



LIGHT
REGIONAL
COUNCIL

ANNUAL REPORT 2016-2017



Further Information

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Disclaimer

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Photograph on the front cover – “2017 Youth Week” with permission from Rob Polito of Xavier College of Gawler Belt

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Appendices

- Annual Report - 2016-2017 Gawler River Floodplain Management Authority
- Annual Report - 2016-2017 Central Local Government Region of South Australia (the Legatus Group)

Mayor and Councillors

Mayor

Mayor Bill O'Brien

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KAPUNDA SA 5373
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Representation on Committees

Governance Advisory Panel
Infrastructure Committee (Ex-Officio)
Strategy Committee (Ex-Officio)
Audit Committee (Ex-Officio)
Economic Development Panel
Youth Advisory Committee (YAC) (Ex-Officio)
Roseworthy Township Committee (Ex-Officio)
Central Local Government Region Board (the Legatus Group)
Tourism Barossa Inc. Board
Pines Reserve Management Committee

Dutton Ward

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Representation on Committees

Infrastructure Committee (Deputy Chair)
Strategy Committee (Deputy Chair)
Governance Advisory Panel
Economic Development Panel (Chair)
Kapunda Business Alliance (Chair)
Kapunda Mural Committee
Hewett Centre Advisory Committee
Pines Reserve Management Committee
Heritage Policy Review Working Party

Dutton Ward

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Representation on Committees

Audit Committee
Development Assessment Panel
Strategy Committee

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Representation on Committees

Audit Committee
Economic Development Panel
Gawler River Floodplain Management Authority Audit Committee

Light Ward

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Representation on Committees

Infrastructure Committee
Central Local Government Region (the Legatus Group)(Proxy)
Development Assessment Panel
Local Government Association of SA
Local Government Finance Authority of SA
Barossa & Light Home Assist Advisory Committee
Barossa Regional Community Transport Advisory Committee
Heritage Policy Review Working Party

Councillors (cont.)

Light Ward

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Representation on Committees
Economic Development Panel



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Representation on Committees
Strategy Committee (Chair)
Roseworthy Township Committee
Gawler River Floodplain Management Authority



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Representation on Committees
Infrastructure Committee (Chair)
Development Assessment Panel



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Representation on Committees
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Representation on Committees
Strategy Committee



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Representation on Committees
Economic Development Panel
Governance Advisory Panel



The Year in Review

This last year of Council operations has continued to reflect the diversity and wide ranging nature of tasks, functions and issues surrounding the Light region. As the reader will see in reviewing this Annual Report for the 2016/2017 financial year, the events occurring and issues being discussed across the area reflect the uniquely faceted lifestyle of our districts.

Our vision “Respecting the past, creating our future” continues to drive the Council’s thinking particularly when combined with its strategic and annual business plans.

Strategic Planning & Organisational Reform

Council undertook a review of its core operational strategy plan which was finalised at the 23 May 2017 Council meeting following public consultation.

The Strategic Plan for 2016/17 – 2019/20 provides the high level priorities for the next four year period.

The plan continues as its core focus to foster smart ‘**Growth**’ to increase its economies of scale, critical mass and be a ‘region of choice’; effect ‘**Reform**’ through productivity improvements, by improving process efficiencies to achieve increased outputs with less inputs, as well as empowering the community to manage key facilities; search for ‘**Innovative**’ ways to deliver strategic outcomes to generate alternative sources of revenue and/or increase service provisions; and with ‘**Discipline**’, hold expenditure levels and any expenditure increases to a proportionally lower amount than our revenue increases.

Infrastructure Improvement

Of particular priority is Council’s planning toward large scale improvement to local infrastructure.

Significantly Council resolved to support the lodgement for grant funding through the State and Local Government joint infrastructure program. Council was awarded a \$3m grant through the program on a 1:4 ratio. Council has agreed to fund its \$12m through loan borrowings from the Local Government Finance Authority of South Australia at a subsidised interest rate. The total \$15m will be spent on Council roads, footpaths and stormwater projects over the next two years.

More information on the program is contained later in this Annual Report, but needless to say, the program offers a marvellous opportunity for Council to bring forward the upgrade of township infrastructure in particular. All towns in the Council area are included in the program’s scope of works.

The Accelerated Infrastructure Program will be carried out in addition to Council’s normal annual capital works program which is now over \$3m annually.

During the year Council was also successful in obtaining grant funding for projects such as the Freeling Agricultural Multi-Purpose Facility (\$2m+) and the Kapunda Town Square project (\$500k). These projects will add to the community landscape with valuable facilities for public use now and into the future. The Kapunda project will also look to tap into some of the ideas currently happening around managed LED street lighting, community data collection and electric charging stations available for public use.

District Growth

The Council’s Elected Members now manage a district with resident population over 15,000 people (ABS Estimated Residential Population 30 June 2016 estimate). Population growth in the Light region continues to exceed the State’s average population growth.

The number of new property assessments continues to grow within Council’s area. This year assessments increased by approximately 1.0%. This growth factor is mainly influenced by the residential development occurring throughout Council’s region. Development approval statistics remain positive. The capital valuation for our region is now in excess of \$3.2bn.

Pinery Fire Anniversary

Council remembered the first year anniversary of the tragic Pinery Bushfire of November 2015 during the year.

It is a testament to the resilience of the region and the recovery activities that have occurred throughout that twelve month period. As well as all the on ground activities that Council staff participated in, the staff processed well over 100 additional development applications throughout the year at virtually no cost to applicants.

Importantly throughout the year a significant revegetation planting project took place at the southern end of Grey Street, Freeling. It was most gratifying to see the community spirit shown by the many volunteers that took part in the day's events. Also pleasing to see is the reinvigoration of the Pengilly Scrub near Wasleys, with vegetation refreshed following the heavy rains of mid-2016.

This is an area of Council owned land containing some rare examples of local flora and it is important to see that the area is rejuvenating to preserve these species.

Development Planning Strategy

Council has again continued to refine the planning strategy for its region.

Various Development Plan Amendments were worked on throughout the year and importantly Council has agreed to consider being a part of the World Heritage bid proposal team for the Mt Lofty Ranges area.

More locally, Council received preliminary notice of a proposal from Midas Environmental to reactivate copper mining at the historic Kapunda Mine Site. Further developments on the proposal are likely to occur in the coming year and Council remains cautious as to the outcomes of the proposal.

The Roseworthy Township Expansion development has progressed to a point where construction is imminent. While the Development Plan Amendment has been approved and the area of development is defined in that document, negotiations have occurred throughout the year on the nature of the development and the infrastructure and funding required for the private sector development. Council has an important part to play in ensuring that development provides the community with appropriate and sustainable infrastructure, public services and outcomes.

The development of a Community Wastewater Management Scheme pipeline at Neil Avenue, Nuriootpa was completed during the year. The pipeline is connected to the Barossa Council's Nuriootpa town scheme and will resolve long standing waste water issues in the area.

Council continues to cooperatively involve itself in regional affairs. The Council has maintained its membership to the Central Local Government Region of South Australia (the Legatus Group) to provide for local and regional advocacy for constituents.

Council has committed its membership to the regional body until the end of its term in 2018. Resource sharing plays a significant part in Council's operations. To this end, regional collaboration amongst the Barossa Group maximises Council's focus on local outcomes. The Group comprises the Barossa, Adelaide Plains, Mid-Murray, Gawler and Light Councils.

Water

As reported last year, the 2014/2015 year saw Council fully commit to the partnership arrangement establishment with Seppeltsfield Wines Pty Ltd to implement the Gawler Water Re-Use Scheme (GWRS) project. The pipeline infrastructure and the holding dams are now constructed and operational. The \$21.4m project sees the provision of up to 1.2GL water for irrigation purposes piped into the Western Barossa. Further negotiations between the State and private companies are continuing regarding sourcing additional water from the Northern Adelaide Irrigation Scheme, potentially up to 20GL in the long term for use across the northern agricultural and horticultural districts.

The reuse of this captured stormwater and treated bolivar water reduces reliance on water drawn directly from the River Murray system.

As readers would be aware significant flooding in the North Para river system occurred following significant rains in September 2016. It is pleasing to report that Council incurred no significant breakouts of flood waters in the North Para or the Gawler River system during the event which is a testimony to mitigation works already undertaken by Council and others to this point.

Council has agreed to take part in implementing improved early warning flood management systems in the Light river catchment with the Clare & Gilbert Valleys and the Wakefield Regional Councils.

Regionally Significant Projects and financial sustainability

Council remains conscious of delivering projects with beneficial outcomes and provide value for money for the community.

Council's Long Term Financial Plan aims for financial sustainability. Cost containment; prioritisation of capital renewal works balanced against new asset investment; reviewing the effect of annual depreciation on its balance sheet backed up by sound reasoning and factual data; holding the level of employee resources, effectively doing more with less; all being balanced by reducing funding through loan borrowings, targeted grants programs and maintaining a level of rate increases based around annual CPI and estimated new assessment growth will help Council achieve its aim.

The Council direction seeks to take a longer term view to attain sustainability as opposed to the short-term slash and burn approach. Implementation of financial austerity measures might balance the operating statement quicker than planned, but may come with significant detrimental effects on Council's road network.

As reported later in this annual report, Council has again reported a positive (operating statement) financial outcome for the year. Positive trends are also reported with Council's primary financial indicators in comparison to the previous financial year.

In addition to the large project grants mentioned earlier, Council has been also able to attract additional specific purpose capital grants for regionally significant projects.

The Seppeltsfield, Stelzer and Samuel Road intersection roundabout received funding of \$1.1m a projected project value of \$1.76m under the Special Local Roads Program. Stelzer Road, Tanunda itself received funding for its reconstruction to a sealed road standard of \$0.433m from the Blackspot Funding program. Both these projects have changed the way traffic flows are managed between the Light and Barossa Council areas.

The Heaslip and Gawler River Roads project was partly funded by a grant of \$0.6m from the Special Local Road Grant program.

Conclusion

The above are some of the matters considered by the Council over the course of a diversely challenging year.

In closing we would like to thank the Council members and independent members of the community who serve on committees and volunteer for the Council. We also thank Council's staff for their dedication and efforts to advance the Council and realise its objectives over the last twelve months. We are proud to lead an organisation that aims for continual improvement and enhance its service delivery to the community.



*Bill O'Brien
Mayor*



*Brian Carr
Chief Executive Officer*

Council's Strategic Direction

Section 122 of the Local Government Act 1999 requires all Councils to develop strategic management plans which identify the goals and objectives for its region over a four year period. In addition to the contemplation of community and business needs within the Council area, the plans consider and compliment the goals, objectives and strategies of the State and Federal Governments, Regional Development Australia Barossa (RDA Barossa) and neighbouring Councils. The Light Regional Council adopted its revised Strategic Management Plan covering the

years 2017 to 2020 at the Council meeting held 23 May 2017.

The Light Regional Council's Strategic Plan is a strategic document seeking to drive the Council's vision of "respecting the past, creating our future". The Strategic Plan has an important role in the development of Council's business documents (strategic, business and operational plans) which are pivotal to the Council's operations. Gaining an understanding of these relationships (**Figure 1**) assists the reader in recognising the context of the document.

Figure 1: Light Regional Council Strategic Management Framework



Vision

'Respecting the past, creating our future'

Mission

'To be regarded as an exemplary Council that puts the people of Light first, while creating a place that is also welcoming to visitors. Through the services we deliver, we will provide the basis for a community that can grow sustainably, but always within our financial means'

Core Principle

'Light Regional Council is guided by a focus on 'Core Principles' of Growth; Reform; Innovation and Discipline.'

'As a Council we will be guided at all times by:

- *foundation values of respect, honesty and integrity;*
- *showing leadership;*
- *having a constant awareness of the community we serve;*
- *our need to be financially viable (through the core principles of Growth, Reform Innovation and Discipline); and*
- *Striving for quality outcomes.*

These values express how the Council operates, lives, breathes and expresses itself through its daily duties.'

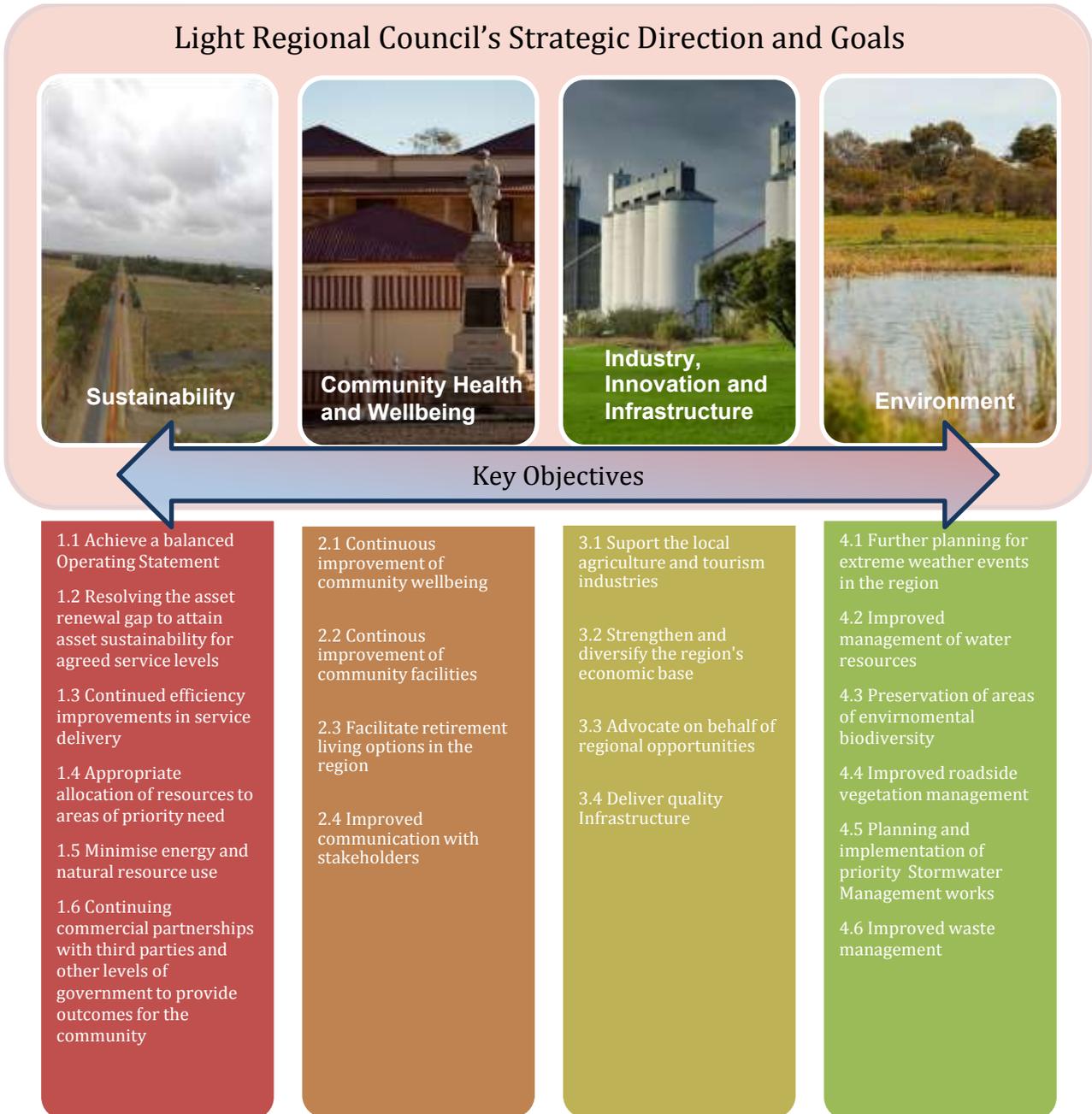
Values

Council Focus

Light Regional Council's Strategic Management Plan 2017-2020 has identified the four (4) Key Goals and Strategies which will help to shape the region as it grows in the coming years. **Table 1** below outlines Council's goals and strategies for the 2017-2020 period. These goals will act as

triggers to action new projects, as support to seek external funding and as leverage to promote and undertake partnerships to deliver positive outcomes for the community.

Table 1: Goals and Objectives of Light Regional Council for the Strategic Plan 2017-2020



Services Offered by the Council to its Residents

All Councils in South Australia have core responsibilities defined under the *Local Government Act 1999* and other relevant legislation. These include:

- ✓ Regulatory activities, including development planning and control, fire safety assessments, structural integrity assessments of buildings, dog and cat management, voters roll maintenance and Elected Members support; Setting rates, preparing an annual budget, an ABP and developing longer-term strategic management plans, financial plans and infrastructure and asset management plans for the Council area, maintaining an office and employing a Chief Executive Officer;
- ✓ Maintenance of roads, footpaths, parks, public open space, street lighting and stormwater drainage;

- ✓ Street cleaning and waste collection;
- ✓ Environmental health services, including food and public health inspections, immunisation, animal and pest control and inspections on public swimming pools.

In response to community interest and need, the Council also provides additional services and programs including economic and regional development, community development services, library services, community and cultural support, environmental protection projects and initiatives, support for community events and maintenance of community facilities (including halls and public conveniences). Details of the services provided by Light Regional Council are outlined in **Table 2**.

The following **Table 2** provides more details on specific services offered by the Light Regional Council, including some additional services delivered in response to community needs.

Table 2: Services delivered by Light Regional Council to its Residents

Service Category	Services Offered	Details
Business Undertakings	Community Wastewater Management System (CWMS).	CWMS in Kapunda, Freeling, Greenock, Roseworthy and Neil Avenue in Nuriootpa.
Community Support	Maintenance of community halls and facilities	Thomson Building, Kapunda Senior Citizens Building, Kapunda Kindergarten, Kapunda Men's Shed, Kapunda Institute, Freeling Institute, Greenock Institute, Wasleys Institute, Hewett Community Centre, Kapunda RSL and the Herald Printing Office.
	Services for the Aged and Disabled.	Provide home maintenance, home security and safety and home support services to enable people to remain living safely in their own home, maintain independence and enhance their quality of life through The Barossa Region Home Assist Scheme.
	Children and Youth Services	Provision of programs and services for young people through Youth Advisory Committee, National Youth Week event and Youth Sponsorship program in self-development activities in a range of areas.
	Community Transport	Community transport services to assist those in the community who are transport disadvantaged, including the aged, frail and younger disabled residents without easy access to transport (Community bus, Personal Car Service for Wheelchair Clients and Community Car).
	Other Community Support	Community Events of the Year Awards.

Service Category	Services Offered	Details
Cultural Services	Museums and Art Galleries	Kapunda Museum and Kapunda Art Galley
	Heritage	Grant under Heritage Incentive Scheme to owners of Local Heritage Places and Contributory Items.
	Other Cultural Services	Australia Day events and awards. Support to community Christmas events. Community Events Sponsorship program.
Economic Development	Regional Development and Tourism and Regional Promotion.	Support for existing businesses. Encourage and facilitate new investments and opportunities in the region.
Health Services	Immunisation and other preventive health.	Scheduled children's and high school vaccinations programs.
Library Services	Libraries	Lending of reading and audio-visual material digital literacy training, lifelong learning programs, early literacy development, local and family history services (Kapunda, Freeling and Greenock). The library currently holds approximately 24,200 physical items in its collection which is equivalent to 1.65 items per capita. This is close to the Public Library Standards baseline target of 1.7 items per capita
Other Environment	Street Lighting	Maintaining over 1,200 existing public lights and installing new lighting, including reserve lighting, sports field, court and car park lighting.
	Stormwater Management	Stormwater drainage within the townships is monitored and maintained to prevent flooding.
	Streetscaping	Planning, planting and maintenance of verges and streetscapes. Street tree planting, maintenance and weed control.
	Street Cleaning	Emptying of public bins. Streets in towns are regularly swept by Council staff using specialised street sweeping machinery.
Public Order and Safety	Emergency Services and fire prevention.	Burning off, bushfire prevention and fire protection.
	Other Public Order and Safety.	Removal of abandoned vehicles, maintenance of security camera in Kapunda Township.
Recreation	Parks and Gardens	Planning, planting and maintenance of reserves, ovals and gardens.
	Outdoor Sporting Facilities	Maintenance of Kapunda Swimming Centre.

Service Category	Services Offered	Details
Regulatory Services	<p>Development assessment and compliance services</p> <p>Fire Prevention</p> <p>Parking control</p> <p>Dog control, animal management and general inspector duties</p> <p>Health Inspection</p>	<p>Other Regulatory Services</p> <p>Provision of planning, building and compliance related services. These include the administration of the <i>Development Act 1993</i> and <i>Development Regulations 2008</i>, the Development Plan, Building Code and other relevant standards.</p> <p>Permits to light fires and gain access over Council reserves; enforcement of by-laws.</p> <p>Control of rodents and European wasps; dead animal collection from public spaces.</p> <p>Advice to residents on fire risk management; oversee implementation of works program associated with Strategic Bushfire Management Plan.</p> <p>Enforcement of State Government parking laws and private parking agreements; school patrols; issuing of expiation notices.</p> <p>All animal management issues (livestock, dog and cat control, nuisance and dangerous animals both under the Dog and Cat Management Act and the Local Government Act), Illegal Parking, By-Law enforcement i.e. illegal signage, excessive dog and cat keeping, offences relating to Council land both under the Council By-Laws and the Local Government Act and illegal dumping.</p> <p>Food safety and public health inspection.</p> <p>European wasp control.</p>
Transport	Maintenance	Maintenance of bus shelters, footpaths on local streets, shared use paths and maintenance of sealed roads (182kms), unsealed roads (1,220kms), and Unformed roads (55kms).
Waste Management	Waste management and recycling	Domestic kerbside collection, hard rubbish collection, E-Waste collection, litter control and operation of portable security camera to prevent illegal dumping.

Assessment of 2016/2017 Financial Year Objectives

In accordance with Section 123 and Clause 2 of Schedule 4 to the Local Government Act 1999, Council is required to measure its performance against the implementation of its objectives and activities by way of both financial and non-financial performance indicators and report on

that performance outcome as part of its Annual Report to its constituency.

An updated position is presented in the following **Table 3** in regard to the Objectives that were planned at the adoption of the 2016/2017 ABP.

Table 3: 2016/2017 Annual Business Plan Objectives and Activities

*Completion status up to 30 June 2017.

<i>(NS)</i> Not Started	1	<i>(S)</i> Started <75%,	8	<i>(NC)</i> Near Completion >75%	2
<i>(D)</i> Deferred	1	<i>(O)</i> Ongoing objective	20	<i>(C)</i> Completed	11

1.1 (GOVERNANCE) To deliver transparent and accountable governance to the community.

- Undertake a review of the Work, Health and Safety (WHS) Plan and Injury Management (IM) Plan 2014-2017 to complete a new WHS and IM Plan for the next four years. **(S)**
- Review and update Council's Strategic Plan 2013-2017. **(C)**

2.1 (SYSTEMS) Delivery of Information Communication Technologies which support the organisation.

- Introduce social media communication platforms e.g. Facebook to improve accessibility between Council and the community. **(C)**
- Explore website enhancements to support customer interaction online. **(S)**
- Explore system capabilities for online document delivery e.g. rates notices, dog registration renewals. **(S)**
- Increase the accessibility to Library and Visitor Information Centre through the use of digital platforms. **(D)**
- Develop and implement a marketing plan to raise awareness amongst the community of library technology services. **(S)**
- Develop and maintain the Geospatial Information System (GIS) to provide accurate information to internal and external users. **(O)**

3.1 (LABOUR RESOURCING AND WORKFORCE PLANNING) Demonstrate strong leadership working with and for the community.

- Undertake a formal review of 2013 Workforce Planning to identify employee trends and areas for continuous improvement. (C)
- Implement the One Minute Management performance review system across the organisation which focuses on improved staff input and productivity. (C)
- Identify leadership opportunities aligned to succession and contingency plans. Develop and implement training and development programs to ensure effective contingencies are in place. (O)

4.1 (IAMP) Plan for future infrastructure demands and improve asset sustainability.

- Collect traffic data on strategic roads for asset renewal and upgrade proposals. (O)
- Oversee the design, construction and vesting of quality development infrastructure to Council. (O)
- Review Infrastructure and Asset Management Plan renewal and upgrade projections following 1 July asset revaluation. (C)
- Account for completed capital works and changes to Council's asset register in accordance with accounting standards. (O)
- Undertake IAMP awareness training to provide an overview to staff on how it influences Council's programs. (NS)
- Manage and maintain all of Council's operational plant and passenger fleet and any small equipment such as hand tools, chainsaws etc. to achieve best values for cost of life. (C)

5.1 (LTFP) Ensure internal practices support the efficient delivery of services.

- Continue to manage Council's cash flows to maximise return on investment whilst meeting payment obligations. (O)
- Prudent budget management to ensure financial sustainability and value for money to Council rate payers. (O)
- Undertake regular monitoring and reporting of Council financial performance. (O)
- In conjunction with neighbouring Councils implement consistent procurement practices, contracts and systems that provide efficiencies to Council. (O)

7.1 (PRESERVATION) Balance the preservation of prime agricultural land and diverse cultural heritage with responsible development and growth demands.

- Continue on-site works at the Kapunda mine site targeted at delivering tourism and recreation opportunities in accordance with an endorsed program of works. (O)
- Maintain Council's natural resources by continuing support towards a variety of biodiversity initiatives. (O)
- Maintain and update community land management plans and registers to ensure the provision and accuracy of information. (O)

10.1 (ASSETS AND SERVICES) Responsibly manage, maintain and improve the assets and services delivered to the community through evaluation and enhancement.

- Deliver an annual maintenance and grading program that is responsive to community needs. (C)
- Deliver an annual capital construction and renewal that is responsive to community needs. (C)
- Carry out the capital and maintenance building program for the renewal and maintenance of Council buildings to provide well maintained assets. (O)
- Undertake maintenance of CWMS pump stations, lagoons, treatment plants and associated infrastructure to ensure continuity of service. (O)
- Carry out open space maintenance program for parks, gardens and open space areas. (C)
- Carry out annual footpath installation program aligned to IAMP. (C)
- Undertake water reuse review of current water assets to ensure that wastewater use is greater than potable water use. (O)
- Deliver and educate the community on waste and recycling programs including kerbside collections, 'e' Waste, green waste and hard refuse collections. (O)
- Prepare a plan and business case to implement LED public street lighting in major townships. (S)
- Further identify and explore opportunities for delivery of service co-located with libraries. (NC)
- Review the opening hours of the existing library branches to ensure they meet the needs of the community. (S)
- Review all agreements with community groups to ensure consistent terms and conditions across the various user groups. (NC)
- Continue to improve public health through the provision of regulatory function. (O)
- Undertake a review of the Animal Management Plan. (S)
- Undertake dog and cat management programs including dog registration audits, registration fee review and promotion of responsible dog ownership. (O)

11.1 (OPPORTUNITY) Promote an environment where localised opportunities can be realised so additional vibrancy and resilience can become part of the community fabric.

- Provision of assistance to the community via the Community Grants Program. (O)
- Deliver opportunities for youth based activities. (C)
- Support the delivery of two (2) discrete ANZAC projects. (S)

12.1 (PROMOTION) Ensure conscious awareness of characteristics and success stories for communication with the broader community.

- Improve public health through the Implementation of Regional Public Health and Wellbeing Plan (PHWP). (O)

How to Measure Council's Performance

The measure of the Council's success is driven by the achievement of the strategic objectives outlined in the Strategic Management Plan 2017-2020 which also identifies the desired outcomes expected from the strategic objectives. In addition to the strategic outcomes, the Council also measures its achievements through the following non-financial and financial Indicators.

Non-Financial Indicators

To ensure that the Council delivers on the strategic objectives set out in the Strategic Management Plan 2017-2020 and ABP, it is paramount that annual budget activities and projects are completed on time while delivering project outcomes as planned. Therefore, the progress of the activities and projects will be closely monitored to ensure that there will be no project delays and budget overruns.

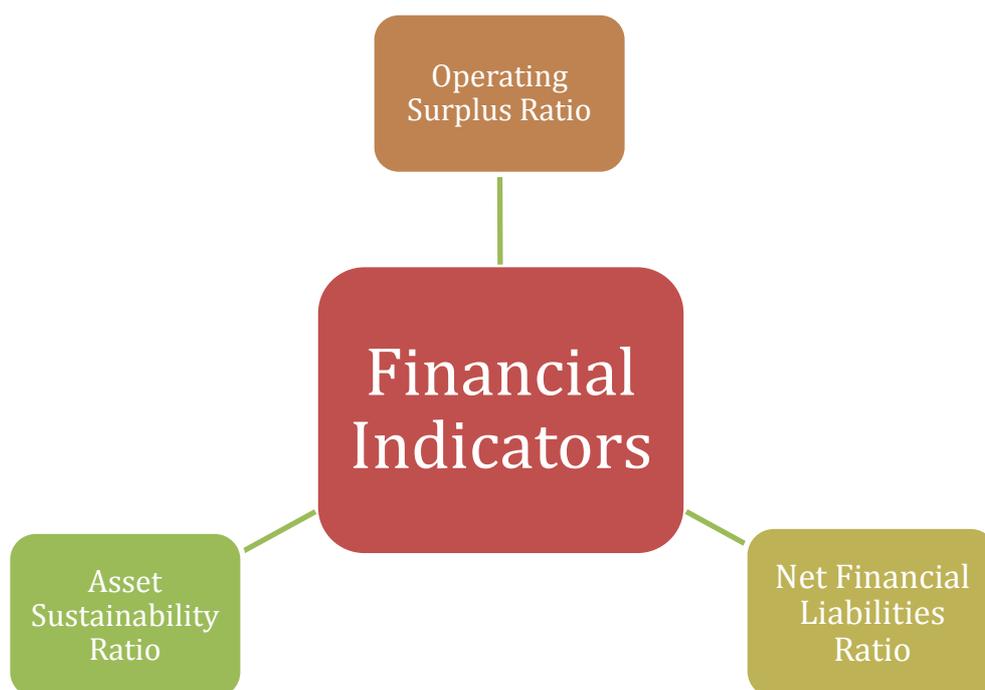
Financial Indicators

When evaluating activities undertaken during any given financial year, the Council considers a number of factors, one being the future financial sustainability of the Council.

A series of financial indicators have been developed by the Local Government sector to assist in determining whether a Council is financially sustainable or moving to a position of financial sustainability.

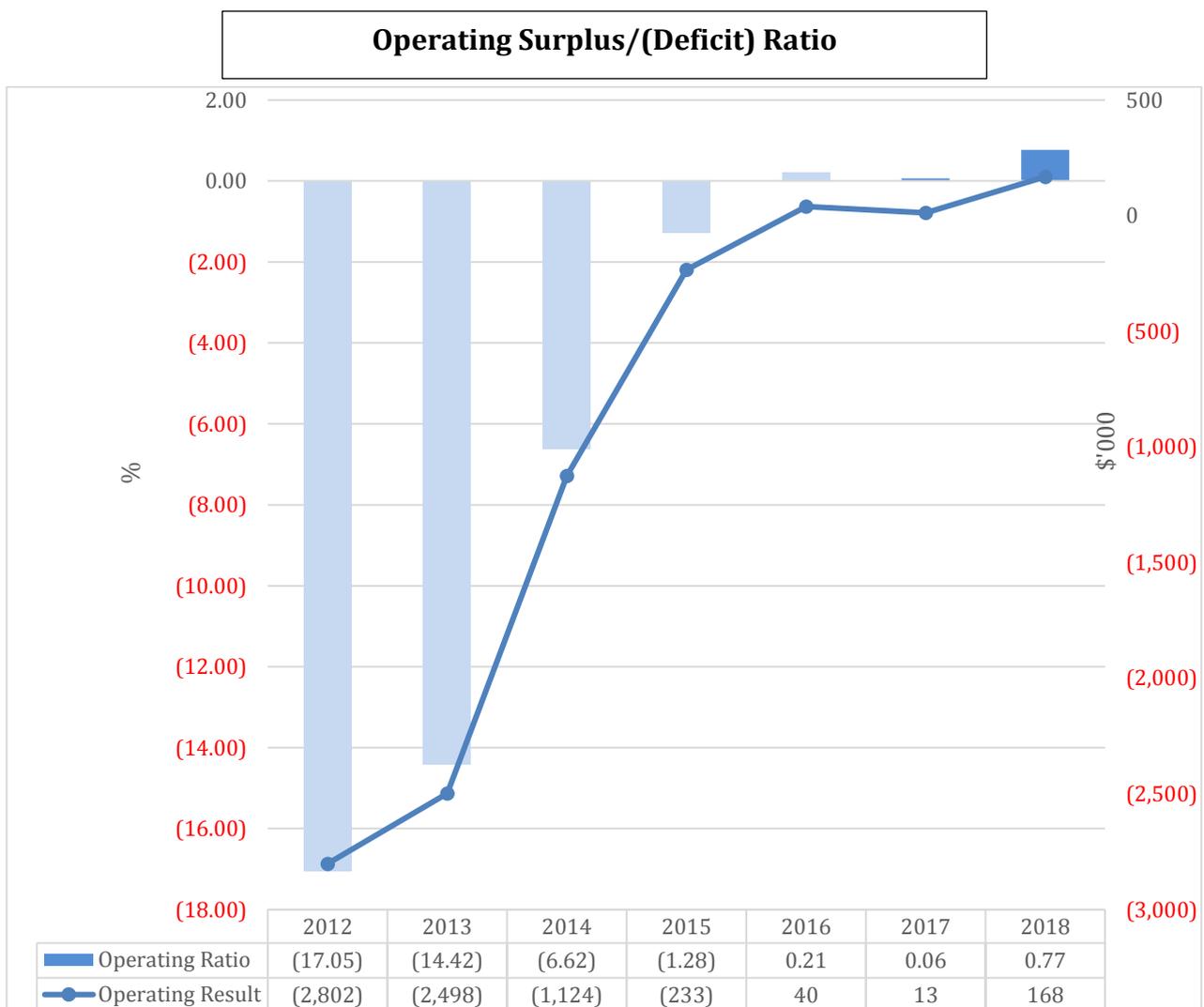
Financial indicators which are used by the Council to measure performance and financial sustainability are;

1. Operating Surplus Ratio – Desired level is between 0% and 10% on average over long term;
2. Asset Sustainability Ratio - Desired level is greater than 90% but less than 110% on average over long term;
3. Net Financial Liabilities Ratio - Desired level is greater than 0% but no more than 100% on average over long term.



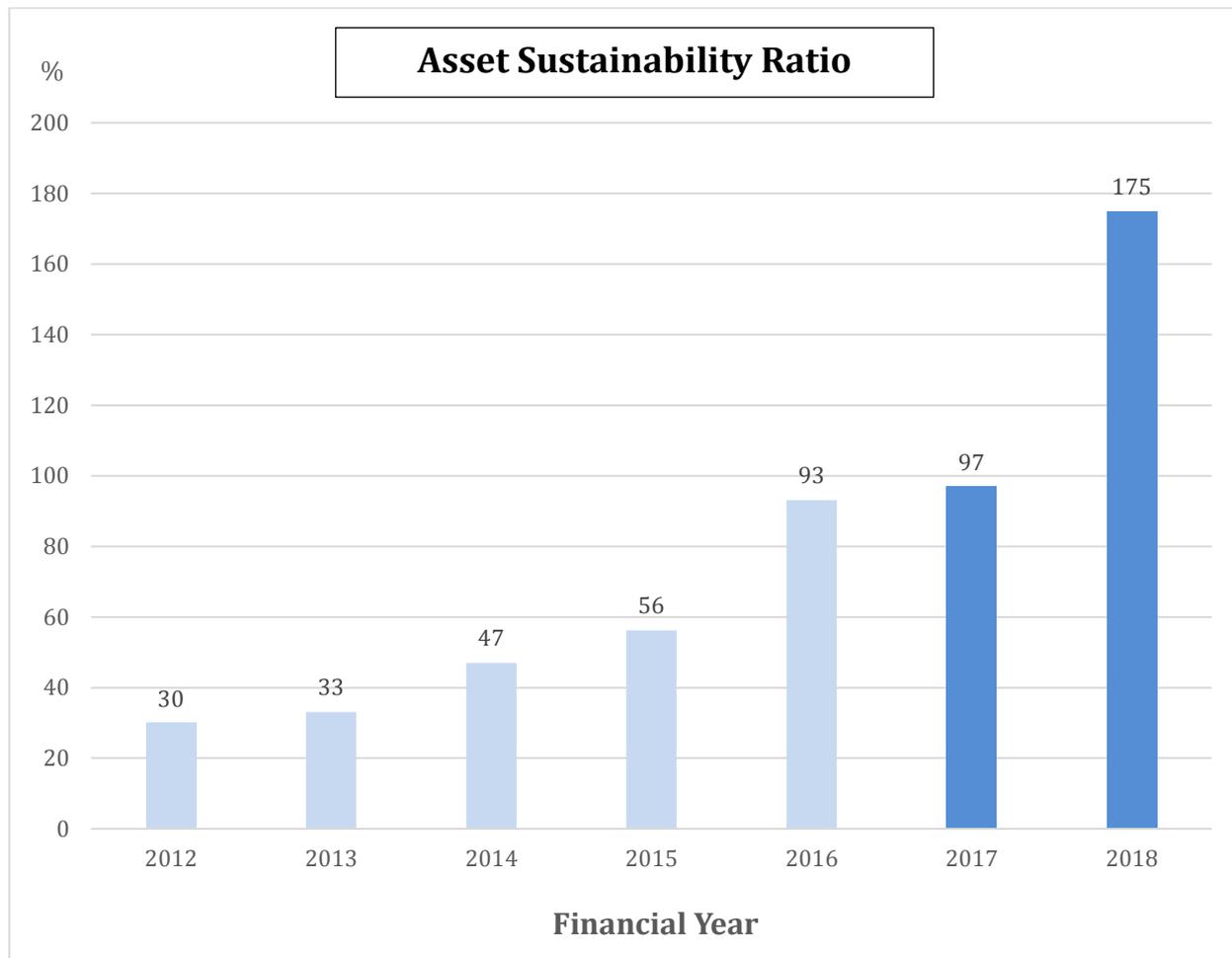
1. Operating Surplus/ (Deficit) Ratio

1. The Council's long term financial sustainability is dependent upon ensuring that, on average over time, its operating income is higher than operating expenses (i.e. an Operating Surplus).
2. The operating surplus ratio is the operating surplus (deficit) expressed as a percentage of operating income. A positive ratio indicates the percentage of operating income available to help fund proposed capital expenditure. A negative ratio indicates the percentage increase in operating income or the approximate decrease in operating expenses required to achieve a break-even operating result.
3. The following graph shows Light Regional Council's Operating Surplus / (Deficit) Ratio for the financial years 2011/2012 to 2017/2018. Light Regional Council has progressively moved towards an operating surplus during this period.



2. Asset Sustainability Ratio

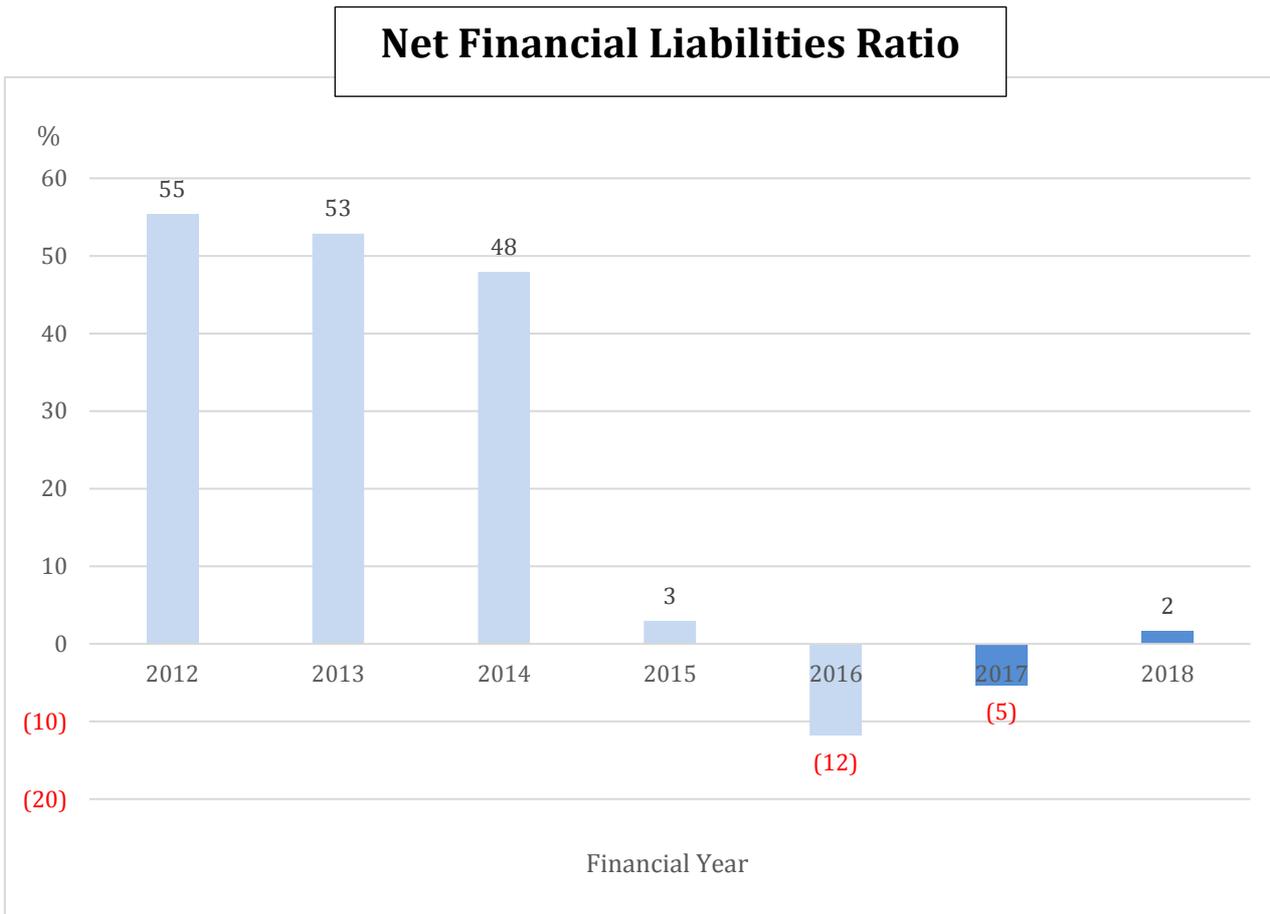
Asset Sustainability Ratio measures whether the Council is renewing or replacing existing physical assets (roads, footpaths, stormwater drainage, buildings, plant and equipment and furniture and fittings etc.) at the same rate the stock of these assets is wearing out. The ratio is calculated by measuring actual capital expenditure on renewal or replacement of assets, relative to the expenditure on renewal or replacement of assets as per Councils Infrastructure and Assets Management Plans.



3. Net Financial Liabilities Ratio

This ratio indicates the extent to which the net financial liabilities of the Council or its total indebtedness can be met by Council's total operating revenue. Net financial liabilities measure a Council's indebtedness. It is a broader measure than net debt as it includes all of a Council's obligations including provisions for employee entitlements and creditors.

The net financial liabilities ratio is calculated by expressing net financial liabilities at the end of a financial year as a percentage of operating income for the year. Net financial liabilities equal total liabilities less financial assets where financial assets include cash, investments, and loans to community groups, receivables and prepayments. Where the ratio is increasing, it indicates a greater amount of a Council's operating revenue is required to service its financial obligations.



2017/2018 Annual Objectives

The 2017/2018 objectives are aligned to Light Regional Council's Strategic Plan 2017-2020 and are summarised in **Table 4** below:

Table 4: 2017/2018 Annual Objectives

Goal 1 - Sustainability	
Objective	Action
1.1 Achieve a balanced Operating Statement	Pursue and progress entrepreneurial projects that generate alternative sources of revenue other than through general rates, including: <ul style="list-style-type: none"> - Bunyip Water Scheme connectivity with the Roseworthy Township Expansion (RTE) and Northern Adelaide Irrigation Scheme (NAIS); and - Retirement Living Developments in Kapunda and Freeling.
	Undertake astute budget management to afford financial sustainability and value for money for Council rate payers.
	Application of strategic separate/specific rates in appropriate circumstances.
	Facilitate the commencement of the Roseworthy Township Expansion.
	Maintain general rating levels in accordance with Council's Long Term Financial Plan.
	Continuous improvement to IT and Information/ Records Management to achieve operational efficiencies.
	Update the Infrastructure and Asset Management Plan (IAMP) strategy to target a '100% Renewal' objective.
	Raise sufficient revenue from rates and charges in order to balance the Operating Statement and sustain existing assets on a per annum basis.
	Deliver the Accelerated Infrastructure Program to improve the quality of assets across Council and reduce maintenance costs.
1.3 Continued efficiency improvements in service delivery	Improve and increase the number of on line systems to manage work, health and safety, growth of human resources and facilitate streamlined procedures.
	Explore affordable opportunities for operational efficiencies gained from the adoption of suitable IT software, hardware and use of suitable phone and tablet 'apps'.
	Implement improved procurement procedures, contracts and systems to ensure best practice.
	Prepare and adopt Case Management Guidelines to: <ul style="list-style-type: none"> - streamline development and regulatory approvals; - facilitate investment to support major projects and developments; - guide stakeholders in complex or sensitive projects that may require multiple approvals; - Allow earlier delivery of regionally significant projects involving economic growth, exports, employment and provision of infrastructure.
	Introduce smart technology and the 'Internet of Things' (IoT) for appropriate public infrastructure and spaces.
Implement RFID self-loan stations in the Freeling and Kapunda Libraries.	

