYOR**

# Light Regional Council

## ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2008

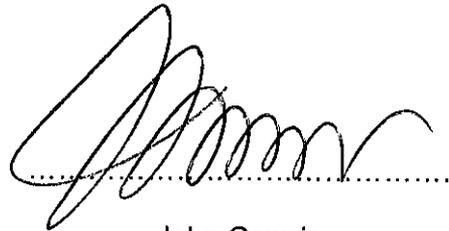
### CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Light Regional Council for the year ended 30 June 2008, the Council's Auditor, Dean Newbery and Partners, Chartered Accountants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.



Brian Carr  
**CHIEF EXECUTIVE OFFICER**



John Comrie  
**PRESIDING MEMBER  
AUDIT COMMITTEE**

Date: 7 October, 2008

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LIGHT REGIONAL COUNCIL**

**Report on the Financial Report**

We have audited the accompanying financial report of Light Regional Council which comprises the balance sheet as at 30 June 2008, and the income statement, statement of changes in equity, cash flow statement, a summary of the significant accounting policies, other explanatory notes and the Chief Executive Officer's Statement for the year ended on that date.

**Chief Executive Officer's Responsibility for the Financial Report**

The Chief Executive Officer of Light Regional Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and Local Government (Financial Management) Regulations 1999. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

**Auditor's responsibility**

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

**Independence**

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 1999. We confirm that the independence declaration required by the Local Government Act 1999 and Local Government (Financial Management) Regulations 1999, provided to the Chief Executive Officer on 30 June 2008, would be in the same terms if provided to the Chief Executive Officer as at the date of this auditor's report.

**Auditor's Opinion**

In our opinion:

The financial report of Light Regional Council is in accordance with the Local Government Act 1999 and Local Government (Financial Management) Regulations 1999 including:

- (a) giving a true and fair view of Light Regional Council financial position as at 30 June 2008 and of its performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations); and
- (c) complying with Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999; and
- (d) where applicable, in accordance with the provisions relating to subsidiaries (and regional subsidiaries) of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999.

**DEAN NEWBERY & PARTNERS  
CHARTERED ACCOUNTANTS**

  
**DON VENN  
PARTNER**

Signed on the 15 day of October 2008,  
at 214 Melbourne Street, North Adelaide, South Australia 5006.