Goal 1 – Sustainability *(continued)*

Objective	Action
1.4 Appropriate allocation of resources to areas of priority need	Monitor the impact of the introduction of the Local Nuisance and Litter Control Act 2016, and system changes via the Planning, Development and Infrastructure (PDI) Act 2016 (which includes the introduction of the 'Environment and Food Production Area'). As required, review resource needs, implement new systems, operations and policy development to ensure compliance with legislative requirements.
	Consider participation in forming a 'Joint Planning Board' under the PDI Act 2016 as a regional strategic planning initiative.
	Assist the State Government, where resourcing permits, in the implementation of the new planning system under the PDI Act, 2016.
1.5 Minimise energy and natural resource use	Continue to implement electronic systems to reduce paper consumption.
	Convert all operational buildings to energy efficient lighting.
	Convert all high use Community Wastewater Management Scheme treatment plants to alternative energy sources such as solar power with built in redundancy systems.
1.6 Continuing commercial partnerships with third parties and other levels of government to provide outcomes for the community	Explore of suitable private-public partnerships built around robust governance frameworks.
	Undertake year 1 of the Accelerated Works Program in partnership with the Local Government Association and other levels of Government to reduce the IAMP gap.
	Deliver key services through strategic partnerships with adjoining Councils where cost-efficiencies and service quality improvements are achieved through greater economies of scale.

Goal 2 - Community Health and Wellbeing	
Objectives	Actions
2.1 Continuous improvement of community wellbeing	Undertake annual footpath installation program to improve walking and cycling opportunities for the community.
	Deliver and educate the community on waste and recycling program including kerbside collections, 'e' waste, green waste and hard refuse collections.
	In conjunction with neighbouring Councils continue to collaborate on developing projects to implement in the Barossa, Light and Lower Northern Region Public Health and Wellbeing Plan.
	Support community education activities with respect to a range of priority areas as identified in the Public Health and Wellbeing Plan.
	Support and deliver programs and initiatives with a focus on youth priority areas, in-line with the Public Health and Wellbeing Plan.
	Work with community groups and service providers to provide support for older persons
	Support community life by continuing to deliver grants programmes and community events assistance.
Support the digital literacy of the community through eSmart Libraries Accreditation.	
2.2 Continuous improvement of community facilities	Carry out capital and maintenance building program for the renewal and maintenance of Council facilities to provide well maintained assets.
	Continuation of shared community service provision in key areas in partnership with the Barossa Council.
	Carry out open space maintenance program for parks, gardens and open space areas.
	Review all agreements with community groups to ensure consistent terms and conditions across the various user groups.
	Introduce digital technologies to support the learning and tourism experience for the community and visitors to the region.
	Once endorsed, implement the outcomes of the Barossa, Light and Lower Northern Region Disability Access and Inclusion Plan In conjunction with neighbouring Councils as resources allow.
2.3 Facilitate retirement living options in the region	Investigate the feasibility of implementing a retirement living village in Freeling.
	Investigate retirement living options established in other rural and regional communities.
2.4 Improved communications with stakeholders	Develop a smart Town Square in Kapunda's Main Street that encourages interaction using new, smart technologies as an example for strategically developing other major town centres.
	Undertake a review of public consultation methods and procedures and identify improvements as needed to keep pace with changing community expectations.
	Provide a range of platforms for stakeholders to communicate and engage with Light Regional Council.
	In conjunction with neighbouring Councils maintaining engagement with stakeholders on delivery of priority areas in the Barossa, Light and Lower Northern Region Public Health and Wellbeing Plan.

Goal 3 - Industry, Innovation and Infrastructure

Objectives	Actions
3.1 Support the local agricultural and tourism industries	Implement a tourist signposting strategy for high tourist areas of the region that would include Seppeltsfield Road and Kapunda.
	Facilitate the planning of a cycling and walking trail through high tourist areas of Council to ensure an application for future Australian Government grant funding can be undertaken.
	Develop funding strategies for improved freight access for agribusiness across the region.
	Prepare and adopt an Economic Development Funding Contributions Program that will achieve economic development objectives of the Council through eligible organisations.
	Facilitate the development of the Freeling Agriculture Multi-Purpose Centre following successful Australian Government grant funding.
	Engage with Peak Industry bodies to respond to any opportunities or issues that may benefit from Council involvement.
	Deliver an 'Accelerated Works Program' to enhance regional tourism links.
3.2 Strengthen and diversify the regional economic base	Explore the best use and development of Northern Expressway residual land.
	Investigate the feasibility of developing a space for showcasing Sir Sidney Kidman's memorabilia along with providing value added services to support the regional economy.
	Participation in regional promotional or branding opportunities, such as the World Heritage Bid.
	Develop and participate in Regional Industry Participation Plans.
3.3 Advocate on behalf of regional opportunities	Strongly participate in regional collaborative working groups such as: <ul style="list-style-type: none"> - Regional Development Australia, Barossa; - Barossa Regional Procurement Group; - Legatus Group.
	Investigate resolutions to development barriers in regional industrial estates including: <ul style="list-style-type: none"> - Kingsford Regional Industrial Estate; - Roseworthy Industrial Estate.
3.4 Deliver quality infrastructure	Deliver an annual maintenance and grading program that is responsive to community needs.
	Deliver an annual capital construction and renewal program that is responsive to community needs.
	Undertake maintenance of CWMS pump stations, lagoons, treatment plants and associated infrastructure to ensure continuity of service.

Goal 4 - Environment	
Objectives	Actions
4.1 Further planning for extreme weather events in the region	Continue to work with the Barossa Zone Emergency Management Committee to develop risk management strategies to mitigate the impacts of extreme weather events in the region.
	Implement the low cost outcomes contained in the Barossa Region Extreme Heat Preparation & Response Planning Project.
4.2 Improved management of water resources	Undertake a review of current water assets to ensure that wastewater re-use is greater than potable water use.
	Investigate the expansion of water recycling programs and opportunities, funding and partnerships with regional bodies.
4.3 Preservation of areas of environmental biodiversity	Continue to deliver on ground activities to protect areas of high biodiversity significance and consider the role native roadside vegetation plays in providing habitat and contiguous links between significant areas.
	Identify mass native planting sites within public spaces and implement associated programs.
	Partner with landowners and external bodies such as the Natural Resource Management Board for the ongoing delivery of biodiversity management outcomes.
4.4 Improved roadside vegetation management	Develop and implement routine programs to manage and increase roadside vegetation.
	Implement the Light Regional Council Roadside Vegetation Management Plan 2016 - 2021.
	Undertake activities to verify and protect areas of roadside vegetation exhibiting high levels of biodiversity significance.
4.5 Progression of Gawler River Floodplain Management improvements and priority recommendations within Stormwater Management Plans	Implement stormwater mitigation works as part of the Accelerated Infrastructure Program.
	Continued upgrades in partnership with the GRFMA, other Councils, the NRM Board and State Government to improve the management of flood waters along the Gawler River as funding allows.
	Consolidate approved Stormwater Management Plans into the Stormwater Chapter of the IAMP.

Strategy and Development

This diverse department provides a wide range of services, many of which are regulated by various State Government Acts and Regulations. These include:

- Assessment of development (land use and land division) matters;
- Strategic and policy planning (including Development Plan Amendments);
- Building rules assessment (building surveying);
- Building fire safety;
- General inspectorial services (dog and cat management, fire prevention, litter control, By-laws and parking);
- Geographic Information System Management including desktop mapping services;
- Project Management;
- Infrastructure strategies, assessments and handover processes;
- Infrastructure design and project management;
- Asset condition assessment and Infrastructure knowledge base development;
- Community and Youth development;
- Events support and advice;
- Public and environmental health matters;
- Food safety and hygiene;
- On-site wastewater assessment; and
- Natural resource and biodiversity management (wetlands, waterways, roadsides and other areas of native vegetation).

In addition to statutory duties, officers within the department also provide pro-active community liaison and education on various community interest subjects such as development and building assessment requirements, fire safety matters and responsible pet ownership via the Council's website and through various other media.

The outcomes of the Strategy and Development Department are outlined under the following sub-headings:

- **Community Development**
- **Development Services**
- **Development Plan Amendments**
- **Environmental Health**
- **General Inspectorate**
- **Key Project and Service Outcomes**
- **Significant Developments**
- **Engineering Projects**

Community Development

Council's Community Development portfolio encourages the development of initiatives and coordinates the provision of services to improve the quality of life of the community. This is achieved by:

- Recognising and valuing individual and community contributions;
- Provision of and advocacy for services;
- Encouraging participation in community life;
- Promoting and fostering resilience;
- Investigating and responding to community issues; and
- Ensuring the strengths of the Light community are maintained and accessible to everyone.

This work is supported by community planning and engagement processes incorporating research, consultation and partnerships. Ongoing relationships and partnerships with the community, support organisations, and Government departments in response to recovery activities following the Pinery fire in November 2015 has continued during 2016/2017, with the State Recovery Office completing its involvement in Pinery fire recovery activities in May 2017.

Valuing Community

2017 Australia Day Awards and Citizenship Ceremony

As part of its Australia Day Awards program, Council presents awards for Citizen of the Year, Young Citizen of the Year, and Community Event of the Year to acknowledge outstanding efforts made by local people and groups to their community.

To be eligible for the Citizen of the Year Award, the person must be an Australian citizen. To be eligible for the Young Citizen of the Year Award, the person must be an Australian citizen under 30 years of age on January 26 of the award year.

In choosing the recipients of the Australia Day Citizen of the Year Awards, regard is given to the nominee's achievements in the year immediately prior to receiving the award, as well as their past achievements and ongoing contribution to the community. A nominee need only be nominated once to be considered, and the number of nominations received per nominee bears no weight in their selection.

The Community Event of the Year Award is presented to the person/group who has staged the most outstanding community event during the past year. In 2017 Light Regional Council introduced a new award; Community Project of

the Year which is presented to the person/group who has completed the most outstanding community project during the past year.

In 2017 Council's Australia Day Celebrations were held at the Kapunda Harness Racing Club on Thursday 26 January. Joint hosts of the event were the Kapunda CWA branch and the Rotary Club of Kapunda. The Citizen of the Year award was presented to Rino Obbiettivo (Kapunda), Young Citizen of the Year was awarded to Benjamin Weichert (Kapunda), the Wasleys Community Group received the Community Event of the Year award for the group's efforts in coordinating recovery activities following the Pinery fire in November 2015, and the Kapunda Bowling Club was presented with the inaugural Community Project of the Year, which recognised a strong volunteer contribution towards the successful construction of its undercover bowling facility. The 2017 Australia Day event program also featured a performance by the Kadence choir.

2017 Australia Day Award Recipients



Ben Weichert – Young Citizen of the Year



Rino Obbiettivo - Citizen of the Year



Wasleys Community Group – Community Event of the Year



Kapunda Bowling Club – Community Project of the Year

Mayoral Youth Recognition Award for Educational Achievement

The development of the regional *Barossa, Light and Lower Northern Region Public Health and Wellbeing Plan* highlighted that youth education and employment should be supported through the recognition of young people who have consistently achieved high academic results along with demonstrating positive values through their commitment to school and community.

Council established the 'Mayoral Youth Recognition Award for Educational Achievement' in 2015 and Year 12 students at Kapunda High School and Xavier College who meet the above criteria are eligible for consideration. Three Year 12 students from the region (two from Kapunda High School and one from Xavier College) received the 2016 Mayoral Youth Recognition Award for Educational Achievement.



Benjamin Weichert
Kapunda High School



Emily March
Kapunda High School



Isabella Marando
Xavier College

2016 Mayoral Youth Recognition Award Recipients

National Volunteers Week 'Thank You' Afternoon Tea

During National Volunteers Week in May 2017, Council hosted a recognition event for volunteers across the region. Over 90 volunteers representing a wide range of community groups and organisations attended a 'thank you' afternoon tea at the Kapunda Bowling Club.

Mayor Bill O'Brien officially thanked the Light region's volunteers for the time and effort they

willingly give to support their communities, and the substantial financial value volunteers contribute to the local, state and national economy. Red Cross volunteers Rosemary and Graeme Pulford (Team Pulford) gave a presentation on the importance of self-care during volunteer service.



2016 National Volunteers Week

Provision and Advocacy of Services

Barossa & Light Home Assist, Barossa & Light Community Transport, Barossa & Light Leisure Options

During 2016 and 2017, Council (in partnership with The Barossa Council) continued to provide Home Assist, Community Transport Scheme and Leisure Options services for its community. Council's Community Transport Scheme (coordinated by Barossa Council) includes community cars and a weekly shopping bus service, designed to assist those who are transport disadvantaged, including the aged, frail and younger disabled residents. While Light Regional Council maintains its own community bus available for hire by community groups, the Barossa Council coordinates a shopping bus on the first and third Tuesday of each month. For \$10 (return ticket) Kapunda and Freeling residents can travel to Gawler, Munno Para and Elizabeth.

Barossa & Light Leisure Options facilitate the Kapunda Leisure Group which meets every Wednesday at the Light Community Church. The Volunteering Barossa and Light resource centre (located at the Barossa Council office in Nuriootpa) supports volunteers of various community organisations across the Light and Barossa Council regions.



Volunteering Barossa and Light Coordinator Karen McDonald (middle), 'flying the flag' with volunteers Maurie Dow and Jan Ward at the SA Volunteer Parade in Adelaide in November 2016

Seniors Collaborative Action Project (SCAP) – Ageing in Style Expos

The Seniors Collaborative Action Project (SCAP) is a collaboration between the Town of Gawler, Light Regional Council, Adelaide Plains Council and The Barossa Council and throughout 2016/2017 facilitated the regional 'Ageing in Style Expo' (AIS) roadshow program. The Ageing in Style Expo provides residents with access to

information about aged care services and other activities available in their area that can enhance the quality of life for older people. Residents from Light Regional Council attended the Ageing in Style Expos at Mallala in August 2016, Nuriootpa in October 2016 and Gawler in March 2017.



Everyone loves a free Devonshire tea - at Gawler Ageing in Style Expo March 2017

National Youth Week 2017 Events

Xavier College Student Wellbeing Expo – Thursday 6 April 2017

Being connected is knowing you can seek support when you need it; that idea was the driving force behind the development of Xavier College's inaugural Student Wellbeing Expo. To ensure that students are equipped with the necessary tools to develop their physical, emotional, mental and spiritual wellbeing, Xavier College students were given the opportunity to chat with guests from various community organisations about ways in which they may be able to maintain a healthy balance. Sixteen organisations and community groups that represented all four wellbeing dimensions were on-site and students were given an opportunity to

develop connections that will hopefully encourage them to engage with these organisations at times in their lives when any one of the four dimensions may be in need of renewal. Throughout the course of the day every student at Xavier College could engage with all or any of the exhibitors to discuss their own personal wellbeing and how a particular organisation could assist them. The Student Wellbeing Expo was a successful day which was attended by local dignitaries such as State Member for Light - Tony Piccolo, Senator John Dawkins and the Mayor of Town of Gawler.

Kapunda Events

A small amount of funding was also provided to Kapunda Youth Group towards their two 2017 National Youth Week events; 'Catch the Sound' on Friday 31 March and 'Regressive Dinner' on Friday 7 April. Funding was also allocated to Kapunda High School to host a Student

Wellbeing Expo to celebrate National Youth Week. This Expo has been scheduled for 21 September 2017. Council acknowledges its appreciation of National Youth Week funding from the State Government which made this year's events such a success.



2017 National Youth Week – Xavier College Student Wellbeing Expo

Supporting Youth Life Skills and Leadership Development

Mock Interview Program – Year 10 Kapunda High School

As a strategy to address youth unemployment in the region, Elected Members and Council employees participated in the Kapunda High School's Mock Interview program. Year 10 students (as part of their Personal Learning Plan subject) had to prepare a resume and cover letter in relation to a job vacancy, and attend an

interview with Elected Members and staff who role-played as a potential employer. Participation in a 'true-to-life' job interview scenario allowed these students to develop skills that will assist them to become 'job-ready' and be a competitive force in the local jobs market.

Operation Flinders Exercise – June 2017

To encourage the development of life skills and coping strategies in young people identified as 'at risk of disengagement' from their secondary education, Council makes an annual allocation of \$4950 to the Operation Flinders Foundation. This amount supports three young people to participate each year in an Operation Flinders exercise. The aim of the exercise is to foster an improvement in behaviour and attitude of each youth participant.

Each exercise, of eight days duration, is held on Yankaninna Station, located 65kms east of Leigh Creek in the Northern Flinders Ranges. Teams of young people walk an average of 100kms over the eight days, with each participant carrying a back pack with sleeping bag, eating utensils, ground sheet, shelter, wet weather gear, tent pegs, rope and water bottles - there are no tents.

Teams spend each night at designated locations with limited facilities to support each team; such as sufficient rations for the team's dinner that night, breakfast the following morning and lunch that they carry away with them. A supply of water, implements for cooking and digging toilet pits are also provided at these night locations.

On 20 June 2017, five Year Nine students from Kapunda High School commenced Exercise 3SA teamed with five students from Nuriootpa High School, two teachers and an Operation Flinders Team Leader. The girls trekked through the Flinders, thoroughly enjoying the experience.

The students were presented with certificates of achievement at a celebration at the Kapunda Council Chambers on 2 August 2017.



Year Nine students from Kapunda and Nuriootpa High Schools on Operation Flinders Exercise 3SA – June 2017

2017 Youth Parliament Program

The SA Youth Parliament Program is an apolitical program that empowers young people to be advocates for their community. The program has been designed to foster personal development and youth leadership, as well as connecting politicians and decision makers with youth voices and opinions. The SA Youth Parliament Program is facilitated by the YMCA-SA Youth Empowerment Team.

Council sponsored Elijah Smith from Kapunda High School and Finnian Whisson from Xavier

College to participate in the 2017 SA Youth Parliament Program. Youth Parliament participants learn about public speaking, parliamentary etiquette, development of Bills, and youth advocacy. They discuss the challenges facing South Australia, share ideas, and create solutions in the form of Youth Bills. The Youth Bills were debated in Parliament House 10-14 July then given to State politicians for further consideration.



Kapunda High School and Xavier College students Elijah Smith and Finnian Whisson



Elijah Smith at Parliament House



Finnian Whisson at Parliament House

2017 Youth Leadership Conferences

Due to limited Council capacity to directly manage local youth events and a preference to encourage the development of leadership skills in young people (a strategy from the *Barossa, Light and Lower Northern Health and Wellbeing Plan*), primary and secondary schools within Light Regional Council were offered the opportunity for Council to sponsor several students and an accompanying teacher or adult volunteer to attend either the Halogen ImagiNATION Youth Conferences in Adelaide in March 2017, or the GRIP (Generosity, Responsibility, Integrity, People) Youth Conferences in Adelaide in February 2017.

During 2017 Council sponsored 17 young people to attend Youth Leadership workshops in Adelaide. Eight students and four teachers from Freeling, Kapunda, Greenock and Roseworthy Primary Schools attended the ImagiNATION Primary Conference on 20 March 2017. Four students and one teacher from Kapunda High School attended the ImagiNATION Secondary Conference on 21 March 2017. Five students and one teacher from Xavier College attended the GRIP Youth Leadership conference in Adelaide on 20 February 2017.

The Youth Sponsorship Scheme

The Youth Incentive Scheme provides funding for youth who display considerable talent in cultural, sport and recreation, science, technology, arts and/or community service activities to help enable those persons to enhance their talents; whether that is by attending training and personal development programs or through participation in state or national team activities.

During 2016/2017, this annual program distributed a total of \$2650 to nineteen recipients to support their participation in local, interstate and international activities.

The recipients of Council incentives were:

Jenna Lind (Hewett)	Gawler Academy of Dance team, 2016 National Schools Aerobics competition, Queensland August 2016
Tabitha McCulloch (Hewett)	Gawler Academy of Dance team, 2016 National Schools Aerobics competition, Queensland August 2016.
Stephanie Damiani (Gawler River)	Gawler Academy of Dance team, 2016 National Schools Aerobics competition, Queensland August 2016.
Olivia Damiani (Gawler River)	Gawler Academy of Dance team, 2016 National Schools Aerobics competition, Queensland August 2016.
Indiana Hissey (Rosedale)	Gawler Academy of Dance team, 2016 National Schools Aerobics competition, Queensland August 2016.
Jordan Hissey (Rosedale)	Gawler Academy of Dance team, 2016 National Schools Aerobics competition, Queensland August 2016.
Jennifer Lane (Hewett)	Gawler Academy of Dance team, 2016 National Schools Aerobics competition, Queensland August 2016
Ben Woollard (Magdala)	Under 15 Regional Boys soccer team, 2016 Ultimate Fiji Cup, Fiji December 2016
Alyssa Hogarth (Roseworthy)	Adelaide Youth Theatre team performance tour, Orlando Florida, December 2016
Natasha Mostert (Kapunda)	Fusion Pilgrimage to Uluru, Northern Territory, April 2017
Rachelle Williams (Kapunda)	Fusion Pilgrimage to Uluru, Northern Territory, April 2017
Madalin Kelly (Hewett)	Starplex Swim Club team, Australian Age Swimming Championships Brisbane, April 2017
Leanne Coleman (Kapunda)	Fusion Pilgrimage to Uluru, Northern Territory, April 2017
Austin Grigg (Hewett)	South Australian Special Olympics Team, 4th National Junior Games, Gold Coast July 2017
Aiden Grigg (Hewett)	South Australian Special Olympics Team, 4th National Junior Games, Gold Coast July 2017
Jude Barker (Hewett)	Adelaide Marlins team, Australian Little League Championship, Lismore NSW June 2017
Zoe Perry (Freeling)	Girls AFL Football South Australian U/15 Team, Western Australia July 2017
Beau Ryan (Templers)	Sports Australia Cross Country Championship, Tasmania, August 2017
Brielle Bliss (Wasleys)	Rhythmic Gymnastics events, Gymnastics Australia – 2017 National Clubs Carnival, Bendigo Victoria September 2017

Congratulations to those young recipients successful in the 2016/2017 Youth Sponsorship Scheme.

2016-2017 Youth Sponsorship Scheme Recipients



Adelaide Youth Theatre Team
Performance Tour



2016 Australian Little League
Championship



2016 National Schools Aerobics
Competition

The Regional Youth Bus

During 2016/2017 in conjunction with four neighbouring Councils, Light Regional Council contributed funding towards the Regional Youth Bus project. The Regional Youth Bus project was managed by Shaping Futures; the bus was parked at different communities across the region as a 'mobile youth centre' for access by local youth.

Total youth participation in the Regional Youth Bus project in the Light region for the period 1/7/2016 to 30/03/2017 was 223 youth over 35 visits in the 9 months, which equated to an average attendance of 6 young people per visit.



Local youth relaxing in the Regional Youth Bus

Community Bus



Following the introduction of the new Mercedes Sprinter Community Bus in December 2015, Council employees have inducted sixteen local residents to be volunteer drivers. All volunteer drivers require a current 'C' class drivers licence to drive the vehicle. Light Regional Council community groups are permitted to hire the bus at a cost of \$1 per kilometre.

The Community Bus has been specially modified with an internal wheelchair lifter and it has the capacity to transport up to 2 wheelchairs. It has been engineered to convert from a 12 seater bus to a wheelchair-friendly vehicle within a few minutes and it has a DVD player and Public Address system installed to maximise the experience for passengers and versatility of the vehicle.

Light Regional Council Community Bus

Building Community Capacity (fostering local and community opportunities)

Community Development Grant Program

Throughout 2016/2017 Council continued to support local community initiatives and the development and delivery of appropriate programs, services, activities and facilities to meet community need through the Community Development Grants Program.

During 2016/2017, this annual program made financial contributions totalling \$7801 to eight projects conducted by various organisations including the; Wasleys Bowling Club, Kapunda Bowling Club, Kapunda Senior Citizens Club, U3A Kapunda, Freeling Recreation Park, Kapunda RSL sub-branch, Greenock Cricket Club, Kapunda Historical Society and Barossa Secondary Schools Group.



Kapunda High School Casa Familiar team – Barossa Schools ABW Program 2017



Kapunda High School Walkers Inn team – Barossa Schools ABW Program 2017

The Event Sponsorship Program

The Event Sponsorship program provides an equitable means for community organisations to access Council funds and provide opportunities for skill and project development for members involved in events.

During 2016/2017, this annual program distributed a total of \$8600 to support ten important community events including:

- The 2016 Christmas events at Freeling, Kapunda and Greenock;
- The 2016 Indigenous Marathon Foundation Barossa Fun Run;
- The 2016 Kapunda and Light Agricultural Show, Greenock Gourmet event;
- The 2016 Kapunda Rodeo;
- The Kapunda CWA 2017 Australia Day event;
- The Kapunda and Light Tourism's inaugural 2017 Doggies Big Day Out;
- Kapunda Musical Society's performance of Aladdin;
- Hewett Primary School's Arts Performance;
- Freeling RSL's ANZAC Park opening; and
- The North Kapunda Hotel's 'Glances of the Past' event during History Month 2017.

Support of Community Events

Council provides varying levels of support to community events and activities across the region. These community-led events contribute to the elements of the area which foster community pride, vibrancy, and showcase the Light Region.

Fifty-five event permits were issued during 2016/2017, including:

- Three regional cycling events including Stage Three of the SANTOS 2017 Women's Tour
- Fifteen street stalls for membership drives and fundraising activities
- Six ANZAC or Remembrance Day community memorials
- Five community Christmas events
- Six filming permits for tourism purposes and for CFS community education
- Two fun runs, and a weekly running club in Hewett
- Two seasonal markets
- Three motorcycle trials
- Plus – mural openings, weekly dog training sessions, a concert, a Show 'n' Shine, an agricultural show, a History Festival, a Museum display opening, the inaugural Doggies Big Day Out, a Pinery fire anniversary event, and even a wedding at Roseworthy!

Congratulations to all the event managers for their efforts to coordinate these activities which help to make Light Regional Council a great place to live and visit!



Author Daryl Barker at the launch event for his book *Their Duty Done*, at the Wasleys 2016 Remembrance Day Service



Australia Day 2017 family fun day at Freeling ANZAC Park

Pinery Fire Community Recovery Activities and Initiatives

The Pinery fire event of 25 November 2015 brought much devastation and loss across the Light Regional Council, with approximately 33 percent of the region being affected by the fire. During 2016/2017 Light Regional Council maintained a representation on a number of committees including the Pinery Fire Local Recovery Committee, State Emergency Relief Fund – Pinery Fire Committee and the Pinery Recovery Community Action Group.

During 2016/2017 additional recovery activities continued to be implemented across the region that were supported by Council staff. A wide range of community information sessions and social activities were held in Freeling and

Wasleys to support the long-term recovery of affected residents.

In September 2016 the State Emergency Relief Fund offered community groups the opportunity to apply for funding towards local projects and events under the Community Strength and Resilience Initiatives (CSRI) funding program. CSRI funding received by groups in Light Regional Council included \$5000 allocated to Gungellan Hotel owner Helen Hatch to host a family fun day event in Freeling on Australia Day 2017 and the Wasleys Community Group received \$10,000 towards the installation of storage cupboards and air conditioning at the Wasleys Institute.



Road to Resilience Mystery Tour July 2016 – cooking demonstration at Maggie Beer's



Community Action Group (CAG) members at Pinery fire memorial book launch Wasleys April 2017



Pinery Fire Memorial Book Launch - Wasleys Institute Sunday 30 April 2017

Strategic Studies

Regional Disability Access and Inclusion Plan

People living with disability have the same rights as other citizens to be part of the social, cultural, economic and political life of the community. As part of its Strategic Plan and the *Barossa, Light and Lower Northern Region Public Health and Wellbeing Plan*, Light Regional Council has progressed an ongoing project in partnership with the Barossa Council, Town of Gawler, and Adelaide Plains Council to develop a regional Disability Access and Inclusion Plan (DAIP) to support accessibility for all in Council's services and facilities. Consultants EnvironArc have been engaged to assist in developing this regional plan.

The aim of a DAIP is to improve access for all and increase the number of opportunities for people with disability that live, work, play, volunteer and visit the Council area. A DAIP will outline proactive strategies for improving Council policies, practices, services and facilities. It will also prepare Council to welcome participation in community life by an increasing number of people living with disability as well as their families and carers.

In order for Councils to respond to the aspirations and needs of people living with disability in the region, feedback was sought from the wider community through an online survey which opened in July 2016 and two DAIP workshops held in Kapunda in August 2016. Feedback from the survey and workshops were used to inform the development of the regional DAIP. It is expected that the draft DAIP will be presented for community feedback and Council endorsement later in 2017.

Development Services

The Development Services Team assesses development applications for various forms of development against the relevant provisions of the Light Regional Council Development Plan in accordance with the provisions of the *Development Act 1993* and *Development Regulations 2008*.

Statutory Planning

During the reporting period, Council staff assessed various forms, types and categories of development applications and determined their appropriateness or otherwise through a detailed assessment. Some applications were 'merit' applications which did not involve public notification and were determined by Council staff under the delegated authority granted by Council. Other more complex assessments were subject to public notification processes in accordance with the development legislation requirements.

Some applications required public notification as 'Category 2' development (adjoining properties only) or 'Category 3' development (to the public generally) pursuant to the *Development Act 1993*. Similarly, those forms of development assessed as 'non-complying' also generally included a broad public notification process.

During the 2016/2017 financial year, there were 15 Category 2 development applications assessed, 23 Category 3 developments assessed and 9 non-complying applications assessed. There were also 2 minor non-complying development applications that were not required to undergo public notification.

In all, 548 development applications were submitted to Council during the reporting period inclusive of land division and crown development applications. This is a decrease in relation to development application numbers lodged in the previous reporting period for the 2015/2016 financial year. The 548 development applications for this reporting period represent a 19% decrease in application numbers in comparison to the previous period (670 applications).

It is acknowledged that a portion of the decrease to application numbers was as a direct result of the devastating Pinery bushfire in the previous reporting period. The considerable number of rebuild applications resulting from the Pinery fire artificially inflated application numbers in the previous reporting period, giving the impression that application numbers are considerably less in this reporting period. In discounting the number of development applications attributed to rebuilding structures destroyed in the Pinery fire, application numbers are proportionately average across the last three reporting periods, rather than in significant decline (19%) as the statistics reflect.



Construction commenced in this reporting period on a Grain Research Facility which was processed by the Development Assessment Team and ultimately approved by Council's Development Assessment Panel

Legislative Changes

Planning Reforms

The State Government's Planning Reform process reported on in last year's Annual Report has continued to progress at a considerable pace. The following key milestones in the advancement of this significant legislative reform has been achieved in the 2016/2017 reporting period:

- Recruitment of the Chair and members of the inaugural State Planning Commission;
- Establishment of a number of Ministerial Advisory Committees who will serve to provide advice to the Commission on the manner in which the new planning system should be implemented;
- Activation of initial stages of the SA Planning Portal;
- Initial commencement of a pilot program to guide the establishment of joint planning boards;
- A pilot program aimed to road-test proposed infrastructure schemes;
- Consultation on the new Community Engagement Charter and formulating a draft document for the consideration of the Commission;
- Legislative provisions for new Council and Regional Assessment Panels due to commence operations in October 2017; and
- Implementation of the *Environment and Food Protection Areas* (EFPAs) as a part of the new legislation. The EFPAs have been introduced to help protect the State's vital food and agricultural lands and contain the threat of urban sprawl by reducing the ability to subdivide land for housing development.

General Development Matters

Renewed focus on Land Division

The implementation of the abovementioned *Environment and Food Protection Areas* has had an immediate impact on applications for land divisions in the Light Regional Council district. Specifically, the legislation prohibits land divisions of productive agricultural land in the EFPA for residential purposes.

Further, for land zoned 'Rural Living' within the EFPA, subdivision to create additional allotments to be used for residential development will not be permitted after 1 April 2019. Any land division application made in the meantime must adhere to the land division rules that were in place within the Council's Development Plan as at 1 December 2015.

This outcome has spurred an immediate influx of such applications in both the Roseworthy and Gawler Belt Rural Living Zones in particular.

Further to the influx of these small-scale divisions, a large 37 allotment rural living land division was approved on the outskirts of the Wasleys Township during the reporting period. Initial groundworks have commenced for this land division with the first stage of allotments due to be cleared for market in the 2017/2018 financial year.

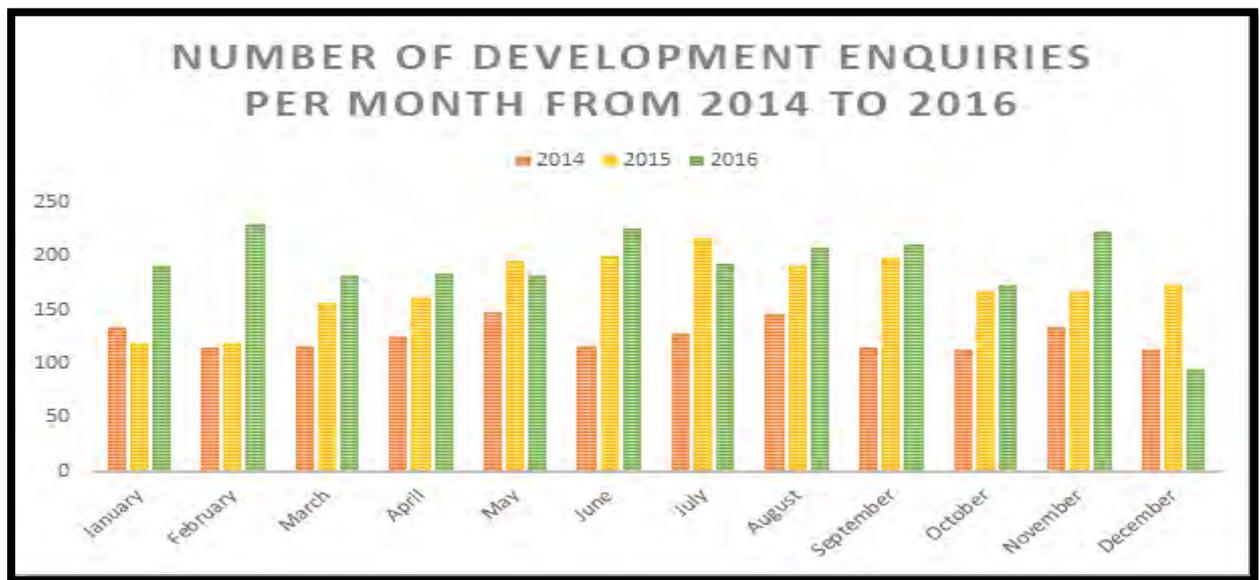


Wasleys Fields Land Division

Preliminary Advice and Compliance Functions

Whilst the assessment of development applications forms the majority of the core work focus of the statutory planning team, considerable resources are also devoted to providing both preliminary planning advice and regulating development in the region.

Below is a snapshot that captures a trend of increasing requests for preliminary advice from the general public, which have been responded to in addition to the statutory assessment planning functions of the Council:



The figures above indicate that the aggregate number of enquiries increased by 10% in 2016 when compared to previous years (1506 enquiries in 2014 and 2071 in 2015). A conservative estimate by planning staff has revealed that each planning officer receives at least another 20 enquiries per week which relate to applications that are in the process of being assessed, whether it be a neighbour enquiring about the public notification they received or an applicant discussing aspects of the assessments or planning consultants acting on behalf of their clients or similar.

A total of 69 compliance matters were registered with Council in the reporting period and 45 of these matters have been resolved while the

remainder are pending. With carry-over from the previous reporting period, Council's part-time Compliance/Planning officer recorded that a total of 118 compliance matters were resolved during the 2016 calendar year.

Of the registered compliance matters responded to, 13 resulted in development applications being lodged and 7 of these were finalised within the reporting period with 6 still to be determined.

Compliance matters can vary in complexity and be time-consuming to resolve, however they are actioned as a priority in accordance with processes established through the relevant legislation.

Liquor Licence Applications

The Office of the Liquor and Gambling Commissioner (OLGC) is charged with the responsibility of receiving, assessing and issuing liquor licences in accordance with the *Liquor Licence Act 1997*, which regulates the control of sale, supply and consumption of liquor. There are a number (approximately 12) of different types or categories of liquor licences that can be obtained, ranging from residential licence, hotel licence, direct sales licence, producer's licence, special circumstances licence through to limited licences.

Whilst the OLGC determines these applications, a letter of support/consent is required to be provided by the relevant Council in almost every instance. As such, Council planning staff consider all liquor licence requests and are required to ensure that all relevant development approvals are in place and then consider each liquor licence request on an individual basis.

Planning staff considered and responded to 53 liquor licence applications for the reporting period.

Development Assessment Panel

Light Regional Council's Development Assessment Panel (DAP) has the responsibility of considering development applications on behalf of the Council in circumstances where the nature of development is deemed to be non-complying or where a particular proposal generates significant public interest through the public notification process.

Such proposals are usually outside of the decision making powers delegated to staff. The Panel considered 18 development applications during the 2016/2017 year, compared with 31 applications for the previous financial year.

The Panel, chaired by Independent Member, Mr Bruce Ballantyne, has operated well and has taken the opportunity to provide suggestions to Council with respect to the following policy matters:

Land Divisions in Primary Production Areas and Interface Issues

Over the last 5 years the Panel has seen trend amongst land division applications lodged within the Primary Production Zone. A number of these have sought to create small allotments, similar to a 'rural living' size, sometimes to separate an existing farm dwelling from the balance of the productive land. These have been lodged as proposals for either new allotments or boundary re-alignments.

The Council's Development Plan provides that rural land should not be divided if the resulting allotments would be of an insufficient size and configuration to be used for primary production or related development as 'fragmentation' of primary production land is discouraged. Ancillary development, such as a farm dwelling, should be on the same allotment as a viable, productive undertaking.

The Panel has in the past upheld the provisions of the Development Plan and determined that such land division proposals are misaligned with the policy intent as allowing small allotments hosting a dwelling only, with no viable opportunity to be used for cropping, grazing and other primary production activities is counter-productive in the Primary Production Zone.

In the instances considered by the Panel, the smaller allotments proposed to contain the

original farm dwelling would enable permanent residential occupation on an allotment that would no longer be in association with the farming use of the land. Excising an older farmhouse also create an opportunity for a new farmhouse to be built on the larger allotment, further resulting in a loss of productive land.

Separating existing farm houses on smaller rural-life style sized allotments within Primary Production Zones also leads to the potential creation of interface issues between farming and residential land uses due to spray/chemical drift, dust, noise from farming practices and frost fans etc. which in turn can threaten a farm's viability.

The DAP suggested to the Council that it consider as part of its Development Plan Policy review to introduce non-complying provisions that require minimum allotment sizes within the Primary Production Zone to reinforce the functionality and viability of farming land and ensure that incompatible land uses are not introduced to an area designated for farming purposes.

Dams

The Panel considered a few 'turkey nest' dams ancillary to the viticultural use of the land within the Primary Production, Policy Area 2 – Barossa Valley Region during the reporting period. These applications are deemed to be 'non-complying' forms of development within Policy Area 2 of the Primary Production Zone and are required to undergo the non-complying Category 3 assessment path. It is unclear why dams in Policy Area 2 are assigned quite specifically as non-complying forms of development, given they are considered to be a merit form of development within the remainder of the Primary Production Zone. There is potential that this could be due to the recognition of the undulating nature of the land and many watercourses within the Policy Area which may restrict the development of dams. These considerations form part of an assessment of every dam application and requiring a non-complying assessment for this purpose is not deemed necessarily appropriate on these grounds. The Panel suggested that the non-complying designation of dams within the Primary Production Zone should be considered by Council as part of its Development Plan Policy Review.

Environment Resources and Development Court Appeal Proceedings

The relevant legislation determines that should a person be aggrieved by a planning decision of Council, there are circumstances where appeals may be lodged with the Environment, Resources and Development Court (ERDC).

Three appeals to the ERDC were made during the reporting period in comparison to five for the previous period. Of these three appeals, one has been resolved during conciliation discussions without the need to proceed to a full hearing before the Court. Therefore two appeals are still progressing through the Court and will continue into the next reporting period.

Development assessment can be a contentious area and Development Services staff are particularly mindful of the need to ensure compliance with legislative process is maintained. This focus on procedural accuracy will ensure Council is not exposed to an unnecessary level of risk in respect to future litigation.

Building Surveying

Council's Building Surveyors assess development applications for compliance against the National Construction Code of Australia, the Development Act 1993 and the Development Regulations 2008.

Developments are classified by use with Class 1 and 10 grouped as 'dwelling' and 'domestic outbuilding' construction and Classes 2 to 9 grouped as 'commercial' and 'industrial' type buildings. Assessment of building rules consent includes, but is not limited to, the review of following aspects:

- Site preparation;
- Footings and slabs;
- Masonry construction;
- Framing including both timber and steel;
- Roof and wall cladding;
- Glazing;
- Fire safety, construction and services;
- Health and amenity;
- Safe movement and access;
- Energy efficiency; and
- Maintenance.

Once the design and specifications of the proposed development have been checked for compliance with the National Construction Code, Building Code of Australia (BCA), relevant codes and standards, Development Approval is issued by the Building Surveyor on Council's behalf.



Winery and Barrel storage building approved by Council

Recent Codes and Legislation Changes

Smoke Alarms - Regulation 76B Update - New Australian Standard AS 3786

From 1 May 2017 all new applications for building rules consent require smoke alarms that comply with Australian Standard (AS) 3786:2014 - *Smoke alarms using scattered light, transmitted light or ionization*.

Existing smoke alarms can continue to comply with the previous version (1993) of AS 3786 until the smoke alarm is required to be upgraded or replaced.

Updated Australian Standard - Termite Management - New Building Work AS 3660 - 2014

The National Construction Code (NCC) 2016 has been amended with a new termite management requirement (AS 3660-2014) which came into effect from 1 May 2017.

Timber Construction up to 25 metre in effective height

The NCC 2016 has been amended to allow the use of fire-protected timber construction systems under the Deemed-to-Satisfy (DTS) provisions in:

- Class 2 (apartments);
- Class 3 (e.g. hotels); and
- Class 5 (offices) buildings.

The new DTS provisions cover both traditional lightweight timber framing and new massive timber systems, such as cross laminated timber (CLT).

Construction Industry Training Fund Levy

The State Government has introduced a regulation to significantly increase the value threshold for projects that are subject to the Construction Industry Training Fund (CITF) levy, from \$15,000 to \$40,000. This removes the need for a levy to be paid on smaller building projects such as pergolas, sheds and other minor improvements.

This change followed a review by the Construction Industry Training Board in 2016 and will commence from 1 July 2017.

Draft Minister's Code - Upgrading Health and Safety in Existing Buildings

Two Working Groups have previously been established by the Department of Planning, Transport and Infrastructure (DPTI) to consider the National Construction Code (NCC) provisions related to health and safety as they apply to existing buildings and whether any concessions or exemptions are appropriate. A draft Minister's Code (the draft Code) was subsequently released for public consultation covering the upgrading of health and safety in existing buildings.

The draft Code has been developed to provide clarification on the extent of upgrading that may be required or expected when triggered by various parts of the *Development Act 1993* or *Development Regulations 2008*.

The draft Code establishes minimum health and safety standards that may be applied to existing buildings when these triggers arise, providing clarification on the extent of upgrading that may be reasonable and aims to encourage the reuse of existing buildings. Often upgrading and reactivating existing buildings can be cost prohibitive if the building is expected to comply with modern building code requirements for new construction.

Three key areas, in line with NCC requirements, are covered for building upgrades in the draft Code, these areas being:

- Structural safety standards, including seismic assessment;
- Fire safety standards, including both passive and active requirements; and
- Health and amenity standards, including accessibility, energy efficiency, ventilation and sound transmission.

The draft Code follows on from State variations to the National Construction Code introduced 1 May 2016, providing a number of concessions for buildings defined as small arts venues. Similar to the draft Code, less onerous construction requirements are imposed if the whole or part of a small arts venue has less than two storeys, the floor area does not exceed 300 square metres and there are no pyrotechnics or theatrical smoke used. This initiative was in response to recommendations made in a report by the Music Industry Council.

Inspections

Site inspections are undertaken on building work which is in progress to ensure development is constructed in accordance with the Development Approval and also to meet the relevant codes and standards. The inspections are usually undertaken on a random audit basis, but in accordance with Council's Building Inspection Policy. As per the table below all classes of buildings are inspected with a particular emphasis on dwelling framing and also swimming pool and safety barriers which Council views as being of major importance to the safety of the community.



Domestic dwelling ready for a timber frame and roof truss inspection

In this reporting period, Council's building staff have continued to assist residents recovering from the Pinery fires with application lodgements and on-site attendances to inspect replacement building work. Council's building staff have also continued work investigating and inspecting swimming pools within the Council area which do not have recorded development approval. This project was a carry-over from the previous two financial years and more than 200 unapproved swimming pools have been inspected.

Building Inspection Table (source: Council's Building Inspection Policy)

Class of Building	Inspection Rate %	Comments
All	66	Involving the construction of roof framing where a licenced builder is responsible for the building work
All	90	Involving the construction of roof framing where no licensed builder is responsible for building work
1A & B	90	All other Class 1A & B structures
10B	100	Swimming pools and spas (including safety barriers)
10A & B	10	All other class 10 structures
2 - 9	90	All commercial and industrial buildings (inc. farm buildings) (Class 2 - 9)

The below table describes Council's inspection activities during the reporting period:

Class of Building	Comments	Inspections Completed
All	Involving the construction of roof framing where a licenced builder is responsible for the building work	176
All	Involving the construction of roof framing where no licensed builder is responsible for building work	16
1A & B	All other Class 1A & B Structures	19
10B	Swimming pools and spas (including safety barriers)	78
10A & B	All other class 10 structures	83
2 - 9	All commercial and industrial buildings (inc. farm buildings) (Class 2 - 9)	63
10B	Unapproved swimming pool project	30
TOTAL NUMBER OF BUILDING INSPECTIONS		465

The number of building inspections undertaken within this reporting period was greater than the previous reporting where some 403 inspections were completed in the 2015/2016 year.

Further to inspection of building work resulting from development applications, Council also undertakes inspections of compliance issues resulting from:

- Unapproved building works; and
- Dangerous structures and emergency situations.



Example of a damaged structure being monitored by Council



A completed Cellar Door requires a Certificate of Occupancy inspection prior to occupation

Building Fire Safety Committee

Local Government plays an important role in protecting the ongoing safety of building occupiers and users through the provisions of the *Development Act 1993* which requires that Council has a Building Fire Safety Committee. This Committee is charged with the responsibility for all matters arising under Section 71 of the *Development Act 1993* which are of a building fire safety nature.

The Committee is comprised of four members; including one employee of Council and three independent members drawn from the South Australian Fire Services (CFS and MFS) and an independent Building Surveyor.

Section 71 of the legislation establishes powers to investigate whether building owners are maintaining proper levels of fire safety in their buildings for the protection of all occupiers, whether there are residents and workers who use

them regularly, or clients and visitors who only use them occasionally.

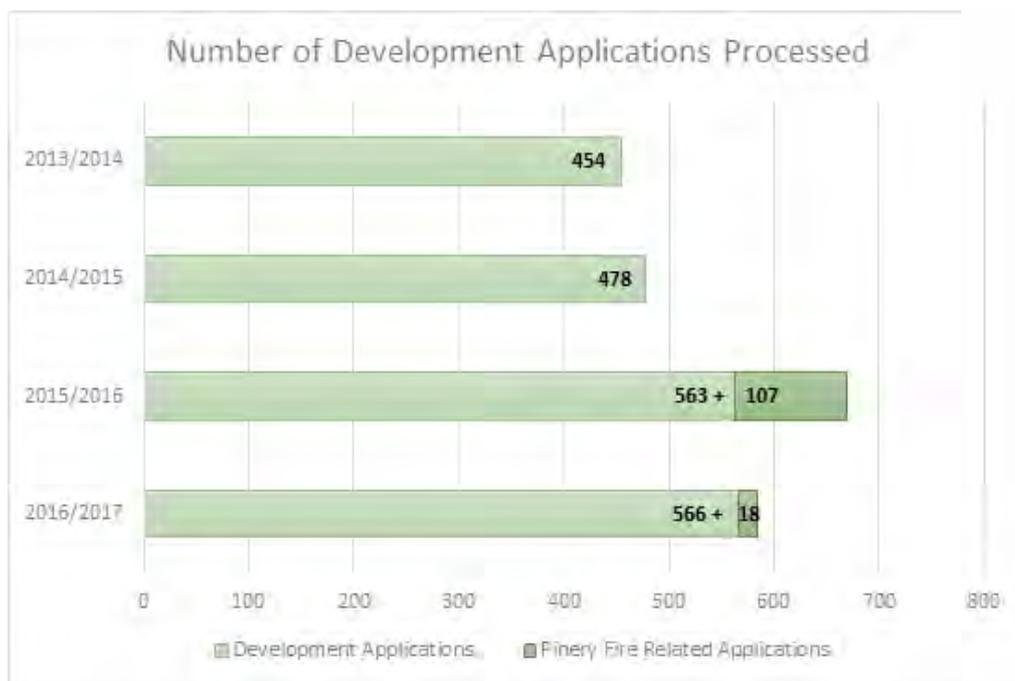
The Committee meets on a quarterly basis to undertake inspections of commercial, industrial or accommodation premises and determine the adequacy of fire safety for occupants. The Committee assesses items such as fire safety equipment (extinguishers, hose reels etc.), exits (suitable door hardware allowing a person to escape without requiring keys), smoke alarms and smoke detectors.

Following on from the inspections, the Committee forwards a list of items to the owner that require rectification and requests a response that details a time frame or program for when the works are likely to be completed. The Committee is conscious that current budgets may not allow for completion of work immediately and therefore the Committee requires the schedule to allow for works that can be completed in stages to assist with financial costings for landowners.



Cladding removed from large hay storage building to ensure smoke ventilation meets Australian Standards

Development Statistics



Dwellings Approved Per Township

Locality	2016/17	2015/16	2014/15	2013/14
Freeling	34%	42%	45%	35%
Gawler Belt	3%	2%	2%	2%
Greenock	11%	6%	12%	14%
Hewett	9%	7%	11%	10%
Kapunda	13%	10%	9%	12%
Roseworthy	7%	10%	1%	1%
Wasleys	9%	11%	11%	13%
Other	14%	12%	9%	13%

A total of 125 development applications have been assessed by the Council since the Pinery Fire event in November 2015. The total number of development applications spans 2 financial years and the total number of applications that relate to the rebuilding is current as of September 2017. Council resolved shortly after the 25 November 2015 Pinery Fire to provide fee relief to residents who lost buildings and structures due to the tragic fire event. Council offered fee waivers under the Development Act 1993 and South Australia Public Health Act 2011 and these will cease on 31st December 2017. A total of 116 Development Applications were lodged in the 2016 calendar year with another 9 applications lodged since 1 January 2017. In 2015 and almost immediately after the Pinery Fire event 5 development applications were submitted with the Council. A total of 14 dwellings have been approved as part of the rebuilding process.

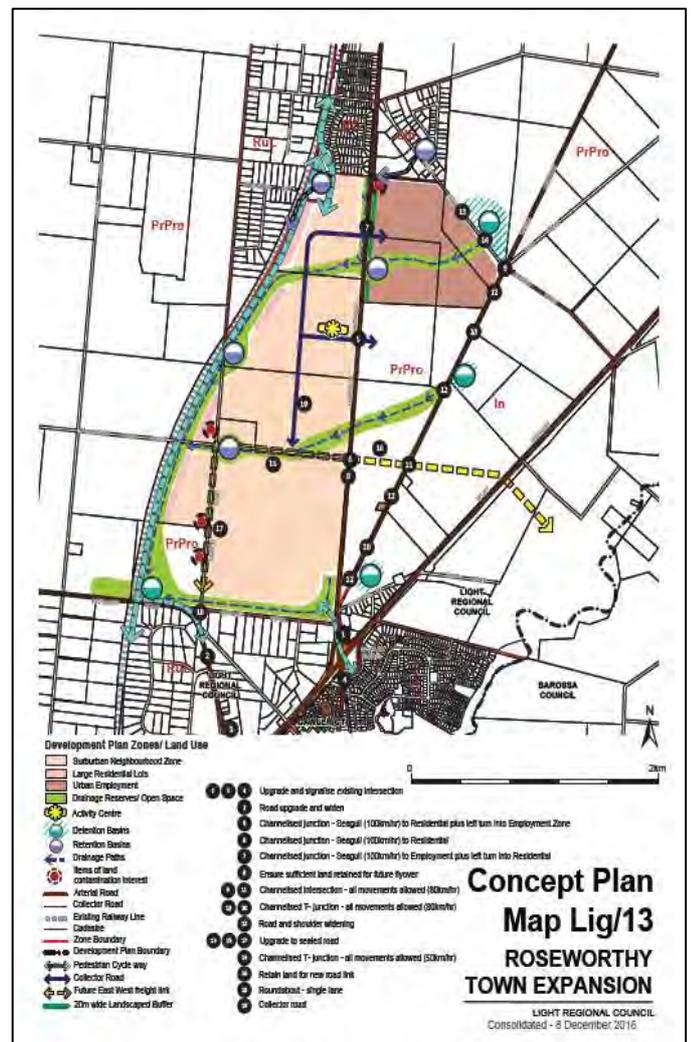
Development Plan Amendments

During the reporting period a number of Development Plan Amendments (DPAs) were initiated, finalised or continued to be processed, these are discussed below.

Roseworthy Township Expansion Development Plan Amendment

November 2016 marked a significant milestone in the progression of the long-standing Roseworthy Township Expansion project, with the DPA gaining Ministerial approval. The final DPA saw the rezoning of some 420 hectares of land for residential and employment purposes which is supported by an associated Concept Plan (below).

Council administration has been working with developers/stakeholders to finalise negotiations on key items of infrastructure including identified road infrastructure upgrades, stormwater and social infrastructure. The execution by all parties of the infrastructure deeds in May 2017 signified the final step in the progression of the project with only the development of a third party funding arrangement for the road infrastructure to be completed. This arrangement will ensure that Council's guiding principles of managing risk and ensuring capital investment is borne by those who most stand to benefit from the development is maintained.



Roseworthy Township Expansion – Concept Plan

Kapunda Town Centre, Mine Historic Site & Environs Development Plan Amendment

Council supported proposed Ministerial amendments to the *Kapunda Town Centre, Mine Historic Site & Environs DPA* in July 2016. The DPA was subsequently approved by the Minister for Planning on 8 December 2016.

A component of the DPA was the establishment of the Kapunda District Centre Carpark Fund. This Fund provides an avenue for the consideration of development within the designated District Centre which does not meet the minimum car parking requirements as detailed within Council's Development Plan. The Carpark Fund was gazetted separately as required on 2 February 2017.

Other Development Plan Amendments

Throughout 2016/2017 Council progressed, or had intended to progress, three separate DPAs namely:

- Historic Conservation DPA;
- Barossa Protection DPA;
- Stormwater Management DPA.

Whilst work was completed to advance these DPAs (as discussed below), the substantial advancements in the State Government's Planning Reform agenda have subsequently prompted a change in direction for the advancement of these DPAs. In particular, the Department of Planning, Transport and Infrastructure (DPTI) has committed to working in collaboration with Council in a process to 'transition' provisions of Council's current Development Plan to the new 'Planning and Design Code' (the 'Code'). In this, DPTI and Council have agreed to consider incorporating the changes proposed in these DPAs in the transition process from the Development Plan to the new Code, which is expected to commence in late 2017.

Nonetheless, the following provides an update on the progress of the DPAs through the reporting period.

Historic Conservation Development Plan Amendment

At the request of the DPTI, Council prepared and submitted an updated Statement of Intent for the Historic Conservation DPA to the DPTI in December 2016 which was supported by a peer review prepared by Council's heritage consultant.

Barossa Protection Development Plan Amendment

The Barossa Protection DPA followed a previous review of Council's Development Plan against the content of the *Character Preservation (Barossa Valley) Act 2012* and amended State Planning Strategy. Throughout the period Council continued working with the DPTI and The Barossa Council to advance planning policy amendments that take a consistent approach to a number of regional matters arising from the need to align with this legislation.

Stormwater Management Development Plan Amendment

Initial work commenced on the preparation of a Stormwater Management DPA seeking to introduce additional flood mapping within Council's Development Plan for the previously unmapped townships of Kapunda, Freeling and Greenock.

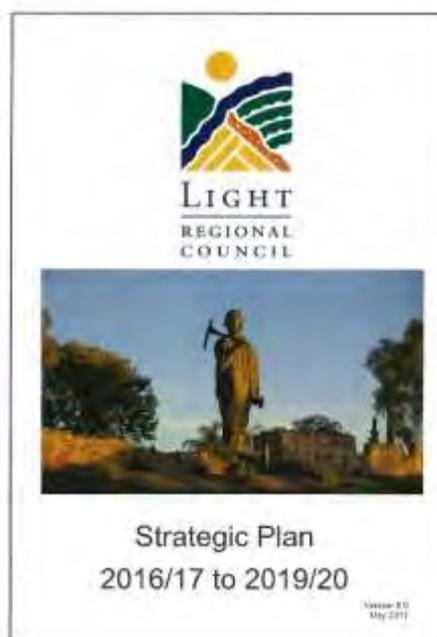
Strategic Studies

Light Regional Council Strategic Plan

Council is required under the *Local Government Act, 1999* to prepare Strategic Management Plans which includes the Strategic Plan, Long Term Financial Plan and Infrastructure and Asset Management Plan.

The Strategic Plan provides for the management of the Council area over a period of at least 4 years, giving context to how the Council fits within its region and the State and setting the vision, aspirations and strategic direction for the organisation over the coming period.

The Strategic Plan was advanced throughout the reporting period and the final outcomes shaped by community feedback. Following public exhibition of a draft, Council's Elected Body considered and adopted the *Light Regional Council Strategic Plan 2016/17 – 2019/2020* at its Ordinary Meeting in May 2017.



Community Engagement Strategy 2017 - 2022

Engaging the community in Council's decision-making not only provides for an inclusive and democratic process but adds significant value, validity and strength to decisions that are made.

Meaningful engagement starts with a clear understanding and definition of why Council is engaging, what it will seek to do with information collected through the process and what influence the community has over the final decision. The setting of these parameters at the outset (expectation management) provides clarity and clear boundaries to those participating and can assist in removing barriers to engagement and frustrations when people feel their opinions or input have not been considered as they may have expected.

A means of setting these parameters and providing clear pathways for engagement is through the *Light Regional Council Community Engagement Strategy 2017 – 2022*.

This Strategy describes Council's commitment to engagement, the purpose of engagement and basis of engagement processes. It is for this reason that it is considered important to have a clear strategy on these matters to ensure consistency in the way Council engages, remove ambiguity both internally and amongst the community on how and why Council is engaging and to show a commitment to inclusive and participatory decision-making. This new Strategy was adopted by the Council at its Ordinary Meeting in May 2017.



Environmental Health

Food Business Inspections

Council manages its responsibilities in food safety education and inspections/ surveillance in accordance with the *Food Act 2001* and National Food Safety Standards. Food safety and hygiene information packs are distributed to all food business, community and charitable organisations in the Council region upon request or when required under legislation. Council undertakes inspections at no charge for business operators that are about to commence a new food business operation or require specific food safety advice.

The following food premises inspections were undertaken within the 2016/2017 financial year. For further information regarding the Food Business Risk Classification System, please refer to Council's website.

Businesses - Inspections Data				
Risk Classification	Number of Businesses	Inspections Conducted	Follow up Inspections	No. of Inspections resulting from complaints
P1 (excluded businesses that service 'Vulnerable Populations*')	42	37	0	3
P2	34	17	0	1
P3	53	11	0	0
P4	73	0	0	0
Total	202	65	0	4

*Vulnerable populations as noted above are those facilities that include hospitals, childcare centres and nursing homes. Although these premises are inspected by Council they are audited independently by external auditors in accordance with provisions under the *South Australian Food Act 2001*.

Food business operators have a legal and moral responsibility to ensure that not only are their premises in a clean and hygienic state, but also to ensure that the food they serve is safe and suitable for human consumption. Council continues to take food safety enforcement and public education very seriously and will advance enforcement action when required to do so.

Council provides food safety advice and inspections of new businesses, and undertakes routine inspections for community and charitable organisations at no charge.

For the 2016/2017 reporting period no expiations were issued, 2 warning letters were sent to food business operators, and 4 food general safety complaints were received. The number of food safety complaints investigated was again small in relation to the number of operators. Council noted the continuing attention to food safety promotion and the conscientious attention to food safety by business operators as contributing to a lower rate of food safety complaints.

South Australian Public Health Act 2011

Council maintains its responsibilities under the *Public Health Act 2011* and further improves ongoing regulatory compliance whilst promoting public health concerns throughout the community.

For the reporting period, public health messages were promoted in the local print media targeting food safety and waste water control systems. Council continues to work collaboratively with other Local Government authorities to provide and promote public health services.

Environmental Health Australia Award

Council's Environmental Health Officer received an award from Environmental Health Australia for his outstanding commitment and response to the local community in the recovery following the Pinery Bushfires in November 2015. Recognition for this award must also be extended to Mr. Simon Keith, Council's Development Engineer (no longer with the organisation) for his valuable contribution of support and assistance following this devastating event.

Immunisation

Council delivers immunisation services for high schools across the Council region under a contract arrangement with 'Health First Solutions'.

Council also strives to ensure that residents have the best possible access to, and advice on immunisations. Council works in conjunction with the Town of Gawler to ensure that residents requesting immunisation services are able to access public clinics. In addition to this, Council also continues to provide and collect free sharps containers (via the Kapunda and Freeling offices of Council) for all residents as an important public health service.

Complaints and Offensive Activities

During the reporting period a diverse range of public health complaints and concerns were received and investigated. Of the complaints received, over forty one complaints required site visits and related to matters such as effluent issues, dust, odour, rats, other vermin/ farm animals and rubbish dumping. No formal notices were required to be served by Council's Environmental Health Officer to resolve complaints relating to public health during the reporting period.



Dust complaint from exposed paddocks

Communicable Diseases/ Hairdressers/ Salons

At the request of the South Australian Department of Health, Council's Environmental Health Officer undertook a number of follow-up inspections to provide public health advice and to prevent the potential transmission of infectious diseases. No public health issues were received regarding hairdressers or beautification salons.

Vector Control and Nuisance Pests

Council continues to provide advice to residents regarding the control of mosquitoes and midges. Vector surveillance and control work was undertaken near Shea-Oak Log and at the effluent storage lagoons adjacent to the Kapunda Caravan Park. There was a significant increase in vector activity during the recent floods that required a combined response from both Light Regional Council and the Adelaide Plains Council.

There was no increase in the number of European Wasp nests destroyed during the reporting period whilst there was a small increase in the number of bee hives destroyed. Council continues to destroy European Wasp nests free of charge as a service for all residents in the Council area.

Public Pool Inspections

There are five public swimming pools in the Council area. Public pools must be inspected by Council under the Public Health Regulations.

During the reporting period each pool was inspected at least once to:

- ensure effective and safe management;
- check that operators had adequate training in the delivery of first-aid;
- assess the upkeep of pool infrastructure and surrounds; and
- check water quality parameter testing.

This is imperative to maintain the appropriate health standards and compliance with the relevant legislation.

High Risk Manufactured Cool and Warm Water Systems

There are currently seven identified facilities that utilise cooling tower systems and one warm water system within the Council area. All facilities were issued with notices under the *Public and Environmental Health (Legionella) Regulations* requiring the completion of independent third party auditing of maintenance systems and separate microbiological reports. These reports must be submitted to Council during the reporting period. It was noted that despite the requirement for independent audits and microbiological water testing some operations required legislative non-enforcement action to obtain the required reports.

Council investigated two Department of Health referrals during the reporting period and as a result of the media attention to the cases of legionella reported in Adelaide, Council also undertook a public health promotion campaign during the period.

On-site Waste Water Control and Sewer Systems

The processing and approval of wastewater works applications constitutes a large part of the Environmental Health Officer workload, and includes applications in relation to residential, commercial, winery expansion and redevelopment operations. Council continues to provide advice and technical information to clients who are preparing applications to Council.

The following table details the new wastewater control system applications that were received and assessed by Council's Environmental Health Officer during the reporting period. Council undertakes mandatory inspections as part of the system installation process and installers are required to give Council 24 hours' notice for all inspections; however it is noted that unfortunately not all installers notify Council, resulting in non-compliance with Council approval conditions and South Australian Regulations.

Type of System	Number of Applications	Number of Inspections
Septic Tank	53	19
Aerobic System	23	12
Soakage	3	5
On-Site (other)	27	12
Sewer Connections	19	30
Underfloor	N/A	42
Site Evaluations	N/A	101
Final/COC	N/A	25
CWMS related	N/A	46
Development Referrals	N/A	21
Other	Bush fire / irrigation / complaints	52
Total	125	365

Forty one effluent related complaints were received and investigated during the reporting period.

Of the forty one complaints received some also related to other public environmental health issues such as spray drift from agricultural areas and general odour issues. No complaints investigated required enforcement action by Council's Environmental Health Officer, although one parking infringement notice was issued for parking in front of a fire hydrant in the main Street of Kapunda.



Storm water install Kapunda

General Inspectorate

Council's General Inspectors are responsible in overseeing and enforcing a number of Acts of State Legislation. The role is divided up as follows:

- Animal Management - 35%
- Fire Prevention - 35%
- Parking - 10%
- By-Laws - 5%
- Local Government Act - 15%
- It is expected that with the introduction of the *Local Nuisance and Litter Control Act 2016* that statistics will alter substantially from the 2017/2018 reporting period onwards.

Animal Management – Dogs and Cats



Council is responsible under the *Dog and Cat Management Act 1995* to receive registrations for dogs, provide a suitable pound and undertake enforcement of the Act.

Council's Authorised Officers have completed training regarding the introduction of the reformed *Dog and Cat Management Act 1995*, which commenced on 1 July 2017. Further components of the Act will commence on 1 July 2018.

For 2015/2016, Council had had 4152 dogs registered. Each year Council has noted that a considerable number of people fail to renew the registration of their dogs and Council follows this up to ensure that its records are maintained accurately as required by legislation.

During this reporting period there was an increase in reports of wandering dogs, dog attacks and barking complaints, continuing trends noted from the prior reporting period.

Although there has been an increase in barking complaints Council noted that many people did not wish to pursue the formal resolution options. A review into the investigation of barking complaints and the adoption of the Local Government Association (LGA) Model Standard Operating Procedure for investigating dog barking complaints could attribute to this as people often don't want to commit to an official complaint and the required procedures.



Council's General Inspectors attended the Doggy Day Out event held in April 2017 at the Kapunda Sports Oval to assist with general dog-related enquiries from the public.

Doggy Day out – Kapunda 2017

The Dog and Cat Management Board has also continued to promote the important message of responsible pet ownership through its public education programs.

Pursuant to the *Dog and Cat Management Act 1995*, during 2016/2017 Council conducted the following activities:

- responded to 35 barking dog complaints, compared to 30 in 2015/2016
- responded to 308 wandering dog complaints, compared to 241 in 2015/2016
- impounded 25 dogs, compared to 58 in 2015/2016
- returned 240 dogs to owners prior to impounding, compared to 183 in 2015/2016
- returned 19 of the 25 dogs to owners after impounding, compared to 50 of 58 in 2015/2016
- responded to 2 harassment to human complaints, compared to 5 in 2015/2016
- responded to 3 dog attacks on humans, compared to 4 in 2015/2016
- responded to 17 dog attacks on other animals, compared to 8 in 2015/2016
- responded to 3 harassment of other animals, compared to 6 in 2015/2016
- responded to 26 cat complaints, compared to 24 in 2015/2016

Expiations Issued for Offences under the Dog and Cat Management Act, 1995

Period	Wandering at Large	Owning and Keeping an Unregistered Dog	Attack or Harassment
2015/2016	24	19	6
2016/2017	13	7	0

The Law and Dogs and Cats - New Amendments

The South Australia Government has been compiling changes to the *Dog and Cat Management Act 1995* (the Act) to improve the management of dogs and cats in the community. The changes to the Act are based on joint recommendations of the Dog and Cat Management Board, the Local Government Association of S.A. and findings of the Select Committee on Dogs and Cats as Companion Animals. The amended Act and Regulations came into effect from 1 July 2017 with some further amendments on 1 July 2018 which will relate to compulsory microchipping, desexing and breeder registration.

Microchipping

Microchipping is one of the most effective ways to reunite a lost dog or cat with its owner. Council's General Inspectors also note that social media is increasingly used to successfully reunite lost animals with their owners. Council's General Inspectors have a good working relationship with a facilitator of one of the large social media rescue sites who also monitors other like-sites.

Under legislative changes anyone who breeds a dog or cat for sale will be required to register with the Dog and Cat Management Board as a 'breeder'. These changes also require a breeder to include their registration number in any relevant advertisement, including sales online, and to include other information, such as the animal's microchip number.

Forthcoming changes include a new requirement for all dogs and cats to be microchipped.

Assistance Dogs

The term 'Assistance Dog' has replaced the terms 'Disability Dog', 'Guide Dog' and 'Hearing Dog', and this term includes dogs that are in training for such roles. A reference to an 'Assistance Dog' is commonly used by other States and the Commonwealth Government. A dog being trained as an Assistance Dog also enjoys access rights to public places and public transport when accompanied by their trainer.

Currently, only the Dog and Cat Management Board can accredit Assistance Dogs.

Registration

Under current arrangements, if a dog is either microchipped and/or desexed, the owner can receive a rebate on their registration fee. It is proposed to simplify this process by defining a new category of 'Standard Dog', which refers to a dog that has been both microchipped and desexed. A Standard Dog will attract a 50% registration rebate.

Increased Expiation and Penalties

It is noted that expiation fees related to offences under the *Dog and Cat Management Act, 1995* will increase considerably from 1 July 2017 to encourage responsible dog ownership. Expiation fees had not increased in the twenty years since the Act was originally introduced.

Animal Management - Cats

Council received 26 cat complaints during the reporting period, an increase of 2 from last year. Cat trap hire is available from Council for residents of the Light Regional Council district and these were hired 19 times during the reporting period. Unidentified trapped cats are taken by the resident to the Roseworthy Veterinary Surgery for assessment regarding euthanasiation or redirection to the Animal Welfare League. Council has an agreement with the Roseworthy Veterinary Surgery to humanely euthanize feral cats as required.

Whilst Council has resolved not to introduce cat management controls other than the control of the number of cats on a premises (by way of By-Laws), residents can seek advice and assistance from the Council on the removal of stray or feral cats to lessen their impact on the environment and society.

Cat breeders will be affected by the changes to the *Dog and Cat Management Act, 1995*.



Indoors only kitten 'Cyril' purchased immunised, microchipped and de-sexed from a registered breeder

Dogs and Cats Online (DACO)

An initiative of the Dog and Cat Management Board is the introduction of DACO. This will see a central database for dog and cat registration and renewals for every Council in the State. Through this system, pet owners will be able to register, update and renew on-line. Council officers and other authorised organisations will be able to access registration information across the State. The process of registration renewals, documentation and payment will be done via DACO and the system will also manage the distribution of percentage payments to the Dog and Cat Management Board and Councils to deliver dog (and where applicable cat) management services.

A provider for DACO web services has been finalised and DACO is expected to be operational from 1 July 2018.

Prior to this date DACO will be sending out renewal letters to all registered owners in the State with a new lifetime registration disc. The requirement for registration renewal payment will remain for every financial year.

Fire and Emergency Services Act 2005

The *Fire and Emergency Services Act 2005* stipulates that each rural Council must appoint an Authorised Officer for its area. The role of the Authorised Officer appointed by this Council includes the monitoring of residential areas to ensure landowners take reasonable steps to protect their property from fire, as required under the Act. Inspections of residential areas in the lead up to and during the Fire Danger Season are carried out to assess compliance with respect to reducing vegetation (fuel) loadings, with the resultant issuing of fire notices where compliance has not been met.

The Fire Danger Season for the Mid North District is usually 15 November to 30 April (subject to change dependent on the season) and the lighting of certain fires is not permitted during the Fire Danger Season unless a permit has been issued. Permits are available from Council's Authorised Officer for certain circumstances.

This season has seen the issue of smoke taint on grapes raised by many vignerons prior to harvest. Council is endeavouring to work with both the agricultural and viticultural industries and associations to try and manage this concern.



Overgrown Vegetation on Private Property and Fire Danger

Council issued 500 notices pursuant to Section 105F of the *Fire and Emergency Services Act* during the 2015/2016 Fire Danger Period. Such notices require landowners to attend to maintenance of land to reduce the risk of fire. This was an increase of notices issued from the previous year. From the 500 notices issued 162 reminder notices were issued and then 11 expiations were issued for non-compliance. All properties within towns or smaller townships were inspected as well as some rural properties where a specific complaint was received. Council engaged contractors to cut/slash 6 properties where property owners failed to comply with notices issued.

Council's Authorised Officer is also responsible for the monitoring of compliance for the purpose of burning-off crop stubble on agricultural holdings. As the district has a large agriculture component predominantly comprising cereal cropping, the agricultural practice of burning stubble to lessen weed and pest infestation is often conducted. During the Fire Danger Season, Council issued 64 Schedule 9 permits (permit to light a fire in Fire Danger Season) for that purpose. This was an increase of 24 from last year.

There was 1 Special Fire permit issued for remnant damaged vegetation from the Pinery fire.

Council is a member of the Flinders Mid North Yorke Bushfire Management Committee and has two members on that committee.

Environment Protection (Air Quality) Policy 2016

In May 2016, the new *Environment Protection (Air Quality) Policy 2016* (Air Quality Policy) commenced and applies to vegetation burning outside of the Fire Danger Season, consolidating and replacing previous burning policies.

In order to implement the new Air Quality Policy, Council was obliged to review its township areas and make adjustments for growth over recent years. Council also decided to make the area of Gawler Belt a 'township' for the purposes of implementing the Air Quality Policy, recognising its proximity to Gawler, Willaston, Hewett and the new growth area at Roseworthy. For implementation, Council retained the system of requiring a resident to make an application for a burning permit for properties within the declared township areas and continued to apply the conditions (other than extending the burning time) that were in use under the old Burning Policy.

Due to the changes in legislation and township boundaries, this year Council's Fire Prevention Officers have attended every permit applicant's property in order to get to know the resident, inform them of the new legislation and inspect and discuss their burning requirements prior to issuing a permit.

The new policy was not applied in Light Regional Council until the end of Fire Danger season after April 2017 and Council has issued 87 permits during the reporting period.

Parking

The Light Regional Council is committed to ensuring residents and visitors are mindful of their obligations to park legally within the region. Illegal parking has the potential to force pedestrians to use the road carriageway area, creating a safety issue and increasing their risk of injury which continues to be a source of complaints to Council's General Inspectors.



Parking on or over a footpath is an offence under the Australian Road Rules so it is important that motorists who park their vehicles do so legally and safely.

Council has a responsibility to ensure all land vested in Council's care does not become a hazard to the public, this includes the parking of vehicles on Council roads and road-related areas.

Council received a number of complaints from the public concerning illegally parked vehicles. Council's General Inspectors in the course of their other duties also observe breaches above those that are reported by the public.

One reason for the decrease in parking expiations issued is that during this period Council's General Inspectors have consciously tried to place an emphasis on advising, educating and cautioning any offending motorist regarding safety or disruption. The effectiveness of this approach will be monitored into the next reporting period. Another issue that has been noted for attention involves illegal parking after hours and on weekends.

Period	Parking Rules Complaints Received	Parking Expiations Issued
2015/2016	32	13
2016/2017	31	1



Truck Parking



Council continues to receive complaints concerning the parking of heavy and long vehicles within a built up area. The Australian Road Rules prevents the parking of heavy and long vehicles within a built up area for longer than 1 hour. Heavy and long vehicles create issues within a township environment due to the physical size, weight and noise impacts. Minor roads and verge areas are not designed for these vehicles and therefore considerable damage can occur to Council infrastructure. Advice is available from Council's General Inspectors on the best way to manage heavy and long vehicle parking.



Throughout the year the adventures of the Teddy Bears at Kapunda and their parking and footpath activities have provided the public a great deal of interest and fun

Key Project and Service Outcomes

Cosi Tree Tunnel Project

In 2015 the State Government (through the Department of Premier and Cabinet) ran a social media campaign called 'Fund My Idea'. This was a competition of ideas to develop a project for public good. Out of this process Mr Andrew Costello's (from 'South Aussie with Cosi') proposal for a '10,000 Jacaranda Tree Tunnel' was voted by the public as the winner and was awarded \$30,000 to assist with its implementation.

In February of 2016 year the Council's Chief Executive Officer (CEO) was approached by the Department of Premier and Cabinet seeking Council's commitment to the project. The CEO indicated that support was available to develop the project however it was noted that modifications might be required owing to the requirements of the AusRoads 2009 guidelines with respect to the planting of vegetation along the verges of main highways.

These modifications saw a reduction in the number of jacaranda trees and their replacement with frangible (softer) native shrubs and ground cover plants. This modification was agreed to by Cosi and the Department of Premier and Cabinet. These modifications were also seen as an important way of assisting with roadside native vegetation recovery following the devastating Pinery fire of November 2015.

By fortunate circumstance Council was approached separately by Conservation Volunteers Australia (CVA), an organisation looking for a major planting project for one of its clients, winemakers Pernod Ricard. Discussions between these parties led to a major planting day held on 1 June 2017 along the Gray Street entrance into Freeling where some 200 volunteers undertook the planting, staking and guarding of 2400 seedlings including jacarandas. This project has been welcomed by the Freeling community.



Volunteers from Pernod Ricard being entertained by Cosi



Pernod Ricard volunteers working along Gray Street Freeling

Pinery Fire Vegetation Recovery

Since the devastating Pinery fire of November 2015 there has been a significant and coordinated effort between several conservation groups and Local Government to restore the vegetation lost on the fire ground. Leading this initiative has been Natural Resources: Adelaide and Mount Lofty Ranges, Trees for Life, Barossa Bush Gardens, Gawler Environment and Heritage Association, Kersbrook Landcare Group and Nursery, Greening Australia, Conservation Volunteers Australia and Light Regional Council.

Since the fire there has been two major seedling distribution days held at the Barossa Bush Gardens. These events have seen the handing out of around 15,000 free native plant seedlings to landholders affected by the fire. Natural Resources: Adelaide and Mount Lofty Ranges has also developed educational videos on the establishment of vegetated wind breaks around properties. It was noted during the fire that stands of vegetation were effective in slowing the fire front allowing people to make decisions on firefighting or sheltering.



Seedlings ready for distribution to fire affected landholders – Barossa Bush Gardens

Pines Reserve – Development of Toilet Facilities

The Pines Reserve is a popular natural bushland area situated between the towns of Kapunda and Tarlee. Historically the reserve was developed as Kapunda's water supply and was known as Taylor's Run Reservoir. Since the 1970s the reserve has been developed for conservation and recreation purposes.



Aerial view of the Pines Reserve

The reserve is managed by a group of dedicated volunteers who undertake regular maintenance of the site. In 2016 it was suggested by the management committee that there was a need to develop toilet facilities to enable the use of the site for picnics and gatherings.

The management committee undertook research into this project and selected Williams Tanks from Bordertown in South Australia to provide the required facilities. This company builds sturdy low cost toilet blocks which are prefabricated and then transported to site. The project was greatly aided by local trades people who either donated their time or gave reduced-cost quotes. Council also acknowledges on behalf of the community, with thanks, the significant financial support for the project provided by Mr. Ross Vogt of Kapunda.



The Honourable Nick Champion MP (Member for Wakefield) and Mayor of Light Regional Council Mr Bill O'Brien officiate at the opening of Pines toilets

Barossa, Light and Lower Northern Region Public Health and Wellbeing Plan – Biennial Update Report

Under the *Public Health Act 2011*, Council is required to develop a Public Health Plan to protect, improve and promote community health and wellbeing.

Light Regional Council worked with The Barossa Council, the Town of Gawler, Adelaide Plains, the Regional Development Australia (RDA) Barossa and consultants 'Healthy Environs' to jointly develop a Public Health and Wellbeing Plan for the 'Barossa, Light and Lower Northern Region'. This was completed in August 2014.

The Act requires Councils to submit a report to the Chief Public Health Officer (CPHO) every 2 years that outlines a comprehensive assessment of the extent to which the Council has progressed implementing its regional Public Health Plan.

The first report on this fell due during the 2016/2017 reporting period and it was considered by Council in August 2016 before its submission to the CPHO. The regional Councils are awaiting official feedback on the approach taken in completing the first report as well as any suggested changes to implement in subsequent reporting cycles.

Flooding in September 2016

Over 29 and 30 September 2016 more than 60mm of rain fell on the already saturated Light region, causing widespread flooding. The swollen creeks caused only minor damage to Council's rural floodways and cross drains and largely only nuisance flooding within the townships. These small tributary creeks fed into the major rivers, the Light River, North Para River, and the Gawler River, which correspondingly caused more widespread damage.

The Bruce Eastick Dam performed its function and held back the North Para River from exacerbating the flooding downstream. The maximum height of the North Para below the dam was enough to inundate the Hewett Shared Use Path but did not reach any dwellings.

These intense rain storms highlight the importance of stormwater design and flood management planning which Council continues to invest in to prepare and protect the Light region.



Lyndoch Road Ford/ Chateau Yaldara (North Para River)



Hewett flooding (North Para River)



Victor Road Ford (Greenock Creek)

Terminus Street Ford (Kapunda Tributary to Light River)



The Gap Road Ford (Light River)

Gawler & Surrounds Stormwater Management Plan

Council has part-funded a Stormwater Management Plan (SMP) for Gawler and Surrounds, involving detailed investigations into the Hewett and Gawler Belt sub-catchments. This project is being led by the Town of Gawler and Council staff have ensured that investigations into the Gawler Belt have taken precedence due to the appetite for land division in this area.



Incidences of flooding in Gawler Belt being investigated in the Gawler & Surrounds SMP

Geographical Information Systems (GIS) and Asset Management Services



Council's GIS and Assets Team delivers desktop mapping, aerial imagery, planning and infrastructure data to staff at all computer workstations throughout Council's administrative centres.

Team members take pride in delivering current, relevant and accurate data layers to enable all workgroups of Council to undertake their day-to-day tasks and deliver services to the community in the best ways possible.

Mobile data collection remains a priority for ongoing Council innovation to ensure that officers have up to date, accurate information at their disposal in the field, which will improve response times for the delivery of a number of services.



Council presented the outcomes of an 'As Designed – As Constructed' (ADAC) implementation trial to the Surveying and Spatial Sciences Institute (SSSI) Conference. An LGA Research and Development funded pilot project, the ADAC trial involved taking surveyor collected data on completion of new subdivisions for input directly into Council's GIS and asset systems electronically with much greater efficiency and accuracy rather than a paper-based system.

Competitive Infrastructure Grant Funding Programs

Council remains active in submitting applications into competitive infrastructure grant funding streams such as Blackspot, Special Local Roads, Stormwater Management Planning, Heavy Vehicles Safety and Productivity and Bridge Renewal programs.

Council's success in grant funding for the Accelerated Program has meant that the majority of Council's construction resources will be working on that project, however various complementary and value-adding projects that can be incorporated with that work have been the focus of our grant funding applications this year.

Applications submitted in 2016/2017 included:

Raingarden500 – Catchment to Coast Program, Environment Protection Authority

An application was submitted for the addition of Water Sensitive Urban Design works to the Stephenson Street upgrade works to be undertaken as a part of Council’s Accelerated Infrastructure Program. Rain Gardens (such as the two below) manage and treat urban runoff to improve water quality. Specific nutrient absorbing plants are selected for the rain gardens to remove high nutrient loads and pollutants.

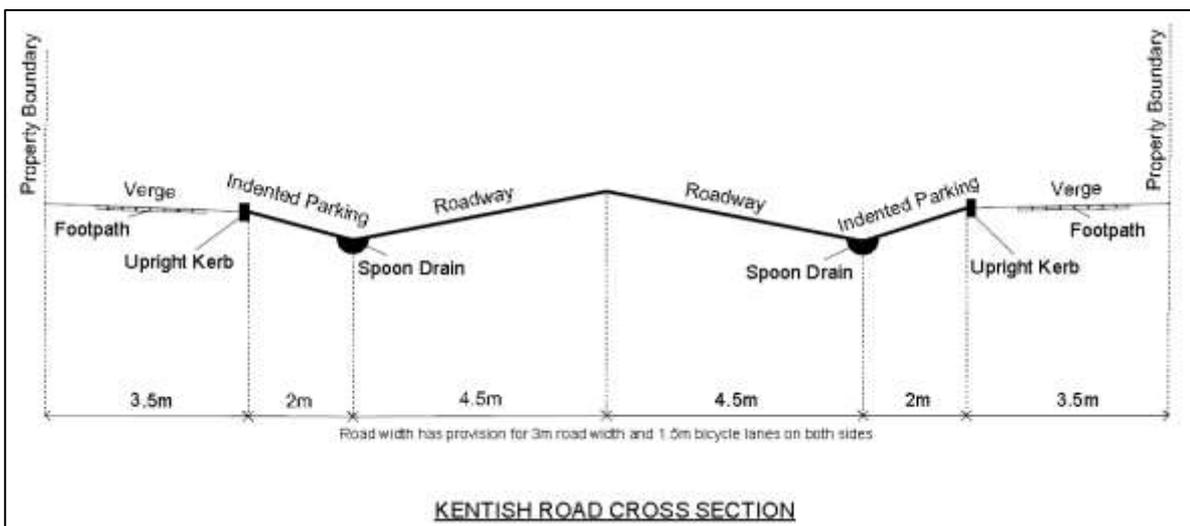


Special Local Roads Funding

An upgrade application for Kentish Road in Gawler Belt was submitted to improve parking and traffic flow in the busy area adjacent to Xavier High School. Concept plans were prepared in-house by Council’s engineering staff, with detailed design to be prepared if the funding application is successful. Unsealed roads within Gawler Belt that are proposed to be upgraded as part of Council’s Accelerated Infrastructure Program in 2017/2018 will be undertaken in association with this work.



[Kentish Road, Gawler Belt as it currently exists](#)



Significant Developments

The 2016/2017 Financial Year has seen a number of significant Residential and Industrial developments either approved or under construction. The Strategy and Development Department has assessed the technical infrastructure requirements of these proposals and has provided on-ground quality assurance checks during construction.

The Pines – Freeling South

Developer – Freeling Holdings Joint Venture

Contractor – AR Contracting Services

Designer – Tonkin Consulting

Stages released to date – 7 (final stage under construction)

Allotments released to date – 178 lots of 190 total

Expected Completion: September 2017



Stage 5 & 6 The Pines Estate, Freeling currently under construction

5 Shillings Estate

Developer – AquaReef Pty Ltd

Contractor – LAKA Civil Contractors

Designer – Wallbridge & Gilbert

Stages released to date – 1

Allotments released to date – 10 lots of 38 total

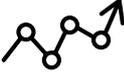
Expected completion: September 2017



Stage 1B Five Shillings Estate, Kapunda: from start to finish

Engineering - General

Council's engineering staff undertake a wide range of tasks aside from involvement in significant developments:

 <p>Improvements to efficiency in calculations and procedures</p>	<p>63+ Engineering Referrals for Development Applications </p>
 <p>Critical Modelling and Analysis of Infrastructure Assets</p>	<p>14 Traffic Count Surveys </p>
 <p>Supporting Calculations and Data for Grant Applications</p>	<p>13 Section 221 Authorisations for Works on our Roads </p>

Economic Development

Key functions of the Economic Development Department include:-

- land development strategies relating to Council owned land or land to be vested into Council's ownership;
- case management of multi-faceted or regionally significant development projects;
- strategies for asset rationalisation and disposal;
- priority grant funding applications;
- public private partnership opportunities;
- tourism initiatives;
- smart infrastructure facilitation, trials and delivery;
- energy and water efficiency measures and new supply initiatives;
- coordinating economic development outcomes with external contributions;
- infrastructure agreements and ensuring development applications are 'assessment ready' – private sector engagement; and
- strategies which seek to stimulate economic development and growth opportunities throughout the region.

Provided for below is an overview of some of the key projects that the Economic Development department has had involvement in throughout the year.

Kapunda Bowling Club Relocation

The Kapunda Bowling Club completed its relocation to Dutton Park and celebrated with an opening on 25 September 2016. Senator Nick Xenophon was a special guest and was extremely impressed when learning of the 80,000+ volunteer hours that were expended on the project. The facility is a jewel in South Australia's lawn bowls crown and has held many tournaments all year round, day and night due to

the undercover synthetic greens. The clubrooms also provide a high class function space with full kitchen and bar facilities that may attract more events into Kapunda. The Kapunda Bowling Club, with the support of the Council can be proud of this mammoth achievement, along with Dutton Park who facilitated the move onto their historic grounds.



Competition Bowls at the new Kapunda Bowling Club



Kapunda Bowling Club president Geoff Redden with Senator Nick Xenophon unveiling the plaque at the new facility.

Kapunda Retirement Village

The 2016/17 year saw the main building and management agreements finalised for the 15 unit Kapunda Retirement Village. The first two units fronting Oldham Street commenced construction and were largely complete by the end of the reporting period. A further two to six units are planned for construction in the upcoming year.

The former Kapunda Bowling Clubrooms were renovated to transform into an associated community space to stimulate social and recreational interaction for residents and visitors alike.

Opportunities to implement a community, behind-the-meter solar energy and storage scheme are being explored for the site which is expected to

be well suited to such an innovative arrangement. This may put to good use the existing heritage listed building on the site that might otherwise be underutilised. If this scheme proceeds, it might produce the cheapest electricity for retirees.

A key performance indicator for the Retirement Village project is to ensure that the relocation of the Kapunda Bowling Club to Dutton Park is a cost neutral exercise to Council. The Management and Occupancy Agreements have been structured to achieve this and may provide a modest return if uptake progresses in accordance with other, similar sites.



Kapunda Retirement Village lock up stage first two units

Kapunda Main Street Town Square

In early 2015 the Economic Development Department gained an opportunity through the Planning and Development Fund to apply for 1:1 funding to purchase a strategic land parcel in the Main Street of Kapunda for the purposes of creating a village square. The site sits on the south-eastern corner of the intersection of Main Street, Crase Street and Hill Street and is one of four key quadrants in the heart of the Main Street, sitting directly adjacent three State Heritage Listed buildings on each of the remaining three quadrants. The land parcel was, at the time, occupied by the IGA supermarket.

This initiative was first considered by Council in around 2004 when the Main Street underwent a significant transformation through the undergrounding of power (PLEC) initiative. At the time Malloway Studios, consulting to the Council on Main Street enhancement strategies, placed at the forefront of their design a village square concept which would focus on this same intersection and seek to integrate the three State Heritage Listed buildings with three further prominent State Listed buildings on Hill Street. Through design, this precinct would become the epicentre of activity for the town, the central hub where gatherings, street parties and passive recreational and tourism initiatives could be held. With the prospect of now linking much needed public open space into such a design, Council agreed with the initiative to purchase 52-58 Main Street.

Council was successful in the second round of a “Places for People” grant application with the Department of Planning, Transport and Infrastructure awarding a \$510,000 grant to develop the Square on the corner of Main and Crase Streets.

This project will create a smart new town square within Kapunda for the use of locals and visitors to the area.

Once established, the 1560m² town square will feature paved areas suitable for holding markets and events such as concerts, street festivals and other community celebrations. It will also incorporate green landscaped areas for heightened amenity and recreational use.

Early works involving boundary fencing, site clearance and demolition of the existing dilapidated buildings commenced shortly, following the recent release of tender documents. The existing murals on external walls of the buildings will be removed and stored for public display elsewhere.

Council is keen to empower local community groups and businesses to participate in delivering aspects of the project, to heighten community pride. This might involve works ranging from local working bees to sponsored public art, furniture and materials.

The project may take up to eight months to complete.



What might the town square look like?

Private Sector Engagement Initiatives

A key functional aspect of economic development is the capacity to engage with the private sector with greater freedom than the statutory arms of the organisation due to the separation of function in the Council's organisational structure. This separation of function philosophy allows the

Economic Development Department to work much more closely with the private sector and assist in the positioning of particular investments to the region where previously there was not the ability to do so. A number of positive outcomes have been achieved.

Achievements include:

- Ongoing support for the Supermarket development for Kapunda (Old Adelaide Road - roads process)
- Five Shillings Estate, Kapunda (ongoing engagement with developer to advance the project)



- Gawler Water Reuse Scheme (operational phase)
- Collaboration with neighbouring Councils and the State Government on the Northern Adelaide Irrigation Scheme (NAIS) project
- Kingsford Regional Industrial Estate (engagement with private sector to advance orderly development of the Estate, noting opportunities for GWRS and Roseworthy Township Expansion DPA)
- Northern Expressway Residual Land Holdings (engagement with private sector, government agencies and local government)
- Numerous smaller investment engagement discussions to position a number of local private sector initiatives.
- Case management of Barossa Infrastructure Limited's (BIL) expansion of their water supply scheme.
- Facilitating the roll-out and promotion of the National Broadband Network in Freeling and Kapunda, with other townships to go live in 2017/18.
- Investigation of renewable and dispatchable energy technologies and projects for strategic sites.

The ability for a department of Council to engage with the private sector and understand their respective business models and forward plans provides Council with the ability to align, where possible, its infrastructure planning to achieve real benefits for growing the economy. An example of this is the \$10 million pellet mill upgrade for JT Johnson & Son on Perry Road, Kapunda where Council's freight by-pass strategy for the Kapunda township via Hancock and Kidman Roads aligns effectively with Johnson's freight requirements, culminating in greater economic efficiencies and a safer transportation route for the freight sector.

Freeling Agriculture Multi-Purpose Centre

Council has applied for funding through the Australian Government's Building Better Regions Fund (BBRF) program for the Freeling Agriculture Multi-Purpose Centre, with successful notification occurring early in 2017/18.

This project will drive economic growth and productivity by investing in regional Infrastructure, creating jobs and new opportunities for regional South Australia.

During the construction phase this project is expected to require an estimated 95 FTE workers, based on other similar projects.

The centre will also create ongoing jobs, including for a manager and event coordinator, crèche employee, cleaning and maintenance plus casual work opportunities.

The principal objectives of the Freeling Agriculture Multi-Purpose Centre which highlight the need for the development include:

- increasing the opportunities for local businesses to grow international exports by providing a space for trade shows and events;
- providing a facility with multi-purpose opportunities including training and education activities for the fodder industry;

- providing social benefits for the region and improving community connections through the centre's use for rural shows, events and sports such as basketball, netball, women's cricket and football;
- providing jobs in the region, namely as a result of increased production from the use of the facility for agricultural/export orientated trade shows and events

The proposed scope of the project incorporates:

- steel-framed building measuring 2,115m² and outside veranda
- large roller doors for trade access
- fitout with the main trades hall and remaining an open space
- training and meeting rooms for agricultural extension and community use
- amenities including toilets and showers
- kitchen and store room
- crèche room for child minding
- floor markings for sport when not required for trades use
- car parking and landscaping



Overall site layout of proposed Agricultural multi-purpose centre

Tourism

Council has provided economic development contributions to Tourism Barossa, the Kapunda Business Alliance, the Seppeltsfield Road Business Alliance and Regional Development Australia Barossa to achieve tourism outcomes for local and regional areas.

A specific tourism focus has been to develop a business case for an *'epic bike ride of the world'* for which a priority and prestigious leg may be along Seppeltsfield Road joining Tanunda to Greenock. This project is currently in the 'positioning' phase which has involved collaborating with stakeholders to determine the best funding model for the infrastructure required.



Creating a series of murals throughout Kapunda has been a focus of enhancing its heritage tourism and the first murals were completed during the reporting period and look fantastic. More are planned for the coming year.

Gawler River Water Reuse Scheme Project – Significant Water Re-Use Project

The Gawler River Water Reuse Scheme commenced operations under Bunyip Water and saw a successful first winter period after construction and commissioning. In fact, the wet winter provided bountiful flows in the Gawler River to harvest sufficient urban stormwater runoff to supply foundation customers, with some water left-over for storage entering into the 2017 winter period. In October 2016 the Gawler River flooded downstream of the scheme's main harvesting basin near Wingate Road, testing the design and construction of this critical storage. The basin performed as modelled with only minor repairs and tidy-up following the flood, which is a credit to the scheme designers and construction contractors. Commissioning of the urban reuse infrastructure will now enable several reserves in Hewett to be irrigated with recycled water from the scheme in the forthcoming summer.



Infrastructure and Environment

Overview

The Infrastructure and Environment is responsible for a range of operational and strategic functions for Council. These include:

- Transport assets management for roads, bridges and footpaths
- Engineering design and advice
- Land and Buildings management
- Open space management
- Community Wastewater Management System (CWMS) operations
- Plant and Fleet operations and
- Waste Collection

The department continued to deliver infrastructure and open space outcomes across the Council in 2016/2017 and some of those noteworthy projects have been included below.

Capital Works Program

The Capital Works Program has delivered works on Council assets such as sealed roads, formed roads and reserves with funding provided by various Australian Government funding programmes and Council's general rate revenue.

Township Resealing

Council continues with its road renewal program and has undertaken the following road reseal work:

Road Name	From	To	Cost
Kingfisher Drive	Main North Road	Goldfinch Way	\$165,630
Kestrel Road	Murray Road (North)	Kingfisher Drive	\$60,075
Osprey Parade	Kestrel Road	Falcon Drive	\$86,802
Broglia Way	Osprey Parade	Quail Court	\$37,269
Jabiru Parade	Kingfisher Drive	Explorer Parade	\$16,815
Kerr Rd	Barkley Drive	Kentish Rd	\$44,023
Barkley Drive	Kentish Rd	Kerr Rd	\$123,125



Asphalt work on Kingfisher Drive, Hewett

Sealed Roads

SSS Roundabout

SSS roundabout commenced in early March 2016 and was completed in February 2017. The upgrade enables safer movements for heavy vehicles, local traffic and tourists at this important regional location.



SSS Roundabout

East Terrace and Perry Road Upgrade

Council was successful in its application through the Australian Government's Heavy Vehicle Safety and Productivity Program to upgrade East Terrace and Perry Road at Kapunda. The work involved the widening and sealing of East Terrace and the pavement upgrade and drainage upgrade on Perry Road. The road now allows larger combinations of trucks to use the road and avoid the built up areas of Kapunda.



Perry Road



East Terrace

Orchard Bridge

Another project where external funding was used to undertake significant works to upgrade the bridge over a tributary of the Light River on Bethel Road near Kapunda.

Works included the demolition of the existing bridge and installation of a new precast arch bridge. Work commenced on Monday, 20 February 2017 and was completed in July 2017.



Orchard Bridge aerial view during construction

Orchard Bridge on the up-stream of the river

Watunga Road Ford Upgrade

Watunga Road ford was damaged in the December 2010 floods and has gradually deteriorated each time flooding has occurred since that time. Following the September 2016 floods the ford was impassable and was at risk of collapse. Assistance and support from local residents enabled Council to realign the road and rebuild the ford in a new location. The works were completed in early May 2017 enabling safe vehicle access prior to the onset of winter rains.



Watunga Road Ford before the upgrade

During construction and near completion

Heaslip Road and Gawler River Road Upgrade

Heaslip Road and Gawler River Road upgrade commenced in March 2017 and was completed in June 2017. This project received \$600,000 in funding through the Special Local Roads Program and involved the upgrading of the pavement on both roads. Nearly 2.4 km of road was upgraded and included floodways and drainage improvements.



Heaslip Road/Gawler River Road during construction – boxing out of the road using profiling method



Resheeting of Formed Roads

Each year Council allocates funds towards the resheeting of unsealed roads to ensure that the community has all weather access to their properties. For the 2016-2017 financial year the following roads were completed:

Road Name	Scope of Works - Resheeting
Anlaby Road	Robinson Road to Old Anlaby Road River Road to River Light River Light to Council Boundary
Hampel Road	Bagot Well Road to Public Road 1325 Public Road 1324 to Public Road 1335
Watunga Road	End of Seal to Salt Creek Road Salt Creek Road to Hampel Road Hampel Road to Public Road 1341 Public Road 1340 – 350m
Salt Creek Road	Dreckow Road to Watunga Road
Dreckow Road	Dreckow Road to Nietschke Road Nietschke Road to Salt Creek Road
Twartz Road	Kanagroo Flat Road to Redbank Road
Parbs Road	Moppa Springs Road to Wildlife Road
Hanckel Road	Hammerling Road to TSA Rest Area
River Road	1170m from Anlaby to Blackhill Road
East Terrace	Perry Road to Thiele Highway
Gerald Roberts	Seppeltsfield Road to Roberts Steele Road
Schneider Road	Ebenezer Road to Roehr Road
Research Road	Pipeline Road to Carrara Hill Road Ebenezer Road to Start of Seal Roehr Road to Truro Road
Moppa Road	Carrara Hill Road to Hughes Road Hughes Road to Moppa Springs Road Moppa Springs Road to Heintze Road Heintze Road to Pine Drive Pine Drive to Wildlife Road
Moppa Springs Road	Goldfields Road to Moppa Road
Schulz Road	Schrapel Road to Carrara Hill Road Carrara Hill Road to Golf Course Road
Ellis Road	Tarnma Road to Public Road (1545) Public Road (1545) to 580m from Public Road (1545)
Ahrens Road	Heinjus Road to Gomersal Road End of Seal to Heinjus Road
Higgs Road	Hankel Road to Reformatory Road
Kerin Road	Higgs Road to Thiele Highway
Scottys Grave Road	Marrabel Road to 500m from Marrabel Road

In addition to these works the teams continue with their day to day maintenance works such as:

- Grading (over 1,200km per year);
- Tree trimming;
- Weedspraying; and
- Other road maintenance activities

Properties and Facilities

Council has approximately 360 properties including reserves, parks, operational sites, community buildings, museums, institutes and Crown Land (placed in the care and control of Council but owned by the State or Federal Government). It is a huge task to make sure that all of these buildings and properties are looked after and available for the community.

The community are invaluable in their contribution towards managing and helping out with the majority of community facilities such as the Kapunda Swimming Pool, the Freeling, Kapunda, Wasleys and Greenock Institutes, and the sporting ovals. Whilst many are not aware of what goes on behind the scenes, there are many dedicated volunteers helping (as part of Council's 'Community Empowerment Model'), to make these sites a place the community are able to use and be proud of. The volunteers are often coordinating bookings for hire, general cleaning or gardening but they are also working hard to apply for funding to improve or upgrade their piece of the community. The involvement of volunteers is recognised as an integral part of the success that can be shared with all.

It is however very disappointing when some public facilities are treated with disrespect by some. Unfortunately, Council staff are required to undertake a lot of repair work to its property as a result of vandalism. This can include unblocking public toilets, repairing damaged plumbing fittings, graffiti to Council property, replacement of broken locks or damaged doors. Vandals have even stolen a whole toilet suite - on more than one occasion!

All of this simply increases Council's running costs. If you see someone who isn't looking after Council's property please report it so Council can take some action.

Hewett Recreation Precinct – Court and Shelters

Adding to the popular play equipment installed May 2016, six shelters with picnic settings have been installed in the area. Taking in the view from the shelters, users are able to watch friends on the exercise equipment, or see the new court with multiple goal rings used by budding gold medal Olympic basketballers or netballers practice their goals.



Hewett Shelters and Court Areas

Hewett Centre – Solar Panels

The Hewett Centre has been fitted with solar panels to harness energy from the sun and reduce consumption of power from the grid.



Hewett Centre Solar Panels

The Pines Conservation Park – Public Conveniences

The installation of an accessible public toilet at “The Pines” shows that with dedication of volunteers and a good working relationship with Council that a ‘win-win’ situation can be achieved for the whole community. The Pines Reserve is one of the silent gems of the region and as a draw card for tourists, local visitors, school excursions and organised picnics, the lacking toilet facilities meant any time spent at the site was short and brief. The new toilet facilities were funded in part by the Pines Committee, a Council contribution, grant funding, private donations and volunteer labour.



The Pines Public Conveniences

Kapunda Institute – Heating and Cooling

The Kapunda Soldiers Memorial Hall Management Committee are now able to boast heating and cooling to the main hall. This is fantastic news for patrons attending plays and performances who will now be able to enjoy a show without distraction from what can be an icy cold environment in winter. The installation can be attributed to the efforts of the Committee in obtaining quotes, coordinating approvals and arranging installation with the nominated contractor.

Community Wastewater Management System

The CWMS system across Council continues to function well due to the ongoing inspection and maintenance program of the plant and infrastructure. The maintenance operators spend their days ensuring that the system runs efficiently and producing good quality recyclable water for reuse across the community. There are unfortunately a few minor faults during the year due to blockages that occur from time to time, these are dealt with by staff as quickly as possible to limit the inconvenience to the community.

The construction of the Neil Avenue CWMS pipe has been completed with the majority of residents having been connected into the system. The residents no longer have to worry about outdated soakage trenches on their properties as Council has provided the solution and has assisted residents with the connection of their properties into the system. The icing on the cake for the residents was the sealing and kerbing of the road once the pipe construction was completed, the residents now have a new CWMS system and a brand new road.

In regards to the treatment of the effluent that Council captures, it continues to re-use this water and once again has provided parks, gardens and local sporting fields with a constant supply of over 100 million litres of low cost recycled water to keep the ovals, fairways and parks in tip top condition.

Waste Management

Council collects approximately 2,750 tonnes of general waste per year but where does it all go? Well, once Council has collected the 5,000 bins each week it all has to go somewhere, and with the closing of the recovery facility on Belvidere Road, Council has negotiated to use the NAWMA facility at Edinburgh.

The green and recycling bin collections also average 1,200 and 1,100 tonnes annually; these collections contribute to an ever-expanding recycling market, the green waste being used to produce soils and fertilizers, whilst the recyclable materials are transformed back into reusable products by various businesses that have evolved in the recycling market.



The hard waste kerbside collection and vouchers for the disposal of household waste are part of the ongoing program that Council has to assist residents in responsible disposal of household waste, this year Council undertook approximately 1,000 kerbside property collections with 240 disposal vouchers being issued to residents across our Council region.

The Kapunda Resource Recovery Centre on Scotty's Grave Road Kapunda is now open weekends between 10am and 2pm, ratepayers are able to dispose of their green waste, scrap steel, waste oils and e-waste at no cost during these times.



Customer Action Team

The Customer Action Team (CAT) continues to be a highly visible and productive team that can deal with all of the odd jobs that Council is responsible for.

For the period between 1 July 2016 and 30 June 2017 they attended to:

- 382 areas with pot holes
- 241 incidences of illegally dumped rubbish;
- 272 repairs or replacements to damaged or stolen road signs
- 9 areas of graffiti; and
- 21 reports of vandalism to public conveniences

This is on top of installation of tree cameras in various locations, urgent attendance to identify hazards, repairs to footpaths, minor building maintenance, replenishing dog bags in the parks, auditing bbqs for operation, checking playgrounds for unsafe equipment, and checking public conveniences for damage or repairs that may be required.

Council still can't quite work out how they fit it all into their working week but they somehow do.

Period	Pot holes	Damaged or stolen road signs	Graffiti Removed	Instances of Vandalism	Dumped Rubbish collected from Council property
2016/2017	382	272	9	21	241
2015/2016			16	56	649

- *The 9 reports of Graffiti removed are not individual areas of graffiti but many reports are of multiple instances or multiple areas targeted.*
- *21 instances of Vandalism rectified*
- *The 241 instances of dumped rubbish collected from Council Property were along roadsides, reserves and recreation areas.*



Customer Action Team in action

Tendering or Procurement Arrangements

The Light Regional Council is a member of the Barossa Regional Procurement Group (BRPG). The BRPG also include the Adelaide Plains Council, Mid Murray Council, The Barossa Council and Town of Gawler with a common aim of improving procurement practices, developing templates for standardisation of tender and contract documentation, improving efficiencies better buying power with collaboration and joint procurement whilst supporting local suppliers and the local economy.

Standard templates have been developed and available for each of the member Councils to use for their own individual procurements or as a group.

The BRPG have collaborated with a number of key procurements, from stationery supplies, cleaning and pest control to road sealing. A panel contract has also been set up for ease of use by Council staff in engaging pre-qualified contractors.

Management Plans for Community Land.

The majority of land within Council ownership classified as Community Land has an existing Community Land Management Plan.

This does not include land that has been gifted to Council as a result of recent land divisions.

Prior to updating and improving the Community Land Management Plans, Council has undertaken a review of its community land with a view to ensuring its community land status is appropriate or whether the land is deemed to be operational or surplus to Council's needs.

The process has commenced for revoking the Community Land classification. Following the public consultation process, community involvement has resulted in some parcels remaining as Community land, with others approved by the Minister for removal of the classification. The process will continue.

Cemeteries

Council's cemeteries consist of the following:

KAPUNDA PUBLIC CEMETERY <i>Address: 208 Tarlee Rd, Kapunda 5373</i>	3,916 interments
FREELING CEMETERY <i>Address: Borrow St, Freeling 5372</i>	997 interments
GREENOCK CEMETERY <i>Address: Cnr. Bevan and Elizabeth Sts, Greenock 5360</i>	702 interments
BUCHFELDE CEMETERY <i>Address: 1753 Two Wells Rd, Buchfelde 5118</i>	47 interments
TEMPLERS CHURCH CEMETERY <i>Address: 1145 Horrocks Highway, Templers 5371</i>	128 interments
MAGDALA CEMETERY <i>Address: 352 Roennfeldt Road, Magdala 5400</i>	44 interments
LOOS - GAWLER RIVER CEMETERY <i>Address: 1907 Two Wells Rd, Buchfelde 5118</i>	54 interments
KANGAROO FLAT CEMETERY <i>Address: 12 Lucas Rd, Kangaroo Flat 5118</i>	27 interments
SCHOENFELD CEMETERY <i>Address: Corner Green and Muster Road near Freeling 5372</i>	101 interments

Burials and Ashes Interments

The table below identifies the number of burials and ashes interments at Council's three main public cemeteries over the last two (2) financial years. New Interment Rights granted include those Interment Rights pre-leased for future use and renewal of expired sites.

Cemetery	Burials		Ashes Interments into Niche Wall/Garden		Ashes Interments into Burial site		New Interment Rights (including Pre-Lease)	
	2016/17	2015/16	2016/17	2015/16	2016/17	2015/16	2016/17	2015/16
Kapunda	13	5	5	2	3	2	12	15
Freeling	8	8	3	2	0	2	3	10
Greenock	2	1	N/A	N/A	0	2	2	1
Others	0	0	0	0	0	0	2	0
TOTAL	23	14	8	4	2	6	19	26

Cemetery Digitisation of Records

The Cemetery Book Registers had become quite fragile after many years of office and public use. There were some torn pages and pages which came away from the spine of the Register. Council undertook the process of having the Registers renovated by restoring and rebinding the pages as well as having new covers fitted which clearly referenced the contents within.

As part of a program to minimise the risk of losing important community information, Council has digitised the interment and interment right pages contained in its Cemetery Book Registers into an electronic format.

The electronic copy of the Book Registers ensure historic records contained in the books are available to the public if requested without risk of further damage to the Registers themselves.

Statewide Database

Council has successfully uploaded its cemetery interment records onto the Statewide cemetery database search engine via Council's website

This search engine provides the public with quick and convenient access to interment information not only on Light Regional Council's nine cemeteries but also any public cemeteries where other participating Councils have utilised this Statewide search engine facility.

Council's cemetery database has the ability to upload its cemetery data in a way that any new and additional recordings, photos or amendments to existing records are streamlined to remain current and become available to the public.

Schoenfeld Cemetery

Renovation work continues to be carried out at the historic Schoenfeld Cemetery. The cemetery site is overgrown with vegetation and providing great difficulty in safely undertaking the audit of on-site burial memorials. This cemetery contains 101 recorded burials and, amongst the thick undergrowth, displays some beautiful historic memorials inscribed in German language.

It is proposed that the scope of works to renovate this historic cemetery will take approximately three (3) years to complete given the nature of rare native plant species requiring management and the amount of agave plants, olive trees, dead branches and weeds required to be removed. Selective weed spray commenced during the 2015/2016 year.



Beautiful historic grave at Schoenfeld Cemetery

Pinery Fire Damage to Magdala and Templers Cemeteries

Both the Magdala and Templers Cemeteries incurred fencing and tree damage as a result of the Pinery Fires in November 2015.

Council immediately undertook the works to replace the damaged fencelines, which also required boundary surveying and realignment.

Trees burnt by the fire were removed as a safety precaution.

Three headstones at the Magdala Cemetery affected by the fire have been restored.

Before and After photos of 3 Magdala Cemetery headstones impacted by the Pinery Fire.



Library Service and Kapunda Visitor Information Centre

The Light Regional Public Library Service consists of three branches located in the Kapunda, Freeling and Greenock townships. The Kapunda Visitor Information Centre is co-located with the library. The libraries are progressively becoming true community spaces that support the wellbeing and lifelong learning of the community. Members of the library service have access to a variety of resources including books, magazines, DVDs, literacy materials, home energy toolkits, language kits and local history resources. The service also offers a wide variety of digital resources including eBooks, downloadable audiobooks as well as online databases and training. The majority of digital resources can be accessed from home 24 hours a day, 7 days a week.

During the 2016/2017 year there were 43,145 visits to the Library Service, in comparison to 41,604 visits in 2015/2016, with patrons loaning 47,682 physical items.

- Wiggle & Giggle: Baby bounce and rhyme time;
- Toddler Tales;
- Tiny Tots;
- Wasleys' Mum's and Bubs Session (outreach service);
- Kindergarten & child care centre visits (outreach and in-house);
- Lego Club (increased from monthly to fortnightly in 2017);
- Card & Board Games (extended to the Freeling Library in 2017);
- "Creative Chatter" library delivery to Wasleys (partnership/outreach);
- Digital Basics sessions;
- Regular school holiday activities;
- Provision of 'relaxation stations' at Kapunda and Freeling libraries; and
- Increased partnerships and outreach opportunities with early childhood providers and community organisations throughout the region.

Highlights of 2016/2017

Library Programs

In the last 12 months the library has continued to provide a range of programmes with a focus on early childhood literacy, digital literacy, the 'STEM' (science, technology, engineering and mathematics) educational concept, and community health and wellbeing. New types of spaces and service delivery options were explored with the aim of encouraging flexible and responsive use of the library environment and services in line with customer needs. During the last 12 months the following programs took place:



Focus on Digital Literacy

In late 2016, the library service joined the eSmart Libraries Framework, which aims to provide the skills and resources for the library community to confidently manage cyber-issues as they arise. The eSmart Libraries Framework is a joint venture between the Alannah & Madeline Foundation and Telstra Corporation. It gives people the skills they need for smart, safe and responsible use of technology. By joining the eSmart Libraries Framework, the Library Service is in a position to promote digital literacy amongst the community.

In February 2017 the library conducted a series of surveys as part of the accreditation process and gained valuable insights into the needs of our community. Some key points from the surveys include:

- Over half of the respondents were aged 45 years or older;
- Most respondents were not confident using wireless technologies;
- Online resources and training are not widely used due to a lack of knowledge and confidence;
- About a quarter of respondents did not feel safe using technology in the library and believed the library should provide more support and assistance with technology;
- Just under half of all respondents wanted more information about technology, including face to face training.

It should also be noted that some customers did not wish to participate in the survey because they felt they did not know enough about technology and digital resources to complete the survey (even as a paper hard copy).

As a result of information gathered through these surveys, the library has added numerous projects to be delivered during the 2017/18 financial year and beyond, including small group training sessions, expanded 1:1 digital basics sessions and workshops.

Promotion of Library Events and Services

Throughout the year staff have continued to promote the library service to the community in numerous ways, including social media. In December 2016, Council's Facebook page went live, allowing for further promotion of events and services. This resource has been used to promote regular library programs and online resources as well as one off workshops.

Staff have also developed a quarterly publication that highlights some of the programs, events, services and resources available to the community. The guide is aimed at customers of all ages and provides the opportunity to discover programs of interest they may not be aware of, for example, a grandparent looking for help with digital skills may also discover one of the children's programs that they would like to bring their grandchild along to. The guide has been produced in both a print and electronic format.



Initiatives for 2017/2018

- Improved public WIFI connectivity within the Thomson Building (Kapunda Library);
- Introduction of RFID Self Loaning stations;
- Integration of Council customer service providing a 'one-stop shop';
- Focus on adult learning opportunities for the community;
- Little Bang Discovery Club (for 3 to 5 year olds);
- Introduction of coding workshops for children.

Kapunda Visitor Information Centre (VIC)

The Kapunda Visitor Information Centre is an attraction itself. The 'Taste of the Region' interpretive display providing visitors with an engaging overview of the area. Visitors to the centre come from within South Australia, interstate and overseas. In the last 12 months there have been a total of 37,558 visitors to the Thomson Building (housing the Library and VIC) with approximately 80% of the customers coming from within the Council region.

Throughout the year Kapunda VIC continued to strengthen its relationship with surrounding tourism bodies, including representation at the Barossa, Light and Gawler Regional Heritage Network and quarterly meetings with the managers and co-ordinators from Visitor Information Centres. Council's VIC Co-ordinator also attended the 2017 SA Accredited Visitor Information Centre Conference and SA Regional Tourism Summit in the Riverland.

History Month (May 2017)

As part of the History Month celebrations, the Kapunda VIC hosted daily bus tours from Endeavour Tours. VIC staff provided groups with a guided tour of the Interpretive Display in the basement of the Thomson Building before they continued their journey along the Kapunda Heritage trail.

What's On Calendar

During the previous twelve months, VIC staff continued to update the 'What's On' page on Council's website. Changes to the website have also made it easier for community groups and event organisers to promote their services via an electronic form.

Events that were promoted by the VIC during 2016/2017 included, but were not limited to:

- Australia Day celebrations;
- Seppeltsfield Winery 'Shakespeare in the Vines';
- Various events and classes at the Hewett Centre;
- Freeling Hub activities;
- Barossa Gourmet;
- Launch of the Kapunda Mural Town unveiling;
- Freeling and Kapunda town garage sales;
- SALA (South Australian Living Artists) events within the region;
- Barossa Vintage Festival;
- Various community markets;
- Doggy's Day Out.

VIC initiatives 2016/2017 and beyond

During 2016/2017 the focus was on investigating digital solutions to help promote the region beyond the walls of the Visitor Information Centre. Staff sourced information on digital touch screen technology to enhance the 'Taste of the Region' interpretive display. The concept of a digital trails app for smartphones and digital devices was also explored, with the aim of providing visitors with information on the various heritage trails and places of interest within the Light Region. The development of an app will allow visitors to access visitor information 24 hours a day, 7 days a week. As a result, funding has been allocated to develop the project in the 2017/2018 financial year.

Services provided by the VIC and its staff helps to promote all aspects of the Light Region to the wider tourist community.

Corporate Governance

The Elected Body

Elected Representation

The Council is composed of ten (10) elected members and a Mayor who form part of an incorporated body which has the responsibility for carrying out the duties and exercising the powers conferred on the Council by the Local Government Act 1999 and other State and supporting legislation.

The elected members are the policy arm of the Council and as such are responsible for setting strategic direction, goals and objectives supported by documented policy for the well-being of the community as a whole.

Periodically Council is required to review its elector representation. When undertaking this review, components such as the size, composition and ward structure of the Council must be taken into account to ensure the fair and adequate representation of the electors within the Council area.

The process occurs at least once every eight years and involves extensive public consultation inclusive of members of the public being able to make written and personal representations to the Council on any proposals rising out of the review process.

The review re-evaluates the representation of electors to the number of proposed elected members; determines ward structures; and whether the Council's principal member should be elected by the community at large, amongst other things.

The Council last reviewed its Elector Representation for the November 2014 Council elections.

The Council elected at that time will serve a four year term concluding at the general election to be held in November 2018.

Currently Council's representation quota, that is the number of people able to vote in a Council election, divided by the number of elected members (including the Mayor) representing them, is 1 elected member for every 922 electors.

A comparison of Council's representation quota with that of other local government authorities suggests that Council's representation per elector is comparable to that of other similar sized and type Councils.

Comparison Elector Representation Quotas

Council Name	Quota (Elected Member: Number of Electors)*
Alexandrina	1:1644
Barossa	1:1437
Berri Barmera	1:814
Copper Coast	1:1004
Light	1:922
Loxton Waikerie	1:744
Murray Bridge	1:1407
Port Pirie	1:1291
Victor Harbor	1:1214
Wattle Range	1:710
Yorke Peninsula	1:766

**(Figures obtained from the Electoral Commission of South Australia @ 28/2/2017)*

Ward Boundaries

Council is divided into four wards, which are;

Dutton Ward, which is generally located in the north of the Council area and includes the localities of:

Bethel	Moppa
Kapunda	Ebenezer
Allendale North	Nuriootpa (part)
Hamilton	Koonunga
Hansborough (part)	St Kitts
Bagot Well	Truro (part)
St Johns	Stockwell (part)

Dutton Ward is represented by 3 councillors.

Laucke Ward, which is generally located in the east of the Council area and includes the localities of

Greenock	Gomersal
Daveyston (part)	Lyndoch (part)
Seppeltsfield	Rosedale (part)
Marananga	Shea Oak Log (part)
Stonewell	Kingsford
Tanunda (part)	Roseworthy
Rowland Flat (part)	

Laucke Ward is represented by 2 councillors.

Light Ward, which is generally situated in the central and western areas of the Council and includes the localities of:

- | | |
|----------------------|---------------------|
| Fords | Freeling |
| Linwood | Nain |
| Hamley Bridge (part) | Daveyston (part) |
| Pinkerton Plains | Shea Oak Log (part) |
| Magdala | Templers |
| Morn Hill | Wasleys |
| | Woolsheds |

Light Ward is represented by 2 councillors.

Mudla Wirra Ward, which is situated in the south of the Council area and includes the localities of:

- | | |
|----------------------|---------------------|
| Reeves Plains (part) | Ward Belt |
| Kangaroo Flat | Reid (part) |
| Gawler Belt | Buchfelde |
| Hewett | Gawler River (part) |

Mudla Wirra Ward is represented by 3 councillors.

Elected Members and Wards

Mayor Bill O'Brien

LIGHT WARD
 Cr Lynette Reichstein
 Cr Robert Kern

MUDLA WIRRA WARD
 Cr Keith Ellis
 Cr Samantha Mitchell
 Cr Bill Close

DUTTON WARD
 Cr Dyes Ellis
 Cr David Shannon
 Cr Deane Robdash

LAUCKE WARD
 Cr Sharron Lewis
 Cr Peter Kenelley

Localities marked on the map: HAMILTON, KAPUNDA, KOONINGA, FREELING, GREENOCK, GOMERALL, ROSEWORTH, GAWLER RIVER, BIRBOBY.

Elected Member Allowances and Benefits

Elected Members of Council each receive an annual allowance; paid in accordance with the Local Government Act 1999, and the Local Government (Members Allowances and Benefits) Regulations 2010.

The amount of the allowance is determined by the State Government's Remuneration Tribunal prior to each local government periodic election.

The Elected Members also have the opportunity to claim for various expenses incurred in the pursuit of their representation in accordance with the applicable local government regulations.

For the reporting period concluding 30 June 2017, the following allowances were paid:

Elected Member Allowance	Annual Allowance 30 June 2016	Annual Allowance 30 June 2017
Mayor	\$51,781	\$52,210
Deputy Mayor (inclusive of Councillor Allowance and Committee Chair)	\$16,182	\$16,329
Councillor	\$12,946	\$13,063
Councillors (inclusive of Councillor Allowance and Committee Chair)	\$16,182	\$16,329

Council and Committee Meetings

As an elected body and in accordance with the Local Government Act 1999, the Council must convene a meeting no less than once per month.

Currently the Council conducts its monthly Council meeting on the fourth Tuesday of each calendar month; with the exclusion of meeting dates that fall on a public holiday which are held the following working day, and in the month of December which meeting falls on the second Tuesday of the month.

Meetings of Council provide a public forum where the decisions on questions before Council are debated prior to resolution. The establishment of policy and procedure is also debated at these formal meetings of Council.

Meetings of Council are open to the public, the members of the public are able to attend as observers if they so desire. Council has also included a youth and deputation (public forum) session as part of its monthly meeting processes.

Council has a number of special purpose committees established pursuant to Section 41 of the Local Government Act 1999. These are;

- Audit Committee
- Infrastructure Committee
- Strategy Committee

- Governance Advisory Panel
- Economic Development Panel
- Roseworthy Township Committee

For the time being Council will also be maintaining a series of sunset working parties for specific issue projects.

In addition to its committees, Council also convenes a Development Assessment Panel. The panel generally meets on a monthly basis and is constituted under the criteria described within the Development Act 1993 and its Regulations.

Each committee is constituted with its own terms of reference; the role principally being to provide an advisory function to the Council.

The committees not only include the Elected Members of Council amongst their membership, but in some cases include members of the public who are able to take part in and vote on subject matter before the committee. Council believes that the interaction with the community members at the committee level provides a valuable resource and involves the community members in the decision making process, thereby providing true ownership over actions resulting from the committee process.

Committee Representatives

Council would like to thank the following people who have provided the community with many hours service during the 2016/2017 financial year period by agreeing to be members of Council committees

Committee Name	Representative
<p>Development Assessment Panel</p>	<p>Mr Bruce Ballantyne (Presiding Member), Mr Robert Veitch, Mr Mike Canny and Mr Joel Taggart (Independent members).</p> <p>Sitting Fees are paid to the Independent Members of the Development Assessment Panel. Fees totaling \$13,150 were paid for the 2016/2017 year.</p>
<p>Audit Committee</p>	<p>Mr John Comrie (Independent Chairman) Mr Peter Fairlie-Jones (Independent Member)</p> <p>Sitting Fees are paid to the Independent Members of the Audit Committee. Fees totaling \$10,000 were paid for the 2016/2017 year.</p>
<p>Governance Advisory Panel</p>	<p>Hon. Graham Gunn Mrs Judith Jones</p> <p>Sitting Fees are payable to the Independent Members of the Governance Advisory Panel. No sitting fees were paid for the 2016/2017 year</p>
<p>Roseworthy Township Committee <i>(This Committee has not met since January 2011)</i></p>	<p>Mr Chris Johnson Mrs Linda Keech Mr Mark Ruediger Mr Matt Saunders Mrs Tricia Snell (all community representatives)</p>

Elected Members attendance at Meetings

The following table of data shows information in regard to the number of meetings held and attendances thereto by the Elected Members of the Light Regional Council.

Elected Members	Council and Special Meetings	Development Assessment Panels Meetings	Audit Committee Meetings	Infrastructure Committee Meetings	Strategy Committee	Governance Advisory Panel Meetings	Economic Development Panel Meetings	TOTAL MEETINGS ATTENDED
Mayor								
B. O'Brien	20		4	8	4	1	3	40
Deputy Mayor								
D. Rohrlach	18			10	4	1	3	36
Councillors								
D. Ellis	15		4				2	21
D Shannon	12	7	3		2			24
L. Reichstein	19	8		11				38
R. Kerin	17						2	19
P. Kennelly	20	8		11				39
S. Lewis	16				5			21
B. Close	18				3			21
K. Ellis	19			10				29
S. Mitchell	17					1	1	19
Total meetings held in financial year	20	8	5	11	6	1	3	

Council does, of course provide membership and representation to many local, regional and state organisations. Individuals dedicate many hours of time in a voluntary capacity for this representation. As stated previously, all meetings of Council and its committees are open to members of the public and Council encourages interested people to attend.

Elected Member Training and Development

Throughout each year the elected members may attend conferences, training and development sessions to ensure, as the elected representatives of Council, they are kept up to date with any legislative amendments and changes within the local government sector and to ensure compliance with the local government training standards.

The Local Government Act, 1999 provides for mandatory training for all councillors in the first twelve (12) months following an election to ensure the elected members gained a good understanding and appreciation of duties

pertaining to their roles and responsibilities. In accordance with the legislative requirement the elected members completed the mandatory training modules during the first year of their appointment (2014/2015), the focus in 2016/2017 has been largely on the provision of in house training, workshops and information sessions that ensure the elected members have the necessary information to assist them with their decision making responsibilities.

During the 2016/2017 financial year, the elected members attended the following events and activities:

Elected Member Training

Elected Member	Date	Training, Workshops and Information Sessions
Mayor Bill O'Brien	18/10/2016	Local Government Symposium – Norman Waterhouse Lawyers <i>(Held in Adelaide)</i>
Mayor Bill O'Brien Cr Deane Rohrlach Cr. Lynette Reichstein	20/10/2016 21/10/2016	Local Government Association Conference and Annual General Meeting <i>(Held in Adelaide)</i>
Mayor Bill O'Brien Mayor Bill O'Brien	01/12/2016 26/01/2017	Local Government Symposium Mayor and Chairpersons Seminar <i>(Held in Adelaide)</i>
Mayor Bill O'Brien Cr Des Ellis Cr Deane Rohrlach Cr Samantha Mitchell Cr Sharon Lewis Cr Keith Ellis Cr Rob Kerin Cr. Lynette Reichstein Cr Peter Kennelly Cr Bill Close	17/01/2017	Accelerated Works Program Workshop <i>(Held in Kapunda Council Chambers)</i>
Mayor Bill O'Brien Cr Des Ellis Cr Deane Rohrlach Cr Keith Ellis Cr. Lynette Reichstein	26/01/2017	Australia Day Citizenship Ceremony <i>(Held in Kapunda)</i>
Mayor Bill O'Brien Cr Des Ellis Cr Deane Rohrlach Cr Keith Ellis	21/03/2017	Citizenship Ceremony <i>(Held in Kapunda Council Chambers)</i>

Elected Member	Date	Training, Workshops and Information Sessions (Continued)
Mayor Bill O'Brien Cr Keith Ellis Cr. Lynette Reichstein Cr Samantha Mitchell Cr Peter Kennelly Cr Bill Close	11/04/2017	Special Council Meeting – Budget Workshop 1 <i>(Held at the Kapunda Council Chambers)</i>
Mayor Bill O'Brien Cr Deane Rohrlach Cr Samantha Mitchell Cr Sharron Lewis Cr Keith Ellis Cr Lynette Reichstein Cr Rob Kerin Cr Peter Kennelly Cr Bill Close	16/05/2017	Special Council Meeting - Budget Workshop (2) <i>(Held at the Kapunda Council Chambers)</i>
Mayor Bill O'Brien Cr Deane Rohrlach Cr Lynette Reichstein	16/06/2017 to 21/06/2017	Australian Local Government Conference <i>(Held in Canberra)</i>

Light Regional Council's Elected Members



*Back Row (L-R) Cr Des Ellis, Cr Deane Rohrlach, Cr Keith Ellis, Cr David Shannon, Cr Bill Close, Cr Robert Kerin, Cr Peter Kennelly
Front Row (L-R) Cr Sharron Lewis, Cr Samantha Mitchell, Mayor Bill O'Brien, CEO Brian Carr, Cr Lynette Reichstein*

Council Documents

Public Access to Council Documents

Council seeks to be open and accountable to its community. In recognition of this philosophy, Council makes available for community access the following public documents and welcomes enquiries on information not contained in those documents;

- Annual Budget
- Assessment Book
- Annual Report
- Policy Manual
- Agendas and Minutes for meetings of Council
- Council By-Laws
- Planning Amendment Report
- Council Registers

Members of the public wishing to purchase copies of Council documents may do so by making application in person or by writing to the Chief Executive Officer, PO Box 72, Kapunda SA 5373. Alternatively many of these documents can be downloaded free of charge from Council's website www.light.sa.gov.au.

Applications lodged for Information

Requests for Freedom of Information must be made on the prescribed forms in accordance with the Freedom of Information Act 1991.

These forms are available at the Kapunda office of Council and also can be downloaded directly from the State Records of South Australia website www.archives.sa.gov.au. Applications received under the Freedom of Information Act will be responded to as soon as possible within the statutory timeframe upon the receipt of a properly completed request and the prescribed fee.

As at 30 June 2017, the Light Regional Council received twelve (12) requests for the provision of information in this manner for the reporting period. Two of the applications were withdrawn.

Applications Received for the 2016/2017 Financial Year

No.	Outcome
1	Withdrawn
2	Withdrawn
3	Determined with full release of information provided.
4	Determined with full release of information provided.
5	Determined with full release of information provided.
6	Determined with full release of information provided.
7	Determined with full release of information provided.
8	Determined with full release of information provided.
9	Determined with full release of information provided.
10	Determined with full release of information provided.
11	Determined with full release of information provided.
12	Determined with full release of information provided.

Where Council does receive requests for information from members of the public, staff generally try to manage these requests outside of formal processes of the Freedom of Information Act. Council's Information Statement published in accordance with the Freedom of Information Act can be viewed in this annual report.

Applications under Section 270 of the Local Government Act

Council received Nil applications under Section 270 of the Local Government Act for the 2016/2017 year. Accordingly, there was no decision change.

Use of Confidentiality Provisions

Council conducts a formal review process of the Confidential Items Register on a quarterly basis (*March, June, September, December*) where it undertakes a review of matters held in confidence. The process seeks to provide a formal release of reports and minutes back into the public realm. For easy information access Council has chosen to utilise a process where formerly confidential reports and minutes are included in total in tabular form within the minutes of the Council meeting at which Council agrees to their release. The process provides a mechanism to ensure that matters are kept under constant review.

During the 2016/2017 financial year, the confidentiality provisions of the Local Government Act 1999 (the Act) under section 90 were used by Council a total of 19 times to consider matters in-camera.

The total number of matters considered in confidence totalled 17. For a single matter to be taken into confidentiality, multiple provisions of the Act may be required.

During the 2016/2017 financial year there were NO occasions where Council invoked, under section 90(2), to consider a matter in confidence but during the confidential session determined the matter to be of a public nature, thereby immediately releasing the documentation on the matter to the public realm.

Report items released back into the public realm, in accordance with section 91(7), for the 2016/2017 year totalled 12. Several resolutions contained multiple provisions.

Minute Date	Subject of Items considered at Council in Confidence during 2016/2017
16 August 2016	7.1 - Roseworthy Township Expansion – Project Briefing
27 September 2016	15.1 - Review of Confidential Resolutions Register
	15.2 - Contract of Employment – Chief Executive Officer
25 October 2016	EDP12.1/2016 - Housing Sir Sydney Kidman Exhibition
22 November 2016	15.1 - 2018 SANTOS Tour Down Under – Host Council Expression of Interest
13 December 2016	15.1 – Australia Day Citizen of the Year Awards 2017
	15.2 - Review of Confidential Resolutions Register
24 January 2017	15.1 - Gawler River Floodplain Management Authority Gawler River 2016 Flood Review – of report from Australian Water Environments (AWE) Flooding To Lower Gawler River District during September and October 2016.
28 February 2017	15.2 – Chief Executive Officer Employment Agreement
28 March 2017	15.1 - Regional Event Proposal 2017 Runaway Barossa Marathon
	15.2 – Review of Confidential Resolutions Register
	15.2 – Character Preservation Activation and Regional Planning Boards
26 April 2017	15.1 – Sir Sidney Kidman Collection and Future Exhibition Space
16 May 2017	STR12.1/2017 – Eudunda Farmers Ltd – Freeling Supermarket Proposals
23 May 2017	15.1 – CEO Employment Agreement
	15.2 – Freeling Town Centre Development Plan Amendment

The following 27 matters were retained as confidential items in accordance with section 90 of the Local Government Act, 1999 at the conclusion of the June 2017 Council Meeting.

Minute Date	Item Number	Retained Confidential Item at 30 June 2017
20 March 2001	16.2.9	Representation by Mr & Mrs Peter Grocke
21 March 2001	16.3.3	Representation by Mr & Mrs Peter Grocke
17 November 2009	13.2	Governance and formal complaint by Cr Peter Kennelly
17 November 2009	13.3	Insanitary Condition Parkers Road
16 February 2010	13.1	Insanitary Condition 17 Parkers Road Gawler Belt
21 September 2010	10.3.1	Jungfer v Light Regional Council (ERD Ref 10-04)
26 June 2012	13.2	Beare – v – Light
25 September 2012	12.4.1	Beare – v – Light Regional Council – Notice of Motion by Cr Mike Skevington
25 September 2012	13.1	Forby Road, Rosedale, and Leak and Fairlie Road, Kangaroo Flat, Insurance Claim
16 October 2012	7.1	Beare – v – Light Regional Council
23 January 2013	13.1	Beare – v – Light Regional Council
26 February 2013	13.1	Roseworthy Growth Area Draft Structure Plan Package for State Government – Led Consultation
25 June 2013	13.1	DJ Roediger, 17 Parkers Road, Gawler Belt –Recovery of outstanding debt
27 August 2013	13.2	Kapunda Northern Tributary Flood Mitigation Project – Enquiry by Mr and Mrs Norde
22 October 2013	13.4	Recovery of Long Term Rate Debt Owners Deceased
28 January 2014	13.1	Recovery of Long Term Rate Debt – Owners Deceased
22 July 2014	14.1	Recovery Of Long Term Rate Debt – Road Plan 2869/A – H Wheare
9 December 2014	EDP12.1/2014 (Council)	Old Adelaide Road, Kapunda – CR Lindner Nominees Pty Ltd (Commercial in Confidence)
16 August 2016	7.1	Roseworthy Township Expansion – Project Briefing
25 October 2016	EDP12.1/2016 (Council)	Housing Sir Sydney Kidman Exhibition
22 November 2016	15.1	2018 SANTOS Tour Down Under – Host Council Expression of Interest.
24 January 2017	15.1	Gawler River Floodplain Management Authority – Gawler River 2016 Flood Review – Receipt of Report from Australian Water Environments (AWE) – Flooding to Lower Gawler River District During September and October 2016
28 March 2017	15.3	Character Preservation Activation and Regional Planning Boards
26 April 2017	15.1	Sir Sidney Kidman Collection and future Exhibition Space
16 May 2017	STR12.1/2017	Eudunda Farmers Ltd - Freeling Supermarket Proposal
23 May 2017	15.1	CEO Employment Agreement
23 May 2017	15.2	Freeling Town Centre Development Plan Amendment

Confidentiality Provisions Passed

Confidentiality Provisions Passed	2016/2017	2015/2016	2014/2015	2013/2014	2012/2013	2011/2012	2010/2011
<u>Matters of Confidential Nature</u>							
Actual or possible litigation (i)	1	3	0	0	4	1	0
Personal affairs or safety of a person or the Council (a) and (e)	6	2	3	8	8	6	3
Commercial advantage or prejudice commercial position of Council (b)	4	4	4	3	4	6	3
Commercial prejudice, advantage or information – Council or third party (d)	3	2	1	1	1	5	0
Legal advice (h)	3	3	1	0	5	6	2
Breach of confidence (j)	0	0	0	0	1	1	0
Supply of goods or services (k)	0	2	0	0	0	2	3
Proposed amendment to development plan (m)	0	0	0	1	1	0	0
Review FOI determination (n)	0	0	0	0	0	0	0
Reveal a trade secret (c)	0	0	0	0	0	0	0
Prejudice a criminal offence (f)	0	0	0	0	0	0	1
Breach of law, order or direction of the court (g)	4	4	4	7	4	2	4
Total Confidentiality Provisions	19	20	13	20	28	29	16
Total Matters considered in Confidence	17	16	11	18	20	23	13
Percentage Total of Confidential Matters considered by Council	6.7%	7.27%	4.87%	6.95%	7.58%	9.79%	4.90%
TOTAL Matters considered at Council (incl. Confidential)	252	220	226	259	264	235	265
TOTAL Development Assessment Panel Matters considered	19	31	19	14	19	19	20

Corporate Structure and Executive Officers' Remuneration

Corporate Structure

The executive team consists of the:

Chief Executive Officer;
General Manager - Business & Finance
General Manager - Governance;
General Manager – Strategy & Development;
General Manager - Economic Development; and
General Manager - Infrastructure & Environment.

Other members of staff are co-opted from time to time.

Executive Officers' Remuneration

Light Regional Council's remuneration strategy for Senior Executive Officers is designed to provide competitive total reward levels conditional upon the achievement of strategic goals and personal performance.

Annual remuneration of Executive Officers accounts for the total cost of all fixed remuneration items and is made up of the annual salary, Council superannuation contributions and benefits.

The following table shows the remuneration package details for the Senior Executive Officers of Council for the period ending 30 June 2017.

Role	Salary ('000s)
Chief Executive Officer	\$225
General Manager - Business & Finance	\$139
General Manager – Economic Development *	\$139
General Manager – Infrastructure & Environment *	\$146
General Manager – Strategy & Development	\$146
General Manager - Governance	\$146

* Provision of a Motor Vehicle

Pursuant to Section 105 of the Local Government Act (1999), Council maintains a Register of Remuneration, which is available for inspection at the Principal Office. Senior Executive Officers receive superannuation as per Statewide Super prescribed in Schedule 1 of the Local Government Act 1999, a mobile phone and iPad or other related mobile computer technology.

Executive Team



Brian Carr
Chief Executive Officer



Jane Austin
Business and Airports



Simon Chappell
Economic Development



Richard Dodson
Infrastructure & Environment



Lizzy Hoyle
Strategy & Development



Richard Moran
Governance

Human Resources	Entrepreneurial Project Delivery	Land and Buildings	Planning & Development	Legislative Compliance
Finance	Investment Attraction	Waste Management	Building Surveying	Elected Member & CEO Support
Information Services	Major Development Case Management	Capital Works	Strategic Planning	Governance Advice
Library Services	Tourism	Horticulture	Community Development	
Customer Service	Business Support	Civil Maintenance	Regulatory Services	
Work, Health & Safety		CWMS	Community Engagement	

Human Resources

Human resources facilitates and supports recruitment, training and development, industrial and employee relations, development of related policy and procedures and employee assistance programs across Council.

At 30 June 2017, Council had a total of 88 staff members comprised of 66 full time, 15 part time, one (1) casual and six (6) contract positions. The total staff head count represents 82.72 full time equivalent (FTE) staff, maintaining Council's commitment to containing staff numbers (where practicable).

Equal Employment Opportunity

Council's policy on Equal Employment Opportunity (EEO) reflects Council's responsibility to employ a workforce free of discrimination, where employees have opportunities to progress to the full extent of their ability and the opportunities available. Council reviewed the EEO Policy and associated documents to ensure the information remains aligned to its legislative requirements.

Choose Your Attitude!



Training and Development

Training and development programs enable staff to attain the skills and information required to be up to date with any legislative amendments, learn new technology and system improvements and keep abreast with the changing community needs. Throughout the year staff attended training and development programs aligned to their positions, accreditation requirements and career development opportunities.

Now in the third year of operation, Council continued its membership of the Northern Regional Training Group (NRTG). Working with neighbouring Councils has resulted in the provision of an increased number of training programs and delivered genuine cost savings by:

- utilising existing internal resources to administer and deliver some of the programs;
- sharing the cost of external service providers;
- conducting the training on site where practicable; and
- minimising travel expenses and time away from the workplace.

The NRTG model will continue to deliver training to employees across the region in the coming year.

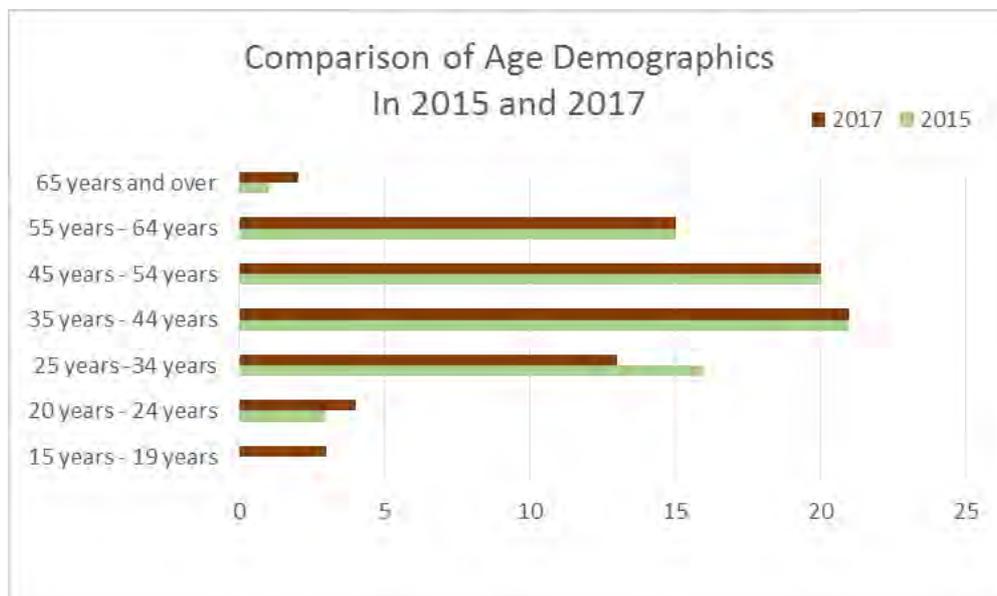
In addition to the shared training programs, Council sought opportunities for staff to enhance their skills and career development by encouraging secondments to other Councils and private enterprise to undertake project work. This initiative also resulted in an overall saving to employee costs for the 2016/2017 financial year.

Youth Employment

Council continued to strengthen the Youth to Employment (Y2E) Program aimed at addressing the generational disparity in the workforce. Since the program's inception in 2015, Council has been successful in gaining funding from the State Government's Regional Training Program (Rounds 1 and 2) to employ four (4) trainees and has fully funded an additional three (3) trainees. The traineeships are being undertaken in the following fields:

- Information Services
- Business Administration
- Horticulture
- Civil Maintenance
- CWMS

Initially LRC's Workforce Plan identified an aging workforce; youth employment (under 25) representing only 4% of the total workforce, with 50% of Infrastructure and Environment workforce (outside staff) aged over 45. As at 30 June 2017 LRC's workforce statistics (Table 1 below) now show staff under 25 years of age represent 10% of the total workforce.



Of the original three (3) trainees employed at LRC, two (2) have gone on to gain full time employment in the private sector with the remaining trainee gaining employment with LRC upon successful completion of their traineeship.



Trainees: Colin Hall, 1st year (Local Govt 2 years) and Jayde Hodge (Business Admin-1 year)



Trainees: Danny Robertson 2nd year (Horticulture 3 years); Ryan Steklin 1st year (CWMS 3 years) and Thomas Stewart 1st year (Civil 3 years)

Workforce Planning

In January 2017 the position of General Manager, Economic Development was reappointed from within the Engineering and Assets team. This action coupled with pending legislative changes to the Planning, Infrastructure and Development Act and the Local Nuisance and Litter Control Act, the Roseworthy Township Expansion and increases in resources required to deliver the Accelerated Infrastructure Program, triggering a review of the Strategy and Development department.

Staff within the Strategy and Development department and those associated with the department's services and project outcomes were consulted in accordance with the provisions in the enterprise agreement. This was undertaken as part of the formal review process which was assisted by Stillwell Management Consultants.

Recommendations from the Review (to be implemented from 1 July 2017) included:

- Relocating and resourcing the Engineering and Assets team to the Infrastructure and

Environment department to facilitate the implementation of the Acceleration Infrastructure Program;

- Integration of environmental projects under the Horticulture team within the Infrastructure and Environment department;
- Adjustment to the Strategy team to focus on the support of the Roseworthy Township Expansion, state planning reforms and continued focus on community development in the region;
- Transition customer service functions to Library Services (over a 12 month period) to house all front of house services (excluding development applications) at the same locations in Kapunda and Freeling;
- Creation of a new Compliance team to be prepared for the legislative change commencing at the same time;
- Repurposing of dedicated Freeling administration functions to Development Services and the newly formed Compliance team respectively.

Staff Profile

* Organisation Structure Adjustment

Department	2013/14	2014/15	2015/16	2016/17
Infrastructure & Environment	24	24	26	35
Development & Regulatory Services*	14	0	0	
Business & Governance*	18	17	19	
Business & Finance				17
Governance				2
Strategy , Projects & Engineering *	11	0	0	
Strategy & Development		22	26	22
Economic Development *		2	1	2
Library Services	9	8	8	10
Total	76	73	80	88
Status	2013/14	2014/15	2015/16	2016/17
Full Time	63	60	61	66
Part Time	7	8	12	15
Casual	0	0	1	1
Contract	6	5	6	6
Total	76	73	80	88
Gender	2013/14	2014/15	2015/16	2016/17
Male	38	37	43	51
Female	38	36	37	37
Total	76	73	80	88

The main area with an increase in staff numbers was the Infrastructure and Environment department in preparation to commence work on Council's \$15m Accelerated Infrastructure Program.

Information Services

The Information Services department of Light Regional Council maintains and improves the stability and quality of Council's telephone and computer systems, provides support to staff and elected members to perform their duties efficiently and customers to interact with Council effectively.

Website

Over the past year, Council's website www.light.sa.gov.au has continued to be a popular resource for ratepayers and visitors with a total of 160,182 visits recorded during the year. This represented an increase of 25,686 visits to Council's website compared with the 2015/2016 financial year where there were 134,486 visits.

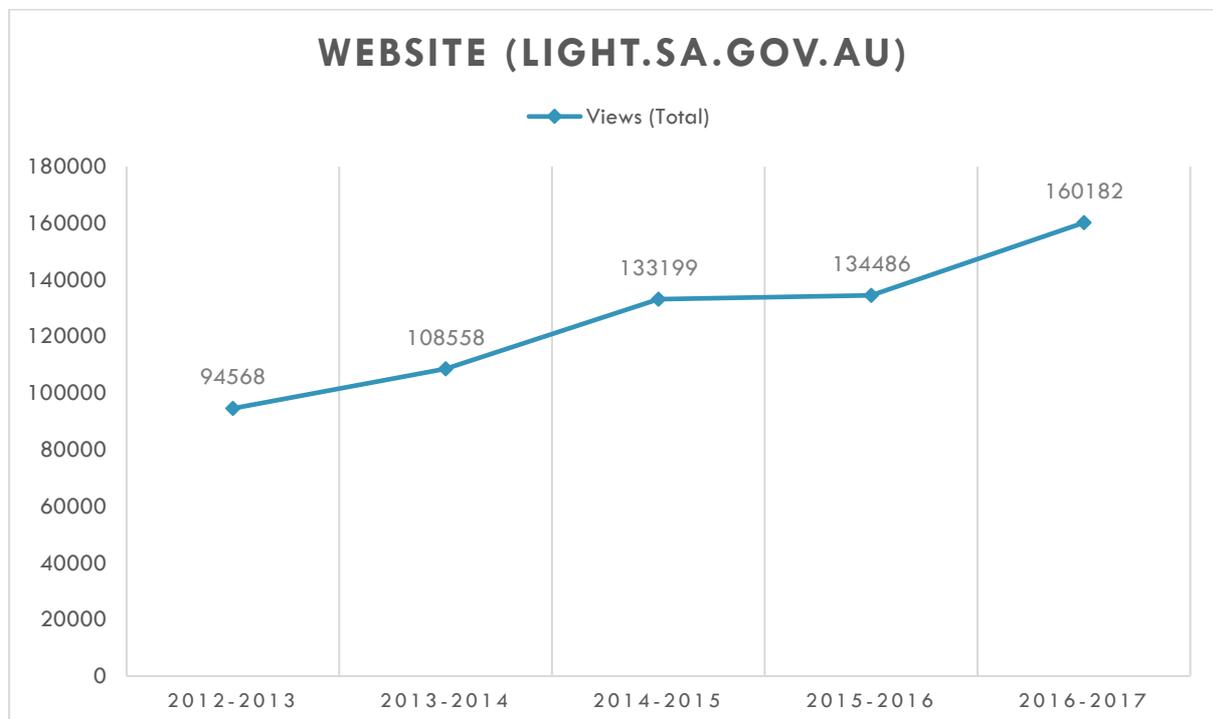
The site offers viewing of Agendas, Minutes, Annual Reports, Policies, Budgets and other documents. There is the facility to make secure electronic payment of rates, debtor and dog renewals.

Information Management

Good progress has been made on the ongoing management and best practice of Council's records.

Some key activities throughout the year have included:

- The ongoing digitisation of physical records of enduring value including, Development Applications, Land Divisions and Financial transactions.
- Archival and sentencing of 24.1 linear metres of physical records.
- 14 boxes of permanent records transferred to State Records of South Australia.
- Review and reclassification of 2,194 historical Development Applications.



Social Media

Council established a social media platform presence with a single Facebook page and Twitter feed for all of Light Regional Council's social media interactions. The use of social media is consistent with Council's strategic direction and represents opportunities to complement and enhance existing communication channels for community participation and engagement.

The Light Regional Council Facebook page can be viewed by visiting:

www.facebook.com/lightregionalcouncil.

To find Light Regional Council on Twitter, search for '@LightRegional'. Twitter sends short messages to its followers and is a valuable tool for fast moving updates. This platform has been established to automatically 'tweet' messages that originate from Facebook posts.

Since its launch in December 2016, Council's Facebook page has 377 page followers.

Customer Service

The department has two dedicated staff resources responding to incoming daily telephone enquiries. The Kapunda Library and other administration staff have continued to be available to receive and direct incoming telephone queries in the event that primary agents are either attending to other calls or front counter customer enquiries.

During the period July 2016 to June 2017 the average incoming calls to Council per month was 1,820. Primary agents answered 95% of incoming calls and a total service level of 99.5% was achieved.



Friendly Customer Service Staff

Work Health, Safety and Risk

Strategic Direction

Council is committed to providing a healthy and safe work environment for its employees, volunteers, contractors and visitors. During 2016/2017 work continued with developing an integrated Work Health and Safety system that is an integral part of the everyday business of Council. This is seen as not only a good business strategy but also brings Council into line with not only the National WHS Strategy, Objective 2 of South Australia's Strategic Plan and the WHS Strategic Framework for South Australia, but also the Local Government Association Workers Compensation Scheme (LGAWCS) requirements to achieve Standards 1 to 5 of PSSI across all Councils to maintain our self-insured status.

Policies, Procedures, Safe Work Instructions

As part of continuous improvement of our Work Health and Safety system, a review schedule for all applicable WHS policies and procedures was created and implemented. This ensures that all changes in legislation and circumstance are introduced into our policies and procedures on a regular basis.

Council moved forward with the Hazard Management program in the WHS and Injury Management Plan by completing the review of high and medium risk assessments, Safe Work Instructions and controls in order to lower the residual risk rating. Several areas such as chemical risk assessments and out of hours call outs received special attention. A chemical audit was completed in August to ensure only necessary chemicals are retained by Council and all chemicals are risk assessed.

Wellbeing Programme

A wellbeing programme was offered to all staff, incorporating a range of health assessments, skin cancer checks, influenza shots and access to the Local Government Association's wellbeing programme which focused on mental health this year. A presentation "Mind your wellbeing" was delivered to staff by the Corporate Health Group and supplemented with healthy tips each month.

This year, Council focused on Men's Health Week. Morning tea and discussion was provided to office and library staff along with information pamphlets to encourage the men on staff to be aware of their health. The outside staff enjoyed a barbeque breakfast with the information and discussion before work.

Work Health Safety (WHS) and Injury Management Committee

Council has maintained the membership of the WHS and IM Committee with five (5) representatives and two (2) deputy representatives from staff and representatives from management. All Health and Safety representatives (HSRs) have been offered access to WHS training courses and sessions as per legislation. Three (3) HSRs undertook Health and Safety Representative, Level 1, training in July/December and some attended events during Safe Work Week to expand their knowledge. This has ensured that each department within Council has an informed voice on the committee. The committee meets every three (3) months on a scheduled basis but can also meet at other intervals as required. The agendas and minutes enable the committee to monitor various WHS requirements on a regular basis as well as considering ways to continuously improve Council's safety culture.

Training

A training register for Council staff is maintained, incorporating formal and informal training undertaken by all staff throughout the year. A Training Needs Analysis has been developed to incorporate WHS competencies required for each individual role within Council and the training required, including an ongoing training programme for all staff.

Joint training programs have been undertaken with neighbouring Councils Gawler, Barossa and Adelaide Plains Council in the WHS area. One of the joint courses run was First Aid training and Asbestos Awareness training is planned for July/August 2017. Joint courses enabled Council to run several sessions in a variety of locations to ensure all required staff could attend the training course. This improves attendance levels and also allows networking amongst peers from the four Councils.

On-line WHS induction sessions for contractors, employees and volunteers are in use and have been a valuable resource for new workers and refresher training for current staff.

WHS Management System

Skytrust - the LGRS and Skytrust have partnered under a LGAWCS funded initiative to deliver a sector wide injury, incident and hazard management software solution. This will drive performance and provide Councils with a real-time dashboard, showing trending performance indicators promoting important business decisions to increase efficiency and productivity.

The Skytrust Intelligence System has been initiated at Light in January to March 2017 with several years of incidents and hazards entered and organisational information constructed.

The use of Skytrust will provide many efficiencies throughout Council i.e.

- Online reporting of incidences and hazards
- Emails to Team Leaders/Coordinators when a report is created
- Online Risk Assessments and Safe Work Procedures
- Online Work Place Inspection
- Full Strategic and Operations Risk Register
- Over 50 reports useable

Consultation

Consultation processes for WHS were strengthened with representation from each work group within Council on the WHS and IM Committee. The General Manager, Business and Finance and the General Manager, Governance served as the conduit between the General Managers and the WHS and IM Committee to maintain information flow and decision making. There is a strong presence for WHS on Council's intranet.

Emergency Management

A major review of the staff bushfire plan was conducted with initial assistance from the CFS. A group of managers and specialists expanded the plan and it was reviewed and refined by the General Managers. A successful test of the staff bushfire plan was conducted in February across Council.

Injury Management

Council recorded four lost time injuries for 2016/2017. Injury Management kits for Managers and Staff have been developed and are held in Freeling and Kapunda by trained staff. The kits are also available on Council's intranet site. Departmental managers attended Managers WHS and Corporate Risk Responsibilities & Accountabilities training conducted by the LGAWCS to ensure they can assist their staff when return to work is necessary.

Council claims officers have all received mandatory training in claims and return to work in line with the new Return to Work Act 2014.



Looking Forward – 2017/2018

- Further integration of the Skytrust Electronic WHS system into Council's operations through workshop and training sessions with staff
- Maintain an ongoing review schedule of all WHS policies and procedures in line with Council's business operations
- Maintain an ongoing review schedule of all WHS risk assessments, safe work method statements and safe work instructions in line with Council's business operations
- Further develop the internal auditing program to ensure implementation of policies and procedures is satisfactory.
- Strengthening of communication and consultation processes by maintaining a strong WHS presence on Council's intranet site
- Test and evaluate Council's Emergency Management procedures on a regular basis
- Maintain and test Council's Business Continuity plan
- Improve the training needs analysis and training plan to meet continuous improvement requirements
- Extend the wellbeing program to improve the health of Council workers



Council's Kapunda Chief Fire Warden takes instructions from the Kapunda CFS at an evacuation drill

Information Statement

This information statement is published by the Light Regional Council in accordance with the requirements of Section 9 of the Freedom of Information Act 1991, and with Regulation 5 of the Freedom of Information (General) Regulations 2002. The Light Regional Council is pleased to comply with these requirements and welcomes enquiries under the Freedom of Information Act. This information statement is reflective of Council's administration as at 30 June 2017.

An updated information statement will be published annually and incorporated as part of the Council's Annual Report produced in accordance with the Local Government Act 1999. This information is also then available on Council's website 'www.light.sa.gov.au'.

Structure and Functions of the Council

Council

The Council is divided into four (4) wards and consists of a Mayor and ten (10) Councillors. The Council is the decision making body on all policy matters, and those matters which fall outside of the delegated authority given to various members of Council's staff under the provisions of the various Acts and Regulations administered by Council.

Council meetings are normally held on the fourth Tuesday of each month (except in December when it is held on the second Tuesday) at its principal office located at 93 Main Street, Kapunda. Council's Development Assessment Panel conducts its meetings at the same location when there are items for the consideration of the Panel. Meetings are generally held on the second Wednesday of the month.

The monthly Council meetings commence at 5.00pm, while the Development Assessment Panel meetings commence at 5.30 pm. From time to time Council may vary the time and place of conducting its monthly meeting, these changes are advertised as required. Special meetings of Council may be held from time to time as required.

All meetings are open to the public and agendas and minutes of those meetings are on display for public inspection.

Committees

Council is able to form Committees in accordance with section 41 of the Local Government Act 1999, the purpose of which is to streamline Council business. Council has utilised the section of the Act to form the following listed committees, which meet as and when required.

These Committees generally operate in an advisory capacity; that is the Committee considers matters for discussion, makes recommendations to the Council, Council then considers the Committee's recommendations.

Council's Committees are:

- Audit Committee
- Roseworthy Township Committee
- Infrastructure Committee
- Strategy Committee
- Governance Advisory Panel
- Economic Development Panel

Subsidiaries

With reference to section 42 of the Local Government Act, Council has no subsidiaries. However, Council does have membership of two (2) regional subsidiaries constituted under section 43 of the Act. They are the Central Local Government Region of South Australia (the Legatus Group) and the Gawler River Floodplain Management Authority. Copies of those Authority's Annual Reports are included as Appendices to this document.

Agendas and Minutes

Agendas of all Council meetings are placed on public display no less than three days prior to those meetings. Minutes are placed on display within five days of that meeting taking place. Agendas and Minutes are available at Council's offices in Kapunda and Freeling and at Council's Libraries.

These documents are also displayed on Council's public website 'www.light.sa.gov.au'.

External Committees/Boards/Associations

Council participates in a number of external committees, boards and associations. Council's membership can comprise elected members, staff, a mixture of both, and/or members of the public.

These associations include:

- Local Government Association of South Australia
- Light Regional Council District Bushfire Prevention Committee
- Regional Development Australia – Barossa Inc.
- Central Local Government Region of South Australia (the Legatus Group)
- Gawler River Floodplain Management Authority.

Council also has representation on numerous community committees. Minutes of these committees, boards and associations are kept for record purposes by Council and, subject to the consent of the relevant organisation are available for public inspection.

Delegations

Council's Chief Executive Officer and other officers of Council have the delegated authority from Council to make decisions on a number of specified administrative and policy matters. These delegations are made under section 44 of the Local Government Act 1999 and generally provide for;

- The determination of policies to be applied by the Council in exercising its discretionary powers;
- The determination of the type, range and scope of projects to be undertaken by the Council; and
- The development of comprehensive management plans, budgets, financial controls and performance objectives and indicators for the operations of the Council.

Council makes decisions that direct and/or determine its activities and functions. Such decisions include the approval of works and services to be undertaken, and the resources that are to be made available to undertake such works and services. Decisions are also made to determine whether or not approvals are to be granted for applications from residents for various forms of development.

Council also has in place comprehensive staff delegations to allow staff to manage Council's day to day business without the need to seek Council intervention on operational matters. Where matters are not covered by appropriate delegations, staff will provide reports to Council to complete the decision making process.

Services to the Community

Council makes decisions on policy issues relating to services that are provided for members of the public.

These services include;

- Aged Care Services
- Bus Shelters
- Car Parks
- Civic Affairs (including Citizenship Ceremonies)
- Clean Air Controls
- Community Halls
- Community Wastewater Management Systems
- Development Controls
- Dog Control
- Environmental Health matters
- Fire Protection and Prevention
- Food Inspections
- Garbage Collection and Disposal
- Heritage Preservation
- Home Assist
- Immunisation Programs
- Parking Bays
- Parking Controls
- Parks and Reserves
- Playground Equipment
- Public Cemeteries
- Public Conveniences
- Public Libraries
- Recreational and Sporting Facilities
- Roads, Footpaths, Kerbing and Bridges
- Stormwater Drainage
- Street Beautification
- Street Closures
- Street Lighting
- Street Sweeping
- Traffic Control Devices
- Transport Assistance
- War Memorials
- Weed and Vermin Control
- Youth Matters

Public Participation

Council Meetings

Members of the public have a number of opportunities to put forward their views on particular issues before the Council.

These are;

- *Deputations* – with the permission of the Committee Chairman or the Mayor, a member of the public can address a Committee or the Council on any issues within the Council's jurisdiction.
- *Presentations to Council* – with prior notification and arrangement with the Mayor, a member of the public can address the Council on any issue relevant to the Council.
- *Petitions* – written requests can be addressed to the Council on any issue within the Council's jurisdiction.
- *Written requests* – a member of the public can write to the Council on any Council policy, activity or service.
- *Elected Members* – members of the public can contact their elected members of Council to discuss any issue relevant to the Council.
- *Staff members* – members of the public can contact Council staff to discuss any issue relevant to Council.

As part of its monthly Council meeting, Council also offers young people of the community the opportunity to participate in a 'Youth Forum' session. Rules governing this participation do apply and are discussed in Council's Code of Practice for Meeting Procedures.

From time to time Council also holds informal gatherings used primarily for the purposes of planning sessions, briefings or training sessions, and workshops.

Public Consultation Policy

The purpose of the Policy is to outline the principles and procedures that the Light Regional Council will follow to involve the community in planning and decision making in the local area, and to ensure accountability of Council to the community through effective communication and consultation strategies.

The principles underpinning this policy are:

- The community has a right to be involved in and informed about decisions affecting their area;
- Community involvement in Council decision making will result in greater confidence in the Council and responsive decision making;

- Council decision making should be open, transparent and accountable;
- Council recognises that the level of consultation with the community will vary depending on the community interest in the topic, number of persons potentially affected by the topic and the requirements for consultation set out in the Act for specific topics;
- Council's desire to balance community views and interest with other influences such as budgetary constraints; and
- The community has a right to be informed and to influence decisions, which affect their lives.

Access to Council Documents

Documents Available for Inspection

The following documents are available for public inspection at Council's principal office in Kapunda, free of charge. Some of these documents are also available for inspection at Council's Freeling branch office, libraries and on Council's website "www.light.sa.gov.au".

Members of the public may purchase copies of these documents at the cost shown in Council's Schedule of Fees and Charges (postage and packing will be an additional cost if mailed), or may download the documents from Council's website free of charge:

- Strategic Plan 2013-2017
- Annual Budget
- Annual Financial Statements
- Annual Report
- Council Agendas
- Council Minutes
- Council By-laws
 - Permits and Penalties
 - Moveable Signs
 - Roads
 - Local Government Land
 - Dogs
 - Cats
 - Nuisance Caused by Building Sites
- Order Making Policy
- Development Plans

Council Codes of Conduct and Policies, a list of which follows;

Finance

- Asset Capitalisation Policy
- Debtor Management Policy
- Disposal of Land and Assets Policy
- Dog Registration Refund Policy
- Financial Year End Commitments Policy
- Hardship Policy for Residential Customers of Minor and Intermediate Retailers (for application to CWMS Customers)
- Procurement Policy
- Rates Hardship Policy (excluding Water Policy Requirements)
- Rate Rebate Policy
- Treasury Management Policy

Human Resources

- Elected Members Code of Conduct
- Committee Members Code of Conduct
- Council Employees Code of Conduct

Environmental Services

- CWMS Connection and Augmentation Charge Policy
- Environmental Sustainability Policy
- Food Act Inspection and Fee Policy
- Waste and Recycling Services Policy

Planning and Development

- Building Inspections Policy
- Car Parking Fund Policy
- Development Assessment Panel and Staff Delegations Policy
- Enforcement Policy
- Inspection of Development Documents Policy
- Interaction of the Development Act 1993, State Records Act 1997 and Freedom of Information Act 1991 with the Copyright Act 1968 Policy
- Public Lighting Policy
- Public Notification of Development Applications Policy
- Separate Rate Policy
- Structures and Fill Over Easements Policy
- Undergrounding Services-Overhead Electricity & Telecommunications Cables
- Waiving Development Application Fees Policy

Library

- Circulation of Library Materials Policy
- Code of Conduct Policy
- Collection Development Policy
- Internet Policy
- Programme Policy
- Public Notices
- Reference and Readers Advisory Policy
- Unattended Children Policy

Governance and Consultation

- Audit Committee Policy
- Caretaker Policy
- Code of Practice for Meeting Procedures
- Code of Practice Policy for Access to Council Meetings, Council Committees and Documents
- Complaints Handling Policy
- Complaints Handling Procedure under Council's Code of Conduct
- Control of Election Signs Policy
- Council Employees Records Management Policy
- Council Members Allowances and Benefits Policy
- Council Members Records Management Policy
- Council Members' Training and Development Policy
- Developer Engagement Statement of Business Ethics Policy
- Fraud and Corruption Prevention Policy
- Informal Gatherings Policy
- Internal Review of Council Decisions Procedure
- Public Consultation Policy
- Public Relations and Marketing Policy
- Social Media Policy
- Website Standards
- Whistleblower Protection Policy

Community Services

- Community and Recreation Facilities Policy
- Community Transport Charter Policy
- Citizenship Ceremony Policy
- Event Management Policy
- Grant Funding Policy
- Public Art Policy
- Volunteer Management Policy

Infrastructure & Works

- Application of Dust Suppressant Policy
- Cemetery Interment Rights Policy
- Cemetery Memorials Policy
- Customer Service Charter SWMS Non Drinking Water Supply
- Footpath Construction Policy
- Light Vehicle Crossover Policy
- Policy for the Provision of Council Resources to Support Emergency Services in Emergencies.
- Private Funding of Road Renewal or Upgrade Policy
- Road and Public Places Naming Policy
- Rural Property Addressing Policy
- Tree Management policy

Council Registers

- Register of Delegations
- Register of Interests, Elected Members
- Register of Allowances and Benefits, Elected Members
- Register of Salaries
- Register of Interests, Employees
- Register of Debenture Loans
- Register of Community Land
- Register of Public Roads
- Register of Leases and Licences
- Rates Assessment Book
- Schedule of Fees and Charges
- Voters' Roll

Other Information Requests

Requests for other information not included above will be considered in accordance with the Freedom of Information Act. Under this legislation an application fee must be forwarded with the completed request form, unless the applicant is granted an exemption. Should the applicant require copies of any documents inspected pursuant to a Freedom of Information request, the charges set out in the Act will apply.

Freedom of Information Request Forms are available at Council's offices and enquiries or requests should be addressed to Council's Chief Executive Officer in the first instance, at the following address;

Mr Brian R Carr
Chief Executive Officer
Light Regional Council
PO Box 72
KAPUNDA SA 5373

These documents are available for public inspection at Council's Kapunda Office during office hours, that is 9.00 am to 5.00 pm Monday to Friday.

Applications will be responded to as soon as is possible within the statutory timeframe of Council receiving the properly completed Freedom of Information request form, together with the application and search fees

Amendment of Council Records

A member of the public may request access to Council documents concerning their personal affairs by making a request under the Freedom of Information provisions. A request may then be made to correct any information about them that is incomplete, incorrect, misleading or out of date. To gain access to these records a Freedom of Information Request Form must be completed as indicated above outlining the records that the applicant wishes to inspect.

Brian R Carr
Chief Executive Officer

Rating Structure and Policy

Strategic Focus

In proposing its rates for the 2016/2017 Financial Year, Council has considered its Strategic Management Plan 2016 to 2020, the current economic climate, specific issues faced by the community, the budget requirements for the 2016/2017 Financial Year and the impact of rates on the community – in particular householders and primary producers. Land use categories as provided in the Local Government (General) Regulations 1999 are used as the basis of Council's general rate calculation.

Method used to value land

All land within a Council area, except for land specifically exempt (e.g. crown land, Council occupied land), is rateable. Council continues to use capital value as the basis for valuing land within the Council area. Council considers that this method of valuing land provides the fairest method of distributing the rates across all ratepayers because:

- Property value is a relatively good indicator of market value of a property, providing the fairest method of calculating rates and therefore, it is the most appropriate measure of relative wealth in the community;
- As a measure of wealth it most closely reflects the capacity to pay of property owners; and
- It accords with the taxation principle, that people should contribute to the community social and physical infrastructure, in accord with their capacity to pay, as measured by property wealth.

Other valuation methods available are site value (value of land only) and annual value (value of rental potential of property). These are not considered appropriate with regard to Light Regional Council.

Council adopted the valuations made by the Valuer-General and which are applicable for the financial year commencing 1 July 2016. If a property owner is dissatisfied with a property valuation, then an objection may be made to the Valuer-General in writing, within 60 days of receiving notice of the valuation, explaining the basis for the objection. Further contact details can be obtained from Council's Rates Assessment Officers on (08) 8525 3200. It is important to note that Council has no role in the valuation process.

Impact of Rates

The following data (**Table 13**) provides information in regard to rate modelling done for the formulation of this Annual Business Plan and Budget. This document is prepared at Week 52 of the valuation cycle.

Table 13: Rates Modelling Based on Week 52 of the Valuation Cycle

Property Valuation and Proposed Income					
Financial Year	2013/2014	2014/2015	2015/2016	2016/2017	% Change on Previous Year
				(Estimated - Week 52)	
Total Capital Valuation	3,060,657,940	3,065,705,220	3,173,009,160	3,203,929,820	0.97%
Number of Rateable Assessments	7,604	7,616	7,699	7,753	0.71%
Total General Rate Revenue	12,718,900	13,330,428	13,782,998	14,408,195	4.55%
Refuse Collection and Disposal Service Charge	1,103,220	1,205,241	1,258,410	1,278,075	1.56%
CWMS Service Charge	982,440	993,550	1,037,980	1,048,000	1.00%
NRM Board Levy	290,830	297,000	301,197	318,023	3.98%
Other Rate Income	90,000	93,140	103,630	140,808	3.10%

Rate in the \$ and Services Charges									
Financial Year	2013/2014	2014/2015	2015/2016	2016/2017	2016/2017	% Change on Previous Year	Weekly \$ Increase in 16/17 for Existing Assessments	% of General Rate Revenue	% Revenue shift from Previous Year
				(Estimated Rate/\$ and Service Charges)	(Estimated - Week 52)				

Rate in the \$ Proposals

Residential	0.0040455	0.0041664	0.0041747	0.0043208	6,311,497	3.50%	1.22	43.80%	0.77%
Commercial Shop	0.0070796	0.0072912	0.0073058	0.0075615	104,187	3.50%	1.52	0.72%	0.02%
Commercial Office	0.0070796	0.0072912	0.0073058	0.0075615	25,843	3.50%	2.22	0.18%	0.00%
Commercial Other	0.0080910	0.0083328	0.0083495	0.0086417	920,619	3.50%	3.52	6.39%	0.01%
Industrial Light	0.0111251	0.0114576	0.0114805	0.0118823	71,144	3.50%	4.12	0.49%	-0.01%
Industrial Other	0.0111251	0.0114576	0.0114805	0.0118823	1,202,387	3.50%	42.06	8.35%	-0.01%
Primary Production	0.0032769	0.0033748	0.0033815	0.0034999	5,001,652	3.50%	1.00	34.71%	-0.52%
Vacant Land	0.0070796	0.0072912	0.0073058	0.0075615	446,920	3.50%	0.43	3.10%	-0.29%
Other	0.0040455	0.0041664	0.0041747	0.0043208	323,946	3.50%	2.78	2.25%	0.03%
Minimum Rate	765	785	807	835		3.47%			

Service Charges

Refuse Collection & Disposal Charge (including green waste)	255	265	270	270	1,088,640	0.00%			
Refuse Collection & Disposal Charge (not including green waste)	166	175	180	180	183,780	0.00%			
CWMS Charge (Kapunda, Freeling, Greenock, Neil Avenue & Roseworthy System)	390	390	400	400	954,000	0.00%			
Freeling Sewer (Hanson Street North Estate)	370	370	380	400	94,000	5.26%			
Greenock Rise CWMS Charge (nominated properties only)	50	50	50	50	-	0.00%			

Differential General Rates

Every resident benefits in some part from the general amenity of the Council area, whether that is at the present time or in the future. The amenity includes the local economy, general Council operations and the ability to use Council facilities.

It is acknowledged that the system of Council rates is in essence a system of taxation against property prescribed through the provisions of the Local Government Act 1999. However, Council has assessed that the level of differential rating imposed is governed in part by the ability to pay, the potential for income tax deductions and the perception of accessibility or useability of Council services by the residents and consumers. To this end, Council has decided that:

Commercial Properties

Commercial properties generally have available to them, their employees and customers the same services as other ratepayers. However, in most cases commercial users have a greater impact on the main services such as road maintenance and generally derive a greater benefit from the services provided.

Industrial Properties

Industrial properties generally have available to them, their employees and customers the same services as other ratepayers. However, in most cases industrial users have a greater impact on the main services such as road maintenance and generally derive a greater benefit from the services provided, particularly where, for example, large amounts of raw or unrefined product is delivered to site for processing utilising Council's infrastructure.

Primary Production Properties

Primary Production properties tend to be more remote from some of the services provided by Council. In terms of infrastructure adjacent their properties they may not have sealed or formed roads, footpaths or street lighting. However they do have capacity to enjoy the formed roads, footpaths or street lighting and enjoy the same level of amenity as other residents of the Council area. In addition, primary production properties have potential taxation benefits.

Council raises income by way of separate charges for the Refuse Collection and Community Wastewater Management Systems, and acts as a collection agent on behalf of the State Government in regard to the collection of income for the Natural Resource Management Boards.

In the 2016/2017 budget, Council proposes to raise total rate related revenue of \$17.561m from general rates in a total operating revenue budget of \$19,949m. Land Use is used as the factor to apply differential rates. If a ratepayer believes that a particular property has been wrongly classified by the Council as to its land use, then they may object (to Council) to that land use within 60 days of being notified. A ratepayer may discuss the matter with Council's Rates Assessment Officer, on (08) 8525 3200 in the first instance. Objections may be lodged for land use attributed to property for the purposes of raising Council rates. Council will then undertake a system of review.

Minimum Rate

A Council may impose a minimum amount payable by way of rates, provided that it has not imposed a fixed charge. Where two or more adjoining properties have the same owner and are occupied by the same occupier, only one minimum rate is payable by the ratepayer. Where a Council imposes a minimum rate it must not apply to more than 35% of properties in the Council area.

In 2016/2017 Council proposes to impose a minimum rate of \$835 (\$807 in 2015/2016) which will affect 1,031 (13.30%) rateable properties. Council considers it appropriate that all rateable properties make a base level contribution to the cost of administering Council's activities and to the cost of creating and maintaining the physical infrastructure that supports each property.

Natural Resource Management Board Levies

The whole of the Council area is located within the boundaries of the Adelaide and Mount Lofty Ranges Natural Resource Management Board. Contributions are sought in 2016/2017 totalling \$318,004.

Council is operating as a revenue collector for the Natural Resource Management Boards in this regard. It does not retain this revenue or determine how the revenue is spent.

Service Charges

Council provides a Community Wastewater Management System to residential and commercial properties in Kapunda, Freeling, Greenock and Roseworthy. The full cost of operating and maintaining this service for the 2015/2016 financial year is budgeted to be \$1.048m including future capital upgrades. Council recovers this cost through various means including the imposition of a service charge of \$400 (\$380 in 2015/2016) per unit for Freeling Hanson Street North Estate and \$400 (\$450 in 2015/2016) per unit for all other properties where the service is available. Where the service is provided to rebated land, a service charge is levied against the land.

The Council also provides a refuse collection service inclusive of recycling collections within the townships of Kapunda, Freeling, Hewett, Greenock, Roseworthy and Wasleys. The service is also provided to those ratepayers in Council's area that are able to access the service along the designated collection routes. The full cost of operating and maintaining this service for 2016/2017 is budgeted to be \$1.278m. Council proposes to recover this cost through a service charge of \$270 (\$270 in 2015/2016) for each property within the designated 3 bin service area (i.e. collection of domestic, recyclable and green organic refuse); and through a service charge of \$180 (\$180 in 2015/2016) for each property within the designated 2 bin service area (i.e. collection of domestic and recyclable refuse only). Where the service is provided to rebated land, a service charge is levied against the land.

Rate Concessions

The State Government funds (and administers) concessions on CWMS charges. Eligible pensioners may be entitled to a rebate on Council CWMS charges where applicable. Application forms, which include information on the concessions, are available from Council's offices, or by telephoning Council's Rates Assessment Officer, on (08) 8525 3200. Concessions are only available on the principal place of residence.

Payment of Rates

Under Section 181 of the Local Government Act 1999, Council must provide the opportunity for all ratepayers to pay rates by quarterly instalments. Council payment dates proposed for the 2016/2017 Financial Year will be 2 September 2016, 2 December 2016, 3 March 2017 and 2 June 2017.

Late Payment of Rates

The Local Government Act 1999 provides that Councils impose an initial penalty of 2% on any payment for rates, whether by instalment or otherwise, that is received late. A payment that continues to be late is then charged an interest rate, set each year according to a formula in the Act, for each month it continues to be late. Council allows a further three working days after the due date for payment as a grace period. Thereafter late payment penalties are applied in accordance with the Local Government Act 1999.

Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. Should rates remain unpaid more than 21 days after the issue of the final notice, then the Council will refer the debt to their debt collection agency for collection.

The debt collection agency charges collection fees that are recoverable from the ratepayer. All costs incurred by Council in the recovery of outstanding rates and fines are payable by the ratepayer. When Council receives a payment in respect of overdue rates, Council applies the money received as follows:

- i. firstly – in payment of any costs awarded to, or recoverable by, the Council in any court proceedings undertaken by the Council for the recovery of the rates;
- ii. secondly – in satisfaction for any liability for interest;
- iii. thirdly – in payment of any fine;
- iv. fourthly – in satisfaction of liabilities for rates in the order in which those liabilities arose in payment of rates, in date order of their imposition (starting with the oldest account first).

Remission and Postponement of Rates

Postponement of Rates - Hardship

Section 182 of the Local Government Act 1999 permits Council, on the application of the ratepayer, to partially or wholly remit rates or to postpone rates, on the basis of hardship. Where a ratepayer is suffering hardship in paying rates they are invited to contact Council's Rates Assessment Officers, on (08) 8525 3200 to discuss the matter. Such enquiries are treated confidentially by Council.

Seniors Rate Postponement

Section 182A of the Local Government Act provides the option for State Senior Card holders to apply to postpone part of their Council rates on a long term basis. The deferred amount is subject to monthly interest charge, with the accrued debt being payable on the disposal or sale of the property. Postponement is similar to a reverse mortgage by relying on the equity in the property.

A ratepayer who has a State Seniors Card may apply for postponement of a portion of the Council rates payable on property they own if it is their principal place of residence and if no other person other than their spouse has an interest as owner of the property and there is appropriate equity in the property. Further information can be obtained from Council's Rates Assessment Officers on (08) 8525 3200.

Rebate of Rates

The Local Government Act 1999 requires Councils to rebate the rates payable for certain land uses. This includes 100% rate rebates granted on Places of Worship, Public Cemeteries, Hospitals and land occupied by Universities, and 75% rate rebates have been granted on Educational facilities (subject to some qualifications).

Discretionary rebates may be applied by the Council under Section 166 of the Act. Council annually considers many applications for rate rebates and has in the past, and is again for the 2016/2017 financial year, proposing to rebate rates charged to various district community and sporting organisations.

Sale of Land for Non-Payment of Council Rates

The Local Government Act 1999 provides that a Council may sell any property where the rates have been in arrears for three years or more. The Council is required to notify the principal ratepayer and the owner (if not the same person) of the land of its intention to sell the land and provide the owner with details of the outstanding amounts. If payment of the outstanding amount is not received within one month the property may be sold. Except in extraordinary circumstances, the Council enforces the sale of land for arrears of rates.

Disclaimer

A rate cannot be challenged on the basis of non-compliance with this policy and must be paid in accordance with the required payment provisions.



LIGHT
REGIONAL
COUNCIL

FINANCIAL REPORTS 2016-2017



Finance

Operating Result

Light Regional Council's operating surplus before capital adjustments was \$0.515m, an improvement of \$0.475m compared to last year's result of \$0.040m surplus and \$0.528m better than the 2016/2017 adopted budget surplus of \$0.013m.

The past five (5) years' operating results, shown in the table below reflect Council's continuing strategy to achieving financial sustainability over the long term.

Financial Year	2017	2016	2015	2014	2013
Operating Surplus / (Deficit) \$'000	\$515	\$40	(\$233)	(\$1,124)	(\$2,498)
Year on Year Improvement \$'000	\$475	\$273	\$891	\$1,374	\$304
Year on Year % Change	1188%	117%	79%	55%	11%

Council's Operating Income for the year was \$21.020m, an increase of \$2.326m on 2016. Revenue received by way of rates increased by \$1.561m from \$16.193m to \$17.754m. This increase incorporates Separate & Special Rates associated with the Gawler Water Reuse Scheme of \$1.050m. General rates growth was 3.23% which was in line with the Council's strategic and long term financial plan.

Operating Expenses were \$20.505m an increase of \$1.851m (9.92%) compared to the previous year. Employee costs (excluding capitalised

labour costs) increased 4.53%. Depreciation increased by \$0.306m due to the combined effect of revaluation of Council's land and building assets and condition assessment of storm water assets. Materials, Contactors and Other Expenses increased \$0.998m to \$7.537m.

Council's Net Surplus, after adjusting for capital revenues, asset adjustments and physical resources received free of charge, was \$3.320m, an improvement of \$3.652m on the previous year's result of \$0.332m deficit.

Sustainability

Council's strategic long term financial aim is to remain financially sustainable (operating surplus before capital revenues) over the long-term ten year plan. Council believes that a combination of factors including asset rationalisation, increased revenues, continued residential and industrial development, and workplace reforms will contribute to this goal.

Cash Flow Position

Cash and Cash Equivalent assets have decreased from \$0.094m in 2016 to \$0.062m in 2017. Cash flow is managed in line Council's Treasury Management Policy to reduce debt and to fund Council's operational and investment requirements, without increasing long term debt as far as practical.

Capital Expenditure

Capital investment in community infrastructure exceeded 2016 investment by \$0.888m growing to \$8.700m in 2017 (\$7.812m 2016). The Council's strategic plan continues to support as a high priority, the road infrastructure network of the district.

Application of Competition Policy

The revised Clause 7 Statement on the application of the competition principles to local government under the Competition Principles Agreement requires Councils to include specific information in their annual reports.

Council reports that it has no significant business activities within the guidelines of the Revised Clause 7 Statement. This outcome is similar to that of previous financial years.

With regard to the application of competitive neutrality, Council believes that it practices appropriate methodology particularly in regard to the purchase of materials and contractual services. With reference to Council's Income Statement for the reporting period, Council expended \$7.537m (\$6.539m for the 2016 reporting period) on materials, contracts and other expenses, representing 37% of operational expenditure (exclusive of capital project costs). A large proportion of this spending occurred through the application of Council's Procurement Policy which places procedural elements on staff when tendering for works or when seeking quotations for works and services.

There were no Council by-laws reviewed during the reporting period.

No complaints about the application of competitive neutrality principles within Council's sphere of operations were received for the reporting period.

Application of Rate Rebates

As part of the Council's rating processes, Council often deals with requests in regard to the application of section 166 of the Local Government Act of 1999. This section of the Act deals specifically with the discretionary rebate of Council rates levied against properties in the Council area and provides the Council with the legislative mechanism to rebate those rates. The rates rebate in essence provides financial assistance to the ratepayer; normally a community organisation or a ratepayer providing a benefit to the community.

Council rebated rates comprising mandatory and discretionary rebates, to the value of \$0.480m for the reporting period (\$0.437m 2016).

Debenture Loan Data

Council's long-term, fixed interest, credit foncier debenture loans have decreased by \$0.766m from \$5.265m in 2016 to \$4.499m as at 30 June 2017 for this category of loans.

Cash advance loans, which are a mixture of fixed and variable rate interest, interest only loans, have increased to \$13.838m reflecting the \$11m cash advance loan that funds the Gawler Water Reuse Scheme development. Council is using other cash advance funding (\$2.838m at 30 June 2017) to fund its working capital requirement.

The table below illustrates the borrowing position of Council for the past ten (10) years.

Financial Year	Type of Loan	New Loans for Financial Year (\$)	Loan Principal Repaid (\$)	Loan Interest Paid (\$)	Amount Loan Debt at 30 June (\$)
2006/2007		1,682,310	1,476,230	551,091	8,697,202
2007/2008		4,000,000	1,273,557	589,609	11,423,645
2008/2009		-	1,532,960	738,675	9,890,685
2009/2010		1,200,000	1,570,949	638,229	9,519,736
2010/2011		2,676,000	1,479,123	745,676	10,716,613
2011/2012	Cash Advance	3,709,600	3,300,000	218,946	4,209,600
	Fixed Debentures	-	1,381,306	434,521	5,535,307
2012/2013	Cash Advance	990,400	-	257,937	5,200,000
	Fixed Debentures	-	1,243,500	345,914	4,291,807
2013/2014	Cash Advance	960,000	-	-	1,160,000
	Cash Advance (rolled)	5,000,000	188,935	142,500	4,811,065
	Fixed Debentures	-	1,154,900	279,649	3,136,907
2014/2015	Cash Advance	-	1,160,000	302	0
	Fixed Debentures	-	1,403,168	480,666	6,544,804
2015/2016	Cash Advance	8,240,027	-	105,774	8,240,027
	Fixed Debentures	-	1,279,893	376,832	5,264,911
2016/2017	Cash Advance	5,598,338	-	428,440	13,838,365
	Fixed Debentures	400,000	1,165,781	306,282	4,499,130

Council has an undrawn Cash Advance Debenture facility of \$6.212m as at 30 June 2017 with the Local Government Finance Authority.

Light Regional Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2017

*Respecting the Past,
Creating our Future.*



Light Regional Council

General Purpose Financial Statements for the year ended 30 June 2017

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Light Regional Council

General Purpose Financial Statements for the year ended 30 June 2017

Certification of Financial Statements

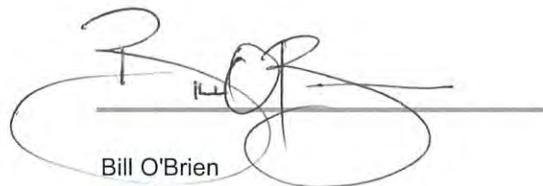
We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Brian Carr
CHIEF EXECUTIVE OFFICER



Bill O'Brien
MAYOR

Date: 28th Nov 2017

Light Regional Council

Statement of Comprehensive Income

for the year ended 30 June 2017

\$ '000	Notes	2017	2016
Income			
Rates Revenues	2a	17,754	16,193
Statutory Charges	2b	405	502
User Charges	2c	171	142
Grants, Subsidies and Contributions	2g	2,077	1,290
Investment Income	2d	84	58
Reimbursements	2e	338	270
Other Income	2f	191	239
Total Income		21,020	18,694
Expenses			
Employee Costs	3a	6,801	6,506
Materials, Contracts & Other Expenses	3b	7,537	6,539
Depreciation, Amortisation & Impairment	3c	5,410	5,104
Finance Costs	3d	735	482
Net loss - Equity Accounted Council Businesses	19	22	23
Total Expenses		20,505	18,654
Operating Surplus / (Deficit)		515	40
Asset Disposal & Fair Value Adjustments	4	(1,208)	(6,571)
Amounts Received Specifically for New or Upgraded Assets	2g	2,805	4,551
Physical Resources Received Free of Charge	2i	1,208	1,648
Net Surplus / (Deficit) ¹		3,320	(332)
Other Comprehensive Income			
Changes in Revaluation Surplus - I,PP&E	9a	(2,342)	(7,481)
Share of Other Comprehensive Income - Equity Accounted Council Businesses	19	-	14
Total Other Comprehensive Income		(2,342)	(7,467)
Total Comprehensive Income		978	(7,799)

¹ Transferred to Equity Statement

Light Regional Council

Statement of Financial Position

as at 30 June 2017

\$ '000	Notes	2017	2016
ASSETS			
Current Assets			
Cash and Cash Equivalents	5a	62	94
Trade & Other Receivables	5b	3,967	2,658
Inventories	5c	10	9
Total Current Assets		4,039	2,761
Non-Current Assets			
Financial Assets	6a	22,097	17,456
Equity Accounted Investments in Council Businesses	6b	1,608	1,630
Infrastructure, Property, Plant & Equipment	7a	182,316	181,166
Other Non-Current Assets	6c	2,182	3,171
Total Non-Current Assets		208,203	203,423
TOTAL ASSETS		212,242	206,184
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	2,980	2,726
Borrowings	8b	3,875	1,156
Provisions	8c	1,495	1,391
Total Current Liabilities		8,350	5,273
Non-Current Liabilities			
Borrowings	8b	14,463	12,349
Provisions	8c	307	418
Total Non-Current Liabilities		14,770	12,767
TOTAL LIABILITIES		23,120	18,040
Net Assets		189,122	188,144
EQUITY			
Accumulated Surplus		22,449	19,332
Asset Revaluation Reserves	9a	163,262	165,604
Other Reserves	9b	3,411	3,208
Total Council Equity		189,122	188,144

Light Regional Council

Statement of Changes in Equity for the year ended 30 June 2017

\$ '000	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
2017					
Balance at the end of previous reporting period		19,332	165,604	3,208	188,144
a. Net Surplus / (Deficit) for Year		3,320	-	-	3,320
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	(2,342)	-	(2,342)
Other Comprehensive Income		-	(2,342)	-	(2,342)
Total Comprehensive Income		3,320	(2,342)	-	978
c. Transfers between Reserves		(203)	-	203	-
Balance at the end of period		22,449	163,262	3,411	189,122
2016					
Balance at the end of previous reporting period		12,693	173,085	10,165	195,943
a. Net Surplus / (Deficit) for Year		(332)	-	-	(332)
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	(7,481)	-	(7,481)
- Share of OCI - Equity Accounted Council Businesses	19	14	-	-	14
Other Comprehensive Income		14	(7,481)	-	(7,467)
Total Comprehensive Income		(318)	(7,481)	-	(7,799)
c. Transfers between Reserves		6,957	-	(6,957)	-
Balance at the end of period		19,332	165,604	3,208	188,144

Light Regional Council

Statement of Cash Flows

for the year ended 30 June 2017

\$ '000	Notes	2017	2016
Cash Flows from Operating Activities			
<u>Receipts</u>			
Rates Receipts		17,385	15,969
Statutory Charges		405	503
User Charges		171	153
Grants, Subsidies and Contributions (operating purpose)		2,077	1,100
Investment Receipts		84	93
Reimbursements		338	169
Other Receipts		815	151
<u>Payments</u>			
Payments to Employees		(6,750)	(6,299)
Payments for Materials, Contracts & Other Expenses		(8,225)	(6,585)
Finance Payments		(735)	(431)
Net Cash provided by (or used in) Operating Activities	11b	5,565	4,823
Cash Flows from Investing Activities			
<u>Receipts</u>			
Amounts Received Specifically for New/Upgraded Assets		2,805	4,246
Sale of Replaced Assets		-	170
Sale of Surplus Assets		110	578
Repayments of Loans by Community Groups		13	7
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(2,784)	(4,920)
Expenditure on New/Upgraded Assets		(5,916)	(2,892)
Loans Made to Community Groups		-	(400)
Expenditure on Gawler Water Reuse Scheme		(4,658)	(16,118)
Net Cash provided by (or used in) Investing Activities		(10,430)	(19,329)
Cash Flows from Financing Activities			
<u>Receipts</u>			
Proceeds from Borrowings		5,598	19,042
<u>Payments</u>			
Repayments of Borrowings		(765)	(12,082)
Net Cash provided by (or used in) Financing Activities		4,833	6,960
Net Increase (Decrease) in Cash Held		(32)	(7,546)
plus: Cash & Cash Equivalents at beginning of period	11	94	7,640
Cash & Cash Equivalents at end of period	11	62	94

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

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n/a - not applicable

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

Particular areas involving a high degree of judgement or complexity include the estimation of future payments. Further information in relation to the estimation of these liabilities are given in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Light Regional Council is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 93 Main Street, Kapunda SA. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Other entities in which Council has an interest but does not control are reported in Note 19.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2014/15	\$1,085,765	\$702,222	+ \$383,543

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

2015/16	\$315,425	\$698,968	- \$383,543
2016/17	\$1,200,009	\$699,516	+ \$500,493

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential.

6 Infrastructure, Property, Plant & Equipment

6.1 Land under roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

6.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Furniture/Fittings, Plant & Equipment	
Office Furniture & Equipment	500
Other Plant & Equipment	500
Artworks	5,000
Building, Land & Other Structures	
Buildings New Construction/Extensions	2,000
Park & Playground Furniture & Equip.	2,000

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

Infrastructure

Infrastructure assets are capitalised in accordance with Council's adopted Capitalisation Policy (unless otherwise stated), where the costs of renewal exceed 10% of the full asset replacement cost for the following types of assets:

- Road construction & Reconstruction
- Paving & Footpaths, Kerb & Gutter
- Stormwater
- CWMS
- Bridges

Traffic Control

New or renewed traffic control assets are grouped by sign or traffic control type and are capitalised at cost.

6.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

6.6 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount

(which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.7 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts (other than grants) received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate 2.21% (2016, 2.18%)
Weighted average settlement period 1.33 years (2016, 1.34 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

10 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

11 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

Council did not have any finance leases as at 30 June 2017.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

12 Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19 and below.

Council is part of the **Gawler River Floodplain Management Authority** in association with various other Councils. This is accounted for with AASB 128 Investments in Associates and set out in detail in Note 19.

A Regional Subsidiary, **Central Local Government Region of SA Inc.** (CLGRSA) is established by 15 member Councils. CLGRSA is not considered to be an associate of any of the individual Councils as no one Council has significant influence. As such, equity accounting procedures are not used by the Light Regional Council. It is likely that each Council's interest in the CLGRSA is non-material and as such, annual contribution to the CLGRSA has been written off as an expense.

13 Goods and Services Tax

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

14 New Accounting Standards and UIG Interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

Light Regional Council has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective.

This year Council has applied AASB 124 Related Party Disclosures for the first time. As a result Council has disclosed more information about related parties and transactions with those related parties. This information is presented in Note 23.

Other amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates, are not likely to have a material impact on the financial statements.

As at the date of authorisation of the financial statements, the standards and interpretations listed below were in issue but not yet effective.

Effective for annual reporting periods beginning on or after 1 January 2017

- AASB 2014-5 *Amendments to Australian Accounting Standards arising from AASB 15*
- AASB 2015-8 *Amendments to Australian Accounting Standards – Effective Date of AASB 15*
- AASB 2016-2 *Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 107*
- AASB 2016-4 *Amendments to Australian Accounting Standards – Recoverable Amount of*

Non-Cash-Generating Specialised Assets of Not-for-Profit Entities

- AASB 2016-7 *Amendments to Australian Accounting Standards - Deferral of AASB 15 for Not-for-Profit Entities*

Effective for annual reporting periods beginning on or after 13 December 2017

- AASB 2017-1 *Amendments to Australian Accounting Standards - Transfers of Investment Property, Annual Improvements 2014-2016 Cycle and Other Amendments*

Effective for annual reporting periods beginning on or after 1 January 2018

- AASB 9 *Financial Instruments (December 2009)*
- AASB 15 *Revenue from Contracts with Customers*
- AASB 2010-7 *Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)*
- AASB 2014-1 *Amendments to Australian Accounting Standards (Part E)*
- AASB 2014-7 *Amendments to Australian Accounting Standards arising from AASB 9 (December 2014)* AASB 1057 *Application of Australian Accounting Standards*
- AASB 2016-3 *Amendments to Australian Accounting Standards – Clarifications to AASB 15*

Effective for annual reporting periods beginning on or after 1 January 2019

- AASB 16 *Leases*
- AASB 16 *Leases (Appendix D)*
- AASB 2016-8 *Amendments to Australian Accounting Standards – Australian Implementation Guidance for Not-for-Profit Entities*
- AASB 1058 *Income of Not-for-Profit Entities*

Light Regional Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2017

Note 1. Summary of Significant Accounting Policies (continued)

15 Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

16 Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 2. Income

\$ '000	Notes	2017	2016
(a). Rates Revenues			
General Rates			
General Rates		14,402	13,750
Less: Mandatory Rebates		(337)	(321)
Less: Discretionary Rebates, Remissions & Write Offs		(143)	(116)
Total General Rates		<u>13,922</u>	<u>13,313</u>
Other Rates (Including Service Charges)			
Natural Resource Management Levy		318	301
Waste Collection		1,278	1,258
Community Wastewater Management Systems		1,049	1,038
Separate & Special Rates		1,050	-
Roseworthy Separate Rates		-	164
Total Other Rates		<u>3,695</u>	<u>2,761</u>
Other Charges			
Penalties for Late Payment		137	105
Legal & Other Costs Recovered		-	14
Total Other Charges		<u>137</u>	<u>119</u>
Total Rates Revenues		<u>17,754</u>	<u>16,193</u>
(b). Statutory Charges			
Development Act Fees		204	273
Health & Septic Tank Inspection Fees		39	50
Animal Registration Fees & Fines		135	150
Other Licences, Fees & Fines		1	3
Food Inspection		3	3
Rates Searches		23	23
Total Statutory Charges		<u>405</u>	<u>502</u>
(c). User Charges			
Cemetery/Crematoria Fees		38	33
Commercial Activity Revenue		79	77
Sales - General		8	13
Sundry		42	14
Waste Management		1	1
Kennels		3	4
Total User Charges		<u>171</u>	<u>142</u>

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 2. Income (continued)

\$ '000	Notes	2017	2016
(d). Investment Income			
Interest on Investments			
- Local Government Finance Authority		6	51
- Loans to Community Groups		11	7
Interest on Asset Holding Costs		67	-
Total Investment Income		84	58
(e). Reimbursements			
Private Works		83	18
Other		255	252
Total Reimbursements		338	270
(f). Other Income			
Rebates Received		42	35
Sundry		3	75
Workers Compensation Bonus		76	70
Bonuses Received from Local Government related Entities		70	59
Total Other Income		191	239
(g). Grants, Subsidies, Contributions			
Amounts Received Specifically for New or Upgraded Assets		2,805	4,551
Total Amounts Received Specifically for New or Upgraded Assets		2,805	4,551
Other Grants, Subsidies and Contributions		73	-
Untied - Financial Assistance Grant		1,200	315
Roads to Recovery		683	856
Library and Communications		99	93
Immunisation Grant		12	13
Sundry		10	13
Total Grants, Subsidies, Contributions		4,882	5,841

The functions to which these grants relate are shown in Note 12.

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 2. Income (continued)

\$ '000	Notes	2017	2016
(g). Grants, Subsidies, Contributions (continued)			
(i) Sources of grants			
Commonwealth Government		2,545	2,965
State Government		2,280	2,759
Other		57	117
Total		<u>4,882</u>	<u>5,841</u>
(ii) Individually Significant Items			
Other		-	1,899
<p>During 2015-2016 Council received a grant under a Funding Agreement with the Australian Government in relation to the Gawler Water Reuse Scheme (GWRS). The agreement requires the GWRS project to offset 800ML/yr of demand of potable water and the Project infrastructure to be constructed by 31 August 2016.</p>			
(h). Conditions over Grants & Contributions			
<p>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</p>			
Unexpended at the close of the previous reporting period		411	411
<i>Less:</i>			
<i>Expended during the current period from revenues recognised in previous reporting periods</i>			
Heritage & Cultural Services		(1)	-
Subtotal		<u>(1)</u>	<u>-</u>
<i>Plus:</i>			
<i>Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>			
Heritage & Cultural Services		533	-
Subtotal		<u>533</u>	<u>-</u>
Unexpended at the close of this reporting period		<u>943</u>	<u>411</u>
Net increase (decrease) in assets subject to conditions in the current reporting period		<u>532</u>	<u>-</u>
(i). Physical Resources Received Free of Charge			
Land & Improvements		215	701
Roads, Bridges & Footpaths		460	809
Stormwater Drainage		304	-
Traffic Control		-	33
Community Waste Management System		229	105
Total Physical Resources Received Free of Charge		<u>1,208</u>	<u>1,648</u>

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 3. Expenses

\$ '000	Notes	2017	2016
(a). Employee Costs			
Salaries and Wages		6,676	6,069
Employee Leave Expense		792	915
Superannuation - Defined Contribution Plan Contributions	18	374	323
Superannuation - Defined Benefit Plan Contributions	18	193	200
Workers' Compensation Insurance		293	275
Income Protection Insurance		86	75
Less: Capitalised and Distributed Costs		(1,613)	(1,351)
Total Operating Employee Costs		6,801	6,506
 Total Number of Employees (full time equivalent at end of reporting period)		 83	 76
(b). Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		9	19
Bad and Doubtful Debts		8	2
Elected Members' Expenses		238	226
Operating Lease Rentals - Non-Cancellable Leases	17		
- Minimum Lease Payments		104	119
Subtotal - Prescribed Expenses		359	366
(ii) Other Materials, Contracts and Expenses			
Contractors		3,022	2,131
Energy		291	314
Maintenance		471	232
Legal Expenses		96	267
Levies Paid to Government - NRM levy		309	294
Levies - Other		23	25
Parts, Accessories & Consumables		220	185
Professional Services		855	900
Sundry		130	207
Advertising		43	30
Bank Charges		52	60
Insurance		242	254
Printing & Stationery		83	89
Subscriptions/Membership Fees		140	145
Telephone & Internet		98	98
Water Charges		144	230
(continued on next page)			

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 3. Expenses (continued)

\$ '000	Notes	2017	2016
(b). Materials, Contracts and Other Expenses (continued)			
(ii) Other Materials, Contracts and Expenses (continued)			
Rates & Taxes		58	78
Staff Training & Development		70	76
Management Fees & Contributions		347	352
Plants & Motor Vehicles Running Costs		493	392
Gawler Water Reuse Scheme Water Purchases		129	-
Less: Capitalised and Distributed Costs		(138)	(186)
Subtotal - Other Material, Contracts & Expenses		7,178	6,173
Total Materials, Contracts and Other Expenses		7,537	6,539
(c). Depreciation, Amortisation and Impairment			
(i) Depreciation and Amortisation			
Buildings & Other Structures		642	695
Infrastructure			
CWMS		435	386
Roads, Bridges, Footpaths		3,866	3,584
Traffic Control		61	57
Plant & Equipment		353	334
Furniture & Fittings		53	48
Subtotal		5,410	5,104
(ii) Impairment			
Nil			
Total Depreciation, Amortisation and Impairment		5,410	5,104
(d). Finance Costs			
Interest on Loans		735	482
Total Finance Costs		735	482

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	Notes	2017	2016
Infrastructure, Property, Plant & Equipment			
(i) Assets Renewed or Directly Replaced			
Proceeds from Disposal		-	170
Less: Carrying Amount of Assets Sold		(160)	(1,097)
Gain (Loss) on Disposal		(160)	(927)
(ii) Assets Surplus to Requirements			
Proceeds from Disposal		110	578
Less: Carrying Amount of Assets Sold		(1,158)	(6,222)
Gain (Loss) on Disposal		(1,048)	(5,644)
Net Gain (Loss) on Disposal or Revaluation of Assets		(1,208)	(6,571)

Note 5. Current Assets

(a). Cash & Cash Equivalents

Cash on Hand at Bank	62	94
Total Cash & Cash Equivalents	62	94

(b). Trade & Other Receivables

Rates - General & Other	1,932	1,563
Debtors - General	2,024	1,178
GST Recoupment	113	70
Prepayments	143	40
Loans to Community Organisations	31	27
Sundry	-	62
Subtotal	4,243	2,940
Less: Allowance for Doubtful Debts	(276)	(282)
Total Trade & Other Receivables	3,967	2,658

(c). Inventories

Stores & Materials	10	9
Total Inventories	10	9

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 6. Non-Current Assets

\$ '000	Notes	2017	2016
(a). Financial Assets			
Receivables			
Loans to Community Organisations		569	586
Gawler Water Reuse Scheme		21,528	16,870
Total Receivables		22,097	17,456
Total Financial Assets		22,097	17,456
(b). Equity Accounted Investments in Council Businesses			
Gawler River Floodplain Management Authority	19	1,608	1,630
Total Equity Accounted Investments in Council Businesses		1,608	1,630
(c). Other Non-Current Assets			
Capital Works-in-Progress		2,182	2,494
Gawler Water Reuse Scheme		-	677
Total Other Non-Current Assets		2,182	3,171

Light Regional Council

Notes to and forming part of the Financial Statements
for the year ended 30 June 2017

Note 7a (i). Infrastructure, Property, Plant & Equipment

\$ '000	Fair Value Level	as at 30/6/2016					Asset Movements during the Reporting Period						as at 30/6/2017				
		At Fair Value	At Cost	Accumulated		Carrying Value	Asset Additions		WDV of Asset Disposals	Depreciation Expense (Note 3c)	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated		Carrying Value
				Dep'n	Impairment		New / Upgrade	Renewals							Dep'n	Impairment	
Land - Other	2	6,989	380	-	-	7,369	188	-	-	-	-	-	7,369	188	-	-	7,557
Land - Other	3	17,316	871	-	-	18,187	215	-	-	-	-	-	18,187	215	-	-	18,402
Buildings & Other Structures	2	28,353	442	16,176	-	12,619	386	32	(11)	(642)	-	85	29,002	418	16,951	-	12,469
Buildings & Other Structures	3	10,943	306	5,184	-	6,065	13	4	(2)	-	(728)	-	11,681	17	6,346	-	5,352
CWMS	3	21,540	125	6,284	-	15,381	710	28	(5)	(435)	-	555	22,594	738	7,098	-	16,234
Roads, Bridges, Footpaths	3	166,414	4,818	53,545	-	117,687	5,573	2,434	(1,186)	(3,866)	(2,308)	-	165,274	8,005	54,945	-	118,334
Traffic Control	3	1,210	98	541	-	767	186	79	(14)	(61)	-	54	1,344	265	598	-	1,011
Plant & Equipment		447	3,677	1,450	-	2,674	135	200	(101)	(353)	-	-	252	4,011	1,708	-	2,555
Furniture & Fittings		563	489	635	-	417	31	7	-	(53)	-	-	561	526	685	-	402
Total Infrastructure, Property, Plant & Equipment		253,775	11,206	83,815	-	181,166	7,437	2,784	(1,319)	(5,410)	(3,036)	694	256,264	14,383	88,331	-	182,316
Comparatives		265,575	10,792	83,194	-	193,173	5,005	2,892	(7,319)	(5,104)	(9,541)	2,060	253,775	11,206	83,815	-	181,166

Note 7a (ii). Investment Property

Nil

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

Valuation of Assets (continued)

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis, originally deriving from a valuation at 30 June 1997 at current replacement cost. Additions are recognised at cost.

All land and land improvements were revalued by Maloney Field Services, at Level 1, 215 Greenhill Road, Eastwood SA 5063 as at 1 July 2014. The valuation of all Excluded/Revoked Land has been undertaken using the Market Approach, more specifically the Direct Comparison method of valuation and by reference to comparable market data. The valuation of Community Land has also been undertaken using the Market Approach, more specifically the Direct Comparison Method of Valuation by reference to comparable market data and subsequently adjusted to reflect the level of risk associated with alienating the Land to make it available for disposal.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

Valuation of Assets (continued)

Buildings & Other Structures

All buildings and Other Structures assets were revalued by Maloney Field Services, at Level 1, 215 Greenhill Road, Eastwood SA 5063 as at 1 July 2014. Buildings with Level 2 and Level 3 inputs (cost approach) were revalued based on Replacement Cost data sourced from the Maloney Field Services Replacement Cost Database and/or Rawlinson's Australia Construction Handbook 2014. Buildings with Level 2 Inputs (Market Approach) were revalued utilising the Direct Comparison Method of valuation by reference to market data and the subsequent apportionment of the Land and Structural components.

A desktop revaluation was undertaken on the 1st July 2015 by Maloney Field Services and assets using the Replacement Cost basis were adjusted by 1.76% being the Building Price Index (BPI) percentage. Review of market trends determined that there was no significant increase to justify a change in valuation of Councils Market approach assets. All acquisitions made after the respective date of valuation are recorded at cost.

Infrastructure

Transportation assets were condition assessed by Australian Road Research Board (ARRB) and useful lives, residual values and remaining useful lives were all restated by Council officers as at 1 July 2014. All revised estimates and assumptions were externally validated by Tonkin Consulting during the period ended 30 June 2015. A desktop revaluation on replacement cost unit rates was applied to all infrastructure assets as at 1 July 2015 and verified to be accurate by Tonkin Consulting. All acquisitions made after 1 July 2015 are recorded at cost.

Bridge assets were condition assessed and subsequent useful lives, residual values and remaining useful lives were all restated by a combination of Council officers and bridge engineers from Aurecon Pty Ltd during the period ended 30 June 2013. All revised estimates and assumptions were externally validated by Tonkin Consulting during the reporting period ended 30 June 2013. A desktop revaluation on replacement cost unit rates was applied to all bridge assets as at 1 July 2015 and verified to be accurate by Tonkin Consulting. All acquisitions made after 1 July 2015 are recorded at cost.

Community wastewater management system (CWMS) assets were condition assessed and subsequent useful lives, residual values and remaining useful lives were all restated by Council officers. All revised estimates and assumptions were externally validated by Tonkin Consulting during the reporting period ended 30 June 2009. A desktop revaluation on replacement cost unit rates was applied to all CWMS assets as at 1 July 2015 and verified to be accurate by Tonkin Consulting. All acquisitions made after 1 July 2015 are recorded at cost. A condition assessment of this asset group was undertaken in 2016. Council Officers consider there is insufficient data to make changes to the revaluation calculations and further condition assessments are planned over the next 4 years to increase the quantity and quality of data.

Stormwater assets were assessed by Council staff and Tonkin Consulting at 30 June 2016 from a sample of assets determined by CCTV investigations conducted by Plumbing and Pipeline Solutions. For those assets that were within the sample set, the actual condition was applied to the asset, and for those assets that were not within the sample set, the condition was assumed based on consumption, calculated from the age and the standard life of the assets. Further sampling of the system is planned over the coming years to capture more of the assets true condition. At this stage there is insufficient data to warrant adjusting the standard useful lives of asset types. These changes resulted in a one-off increase in the accumulated depreciation for this asset class at the revaluation and, an additional \$207k in annual depreciation expense.

Traffic Control Signage assets were condition assessed and an average useful life by sign group (type) were all restated by Council officers. All revised estimates and assumptions were externally validated by Tonkin Consulting during the reporting period ended 30 June 2010. A desktop revaluation on replacement cost unit rates was applied to all Traffic Control Signage assets as at 1 July 2015 and verified to be accurate by Tonkin Consulting. All acquisitions made after 1 July 2015 are recorded at cost.

Plant, Furniture & Equipment

Plant, Furniture and Equipment assets were revalued at market value by Maloney Field Services at Level 1, 215 Greenhill Road, Eastwood SA 5063, during the period 30 June 2011. All acquisitions made after the respective date of valuation are recorded at cost. On the 1 July 2015 the condition and useful lives of the existing Plant, Furniture and Equipment assets were reviewed and adjusted by Council officers using estimated remaining life.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 8. Liabilities

\$ '000	Notes	2017		2016		
		Current	Non Current	Current	Non Current	
(a). Trade and Other Payables						
Goods & Services		1,391	-	1,491	-	
Payments Received in Advance		557	-	557	-	
Accrued Expenses - Employee Entitlements		202	-	216	-	
Accrued Expenses - Other		239	-	318	-	
Deposits, Retentions & Bonds		138	-	138	-	
Gawler Water Reuse Scheme		442	-	-	-	
Other		11	-	6	-	
Total Trade and Other Payables		2,980	-	2,726	-	

(b). Borrowings

Loans	1,037	3,463	1,156	4,109
Cash Advance Debentures	2,838	11,000	-	8,240
Total Borrowings	3,875	14,463	1,156	12,349

All interest bearing liabilities are secured over the future revenues of the Council. The 2016 amount of \$8,240 for Cash Advance Debentures has been reclassified as a Non-Current borrowing

(c). Provisions

Employee Entitlements (including oncosts)	1,495	307	1,319	418
Future Landfill Closure Costs	-	-	72	-
Total Provisions	1,495	307	1,391	418

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 9. Reserves

\$ '000	1/7/2016	Increments (Decrements)	Transfers	Impairments	30/6/2017
(a). Asset Revaluation Reserve					
Land - Other	22,786	-	-	-	22,786
Buildings & Other Structures	18,339	(643)	-	-	17,696
Infrastructure					
CWMS	9,017	555	-	-	9,572
Roads, Bridges, Footpaths	113,952	(2,308)	-	-	111,644
Traffic Control	470	54	-	-	524
Plant & Equipment	775	-	-	-	775
Furniture & Fittings	1	-	-	-	1
JV's / Associates - Other Comprehensive Income	264	-	-	-	264
Total Asset Revaluation Reserve	165,604	(2,342)	-	-	163,262
Comparatives	173,085	(7,481)	-	-	165,604

\$ '000	1/7/2016	Tfrs to Reserve	Tfrs from Reserve	Other Movements	30/6/2017
(b). Other Reserves					
Quarry Rehabilitation	253	-	-	-	253
CWMS Infrastructure	2,075	263	-	-	2,338
McKinlay Estate Footpaths	86	-	(86)	-	-
Bridges	19	-	-	-	19
Kingsford Industrial Estate	587	-	-	-	587
Greenock Land Division Footpaths	2	-	-	-	2
Car Parking Fund Reserve	32	-	-	-	32
Hewett Community Centre	33	-	(26)	-	7
Park Range Estate Open Space	121	-	-	-	121
Waste Management Reserve	-	52	-	-	52
Total Other Reserves	3,208	315	(112)	-	3,411
Comparatives	10,166	1,368	(8,326)	-	3,208

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Quarry Rehabilitation

Used for the expenditure involved in rehabilitating quarries used by Light Regional Council.

CWMS Infrastructure

Used for maintenance, capital upgrade and replacement of CWMS infrastructure.

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 9. Reserves (continued)

(b). Other Reserves (continued)

McKinlay Estate Footpaths

Used for maintenance, capital upgrade and replacement of footpaths at McKinlay Estate.

Bridges

Used for maintenance, capital upgrade and replacement of bridges in the Light Regional Council area.

Kingsford Industrial Estate

Used to hold funds received for the upgrade of roadworks in the Kingsford Industrial Estate.

Greenock Land Division Footpaths

Used to hold funds received from the developer for the future footpath development in the Land Division.

Car Parking Fund Reserve

Used to hold funds received from applicants for the future development of car parks in the Light Regional Council area.

Hewett Community Centre

Used to hold funds received from The Hewett Church for the purpose of building works and fit out of the Centre.

Park Range Estate Open Space

Used to hold funds received from sale of a portion of open space at Park Range Estate, Freeing for future upgrade of remaining open space at Park Range Estate.

Waste Management Reserve

Used for maintenance, capital upgrade and replacement of Waste Management infrastructure.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 10. Assets Subject to Restrictions

\$ '000	Notes	2017	2016
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>			
Cash & Financial Assets			
Developer Contributions		749	775
CWMS Schemes		2,338	2,075
Waste Management		52	-
Total Cash & Financial Assets		3,139	2,850
Infrastructure, Property, Plant & Equipment			
Museum Storage Sheds		98	99
Soldiers Memorial Hall - Kapunda		314	311
Historical Museum - Kapunda		2,188	2,230
Mine Chimney Site - Kapunda		102	103
Cemetery Reserve - Kapunda		79	81
Dutton Park - Kapunda		1,573	1,585
Swimming Centre - Kapunda		468	480
Herald Building - Kapunda		643	650
Thompson Building - Kapunda		326	342
Senior Citizens Clubrooms - Kapunda		478	482
Institute - Freeling		1,219	1,436
Recreation Parklands - Freeling		235	235
Cemetery Reserve - Freeling		91	64
Cemetery Reserve - Greenock		216	217
Institute - Greenock		554	567
Recreation Parklands - Greenock		915	937
Adelaide Soaring Club - Buchfelde		1,218	1,218
Recreation Parklands - Roseworthy		687	694
Institute - Wasleys		948	1,419
Recreation Parklands - Wasleys		594	603
Hewett Centre - Hewett		5,456	5,467
Total Infrastructure, Property, Plant & Equipment		18,402	19,220
Total Assets Subject to Externally Imposed Restrictions		21,541	22,070
<p>The following liabilities, included in Note 8, may be discharged from restricted assets in the first instance:</p>			
Payables	8	557	557
Total		557	557

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2017	2016
(a). Reconciliation of Cash			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:			
Total Cash & Equivalent Assets	5	62	94
Less: Short-Term Borrowings	8	<u>(13,838)</u>	<u>(8,240)</u>
Balances per Statement of Cash Flows		<u>(13,776)</u>	<u>(8,146)</u>
(b). Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus/(Deficit)		3,320	(332)
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		5,410	5,104
Equity Movements in Equity Accounted Investments (Increase)/Decrease		22	23
Non-Cash Asset Acquisitions		(1,208)	(1,648)
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)		(2,805)	(4,551)
Net (Gain) Loss on Disposals		1,208	6,571
Prior Year Expenses Written Off		-	99
		<u>5,947</u>	<u>5,266</u>
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		(1,299)	(581)
Change in Allowances for Under-Recovery of Receivables		6	-
Net (Increase)/Decrease in Inventories		(1)	3
Net (Increase)/Decrease in Other Current Assets		665	-
Net Increase/(Decrease) in Trade & Other Payables		254	97
Net Increase/(Decrease) in Unpaid Employee Benefits		65	155
Net Increase/(Decrease) in Other Provisions		(72)	(117)
Net Cash provided by (or used in) operations		<u>5,565</u>	<u>4,823</u>
(c). Non-Cash Financing and Investing Activities			
Acquisition of assets by means of:			
- Physical Resources Received Free of Charge	2i	<u>1,208</u>	<u>1,648</u>
Amounts recognised in Income Statement		<u>1,208</u>	<u>1,648</u>
Total Non-Cash Financing & Investing Activities		<u>1,208</u>	<u>1,648</u>
(d). Financing Arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdrafts		20	20
Corporate Credit Cards		20	20
Convertible Cash Advance Debenture Facility - Undrawn		6,212	12,010

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2017	Actual 2016	Actual 2017	Actual 2016	Actual 2017	Actual 2016	Actual 2017	Actual 2016	Actual 2017	Actual 2016
\$ '000										
Business Undertakings	272	100	1,246	978	(974)	(878)	-	-	21,420	20,809
Community Services	132	132	1,135	1,096	(1,003)	(964)	24	17	2,147	2,086
Culture	116	98	637	594	(521)	(496)	99	93	12,870	12,503
Economic Development	8	304	682	742	(674)	(438)	-	5	452	439
Environment	71	44	2,376	2,097	(2,305)	(2,053)	16	4	6,639	6,449
Recreation	32	-	1,248	1,499	(1,216)	(1,499)	-	-	18,088	17,572
Regulatory Services	359	439	1,302	1,203	(943)	(764)	-	-	103	100
Transport & Communication	1,490	282	6,761	5,331	(5,271)	(5,049)	1,490	856	141,486	137,447
Plant Hire & Depot/Indirect	-	-	-	-	-	-	-	-	9,037	-
Council Administration	18,540	17,295	5,118	5,114	13,422	12,181	448	315	-	8,779
Total Functions/Activities	21,020	18,694	20,505	18,654	515	40	2,077	1,290	212,242	206,184

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 12b. Components of Functions

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Caravan Parks, Development of Land for Resale, Private Works, Property Portfolio and CWMS.

COMMUNITY SERVICES

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Home Assistance Scheme, Other Services for the Aged and Disabled, Children and Youth Services, Community Assistance, Community Transport, Other Community Support, Community Amenities, Cemeteries / Crematoria, Public Conveniences and Car Parking – non-fee-paying.

CULTURE

Library Services, Static Libraries, Other Library Services, Visitor Information Centre, Cultural Services, Cultural Venues, Regional Development, Support to Local Businesses, Tourism, Heritage, Museums and Art Galleries, and Other Cultural Services.

ECONOMIC DEVELOPMENT

Employment Creation Programs, Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

ENVIRONMENT

Agricultural Services, Agricultural Water, Animal/Plant Boards, Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Recycling Disposal Facility, Other Waste Management, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

RECREATION

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, Swimming Centre – Outdoor, and Other Recreation.

REGULATORY SERVICES

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

TRANSPORT

Aerodrome, Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – unformed, Traffic Management, Local Government Grant Commission (LGGC) – roads (formula funded), and Other Transport.

UNCLASSIFIED ACTIVITIES

LGGC - General Purpose.

COUNCIL ADMINISTRATION

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Contract Management, Customer Service, Other Support Services.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 1.5% and 1.75% (2016: 1.90% and 2.50%). Short term deposits have an average maturity of 3.4 days and an average interest rate of 1.5% (2016: 7 days and 1.75%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables

Rates & Associated Charges

(including legals & penalties for late payment)

Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.58% (2016: 0.60%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables

Fees & Other Charges

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

Recognised Financial Instruments

Receivables

Other Levels of Government

Accounting Policy:

Carried at nominal value.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Liabilities

Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities

Interest Bearing Borrowings

Accounting Policy:

Carried at the principal amounts. Interest is charged as an expense as it accrues.

Terms & Conditions:

Secured over future revenues, fixed borrowings are repayable by 6 monthly instalments of principle and interest; interest is charged at fixed rates between 4.00% and 7.75% (2016: 5.70% and 7.75%) and a variable rate of 3.75% (2016: 4.00%).

Carrying Amount:

Approximates fair value.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2017					
Financial Assets					
Cash & Equivalents	62	-	-	62	62
Receivables	2,024	-	-	2,024	2,024
Other Financial Assets	31	120	449	600	600
Total Financial Assets	2,117	120	449	2,686	2,686

Financial Liabilities

Payables	2,409	-	-	2,409	2,423
Current Borrowings	3,875	-	-	3,875	3,875
Non-Current Borrowings	-	13,125	1,338	14,463	14,463
Total Financial Liabilities	6,284	13,125	1,338	20,747	20,761

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2016					
Financial Assets					
Cash & Equivalents	94	-	-	94	94
Receivables	1,240	-	-	1,240	1,240
Other Financial Assets	45	181	539	765	613
Total Financial Assets	1,379	181	539	2,099	1,947

Financial Liabilities

Payables	2,192	-	-	2,192	2,192
Current Borrowings	1,156	-	-	1,156	1,156
Non-Current Borrowings	-	10,692	1,657	12,349	12,349
Total Financial Liabilities	3,348	10,692	1,657	15,697	15,697

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2017		30 June 2016	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other Variable Rates	3.75%	8,463	1.88%	8,240
Fixed Interest Rates	4.83%	9,875	7.07%	5,265
		18,338		13,505

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 13. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 14. Commitments for Expenditure

\$ '000	Notes	2017	2016
(a). Capital Commitments			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Buildings		29	102
Infrastructure		262	2,461
Plant & Equipment		78	-
Information Technology		67	42
		<u>436</u>	<u>2,605</u>
These expenditures are payable:			
Not later than one year		436	2,605
Later than one year and not later than 5 years		-	-
Later than 5 years		-	-
		<u>436</u>	<u>2,605</u>
(b). Other Expenditure Commitments			
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:			
Dog and Cat Management Plan		20	-
Information Technology		22	-
Cultural projects		9	-
Environmental projects		37	-
Infrastructure		237	-
Development Plan Amendments		70	181
Township Futures Projects		-	10
Development of Township Stormwater Management Plans		32	17
Hard Refuse Program		-	206
Employment and Remuneration Contracts		5,799	4,290
Other		-	26
		<u>6,226</u>	<u>4,730</u>
These expenditures are payable:			
Not later than one year		1,526	1,215
Later than one year and not later than 5 years		4,655	3,430
Later than 5 years		45	85
		<u>6,226</u>	<u>4,730</u>

(c). Finance Lease Commitments

Council has no Finance Leases.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 15. Financial Indicators

\$ '000	Amounts	Indicator	Prior Periods	
	2017	2017	2016	2015

These Financial Indicators have been calculated in accordance with *Information paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating Surplus Ratio

Operating Surplus	515			
Total Operating Revenue	21,020	2.45%	0.21%	(1.28%)

This ratio expresses the operating surplus as a percentage of total operating revenue.

1a. Adjusted Operating Surplus Ratio

	15			
	20,520	0.07%	2.27%	(3.40%)

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

2. Net Financial Liabilities Ratio

Net Financial Liabilities	(3,006)			
Total Operating Revenue	21,020	(14%)	(12%)	3%

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

Note: Council's Net Financial Liabilities Ratio as at 30 June 2017 includes the effect of its investment of \$21.528m (funded from \$11.0m of Council borrowings and \$10.7m of Federal Government Grant) in Gawler Water Reuse Scheme. If the investment and associated borrowings in Gawler Water Reuse Scheme are excluded from the calculation ratio, the Net Financial Liability Ratio would increase to 36% (2015/16: 40%).

3. Asset Sustainability Ratio

Net Asset Renewals	2,784			
Infrastructure & Asset Management Plan required expenditure	2,739	102%	93%	56%

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Council's Infrastructure and Asset Management Plan asset replacement target has been used for the first time in 2016/2017. Depreciation expense was used as a proxy asset replacement target in calculating the reported comparative percentages.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2017

Note 15. Financial Indicators - Graphs (continued)



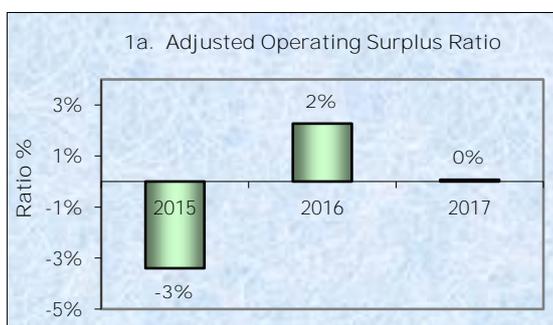
Purpose of Operating Surplus Ratio

This indicator is to determine the percentage the operating revenue varies from operating expenditure

Commentary on 2016/17 Result

2016/17 Ratio 2%

The suggested Operating Surplus Ratio target between 0% and 10% on average over time. Council's Operating Surplus Ratio reflects Council's commitment to financial sustainability over the long term.



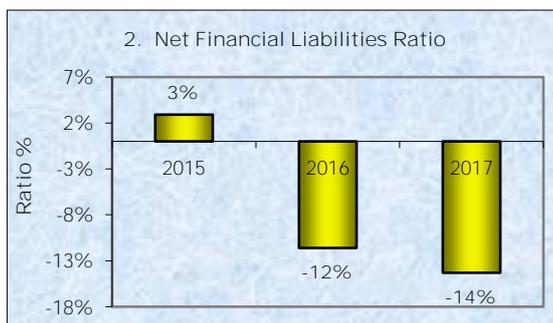
Purpose of Adjusted Operating Surplus Ratio

This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2016/17 Result

2016/17 Ratio 0%

After adjusting for the effect of timing differences in the Financial Assistance Grant, Council's ratio is 0.07% for 2016/2017



Purpose of Net Financial Liabilities Ratio

This indicator shows the significance of the net amount owed to others, compared to operating revenue

Commentary on 2016/17 Result

2016/17 Ratio -14%

The recommended Net Financial Liabilities Ratio is between 0% and 100% over the long term. Council's Net Financial Liabilities Ratio is reflected as negative due predominantly to the influence of Financial Assets relating to the Gawler Water Reuse Scheme valued at \$21.5m



Purpose of Asset Sustainability Ratio

This indicator aims to determine if assets are being renewed and replaced in an optimal way

Commentary on 2016/17 Result

2016/17 Ratio 102%

In 2016/2017 Council adopted its Infrastructure and Asset management Plan. Accordingly the value of asset replacement is now based on this plan as compared with the depreciation amount used as proxy for this calculation in prior years.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 16. Uniform Presentation of Finances

\$ '000	2017	2016
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	21,020	18,694
less Expenses	(20,505)	(18,654)
Operating Surplus / (Deficit)	515	40
less Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	2,784	4,920
less Depreciation, Amortisation and Impairment	(5,410)	(5,104)
less Proceeds from Sale of Replaced Assets	-	(170)
Subtotal	(2,626)	(354)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	5,916	2,892
less Amounts Received Specifically for New and Upgraded Assets	(2,805)	(4,246)
less Proceeds from Sale of Surplus Assets (including Investment Property & and Real Estate Developments)	(110)	(578)
Subtotal	3,001	(1,932)
Net Lending / (Borrowing) for Financial Year	140	2,326

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 17. Operating Leases

\$ '000	2017	2016
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Leases Providing Revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Leases commitments under all non-cancellable lease agreements, including those relating to Investment Property, are as follows:

Not later than one year	78	76
Later than one year and not later than 5 years	83	128
Later than 5 years	242	163
	<u>403</u>	<u>367</u>

(ii) Lease Payment Commitments of Council

Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease return or acquire the equipment leased.

No lease contains any escalation clause.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

Not later than one year	139	141
Later than one year and not later than 5 years	214	154
Later than 5 years	3	6
	<u>356</u>	<u>301</u>

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 18. Superannuation

\$ '000

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9.50% in 2016/17; 9.50% in 2015/16). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2015/16) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of salary for Salarylink members to their Marketlink account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 19. Interests in Other Entities

\$ '000

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

	Council's Share of Net Income		Council's Share of Net Assets	
	2017	2016	2017	2016
Joint Ventures	(22)	(23)	1,608	1,630
Total	(22)	(23)	1,608	1,630

(i) JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

(a) Carrying Amounts

Name of Entity	Principal Activity	2017	2016
Gawler River Floodplain Management Authority (GRFMA)	Flood mitigation	1,608	1,630
Total Carrying Amounts - Joint Ventures & Associates		1,608	1,630

Gawler River Floodplain Management Authority (GRFMA)

The GRFMA was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 by a Charter published in the South Australian Government Gazette on 22 August 2002. The Constituent Councils are: The Adelaide Hills Council, The Barossa Council, The Town of Gawler, Light Regional Council, Adelaide Plains Council and The City of Playford.

The GRFMA has been established for the following purposes:

To coordinate the construction, operation and maintenance of flood mitigation infrastructure in the Gawler River Area (the Floodplain);

To raise finance for the purpose of developing, managing, operating and maintaining flood mitigation works with the Floodplain;

To provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligation and responsibilities in relation to management of flood mitigation within the Floodplain;

To enter into agreements with Constituent Councils for the purpose of managing and developing the Floodplain

(b) Relevant Interests

Name of Entity	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2017	2016	2017	2016	2017	2016
Gawler River Floodplain Management Authority (GRFMA)	9.49%	9.49%	9.49%	9.49%	17.0%	17.0%

Light Regional Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 19. Interests in Other Entities (continued)

\$ '000

(c) Movement in Investment in Joint Venture or Associate

	Gawler River Floodplain Management Authority (GRFMA)	
	2017	2016
Opening Balance	1,630	1,639
Share in Operating Result	(22)	(23)
Adjustments to Equity	-	14
Council's Equity Share in the Joint Venture or Associate	1,608	1,630

In the event of there being an insolvency of the Authority at the time of dissolution, the then Constituent Councils will be responsible jointly and severally to pay the liabilities of the Authority, and between themselves in the proportion of their interest in the net assets last determined under Clause 15 of the GRFMA Charter published in the South Australian Government Gazette, 17 August 2006.

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

Council does not have any Non-Current Assets Held for Sale or any Discontinued Operations

Notes to and forming part of the Financial Statements for the year ended 30 June 2017

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge of those items is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 1,817 km of road network.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. BANK GUARANTEES

Council has not guaranteed loans and other banking facilities advanced to community organisations and sporting bodies at reporting date.

4. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had no (0) appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Light Regional Council

Notes to and forming part of the Financial Statements

for the year ended 30 June 2017

Note 22. Related Party Transactions

\$ '000

2017

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the *Local Government Act 1999*. In all, 36 persons were paid the following total compensation:

The compensation paid to Key Management Personnel comprises:

Short-Term Employee Benefits	3,022
Long-Term Benefits	85
Total	3,107

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

Receipts from Key Management Personnel comprise:

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

Contributions for Fringe Benefits Tax purposes	23.0
Planning and Building Application Fees	0.2
Total	23.2

Close Family Members of Key Management Personnel Two (2) close family members of key management personnel are employed by Council in accordance with the terms of the applicable Awards and Enterprise Agreements of Council, and as recorded in the public Register of Salaries maintained in accordance with section 105 of the *Local Government Act 1999*.

Key Management Personnel and Business Transactions One (1) member of Key Management Personnel (KMP) and relatives of KMPs was involved in businesses from which various services were purchased by Council. The total value of these purchases did not exceed \$2,000 for the financial year.

Key Management Personnel and Community Organisations Six (6) KMP are involved with the following Community organisations: Kapunda Community Thrift Shop, Kapunda Soldiers Memorial Hall Committee, Greenock Centenary Park Management Committee, Kapunda Rotary Club, Kapunda RSL Sub Branch, Truro and Districts Association, Freeling Community Op-Shop, Kapunda Business Alliance, Pines Reserve Committee, Kapunda Mural Sub-Committee and Rotary Club of Kapunda. In accordance with the Local Government Act 1999, these persons declare a conflict of interest and take no part in discussions relating to matters involving the respective organisations. Council contributed \$47,000 in financial year 2016/2017 to these organisations by way of management fees, grants and discretionary rate rebates.

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Simon Smith FCPA
David Sullivan CPA
Jason Seidel CA
Renaë Nicholson CA
Tim Muhlhausler CA
Aaron Coonan CA
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INDEPENDENT AUDITOR'S REPORT

To the members of Light Regional Council

Opinion

We have audited the accompanying financial report of Light Regional Council (the Council), which comprises the statement of financial position as at 30 June 2017, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of Light Regional Council.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2017, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, Local Government Act 1999 and Local Government (Financial Management) Regulations 2011.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's Responsibility for the Financial Report

Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 and for such internal control as Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA Registered Company Auditor
Partner

30 / 11 / 2017

David Chant FCPA
Simon Smith FCPA
David Sullivan CPA
Jason Seidel CA
Renae Nicholson CA
Tim-Muhlhausler CA
Aaron Coonan CA
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under Professional Standards Legislation

INDEPENDENT AUDITOR'S REPORT

To the Members of Light Regional Council

Independent Assurance report on the Internal Controls of Light Regional Council

Opinion

We have audited the compliance of Light Regional Council (the Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2016 to 30 June 2017 have been conducted properly and in accordance with law.

In our opinion, Light Regional Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2016 to 30 June 2017.

Basis for Opinion

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2016 to 30 June 2017. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's Responsibility for Internal controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the *Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and apply Auditing Standard ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.

Auditor's responsibility

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 Compliance Engagements, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls specified above for the period 1 July 2016 to 30 June 2017. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis based on the assessed risks.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Limitation of Use

This report has been prepared for the members of the Council in Accordance with Section 129 of the Local Government Act 1999 in relation to the Internal Controls Specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than which it was prepared

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA, Registered Company Auditor
Partner

30 / 11 / 2017

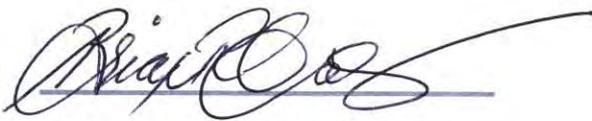
Light Regional Council

General Purpose Financial Statements for the year ended 30 June 2017

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Light Regional Council for the year ended 30 June 2017, the Council's Auditor, Galpins - Accountants, Auditors and Business Consultants has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Brian Carr
CHIEF EXECUTIVE OFFICER

Date:

21st November 2017



John Comrie
PRESIDING MEMBER, AUDIT COMMITTEE

Light Regional Council

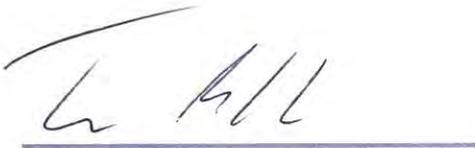
General Purpose Financial Statements

for the year ended 30 June 2017

Statement by Auditor

I confirm that, for the audit of the financial statements of Light Regional Council for the year ended 30 June 2017, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



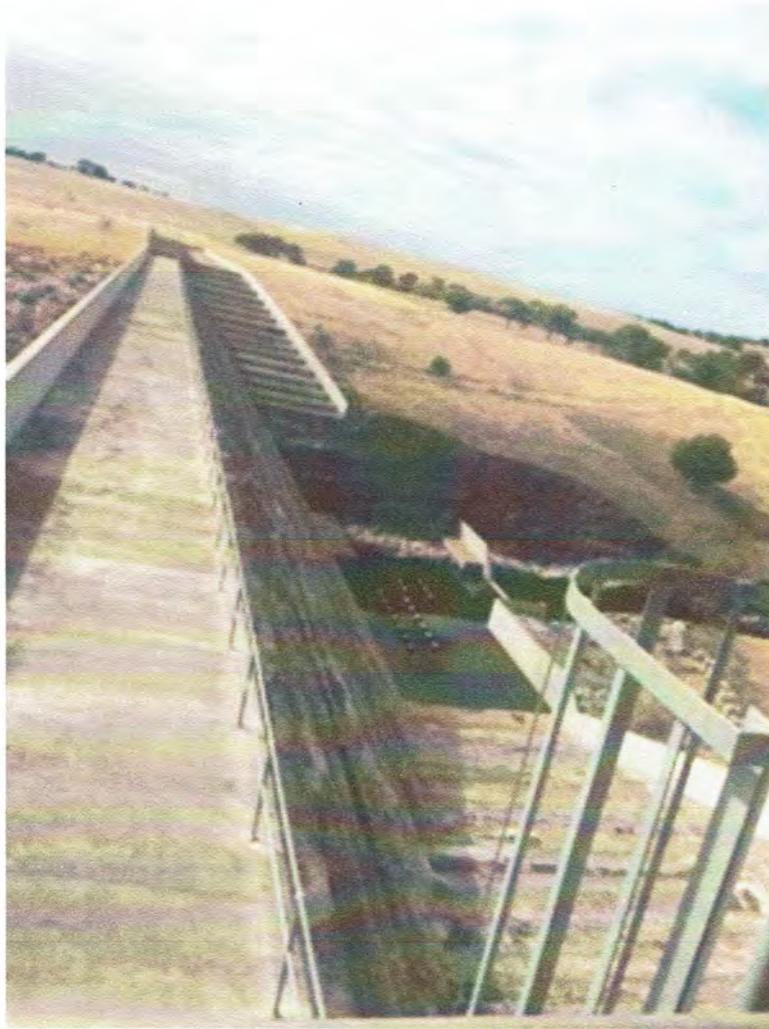
Tim Muhlhausler
Galpins - Accountants, Auditors and Business Consultants

Dated this 21st day of November 2017.

Appendices

Annual Report 2016-2017 Gawler River Floodplain Management Authority

Annual Report 2016-2017 Central Local Government Region of South Australia—
(the Legatus Group)



Gawler River Floodplain Management Authority

ANNUAL REPORT 2016 - 2017

Telephone: 0407717368 Email: davidehitchcock@bigpond.com
Website: www.gawler.sa.gov.au/grfma

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Chairman's Foreword

During the period 28 September 2016, through to the 5th October 2016, South Australia experienced an extreme weather event.

The Gawler River Catchment experienced significant rainfall during this time with falls ranging typically between 100 to 140 mm in the higher topographic areas of the North and South Para. The falls coincided with high water levels in the South Para Reservoir causing overflow, compounding flows downstream within the Gawler River.

This resulted in a major flood event in the lower reaches of the Gawler River.

Approximately 250 private properties including Local and State Government infrastructure were severely affected by resultant flooding. Extensive loss of horticulture production and a significant damages repair bill resulted from this event.

An extensive recovery response was initiated by the South Australian Government with Alex Zimmermann being appointed the Northern Areas Recovery Control Officer. Communications established with Alex Zimmermann and supporting South Australian government agencies during the recovery process was important in gaining an understanding of flood impacts and facilitating consultation with affected property owners and horticultural industry representatives.

The Authority immediately initiated work to carry out a hydrological review of the 2016 flood event so that options for flood mitigation in the lower Gawler River could be determined and implemented as soon as possible subject to funding availability.

Following receipt of the 2016 Gawler River Flood Review report and subsequent consultation with the constituent councils and all stakeholders of the lower Gawler River, the Authority subsequently resolved to adopt the following recommendations identified within the report: -

Recommendation 1: River and levee maintenance should be the responsibility of a single authority that has the necessary resources and access rights to maintain the river in good condition from a flood conveyance as well as a biodiversity perspective.

Recommendation 2: River condition and levee maintenance repair work should be undertaken as a matter of high priority.

Recommendation 3: The GRFMA proceed with developing concept designs for establishment of a Northern Floodway, in addition to the construction of a new river levee system so that consultation with affected landholders can proceed.

Recommendation 1 is currently being pursued with the State Government.

Recommendations 2 & 3 have an indicative first estimate cost of \$27 million.

In addition to the 2016 Gawler River Flood Review report, the Authority initiated an investigation into the feasibility of raising the height of the Bruce Eastick North Para Flood Mitigation Dam.

This investigation found it is technically feasible to raise the height of the Bruce Eastick North Para Flood Mitigation Dam (i.e. no apparent insurmountable technical problems). Given that the Dam performed as designed within the 2016 flood event reducing the impact of flooding and the need to undertake flood mitigation works in the lower Gawler River; the Authority subsequently resolved deferment of any further consideration of raising the Dam until the proposed flood mitigation works on the lower Gawler River are implemented, and potential funding availability for supplementary works on the Dam is determined.

Raising of the Bruce Eastick North Para Flood Mitigation Dam remains an important aspect of future flood mitigation for the Gawler River particularly for rainfall events of 1:50 - 1:100 Average Recurrence Interval Investigation work is continuing into the cost of completing such works.

The Authority is currently working with the State Government and constituent councils on a suitable funding proposal to implement the "Northern Floodway" and associated levee maintenance works as a matter of priority.

Delivery of a long term and sustainable solution to flood mitigation in the Gawler River will require engagement with and resource commitment from the three spheres of government (i.e., Local, State and Federal) and other funding partners and beneficiaries. An effective solution will also require the cooperation of property owners and the horticultural industry to implement given that much of the civil works required will have to be undertaken over private land.

The Adelaide Plains Council, at its May 2017 ordinary meeting, adopted the following Motion without Notice: - *"That Council staff immediately initiate the appropriate procedures to allow Adelaide Plains Council to withdraw from Gawler River Floodplain Management Authority."*

The GRFMA Chair and Executive Officer have been working with the Adelaide Plains Council (APC) to better understand this resolution and future considerations and implications to both APC and the GRFMA. The GRFMA Board is hopeful that the areas of concern raised by APC can be resolved.

Constituent councils' continuing representation around the 'Authority' table will be important in making decisions and negotiating funding solutions for future flood mitigation works undertaken.

Acknowledgement is made of Australian Water Environments (AWE) and AECOM Australia Pty Ltd which were engaged to perform priority consultancy works for the Authority immediately following the 2016 flood event.

I thank Mr Dean Gollan for his 5 years of services as Executive Officer to the GRFMA which concluded 31 December 2016 and welcome Mr David Hitchcock as the new Executive Officer from 1 January 2017.

Mr Ian Baldwin
Chairman

Gawler River Floodplain Management Authority (GRFMA)

The Gawler River Floodplain Management Authority (GRFMA) was formed as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999 on 22 August 2002. The Constituent Councils are the Adelaide Hills Council, The Adelaide Plains Council, The Barossa Council, The Town of Gawler, Light Regional Council, and the City of Playford.

The Charter provides for one independent person, who is not an officer, employee or elected member of a Constituent Council, to be appointed as the Chairperson of the Board of Management of the GRFMA for a term of two years. A sitting fee of \$400 per meeting with a maximum payment of \$5,000 per annum has been set. This will cover the Chairperson presiding at up to eight (8) Board Meetings per year and one or two Technical Assessment Panel meetings per year.

The Charter sets down the powers, functions, safeguards, accountabilities and an operational framework and the Business Plan sets down the operational plan and financial plan to achieve agreed objectives.

The Authority has been established for the following purposes:

- to co-ordinate the construction, operation and maintenance of flood mitigation infrastructure for the Gawler River. This purpose is the core business of the Authority;
- to raise finance for the purpose of developing, managing and operating and maintaining works approved by the Board;
- to provide a forum for the discussion and consideration of topics relating to the Constituent Council's obligations and responsibilities in relation to management of flood mitigation for the Gawler River;
- upon application of one or more Constituent Councils pursuant to clause 12.4:
 - to coordinate the construction, maintenance and promotion and enhancement of the Gawler River and areas adjacent to the Gawler River as recreational open space for the adjacent communities; and
 - to enter into agreements with one or more of the Constituent Councils for the purpose of managing and developing the Gawler River.

The Board

The Members of the Board are:

<i>Authority</i>	<i>Board Members</i>	<i>Deputy Board Members</i>
Chairman	Mr Ian Baldwin	
Adelaide Hills Council	Cr Malcom Herrmann Mr Andrew Aitken, CEO	Mr Marc Salver
The Barossa Council	Mayor Bob Sloane Mr Gary Mavrinac	Cr Dave de Vries
Town of Gawler	Cr Adrian Shackley Mr Sam Dilena	Cr Paul Koch Mr Scott Reid
Light Regional Council	Cr William Close Mr Brian Carr, CEO	Mr Andrew Philpott
Adelaide Plains Council	Cr Ann Picard Mr James Miller CEO	Cr Melville Lawrence
City of Playford	Cr Denis Davey Mr Mal Hemmerling CEO	Cr Carol Muzyk Mr Greg Pattinson

Meetings of the Board are held at such time and such place as the Board decides subject only to the requirement that there will be at least one meeting in every two calendar months. A special meeting of the Board may be held at any time and may be called at the request of the Chairperson or at the written request of six members of the Board representing all of the Constituent Councils.

Ordinary meetings of the Board are generally held bi-monthly on the third Thursday of the even months commencing at 9.45 am: excepting December which is held on the second Thursday,

Meetings are hosted by the Constituent Councils on a rotational roster with six Board meetings and two Special Meetings held during the year as follows:

- Thursday 18 August 2016 Gawler
- Thursday 13 October 2016 Gawler
- Thursday 10 November 2016 Mallala (Special Meeting)
- Wednesday 8 December 2016 Davoren Park
- Thursday 22 December 2016 Gawler (Special Meeting)
- Thursday 16 February 2017 Kapunda
- Thursday 28 April 2017 Gumeracha
- Thursday 15 June 2017 Nuriootpa

Technical Assessment Panel

A Technical Assessment Panel has been appointed to support the decision-making processes of the Board with delegated powers to provide advice and manage the technical aspects of the design, assessment and construction of the various parts of the Scheme.

The Members of the Panel are:

- Ian Baldwin, Chairman
- David Hitchcock, Executive Officer, GRFMA
- Braden Austin (City of Playford)
- Matt Elding (The Barossa Council)
- Bill Lipp, Principal Stormwater Engineer, Department for Transport, Energy and Infrastructure
- Chrissie Bloss, Flood Hazard Manager, DEWNR
- Derek Moore, Principal Engineer Dams, SA Water

Three meetings of the Panel were held during the year.

- 25 October 2016
- 16 November 2016
- 30 January 2017

Audit Committee

An Audit Committee has been appointed to review:

- the annual financial statements to ensure that they present fairly the state of affairs of the Board, and
- the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Board on a regular basis.

The Committee held three meetings during the year:

- 15 August 2016
- 10 March 2017
- 5 June 2017

The members of the Committee are:

- Mr Peter Brass, Independent Member
- Mr Sam Dilena, Town of Gawler
- Cr Des Ellis, Light Regional Council

General

The following Policies have been adopted to provide management guidelines for the day-to-day business of the GRFMA:

- Access to Meetings and Documents
- Consultation
- Dam Valuation
- Internal Review of Decisions
- Operations Manual

All meetings of the GRFMA and its committees are open to the public, with the exception of those matters to be considered under Section 90 of the Local Government Act 1999.

No Freedom of Information requests were received during the year.

Forum	Total Resolutions for the year	Resolutions to exclude the Public - Sec 90(3)	Purpose	Order for docs to remain confidential - Sec 91(7)		%
Board	642	5	(1) Possible commercial Advantage of a person (2) Legal advice	4		80%
Technical Assessment Panel	10	0		0		
Audit Committee	10	0		0		

Mr David Hitchcock has been engaged to provide Executive Officer services under a services agreement until 31 December 2018. Mr Hitchcock has extensive experience in the administration of Councils and regional subsidiaries under the Local Government Act 1999.

The GRFMA has no employees and all services are engaged on a contract basis.

Part A: Funding

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Secure Additional Project Funding	June 2016	All Councils, stakeholders and Governments agree to contribute to the project in accordance with the Plan	<input checked="" type="checkbox"/> Scheme Total now \$21,913,859 grants total \$17,016,420
Grant Claims	At all times	Lodge claims monthly for the payment of Commonwealth and State Government Grants.	<input checked="" type="checkbox"/> Claims lodged at the end of the month
Maintain positive Cash Flow	At all times	Positive bank account balances at all times.	<input checked="" type="checkbox"/> Positive cash flow maintained

Part B: Proposed Flood Mitigation Scheme Works

Performance Targets:	Timings:	To be measured By:	Actual Achievements
<p>South Para Works</p> <p>The South Para Reservoir is under the control and management of SA Water Corporation who have agreed to undertake the required modifications to the South Para Reservoir to provide the required level of flood mitigation capacity as a cost to the Scheme.</p> <p>Dam safety review and design proposal to modify the dam wall and spillway completed September 2005</p> <p>Detailed hydrology study of the catchment using the very latest methodologies let to Department of Transport, Energy and Infrastructure completed March 2007.</p>			
Detailed design of works	December 2010	Completion of detailed design and tender documents	<input checked="" type="checkbox"/> July 2011 Final approvals granted
Construction of the works	June 2012	Completion of construction	<input checked="" type="checkbox"/> Practical completion achieved June 2012

Gawler River Flood Mitigation Scheme – Mark 2

- What will the Mark Two Scheme Include? (Note these steps may occur concurrently and not necessarily in the following order)
- One Reconfirm with the Constituent Councils that a 1 in 100-year level of protection is the protection standard that is to be pursued in the development of the Gawler River Flood Mitigation Scheme - Mark Two Strategy. N.B. The protection standard does not guarantee full protection for all flood events. ***The Findings Report 2016 advises the 1 in 100 ARI event is considered to be the minimum desirable level of flood protection for new development as well as for much of the existing floodplain development.***
 - Two Determine if a second dam on the North Para River or modification to the Bruce Eastick North Para Flood Mitigation Dam is an option. The GRFMA Board has recently accepted a tender for a Findings Report to undertake an assessment to determine if a second dam is required and feasible. ***The Findings Report 2016 advises enlarging the existing Bruce Eastick North Para Flood Mitigation Dam on the North Para offers the greatest level of protection with least impacts and is rated as the most favoured structural mitigation option.***
 - Three The Gawler River Floodplain Mapping Model should be maintained as the reference tool to demonstrate the level of flood protection and validity of design of land proposed for development as part of the approval process. To achieve this, the model should be upgraded to include recent works such as the Northern Expressway works and the additional floodplain mapping completed as part of the Light River Templers Creek Salt Creek Mapping Study by the Adelaide Plains Council. ***Completed.***
 - Four To further develop the preliminary assessment of possible local area levees prepared in the 2008 Gawler River Floodplain Mapping Study at Gawler, Angle Vale and Two Wells and develop a levee strategy for Virginia to a robust design standard with a staging plan. Undertake a cost benefit study for each stage of the plan. ***Currently being considered in association with the Northern Floodway's proposal- Gawler River 2016 Flood Review.***
 - Five Establish a protocol with the Floodplain Councils that where development of land in areas identified as 'at risk of flooding' is planned to proceed by the implementation of a local area levee that mapping of the proposed levees on the Gawler River Floodplain Mapping Study Model will be required.
 - Six Maintain a working relationship with the Australian Rail Track Corporation to ensure that any changes to Railtrack infrastructure of culverts and rail heights are mapped on the Gawler River Floodplain Mapping Study Model to identify any changes to flooding impacts.
 - Seven Develop a funding strategy for flood protection that is delivered by local area levees on the questions of who should own and maintain the levees and whether local area levees are regional works that the GRFMA should fund or are they local works that are the responsibility of the local Council. ***Currently being considered in association with the Northern Floodway's proposal- Gawler River 2016 Flood Review.***
 - Eight Investigate opportunities for funding partners and grants to undertake the necessary assessments and designs. ***Ongoing.***
 - Nine The Scheme will also seek to clarify, through the Local Government Association, the policy and legal framework around maintenance of rivers and creeks where those rivers and creeks are part of the regional flood management plan. Under current legislation a landowner is responsible for the condition of a creek or waterway on private land. ***In consideration as part of the 2016 Burns Report- SA Severe Storms Event.***

Part B: Maintenance of the Scheme

Performance Targets:	Timings:	To be measured by:	Actual Achievements
Six monthly inspection	June and December	Completion of Inspection Report	<input checked="" type="checkbox"/> Dec 2016 and June 2017 – Dam inspections carried out

Part C: Operation of the Regional Subsidiary

Performance Targets:	Timings:	To be measured By:	Actual Achievements
Reports to Stakeholders	Twice yearly	The publication and distribution of a Fact Sheet to all stakeholders and affected landowners.	<input checked="" type="checkbox"/> Newsletter to be forwarded to all stakeholders following completion of Findings Report
Maintain effective Regional Subsidiary	Bi-Monthly	Key Outcomes Summary to be published following each Board Meeting to include a summary of the progress of the development of the Scheme.	<input checked="" type="checkbox"/> Key Outcomes Summary prepared following most meetings
Review of the Business Plan	December	The performance of the Executive Officer be reviewed annually	<input checked="" type="checkbox"/> Review conducted in September 2016 New Executive Officer Appointed January 2017. Next review to be conducted in January 2018.
Annual Budget	August	The appointment of Auditor, Bank Operators, levels of insurance, appropriate registrations, delegations and policies be reviewed annually.	<input checked="" type="checkbox"/> Auditor reappointed up to 30 June 2019 <input checked="" type="checkbox"/> Appropriate levels of insurance reviewed in July 2016
	By 31 st March	Review the Business Plan prior to preparing the Budget Forward to the Councils	<input checked="" type="checkbox"/> June 2017 – Business Plan 2016-2019 adopted <input checked="" type="checkbox"/> June 2017 – Achievements against the Business Plan 2016-2019 presented
	By 31 st March, June, October, December	Adopt for consultation forward to Councils	<input checked="" type="checkbox"/> March 2017 – Council consultation

			Adopt Budget – copy to Councils in 5 days Conduct Budget Reviews	<input checked="" type="checkbox"/>	Budget 2017–2018 adopted at June 2017 Board meeting
Subscriptions	June December		Send half year subscriptions to Council Send half year subscriptions to Council	<input checked="" type="checkbox"/> <input checked="" type="checkbox"/>	All first half subscriptions paid Second half subscriptions paid
Report to Constituent Councils	Following each Board meeting By 30 th September		The receipt of the following reports by Councils: <ul style="list-style-type: none"> • Board Meeting Key Outcome Summary • Annual Report including Annual Financial Statements 	<input checked="" type="checkbox"/> <input checked="" type="checkbox"/>	Key Outcomes Summary prepared following meetings Annual Report forwarded electronically to Councils on 25 September 2016

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2017
CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Gawler River Floodplain Management Authority Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.


..... 24/8/17

David Hitchcock
EXECUTIVE OFFICER


..... 24/8/17

Ian Baldwin
CHAIRMAN

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2017

	Notes	2017 \$	2016 \$
INCOME			
Subscriptions	3	76,544	74,676
Investment income	1(d)	3,359	3,925
State Government Grants	2	136,438	-
Other Income		-	29
Total Income		<u>216,341</u>	<u>78,630</u>
EXPENSES			
Contractual Services	5	197,462	70,262
Depreciation	1(i), 4	231,213	231,213
Other		20,996	19,009
Total Expenses		<u>449,671</u>	<u>320,483</u>
OPERATING SURPLUS / (DEFICIT)		<u>(233,330)</u>	<u>(241,853)</u>
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		<u>(233,330)</u>	<u>(241,853)</u>
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME		<u>(233,330)</u>	<u>(241,853)</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF FINANCIAL POSITION

as at 30 June 2017

	Notes	2017 \$	2016 \$
ASSETS			
Current Assets			
Cash and cash equivalents		-	2,215
Investments	1(d)	163,157	195,329
Debtors		47,375	-
Debtors - GST		4,419	2,719
Accrued Interest		495	927
Total Current Assets		<u>215,447</u>	<u>201,190</u>
Non-current Assets			
Infrastructure	4	18,497,000	18,497,000
Accumulated Depreciation Infrastructure	1(i), 4	(2,080,638)	(1,849,425)
Land	4	326,364	326,364
Total Non-current Assets		<u>16,742,727</u>	<u>16,973,939</u>
Total Assets		<u>16,958,173</u>	<u>17,175,129</u>
LIABILITIES			
Current Liabilities			
Trade & other payables		-	-
Borrowings	8.2	16,375	-
Total Liabilities		<u>16,375</u>	<u>-</u>
NET ASSETS		<u>16,941,798</u>	<u>17,175,129</u>
EQUITY			
Accumulated Surplus		14,089,988	14,323,319
Asset Revaluation Reserves	1(h)	2,851,810	2,851,810
TOTAL EQUITY		<u>16,941,798</u>	<u>17,175,129</u>

This Statement is to be read in conjunction with the attached Notes.

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2017

2017	Notes	Accumulated Surplus \$	Asset Revaluation Reserve \$	TOTAL EQUITY \$
Balance at end of previous reporting period		14,323,319	2,851,810	17,175,129
Restated opening balance		14,323,319	2,851,810	17,175,129
Net Surplus / (Deficit) for Year		(233,330)		(233,330)
Other Comprehensive Income				
Balance at end of period		14,089,988	2,851,810	16,941,798
2016				
Balance at end of previous reporting period		14,565,172	2,851,810	17,416,982
Restated opening balance		14,565,172	2,851,810	17,416,982
Net Surplus / (Deficit) for Year		(241,853)		(241,853)
Other Comprehensive Income				
Balance at end of period		14,323,319	2,851,810	17,175,129

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

STATEMENT OF CASH FLOWS

for the year ended 30 June 2017

	Notes	2017 \$	2016 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts		163,906	74,013
Payments		<u>(218,459)</u>	<u>(92,451)</u>
Net Cash provided by (or used in) Operating Activities		<u>(54,553)</u>	<u>(18,438)</u>
 CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Interest Receipts</u>		<u>3,790</u>	<u>4,044</u>
Net Cash provided by (or used in) Investing Activities		<u>3,790</u>	<u>4,044</u>
 Net Increase (Decrease) in cash held	8.1	<u>(50,762)</u>	<u>(14,394)</u>
 Cash & cash equivalents at beginning of period		<u>197,544</u>	<u>211,938</u>
Cash & cash equivalents at end of period	8.2	<u>146,782</u>	<u>197,544</u>

This Statement is to be read in conjunction with the attached Notes

GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY

Schedule of Constituent Council's Interest in Net Assets as at 30th June 2017

Prepared to meet the requirements of Clause 15.5 of the Charter

"The 'Schedule of Constituent Councils' Interests in Net Assets' will reflect the proportionate contribution each Constituent Council has made to the growth of the net assets of the Authority having regard to the proportionate contribution to subscriptions. The Schedule when updated by the Board at the end of each financial year will reflect the proportionate contribution of each Constituent Council since the commencement of the Authority and once accepted by each Constituent Council will be evidence of the agreed proportion of a Constituent Council's interests in the net assets as at 30 June in that year."

For the purposes of this Clause all subscriptions by Constituent Councils have been included.

This Schedule has been prepared on the basis that the Authority was 'wound up' on 30 June 2017. The value of infrastructure and land as stated in the Audited Financial Statements at 30th June have been included. Grants and contributions from the Commonwealth Government, State Government and Northern Adelaide Barossa Catchment Water Management Board that have contributed to these costs have not been deducted.

Calculation of Net Equity

Assets	
Investments / Debtors	\$ 199,072
Infrastructure	\$ 16,416,362
Land	<u>\$ 326,364</u>
	\$ 16,941,798
Less Liabilities	
Accounts Payable / Creditors	<u>\$ 0</u>
NET EQUITY	\$ 16,941,798

Allocation of Councils Interest in Net Assets

Constituent Councils	Accumulated Subscriptions for Operations to 30 June 2017	Accumulated Subscriptions for Maintenance to 30 June 2017	Accumulated Subscriptions for Scheme Works to 30 June 2017	All Subscriptions to 30 June 2017	Percentage of Contributions to the Total	Council's Interests in Net Assets
Adelaide Hills Council	\$89,811	\$2,128	\$70,988	\$162,927	3.27%	\$553,997
The Barossa Council	\$89,811	\$10,651	\$354,951	\$455,413	9.49%	\$1,607,777
Town of Gawler	\$89,811	\$21,263	\$709,892	\$820,966	17.27%	\$2,925,849
Light Regional Council	\$89,811	\$10,651	\$354,951	\$455,413	9.49%	\$1,607,777
Adelaide Plains Council	\$89,811	\$35,518	\$1,183,146	\$1,308,475	27.65%	\$4,684,407
City of Playford	\$89,811	\$42,609	\$1,419,763	\$1,552,183	32.83%	\$5,561,991
	\$538,866	\$122,820	\$4,093,691	\$4,755,377	100%	\$16,941,798

Schedule of Constituent Councils' Interests in Net Assets' as at the 30th June 2017 adopted by the Board in accordance with Clause 15.5 of the Charter on 24/8/17

Gawler River Floodplain Management Authority
Notes to the Financial Statements for the year ended 30th June 2017

1 Statement of Significant Accounting Policies

a) The Local Government Reporting Entity

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Gawler River Floodplain Management Authority is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, Adelaide Plains Council, The Barossa Council, Town of Gawler, Light Regional Council, and The City of Playford.

All funds received and expended by the Authority have been included in the financial statements forming part of this financial report.

b) Basis of Accounting

This financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values, or except where specifically stated, current valuation of non-current assets.

c) Employees

The Association has no employees.

d) Investments

Investments are valued at cost. Interest revenues are recognised as they accrue.

e) Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis, net of outstanding bank overdraft.

f) Infrastructure

The Bruce Eastick North Para Flood Mitigation Dam was constructed in 2007. The valuation includes all materials, contractor's costs plus costs incidental to the acquisition, including engineering design and supervision fees and all other costs incurred.

g) Land

The dam land includes the land on which the dam is constructed, rights of way access to the land and 'right to flood' easements over the land upstream from the dam that will be inundated by dam waters for short periods of time during a flood event. The Board valuation was undertaken at 30th June 2011.

h) Revaluation

The Board sought an independent valuation on the 29th May 2014, to be applied as at 30th June 2014, of the Bruce Eastick North Para Flood Mitigation Dam. The Board recognises that the dam is a unique infrastructure. The Board sought the advice of Entura (Hydro Tasmania), who provided a replacement cost valuation based on the actual construction contract costs, including some 'owner's costs' which would be incurred in the event of a replacement being necessary. The estimate of the replacement cost was \$18.497 million at June 2014. In accordance with Accounting Standard (AASB)13 Fair Value Measurement, it is to be noted that valuation has been under level 3 valuation.

Fair value level 3 valuations of buildings, infrastructure and other assets – There is no known market for these assets and they are valued at depreciated current replacement cost. The method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

The method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

i) Depreciation

The depreciation period for the Bruce Eastick North Para Flood Mitigation Dam is based on an expected life of 80 years.

j) Revenue

Revenue from the sale of services is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Dividend revenue is recognised when the rights to receive a dividend has been established.

All revenue is stated net of the amount of goods and services tax (GST).

2 Functions / Activities of the Association

a) Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note b.

b) The activities of the Authority are categorised into the following function / activities:

Administration: The operations of the Authority and its Board

Other Environment: Flood Mitigation

c) Functions of the Gawler River Floodplain Management Authority (excluding depreciation)

	Revenue			Expenses		Surplus (deficit)
	Year	Grants	Other	Total Revenue	Expenses Total	
Administration	2017		\$61,625	\$61,625	\$89,385	(\$27,760)
	2016		\$60,798	\$60,798	\$67,745	(\$6,947)
Other	2017	\$136,438	\$18,278	\$154,716	\$129,074	\$25,642
Environment: Flood Mitigation	2016		\$17,832	\$17,832	\$21,525	(\$3,693)
Total	2017	\$136,438	\$79,903	\$216,341	\$218,459	(\$2,118)
	2016		\$78,630	\$78,630	\$89,270	(\$10,640)

3 Subscriptions

The following subscriptions were levied on the Constituent Councils in accordance with Clause 10.2 of the Charter for the year:

Constituent Council	Scheme Works		Maintenance		Operations		TOTALS	
	2017	2016	2017	2016	2017	2016	2017	2016
Adelaide Hills Council			\$ 316	\$ 309	\$9,711	\$9,474	\$10,027	\$9,783
The Barossa Council			\$1,585	\$1,545	\$9,711	\$9,474	\$11,296	\$11,019
Town of Gawler			\$3,169	\$3,092	\$9,711	\$9,474	\$12,880	\$12,567
Light Regional Council			\$1,585	\$1,545	\$9,711	\$9,474	\$11,296	\$11,019
Adelaide Plains Council			\$5,284	\$5,155	\$9,711	\$9,474	\$14,995	\$14,629
City of Playford			\$6,339	\$6,184	\$9,711	\$9,474	\$16,050	\$15,659
TOTAL	-	-	\$18,278	\$17,832	\$58,266	\$56,844	\$76,544	\$74,676

4 Non-Current Assets Summary

	Fair Value Level	2017				2016			
		At Fair Value	At Cost	Accum Dep'n	Carrying Amount	At Fair Value	At Cost	Accum Dep'n	Carrying Amount
Land and easements	-	\$326,364			\$326,364	\$326,364			\$326,364
North Para Dam	-								
North Para Dam	3	\$18,497,000		(\$2,080,638)	\$16,416,362	\$18,497,000		(\$1,849,425)	\$16,647,575
Total Infrastructure and Land		\$18,823,364		(\$2,080,638)	\$16,742,726	\$18,823,364		(\$1,849,425)	\$16,973,939
Comparatives		\$18,823,364		(\$1,849,425)	\$16,973,939	\$18,823,364		(\$1,618,213)	\$17,205,151

	2016 Carrying Amount	Carrying Amount Movements During Year						2017 Carrying Amount	
		Additions		Disposals	Depreciation	Impairment	Transfers		Net Valuation
		New Upgrade	Renewals						
Land and easements	\$326,364							\$326,364	
Infrastructure - North Para Dam	\$16,647,575				(\$231,213)			\$16,416,362	
Total Infrastructure, Property, Plant & Equipment	\$16,973,939				(\$231,213)			\$16,742,726	
Comparatives	\$17,205,152				(\$231,213)			\$16,973,939	

5 Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

Consultants	2017	2016
Dean Gollan	\$30,470	\$39,875
David Hitchcock	\$28,270	\$0
Asset Valuation and Cons	\$835	\$0
AECOM	\$25,000	\$0
Pyper Leaker Surveying	\$1,800	\$0
Northern Industries	\$2,500	\$0
Enviro Group Pty Ltd	\$3,231	\$2,000
Norman Waterhouse	\$0	\$701
Business Risk A S Solutions	\$1,950	\$1,300
Kelley Jones	\$2,826	\$2,172
Australian Water Environments	\$95,590	\$19,406
HLB Mann Judd	\$4,990	\$4,808
TOTALS	\$197,462	\$70,262

6 Comparison of Budget and Actual Results (excluding depreciation)

	2017		2016	
	Budget	Actual	Budget	Actual
Revenue				
Administration	\$62,166	\$61,625	\$63,844	\$60,798
Other Environment: Flood Mitigation	\$0	\$0	\$0	\$0
State Grant	\$136,438	\$136,438	\$76,563	\$0
Maintenance	\$18,278	\$18,278	\$17,832	\$17,832
Other Environment: Flood Mitigation Capital				
Total Revenue	\$216,882	\$216,341	\$158,239	\$78,630
Expenditure				
Administration	\$91,450	\$89,385	\$78,175	\$67,745
Other Environment: Flood Mitigation	\$113,500	\$120,590	\$19,526	\$19,406
Maintenance	\$10,150	\$8,484	\$10,000	\$2,119
Other Environment: Flood Mitigation Capital				
Total Expenditure	\$215,100	\$218,459	\$107,701	\$89,270
Surplus (deficit)	\$1,782	(\$2,118)	\$50,538	(\$10,641)

7 Expenditure Commitment

- i. An agreement has been entered into with David Hitchcock to provide Executive Officer and Supervision of Consultants services to 31 December 2017.

8 Reconciliation Statement of Cash Flows

8.1 Reconcile to operating activities

Net deficit from operations	(\$233,330)
Adjust for non-cash items	
Depreciation	\$231,213
Increase in Debtors	(\$48,645)

Net Cash decrease from operating activities	(\$50,762)
---	------------

8.2 Cash and cash equivalents

Balance at bank	(\$ 16,375)
Balance at LGFA	\$163,157
Total cash and cash equivalents	\$146,782

Gawler River Floodplain Management Authority
Related Parties Disclosures as at 30 June 2017

The Key Management Personnel of the Gawler River Floodplain Management Authority include the Chairman, Board members, Deputy Board Members and Executive Officer.

The Authority does not have any employees.

Services of the Executive Officer are provided by contractual agreement. See note 5 of the Financial Statements for itemized contractual services payments

The Chairman receives an Honorarium as established by the Board.

Amounts paid as direct reimbursement of expenses incurred on behalf of the GRFMA have not been included above.

No other payments have been made to Key Management Personnel of the Gawler River Floodplain Management Authority.

The Board
C/- David Hitchcock
Executive Officer
Gawler River Floodplain Management Authority
266 Seacombe Road
Seacliff Park SA 5049

**TO THE BOARD MEMBERS OF GAWLER RIVER FLOODPLAIN MANAGEMENT
AUTHORITY**

**STATEMENT OF AUDITORS INDEPENDENCE
ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 JUNE 2017**

I confirm that, for the audit of the financial statements of Gawler River Floodplain Management Authority for the year ended 30 June 2017, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.

HLB Mann Judd
HLB Mann Judd
Chartered Accountants

C.M.G.
Corey McGowan
Partner

Adelaide, South Australia
24 July 2017

**Independent Auditor's Report
To the Members of Gawler River Floodplain Management Authority**

Opinion

We have audited the financial report of Gawler River Floodplain Management Authority ("the Authority") which comprises the statement of financial position as at 30 June 2017, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2017, and its financial performance and its cash flow for the year then ended in accordance with Australian Accounting Standards and the Local Government Act 1999 and Regulations.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards and the Local Government Act 1999 and Regulations. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* ("the Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and The Board for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, the Local Government Act 1999, and the Local Government (Financial Management) Regulations 2011 (Regulations) made under that Act and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intend to liquidate the Authority or to cease operations, or have no realistic alternative but to do so.

The Board is responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with The Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

HLB Mann Judd
HLB Mann Judd
Chartered Accountants

Adelaide, South Australia
31 August 2017

C. McGowan
Corey McGowan
Partner

**GAWLER RIVER FLOODPLAIN MANAGEMENT AUTHORITY
ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2017**

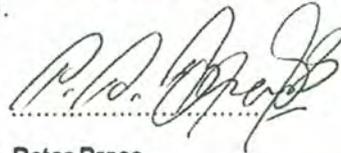
CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Gawler River Floodplain Management Authority for the year ended 30 June 2017, the Authority's Auditor HLB Mann Judd has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

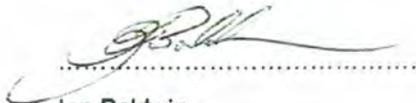
This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



David Hitchcock
EXECUTIVE OFFICER

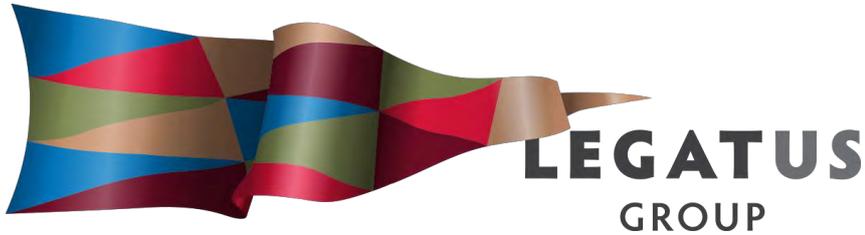


Peter Brass
PRESIDING MEMBER AUDIT COMMITTEE



Ian Baldwin
CHAIRMAN GRFMA

24/8/17



2016/2017 ANNUAL REPORT

This report was adopted at the Annual General Meeting of the Legatus Group held on 8 September 2017.

The Legatus Group Charter clause 6.3 Annual Report

6.3.1 The Legatus Group must each year, produce an Annual Report summarising the activities, achievements and financial performance of the Legatus Group for the preceding Financial Year.

6.3.2 The Annual Report must incorporate the audited financial statements of the Legatus Group for the relevant Financial Year.

6.3.3 The Annual Report must be provided to the Constituent Councils by 30 September each year.

The Legatus Group is a regional subsidiary of:

- Adelaide Plains Council
- Clare & Gilbert Valleys Council
- Copper Coast Council
- District Council of Barunga West
- District Council of Mount Remarkable
- District Council of Orroroo/Carrieton
- District Council of Peterborough
- Light Regional Council
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- The Barossa Council
- The Flinders Ranges Council
- Wakefield Regional Council
- Yorke Peninsula Council

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence and as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by the provisions of Section 25 of the Local Government (Implementation) Act 1999. In 2016 the Central Local Government Region of South Australia adopted the name of Legatus Group to which it is now referred.

The Legatus Group is established to:

- undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- undertake projects and activities that benefit the region and its communities
- associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Legatus Group is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the group and ensure that they act in accordance with its Charter. The Region's area spans the Barossa Valley through the Clare Valley, Yorke Peninsula, Adelaide Plains, Mid and Upper North districts through to the Flinders Ranges, covering 27 per cent of the incorporated area of the State and comprising some 27 per cent of the State's population outside of Adelaide.

Contact Details: Address: 155 Main North Road CLARE SA 5453 PO Box 419 CLARE SA 5453 Telephone: 08 88422222 Email: ceo@legatus.sa.gov.au Website: www.legatus.sa.gov.au

Legatus Group Board of Management: The Board shall consist of all the principal members of the Constituent Councils which for 2016/2017 were:

Council	Delegate
Adelaide Plains Council	Mayor Tony Flaherty
Clare & Gilbert Valleys Council	Mayor Allan Aughey OAM
Copper Coast Council	Mayor Paul Thomas AM
District Council of Barunga West	Mayor Cynthia Axford
District Council of Mount Remarkable	Mayor Sandra Wauchope replaced by Mayor Colin Nottle
District Council of Orroroo Carrieton	Chairman Kathie Bowman
District Council of Peterborough	Mayor Ruth Whittle OAM
Light Regional Council	Mayor Bill O'Brien
Northern Areas Council	Mayor Denis Clark
Port Pirie Regional Council	Mayor John Rohde
Regional Council of Goyder	Mayor Peter Matthey
The Barossa Council	Mayor Bob Sloane
The Flinders Ranges Council	Mayor Peter Slattery
Wakefield Regional Council	Mayor Rodney Reid
Yorke Peninsula Council	Mayor Ray Agnew OAM

Office Bearers for 2016/17

Chairman:	Mayor Peter Matthey
Deputy Chairs:	Mayor Denis Clark Mayor Sandra Wauchope (until 18 November 2016) Mayor Allan Aughey (from 18 November 2016)
Executive Members:	Mayor Rodney Reid Mayor Ray Agnew OAM
Delegate to the LGA Board representing the Central Region of the LGA Constitution:	Mayor Denis Clark (Northern Areas) LGA Board Member Mayor Peter Matthey (Goyder) LGA Board Member Mayor Allan Aughey OAM (Clare & Gilbert Valley) LGA Deputy Board Member
Chief Executive Officer:	Mr David J. Stevenson (until 5 June 2017) Mr Simon Millcock (from 5 June 2017)
Auditor:	Mr Ian G. McDonald FCA

Meetings of the Legatus Group

The following meetings of the Board of Management were held during the 2016/17 year:

- Annual General Meeting 19 August 2016
- Ordinary Meeting 19 August 2016
- Ordinary Meeting 18 November 2016
- Ordinary Meeting 17 February 2017
- Special Meeting 31 March 2017
- Ordinary Meeting 19 May 2017

Committee Meetings

There were five committees formed in 2016/2017

Committee	Members	Meeting Dates
Executive Committee	<ul style="list-style-type: none"> • Mayor Peter Matthey (Chair) • Mayor Denis Clark • Mayor Sandra Wauchope/Mayor Allan Aughey • Mayor Rodney Reid • Mayor Ray Agnew 	Nil
Audit Committee	<ul style="list-style-type: none"> • Mayor Ray Agnew (Chair) • Chair Kathie Bowman • Mayor Colin Nottle (19 May 2017) • Dr Andrew Johnson • Mr Colin Davies 	24 February 2017
Management Group	<ul style="list-style-type: none"> • Mr Colin Byles (Northern Areas) (Chair) • Mr Martin McCarthy (Barossa) • Mr Andrew Cole (Barunga West) • Mr Roy Blight (Clare & Gilbert Valleys) • Mr Peter Harder (Copper Coast) • Mr Colin Davies (Flinders Ranges) • Mr John Brak (Goyder) and Mr Griff Campbell (acting CEO January until June 2017) • Mr Brian Carr (Light) • Mr Wayne Hart (Mt Remarkable) • Mr Stephen Rufus (Orroroo/Carrieton) • Mr Peter McGuinness (Peterborough) • Dr Andrew Johnson (Pirie Regional) • Mr Christopher Parish (Wakefield) then Mr Jason Kuchel 	5 August 2016 14 October 2016 1 December 2016 3 February 2017 30 June 2017

	<ul style="list-style-type: none"> • Mr Andrew Cameron (Yorke Peninsula) 	
Road & Transport Infrastructure Advisory Committee:	<ul style="list-style-type: none"> • David Hassett (Wakefield), • Fred Linke (Barunga West), • Lee Wallis (Goyder), • Peter Porch (Northern Areas), • Kieren Chappell (Light) • Colin Davies (Flinders Ranges), • Stephen Rufus (Orroroo), • Jo-Anne Buchanan (RDA), • Steve Kaesler (Barossa) 	10 April 2017 19 April 2017
Regional Climate Change Steering Committee	<ul style="list-style-type: none"> • Kelly-Anne Saffin (RDA Yorke & Mid North) • Trevor Naismith (Natural Resources Northern Yorke) • David Stevenson • Michelle Benison (Department of Environment, Water and Natural Resources) 	7 November 2016 30 Jan 2017 6 March 2017 1 May 2017

CHAIRMAN'S REPORT

It has been my pleasure to serve as your Chairman in 2016/17 and I would like to take this opportunity to report on some of the highlights from the year. We developed and adopted a suite of major policies in education, health, national resource management, regional development, roads and infrastructure, sports and recreation. It is however important now as we move closer to the State election that our major policies reflect our regional needs.

The Roads Infrastructure Advisory Committee undertook the 2017/18 Special Local Roads program and it would appear from notice received yesterday that our application this year has been successful.

Our battle to see a quality outcome to the NRM Levy debacle remains unsatisfactorily resolved, but that wasn't from the lack of effort put in across the local government sector and in particular our region. But rather a broader misunderstanding by Minister Hunter to see that local government shouldn't be burdened with the necessity to collect a state tax which seemingly then bears little to no resemblance to the costs of delivering services on the ground by his department and NRM boards alike.

On a similar note work to reduce the red tape and improve efficiency in Crown lands has continued, albeit been met with echoes of complexity and time delays from the state government.

The region has been proactive in supporting the challenges and changing environment our regional and rural hospitals and health services find themselves in. Without these critical services, the very foundations of our towns are continuing to be threatened.

Our effort to encourage and foster closer working relationships with the RDA were slowed when the federal government announced a national review. The review is now complete and it would appear little significance will come of it. However, we remain close allies and maintain local government can be a continuing catalyst for efficient and effective delivery of economic development across the region.

The work the region has done to have rubble royalties removed has made significant progress over the year. This is a shining example of how our region has been able to garner support across the entire state through perseverance and collaboration. It is also an example of how the LGA can work closely with regions in a support role.

Our Charter was reviewed and there are still some minor amendments to make, but given this has been the most substantial change in the Charter for many years I'm pleased Councils have worked positively toward improving our governance.

The Regional Transport Plan 2030 is due for completion soon; this work will help improve the understanding and complexities of our regional road transport networks, their purpose and the users. There are ever increasing size vehicles using regional Council roads to move large volumes of agricultural products. Also, the burgeoning tourism and community connectivity needs.

The Mega Trends Forum was held earlier this year in association with the RDA and NRM, the region hosted a very successful day and the key note speaker Dr John Hewson was blunt and insightful about politics and business in South Australia and nationally.

In closing we have also appointed a new CEO, I hope Simon is settling in and wish him well.

Mayor Peter Matthey

Chairman Legatus Group

Achievements for 2016/17

Within the focus areas for Legatus Group:

1. BOARD OPERATION AND GOVERNANCE

Operation of Legatus Group is in accordance with legislative requirements and the boards policies and procedures.

- Committees that operated under the Charter all conducted their operations within their terms of reference.
- Employment of Procurement Officer July 2016 and offer for extension May 2017.
- Managed the contract for Climate Change Project Officer.
- Appointment of a new Chief Executive Officer in June 2017.
- Adoption of the 2016/17 Business Plan and Budget.
- Acquittals to the Local Government on all funding and Research and Development Scheme were completed.
- Policy Development and Implementation
- Ten Year Strategic Plan progressing

- Brand & Identity Plan – name change / logo and website developed
- Charter Review completed
- Policies and procedures developed and accepted including employee policies
- Relocation of Office

2. LOCAL GOVERNMENT LEADERSHIP AND SUSTAINABILITY

Legatus Group are well regarded by its members and stakeholders as a valid and relevant organisation that assists with regional collaboration and is supportive of actions on key identified regional priorities.

Support members to engage collaboratively to improve service delivery, resourcing and financial capacity including through identified procurement activities.

Increased awareness by key stakeholders and political decision makers of key regional issues.

These progressed in 2016/2017 and increased development of the Legatus Group occurred through several partnerships and one of major importance is that with the Local Government Association of South Australia. This included major funding through the Outreach Program and the Regional Capacity building allocations. These programs have allowed the Legatus Group to become a stronger and more relevant to our Constituent Councils. This has occurred in the form of cost and organisational efficiencies and with enhanced alignment across our region in the form of sub regional and whole of region initiatives. The year has engendered an alignment of LGA strategies and actions with the Legatus Group region and this is relevant to both organisations as they are critical objective to both.

This alignment has allowed Legatus Group to progress with appropriate policies and procedures and establish procurement and a new website. During the year, there was continued progress against a number of priority activities.

The transition from Central Local Government Region into the Legatus Group was completed which enabled the development of a new Charter and the creation of a contemporary brand and image. A significant amount of work was completed in conjunction with the selected Brand Agency to define the work brief and produce a design and style guide for use in all communications.

Once this branding exercise was completed, we were able to immediately use the style guide as the basis to engage with our I.T. provider and jointly develop the Legatus website. The Website architecture, layout, content and level of interactivity was completed with the formal launch occurring in Q4 2016

The offering included submitted images from each of our Member Councils as well as a 'Members Only' section that provides access to a range of procurement documentation for use in normal day to day Council procurement activities.

Other partnerships which have been of importance during 2016/2017 has been with the various Regional Development Australia (RDA) and Natural Resource Management (NRM) Organisations that cover the Legatus Group region. Due to the complexity of these various regions a focus has seen 2016/2017 focus on working with the RDA Yorke Mid North (YMN) and Northern and Yorke NRM. Expanding into the other RDA's and NRM's needs to also be considered.

Legatus Group continued to be an active member of the South Australian Regional Organisation of Councils and has benefitted from the support of the 5-other regional Executive Officers.

3. REGIONAL & COMMUNITY SUSTAINABILITY

The long-term regional economic, environmental and social sustainability is fostered through pro-active, innovative, efficient and collaborative approaches to priority issues.

Projects

Project	Topic / Commentary / Detail
Regional Procurement (more detailed report provided)	<ul style="list-style-type: none"> • Legatus Group strategic alliance to establish a collaborative regional approach to the procurement function • MoU by member Councils to collectively acknowledge the value, benefit and objectives of the Legatus Procurement Group • Legatus website and the first Legatus Tender being called through this medium (supply of bulk diesel fuel)
Regional Climate Change	<ul style="list-style-type: none"> • Guideline to Plan Climate Change Actions tendered <ul style="list-style-type: none"> ○ Literature review and implementation plan with guidelines for individual councils tested along with development of monitoring and case studies developed. • Final draft of Coast Adaptation report submitted • Inundation mapping progressed with Yorke Peninsula Council • Draft sector agreement completed • Regular steering committee meetings held
Regional Rubble Royalty repeal	<ul style="list-style-type: none"> • Progress with Department of State Development and Cement Concrete & Aggregates Australia with positive impact and successful outcomes to be achieved with outstanding matter being the decision on distances and possible repeal • Data collection from across State collated and distributed
Regional Alliance RDAY&MN and NRMN&Y	<ul style="list-style-type: none"> • Legatus Group relocates to the regional agency hub as a co-tenant with both RDAY&MN and NRMN&Y • Regional Plan being progressed with all 3 organisations being partners • Sub regional leaders program progressing
Regional Crown Land Red Tape Reduction	<ul style="list-style-type: none"> • Progress made with Department of Environment, Water and Natural Resources and Crown Lands • Prioritising by region and ability to work with Crown Lands on identified strategic land to progress
Community Waste Management Scheme	<ul style="list-style-type: none"> • CWMS Management Committee confirmed funding to Legatus Group for the formation of the Central Local Government Region CWMS User Group. • Initial meeting held and proposal by Rashlee Pty Ltd for a 12-month program to developed.

State Recoveries Procedure	<ul style="list-style-type: none"> • Relevant data documented on the Clare and Gilbert Valleys Council claim through the State Recoveries Office for damages relating to the extreme weather event experienced in the region in September of 2016. • Review required and need to establish the support of the LGA to advocate the case on our behalf to the State Government.
Regional Transport Plan for Legatus	<ul style="list-style-type: none"> • HDS Australia commenced work on the 2030 Regional Transport Plan • Desk top research undertaken • Formation of Legatus Transport & Infrastructure Advisory Committee
National Disability Insurance Scheme	<ul style="list-style-type: none"> • Membership of the Yorke Mid North Hub delivering project and action plans in partnership with RDA YMN.

PROCUREMENT

Following the identification of procurement as a function of the Legatus Group, Paul Kennedy was contracted for 12 months on 25.07.2016 as the Legatus Group Procurement Officer.

The key aspect of the procurement function is to form an alliance to improve respective procurement activity and to benefit from economies of scale. This is designed to reduce the cost of services to ratepayers and ensure a coordinated approach to the regional procurement of goods and services. A procurement Memorandum of Understanding (MoU) was signed by the CEO's of all the Legatus Group in November 2016.

The Legatus Procurement Working Group was established with a nominated representative from each Council to meet, identify, discuss, review and prioritise the regional procurement activity. These meetings actively encouraged the cultivation of cross communication, sharing of information, experiences and practical examples of problems and solutions.

Some excellent knowledge has been gathered and the spirited nature of discussions has ensured their constructive value.

Following the development and implementation of the new Legatus website, a standardised suite of procurement working documents was produced and loaded for immediate on-line access by our Member Councils. This full working set of templates are both best practice and have also been legalised. The suite of documents totals some 650 pages in number and are downloadable for members who then only need to place their individual council logo on the required set.

Our thanks go to The Barossa Council for their assistance in compiling these documents.

This has provided an immediate saving in labour, whilst at the same time standardising the procurement documents in use throughout the region. The website is also accessible for registered suppliers to access tender opportunities in addition to being able to download a complete sample set of Work, Health and Safety documents and tools.

A formal Legatus Procurement Policy was developed and published in Quarter 1, 2017 that sets out in detail the standards and processes that will be adopted for the provision of services, purchasing of goods and services and the disposal of land and other assets.

The policy addresses the key elements of the conduct of the Legatus Group in these areas and the principles that will guide its decision-making- process.

Key principles include the compliance with our statutory obligations and the National Competition Policy and our participation with other spheres of government, community groups and the private sector in service delivery.

A critical component of the Policy is that full consideration is taken of the impact of service delivery on community and social issues.

The Legatus Group clearly states that a main procurement consideration is the existence of local suppliers of the goods or services and the subsequent impact on the local economy if the goods or services were purchased from outside of the region.

The Legatus Procurement Working Group is proving an ideal forum to bring together Member Council staff who have a procurement responsibility with a view to cultivating cross communication, collaboration in procurement planning and the identification of regional procurement opportunities. There have been 22 topics relevant to procurement that have been discussed.

Over the 2016/17 financial year, the procurement working group meetings have averaged seven attendees from the twelve participating Councils.

All Member Council Mayor's and CEO's signed the Procurement MoU as a clear demonstration of the support of all Councils for the procurement initiative.

It is imperative that this in principle support is translated into on the ground attendance and participation in the activities of the group.

The Local Government Association Procurement are undertaking an aggressive plan of revenue expansion and Legatus Group engaged with them to assess the potential for a closer working relationship between the two groups. With no decision made during 2016/2017.

The Diesel Fuel Tender proved to be a lengthier process than was initially intended and should be completed in early 2017/2018. It was appropriate to engage with our legal counsel to ensure that the first proposed Legatus contract was in accordance with current best industry practice.

They recommended some changes be implemented and this resulted in the addition of around three months of discussions as a proposed contract was drafted and revised several times. The tender process had reached the completion of the first assessment team meeting. It was following this initial assessment meeting that a participating Council removed themselves from the process for confidential reasons. This introduced a range of logistical and probity complexities that were required to again be overseen by our legal team.

A new specification document then needed to be drafted to reflect the reduced volume of the overall tender. This was supplied back to the market along with the draft contract document for the tenderers to review and resubmit their offering.

The initial annual saving to the region was in the vicinity of \$45K per annum and we expect this to reduce by around 25% with the lower annual volumes.

Work commenced on the 2017/18 Procurement Plan is to assemble all the capital budgets from our councils to deliver:

- A regional summary spreadsheet that details the budgeted expenditure by Councils which will be broken down by category.
- A recommended strategic procurement plan by category for consideration.
- The Legatus Procurement Working Group will then meet, review and prioritise the regional procurement activity.

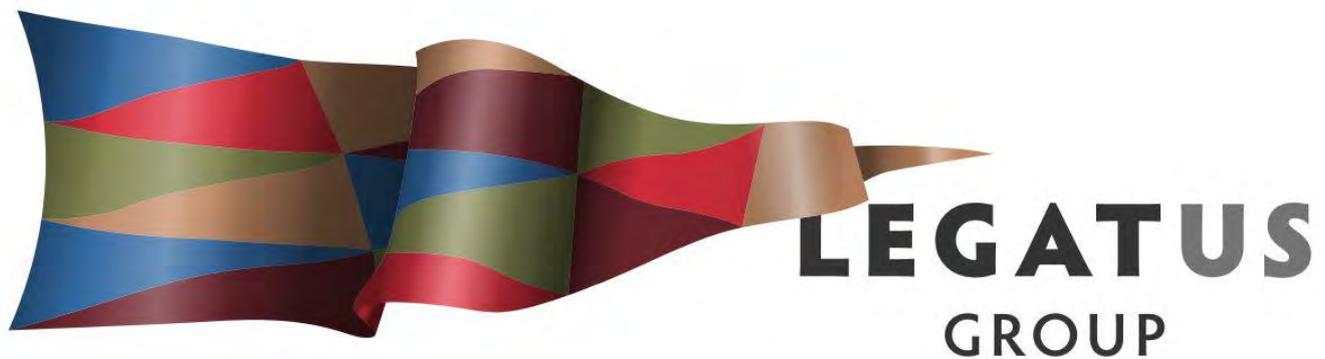
- Participating members will confirm their individual category data sets and commit to joining in to the joint procurement process.
- Legatus Group will then undertake the preparation of specifications and tender documents in accordance with the prioritised procurement plan.
- The market engagement will be in accordance with the Legatus Procurement Policy.
- Tenders and quotations will be received, collated and prepared for assessment by the participating members.
- Recommendations are then submitted to the Legatus Board for ratification and contracts and purchase orders will be awarded subject to the direction of the board.
- Legatus Group will then undertake the contract management and post procurement review of each decision to ensure that all efficiencies and cost savings are captured and reported on.
- The early indication is that around \$40mill of combined Member Council procurement activity can be processed through this collaborative approach.

This joint initiative will be a clear demonstration of the value in maintaining a centralised procurement function that will result in:

- Reduce the regional duplication of procurement activity
- Produce improved cost savings and return greater operational efficiencies
- Improved probity and risk
- The stimulation of regional collaboration and economic development

**CENTRAL LOCAL GOVERNMENT REGION OF
SOUTH AUSTRALIA**

trading as



ANNUAL FINANCIAL STATEMENTS
for the financial year

1 July 2016 – 30 June 2017

As adopted at the Annual General Meeting held 8 September 2017

LEGATUS GROUP

General Purpose Financial Reports
for the year ended 30 June 2017

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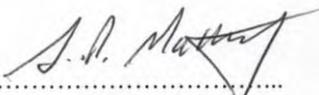
LEGATUS GROUP
ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2017

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Group to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Group's financial position at 30 June 2017 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Group provide a reasonable assurance that the Group's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Group's accounting and other records.


.....
Simon Millcock
Chief Executive Officer


.....
Mayor Samuel Peter Matthey
President

Date:

LEGATUS GROUP

STATEMENT OF COMPREHENSIVE INCOME
for the year ended 30 June 2017

		2017	2016
	Notes	\$	\$
INCOME			
Grants, subsidies and contributions	2	348,889	316,166
Investment income	2	12,205	13,869
Reimbursements	2	25,105	-
Other income	2	194,538	154,140
Total Income		<u>580,737</u>	<u>484,175</u>
EXPENSES			
Employee costs	3	261,600	92,626
Materials, contracts & other expenses	3	279,405	264,741
Depreciation, amortisation & impairment	3	9,487	3,243
Finance costs	3	24	-
Total Expenses		<u>550,516</u>	<u>360,610</u>
OPERATING SURPLUS / (DEFICIT)		30,221	123,565
NET SURPLUS / (DEFICIT)		30,221	123,565
transferred to Equity Statement			
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		<u>30,221</u>	<u>123,565</u>

This Statement is to be read in conjunction with the attached Notes.

LEGATUS GROUP

STATEMENT OF FINANCIAL POSITION
as at 30 June 2017

	Note	2017	2016
ASSETS	s	\$	\$
Current Assets			
Cash and cash equivalents	5	719,859	556,783
Trade & other receivables	5	25,404	124,056
Total Current Assets		<u>745,263</u>	<u>680,839</u>
Non-current Assets			
Infrastructure, property, plant & equipment	7	23,799	30,110
Total Non-current Assets		<u>23,799</u>	<u>30,110</u>
Total Assets		<u>769,062</u>	<u>710,949</u>
LIABILITIES			
Current Liabilities			
Trade & other payables	8	47,649	18,928
Provisions	8	5,214	6,060
Total Current Liabilities		<u>52,863</u>	<u>24,988</u>
Non-current Liabilities			
Provisions	8	172	155
Total Non-current Liabilities		<u>172</u>	<u>155</u>
Total Liabilities		<u>53,035</u>	<u>25,143</u>
NET ASSETS		<u>716,027</u>	<u>685,806</u>
EQUITY			
Accumulated Surplus		121,695	113,143
Other Reserves	9	594,332	572,663
TOTAL EQUITY		<u>716,027</u>	<u>685,806</u>

This Statement is to be read in conjunction with the attached Notes.

LEGATUS GROUP

STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2017

		Accumulated Surplus	Other Reserves	TOTAL EQUITY
2017	Note	\$	\$	\$
Balance at end of previous reporting period		113,143	572,663	685,806
Net Surplus / (Deficit) for Year		30,221		30,221
Other Comprehensive Income				
Transfers between reserves	9	(21,669)	21,669	-
Balance at end of period		121,695	594,332	716,027
2016				
Balance at end of previous reporting period		68,145	494,096	562,241
Net Surplus / (Deficit) for Year		123,565		123,565
Other Comprehensive Income				
Transfers between reserves		(78,567)	78,567	-
Balance at end of period		113,143	572,663	685,806

LEGATUS GROUP

STATEMENT OF CASH FLOWS
for the year ended 30 June 2017

	Notes	2017 \$	2016 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Investment receipts		12,205	14,132
Grants utilised for operating purposes		490,490	224,444
Reimbursements		15,400	-
Other revenues		188,416	217,562
<u>Payments</u>			
Employee costs		(266,402)	(81,342)
Materials, contracts & other expenses		(273,833)	(326,485)
Finance payments		(24)	-
Net Cash provided by (or used in) Operating Activities		166,252	48,311
 CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
<u>Payments</u>			
Expenditure on renewal/replacement of assets		-	(33,353)
Expenditure on new/upgraded assets		(3,176)	-
Net Cash provided by (or used in) Investing Activities		(3,176)	(33,353)
 CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
<u>Payments</u>			
Net Increase (Decrease) in cash held		163,076	14,958
Cash & cash equivalents at beginning of period	11	556,783	541,825
Cash & cash equivalents at end of period	11	719,859	556,783

This Statement is to be read in conjunction with the attached Notes

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of Preparation

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 9th August 2014.

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

All amounts in the financial statements have been rounded to the nearest dollar (\$).

1.1 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.2 The Local Government Reporting Entity

The Legatus Group ("the Group") is a regional subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999.

The Constituent Councils are:

- | | |
|---|--|
| 1. The Barossa Council | 2. District Council of Mount Remarkable |
| 3. District Council of Barunga West | 4. Northern Areas Council |
| 5. Clare and Gilbert Valleys Council | 6. District Council of Orroroo/Carrieton |
| 7. District Council of the Copper Coast | 8. District Council of Peterborough |
| 9. The Flinders Ranges Council | 10. Port Pirie Regional Council |
| 11. Regional Council of Goyder | 12. Wakefield Regional Council |
| 13. Light Regional Council | 14. Yorke Peninsula Council, and |
| 15. Adelaide Plains Council. | |

All funds received and expended by the Group have been included in the Financial Statements forming part of this Financial Report.

1.3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Group obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Group's operations for the current reporting period.

1.4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Group's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

1.5 Property, Plant & Equipment

All non-current assets purchased are capitalised as the expenditure is incurred and depreciated as soon as the asset is held “ready for use”. All assets are recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Group for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows:

Office Furniture & Equipment	\$1,000
Motor Vehicles, Other Plant & Equipment	\$1,000

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Group, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7.

1.6 Payables

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

Amounts received from external parties in advance of service delivery are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

Employee Benefits

Salaries, Wages & Compensated Absences

The Group has two employees as at the 30th June 2017, a Chief Executive Officer and a Regional Procurement Officer. Liabilities for employees’ entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	2.10% (2016, 2.08%)
Weighted average settlement period	10 years (2016, 10 years)

No accrual is made for sick leave as the Group’s experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Group does not make payment for untaken sick leave.

Superannuation

The Group contributes the statutory 9.5% SGC superannuation to the nominated superannuation funds for the Chief Executive Officer and Regional Procurement Officer.

GST Implications

In accordance with UIG Abstract 1031 “Accounting for the Goods & Services Tax”

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2017 reporting period and have not been used in preparing these reports.

AASB 7	Financial Instruments – Disclosures
AASB 9	Financial Instruments
AASB 15	Revenue from Contracts with Customers
AASB 17	Leases
AASB 1058	Income of Not-for-Profit Entities

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 2014-10, AASB 2015-1, AASB 2015-2, AASB 2015-3, AASB 2015-4, AASB 2015-5, AASB 2015-6 and AASB 2015-7.

(Standards not affecting local government have been excluded from the above list.)

The Group is of the view that other than AASB 16 and AASB 1058, none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

Accounting Standard AASB 1058 Income of Not-for-Profit Entities may have a material effect on the amounts disclosed in these reports, particularly in revenues from grants & subsidies, but does not commence until the 2019/20 financial period, and it is not Group's intention to adopt this Standard early.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2017

Note 2 - INCOME

	2017	2016
	\$	\$
INVESTMENT INCOME		
Interest on investments		
Local Government Finance Authority	12,117	13,795
Banks & other	88	74
	12,205	13,869
REIMBURSEMENTS		
Legal, Climate Change, USGRPG	25,105	-
	25,105	-
OTHER INCOME		
Council Contributions	159,545	154,140
Sundry	34,993	-
	194,538	154,140
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Sundry	348,889	316,166
	348,889	316,166
<i>Sources of grants</i>		
State government	348,889	231,166
Other	-	85,000
	348,889	316,166
Conditions over grants & contributions		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
<i>Unexpended at the close of the previous reporting period</i>	221,570	143,003
<i>Less: expended during the current period from revenues recognised in previous reporting periods</i>		
A009-Special Projects	(6,281)	-
P009-Climate Change	(4,761)	-
P015-Local Government Reform	-	(48,952)
P026-Strategic Procurement	(31,100)	-
P022-Roads & Transport	-	(127)
P023-Outreach Collaboration Project	-	(52,923)
P027-LG Reform - Incentive Risk	-	(5,471)
<i>Subtotal</i>	(42,142)	(107,473)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
P022-Roads & Transport	11,314	-
P024-Climate Change Co-ordinator 2015-17	43,943	-
P025-Outreach Phase 2	33,235	50,000
P026-Strategic Procurement	-	31,100
P028-Regional Capacity Building	98,086	104,940
<i>Subtotal</i>	186,578	186,040
<i>Unexpended at the close of this reporting period</i>	366,006	221,570
<i>Net increase (decrease) in assets subject to conditions in the current reporting period</i>	144,436	78,567

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 3 - EXPENSES

	2017	2016
	\$	\$
EMPLOYEE COSTS		
Salaries and Wages	209,804	75,887
Employee leave expense	15,991	6,217
Superannuation	20,785	7,209
Insurance	2,550	872
CEO relocation	3,761	-
Professional Development	1,007	-
FBT	7,702	2,441
Total Operating Employee Costs	261,600	92,626
Total Number of Employees	2	1
<i>(Full time equivalent at end of reporting period)</i>		
MATERIALS, CONTRACTS & OTHER EXPENSES		
<u>Prescribed Expenses</u>		
Auditor's Remuneration		
- Auditing the financial reports	1,650	1,683
Subtotal - Prescribed Expenses	1,650	1,683
 <u>Other Materials, Contracts & Expenses</u>		
Contractors & Consultants	202,888	220,098
Legal Expenses	8,202	8,639
Unleaded Fuel	4,934	3,410
Members Allowances & Support	4,264	6,024
Meetings & Conferences	4,852	3,175
Insurance	7,624	7,585
Rental - Premises	10,581	3,182
Advertising	1,050	2,093
Accommodation	3,959	915
Airfares	2,157	1,361
Travel : Reimbursement	7,036	15
Catering & Meals	4,768	1,098
Telephone & Internet	4,434	455
Postages/Stationery/IT	5,586	4,408
Sundry	5,420	600
Subtotal - Other Materials, Contracts & Expenses	277,755	263,058
	279,405	264,741
DEPRECIATION		
Motor Vehicle	6,311	3,243
Computers & Software	3,176	-
	9,487	3,243
FINANCE COSTS		
Interest on bank account	24	-
	24	-

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

2017	2016
\$	\$

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

Nil	Nil
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Note 5 - CURRENT ASSETS

CASH & EQUIVALENT ASSETS

Cash on Hand and at Bank	77,915	21,879
Deposits at Call	641,944	534,904
	<u>719,859</u>	<u>556,783</u>

TRADE & OTHER RECEIVABLES

Accrued Revenues	2,687	2,610
Debtors - general	12,139	-
Other levels of Government	-	115,434
GST Recoupment	10,578	4,421
Prepayments	-	1,591
	<u>25,404</u>	<u>124,056</u>

Note 6 - NON-CURRENT ASSETS

FINANCIAL ASSETS	Nil	Nil
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LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2017

	Fair Value Level	2016 \$				2017 \$			
		AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT									
Motor Vehicle		-	33,353	(3,243)	30,110	-	33,353	(9,554)	23,799
Computers & Software		-	772	(772)	-	-	3,948	(3,948)	-
TOTAL PLANT & EQUIPMENT		-	34,125	(4,015)	30,110	-	37,301	(13,502)	23,799
<i>Comparatives</i>		-	772	(772)	-	-	34,125	(4,015)	30,110

	2016 \$	CARRYING AMOUNT MOVEMENTS DURING YEAR							2017 \$		
		CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment	Transfers		Net Revaluation	
			New/Upgrade	Renewals				In			Out
Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT											
Motor Vehicle	30,110	-	-	-	(6,311)	-	-	-	-	23,799	
Computers & Software	-	3,176	-	-	(3,176)	-	-	-	-	-	
TOTAL PLANT & EQUIPMENT	30,110	3,176	-	-	(9,487)	-	-	-	-	23,799	
<i>Comparatives</i>	-	33,353	-	-	(3,243)	-	-	-	-	30,110	

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 8 - LIABILITIES

	2017		2016	
	\$		\$	
TRADE & OTHER PAYABLES	Current	Non-current	Current	Non-current
Goods & Services	23,399	-	317	-
Accrued expenses - employee entitlements	1,096	-	5,069	-
GST & PAYG	23,154	-	13,542	-
	<u>47,649</u>	<u>-</u>	<u>18,928</u>	<u>-</u>
PROVISIONS				
Employee entitlements (including oncosts)	5,214	172	6,060	155
	<u>5,214</u>	<u>172</u>	<u>6,060</u>	<u>155</u>

Note 9 - RESERVES

OTHER RESERVES	1/7/2016	Transfers to Reserve	Transfers from Reserve	30/6/2017
General Reserve	31,093	-	-	31,093
1 A009-Special Projects	17,341	-	(2,000)	15,341
2 P003-Waste Management	16,273	-	-	16,273
P009-Climate Change	4,761	-	(4,761)	-
P015-Local Government Reform	111,048	-	(111,048)	-
3 P022-Roads & Transport	26,578	11,314	-	37,892
4 P024-Climate Change Co-Ordinator 2015-17	19,529	43,943	-	63,472
5 P025-LG Outreach Phase 2	50,000	33,235	-	83,235
P026-Strategic Procurement	31,100	-	(31,100)	-
6 P027-LG Reform - Incentive Risk	160,000	-	(16,000)	144,000
7 P028-Regional Capacity Building	104,940	98,086	-	203,026
TOTAL OTHER RESERVES	<u>572,663</u>	<u>186,578</u>	<u>(164,909)</u>	<u>594,332</u>
	<u>494,096</u>	<u>346,040</u>	<u>(267,473)</u>	<u>572,663</u>

PURPOSES OF RESERVES

Other Reserves

- 1 **A007-Special Projects**
LGA funded support programme
- 2 **P003-Waste Management**
State Government funded technical support programme
- 3 **P022-Roads & Transport**
CLGR funded programme - Regional Development Australia Freight Strategy
- 4 **P024-Climate Change Co-ordinator 2015-17**
Regional Partners and State Government funded programme
- 5 **P025-LG Outreach Phase 2**
LGA funded programme
- 6 **P027-LG Reform - Incentive Risk**
CEO Performance fund
- 7 **P028-Regional Capacity Building**
Region rubble royalty % returned for project allocation 2017/18 on

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2017 \$	2016 \$
Total cash & equivalent assets	5	<u>719,859</u>	<u>556,783</u>
Balances per Cash Flow Statement		<u>719,859</u>	<u>556,783</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		30,221	123,565
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		9,487	3,243
Net increase (decrease) in unpaid employee benefits		(4,802)	11,284
		<u>34,906</u>	<u>138,092</u>
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		98,652	(59,763)
Net increase (decrease) in trade & other payables		32,694	(30,018)
Net Cash provided by (or used in) operations		<u>166,252</u>	<u>48,311</u>

(c) Non-Cash Financing and Investing Activities

(d) Financing Arrangements

Unrestricted access was available at balance date to the following line of credit:

Corporate Credit Cards	5,000	2,000
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Note 12 - FUNCTIONS

The activities of the Region are categorised into the following programmes

- 1 A009-Special Projects
- 2 P003-Waste Management
- 3 P009-Climate Change
- 4 P015-Local Government Reform
- 5 P022-Roads & Transport
- 6 P023-Outreach Collaboration Project
- 7 P024-Climate Change Co-Ordinator 2015-17
- 8 P025-LG Outreach Phase 2
- 9 P026-Strategic Procurement
- 10 P027-LG Reform - Incentive Risk
- 11 P028-Regional Capacity Building

Income and expenses have been attributed to the functions/activities throughout the financial year.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 13 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p>Short term deposits are available on 24 hour call with the LGFA and have an interest rate of 1.5% as at 30 June 2017</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Trade & Other Debtors	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals and do not bear interest.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Group.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>

Liquidity Analysis

2017	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total	
				Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	719,859	-	-	719,859	719,859
Receivables	22,717	-	-	22,717	22,717
Total	742,576	-	-	742,576	742,576
Financial Liabilities					
Payables	46,553	-	-	46,553	46,553
Total	46,553	-	-	46,553	46,553
2016	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total	
				Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	556,783	-	-	556,783	556,783
Receivables	121,446	-	-	121,446	121,446
Total	678,229	-	-	678,229	678,229
Financial Liabilities					
Payables	13,859	-	-	13,859	13,859
Total	13,859	-	-	13,859	13,859

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Group.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Group is the carrying amount, net of any allowance for doubtful debts. All Group investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Group's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Group's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Group will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 15 - FINANCIAL INDICATORS

	2017	2016	2015
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These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

The Information Paper was revised in May 2015 and the financial indicators for previous years have been re-calculated in accordance with the revised formulas.

Operating Surplus Ratio

<u>Operating Surplus</u>	5.0%	26.0%	(60.0%)
Total Operating Revenue			

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	-119%	-135%	-113%
Total Operating Revenue			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Asset Sustainability Ratio

<u>Net Asset Renewals</u>	0%	0%	0%
Infrastructure & Asset Management Plan required expenditure			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Group prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2017 \$	2016 \$
Income	580,737	484,175
<i>less</i> Expenses	<u>550,516</u>	<u>360,610</u>
Operating Surplus / (Deficit)	30,221	123,565
<i>less</i> Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	33,353
Depreciation, Amortisation and Impairment	<u>(9,487)</u>	<u>(3,243)</u>
	(9,487)	30,110
<i>less</i> Net Outlays on New and Upgraded Assets		
	<u>3,176</u>	<u>-</u>
Net Lending / (Borrowing) for Financial Year	<u>36,532</u>	<u>93,455</u>

LEGATUS GROUP

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2017

Note 23 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Group include the 15 Mayors/Chairpersons of the constituent Councils and the CEO. In all, 3 persons were paid the following total compensation:

	2017 \$
Salaries, allowances & other short term benefits	
Post-employment benefits	
Long term benefits	TBA
Termination benefits	
TOTAL	

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), The Group received the following amounts in total:

	2017 \$
Contributions for fringe benefits tax purposes	Nil
TOTAL	

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

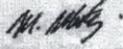
KMP and relatives of KMPs own retail businesses from which various supplies were purchased as required either for cash or on 30 day account. Purchases from none of these individual businesses exceeded \$x,xxx during the year.

**LEGATUS GROUP
ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2017**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of The Legatus group for the year ended 30 June 2017, the Council's Auditor, Ian G McDonald has maintained his independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


.....
Chief Executive Officer
The Barnsley Council


.....
Chief Executive Officer
Clare and Gilbert Valleys Council

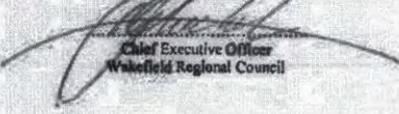

.....
Chief Executive Officer
The Borders Region Council

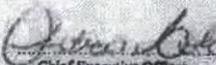

.....
Chief Executive Officer
Light Regional Council


.....
Chief Executive Officer
District Council of Moyun Remarkable


.....
Chief Executive Officer
Pan European Council


.....
Chief Executive Officer
Yorke Peninsula Council


.....
Chief Executive Officer
Wakefield Regional Council


.....
Chief Executive Officer
District Council of Daranga West


.....
Chief Executive Officer
District Council of the Copper Coast


.....
Chief Executive Officer
Regional Council of Gwyder


.....
Chief Executive Officer
Adelaide Plains Council


.....
Chief Executive Officer
Northern Areas Council


.....
Chief Executive Officer
District Council of Ororo-Carleton


.....
Chief Executive Officer
District Council of Peterborough


.....
Chairman
Legatus Group
Board of Management

Date:

Ian G McDonald FCA



Legatus Group
Independent Auditor's Report

We have audited the attached financial statements, being a general purpose financial report, of Legatus Group, for the year ended 30 June 2017.

Opinion

In our opinion, the financial statements of the Authority are properly drawn up:

- a) to present fairly the financial position of the Authority as at the 30 June 2017 and the results of its operations for the period then ended, and;
- b) according to Australian Accounting Standards.

Basis for Opinion

For the audit of the Authority we have maintained our independence in accordance with the relevant ethical requirements of APES 110 Section 290. We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information – Basis of Accounting and Restriction on Distribution

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report is prepared to assist the authority to meet the requirements of Local Government Act 1999 together with the Local Government (Financial Management Regulations 2011). As a result, the financial report may not be suitable for another purpose. Our report is intended solely for the members.

Responsibilities of Management for the Financial Report

The Board of Management is responsible for the preparation of the financial report in accordance with Local Government Act 1999 together with the Local Government (Financial Management Regulations 2011 and for such internal control as management determines is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Audit of the Financial Report

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the schedule is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement in the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

A handwritten signature in black ink that reads 'Ian G McDonald'.

Ian G McDonald FCA
Registered Company Auditor

Dated at Grange this 4th day of September 2017

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ABN 13 550 494 869

lan 0419 620 906
ianmcdonald@creativeauditing.org

Nancy 0408 832 848
nancytran@creativeauditing.org

Ian G McDonald FCA



4 September 2017

Mayor Peter Matthey
Chairperson
Legatus Group
PO Box 168
Crystal Brook SA 5523

Dear Mayor Matthey,

Please be advised that we have now completed the external financial audit of the Legatus Group for the financial year ended 30 June 2017.

The audit opinion has been signed without qualification.

1. Report on Matters Arising from the Audit

There is no matter that requires a report to the Minister.

We are satisfied with the action taken in relation to our audit communication during the year.

The Auditor's Independence Declaration has been provided to the Chief Executive Officer.

2. Adequacy of the Internal Control Environment

In our opinion the Subsidiary's internal control environment is adequate. A review of the internal control framework documentation should be undertaken annually.

Please do not hesitate to contact us if further information is required.

Yours sincerely,

A handwritten signature in cursive script that reads 'Ian McDonald'.

Ian McDonald

CC: Simon Millcock

Ian 0419 620 906
ianmcdonald@creativeauditing.org

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ABN 13 550 494 869

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Ian G McDonald FCA



Legatus Group
Independent Auditor's Report

We have audited the attached financial statements, being a general purpose financial report, of Legatus Group, for the year ended 30 June 2017.

Opinion

In our opinion, the financial statements of the Authority are properly drawn up:

- a) to present fairly the financial position of the Authority as at the 30 June 2017 and the results of its operations for the period then ended, and;
- b) according to Australian Accounting Standards.

Basis for Opinion

For the audit of the Authority we have maintained our independence in accordance with the relevant ethical requirements of APES 110 Section 290. We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information – Basis of Accounting and Restriction on Distribution

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report is prepared to assist the authority to meet the requirements of Local Government Act 1999 together with the Local Government (Financial Management Regulations 2011). As a result, the financial report may not be suitable for another purpose. Our report is intended solely for the members.

Responsibilities of Management for the Financial Report

The Board of Management is responsible for the preparation of the financial report in accordance with Local Government Act 1999 together with the Local Government (Financial Management Regulations 2011) and for such internal control as management determines is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Audit of the Financial Report

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the schedule is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement in the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Ian G McDonald FCA
Registered Company Auditor

Dated at Grange this 4th day of September 2017

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ianmcdonald@creativeauditing.org

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